City of Oakland California

FY 2009-11 Adopted Policy Budget

CITY OF OAKLAND
FY 2009-11 ADOPTED POLICY BUDGET

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President

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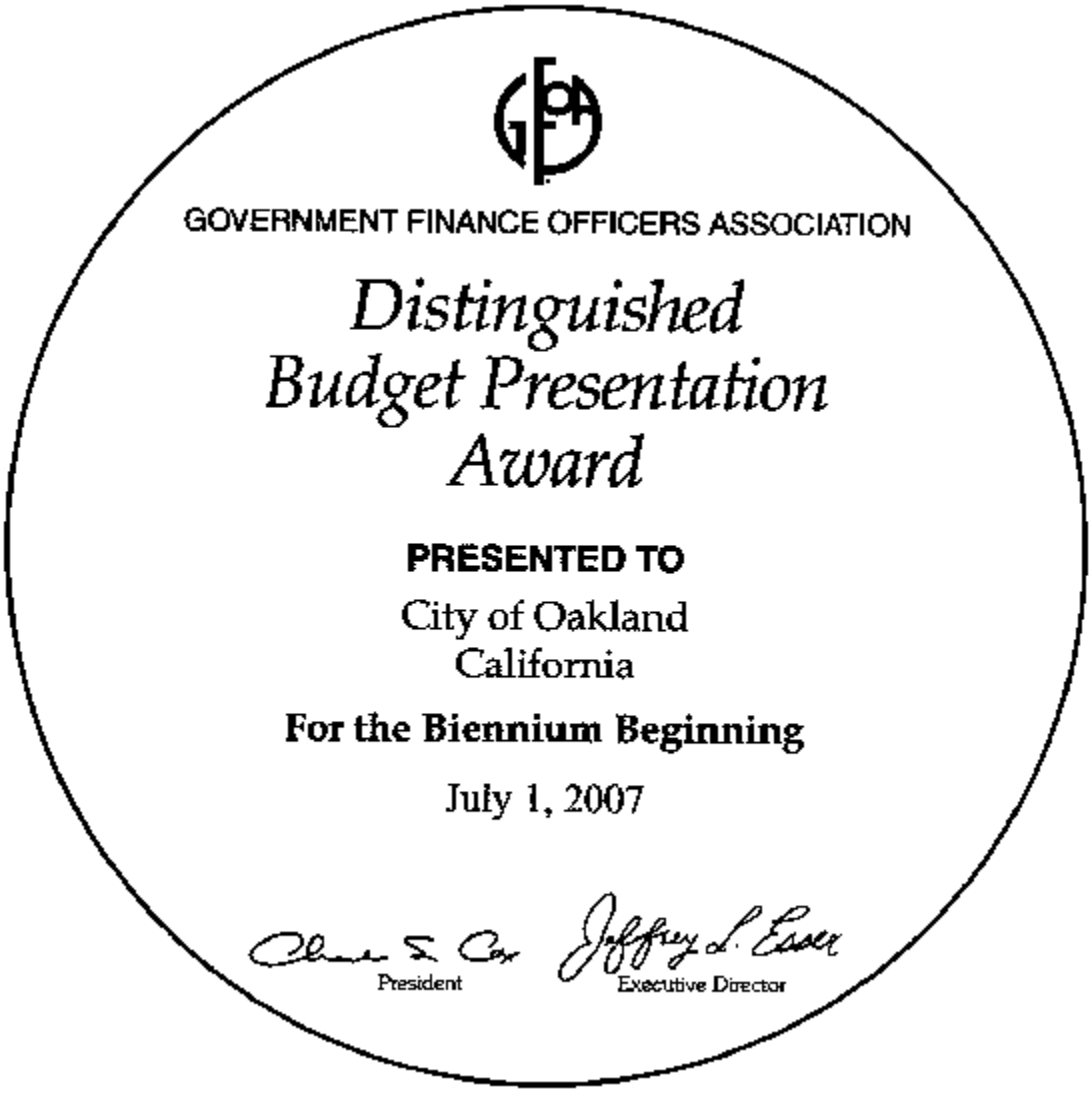
Mission Statement

The City of Oakland is committed to the delivery of effective, courteous and responsible service. Citizens and employees are treated with fairness, dignity and respect.

Civic and employee pride are accomplished through constant pursuit of excellence and a workforce that values and reflects the diversity of the Oakland community.

CITY OF OAKLAND



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Oakland for its biannual budget for the fiscal years 2007-08 and 2008-09.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one budget cycle only. We believe our current budget for fiscal years 2009-11 and 2010-11, continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF OAKLAND

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December 2009
Oakland, California

FISCAL YEAR 2009-11 ADOPTED BUDGET FOR THE CITY OF OAKLAND

Dear Mayor, City Council and residents of Oakland:

This letter transmits the City of Oakland's biennial Adopted Budget for Fiscal Years (FY) 2009-2011. This spending plan is likely the most precarious in the City's recent history. The unprecedented General Fund revenue shortfall is fueled by the weakened economy and housing crisis. The City Council adopted the budget on June 30, 2009, based on the Mayor's proposal submitted in May 2009. Jointly, Mayoral and Council actions bridged an $83-$85 million shortfall in the General Purpose Fund and balanced $22-25 million in other funds. Further measures were approved by the Council on July 28, 2009 in close collaboration with the City Administrator and staff to balance an additional $8-12 million annual gap in the General Purpose Fund. The FY 2009-2011 budget adoption and amendment sequence for the City's largest fund (General Purpose Fund, or GPF) is summarized on the following pages. As is the case for most governments nationwide, Oakland continues to make additional adjustments to its budget to offset continuing impacts of the economic crisis. This budget document, however, reflects efforts through July 2009.

Mayor's Proposed Budget – May 2009	FY 2009-10	FY 2010-11
Proposed GPF revenues	$418.1 mill	$420.2 mill
Proposed GPF expenditures	$418.0 mill	$419.7 mill
Proposed GPF surplus	*$0.1 mill*	*$0.5 mill*

Budget Adopted by City Council on June 30, 2009	FY 2009-10	FY 2010-11
Adopted GPF revenues	$420.9 mill	$423.5 mill
Adopted GPF expenditures	$414.3 mill	$416.9 mill
Adopted GPF surplus	*$6.6 mill*	*$6.6 mill*
(to account for expected shortfall in the requested COPS funds)		

Factors Creating Additional Shortfall	FY 2009-10	FY 2010-11
COPS award: The City applied for, and included in the Proposed Budget, the COPS federal grant to fund 140 officers. The City received funding for 41 officers ($6.6 million annually), the largest award in the US, but less than the budgeted for 140 ($18 million in FY 2009-10 and $23 million in FY 2010-11).	-$11.30 mill	-$16.30 mill
Surplus included in the amended budget to account for possibly lower COPS award: Given the possibility of a less than budgeted for COPS award, the FY 2009-11 Adopted Budget included a surplus of $6.6 million in the General Purpose Fund.	$6.62 mill	$6.61 mill
Reductions to Police budget: June 30, 2009 Council action requested implementation of cuts to Police budget totaling $11.9 million in FY 09-10 and $11.5 million in FY 10-11, mainly through union concessions. Actual savings from the negotiated union concessions are reflected below.	-$11.92 mill	-$11.52 mill
Police sworn concessions: Sworn police employee concessions, including salary freeze, contribution to retirement, and other measures.	$8.50 mill	$9.00 mill
Net shortfall to address	*-$8.10 mill*	*-$12.21 mill*

Budget Amended by City Council on July 28, 2009	FY 2009-10	FY 2010-11
Amended GPF revenues	$421.0 mill	$426.9 mill
Amended GPF expenditures	$421.0 mill	$426.8 mill
Amended GPF balance	*$0 mill*	*$0.1 mill*

HIGHLIGHTS OF FISCAL YEAR 2009-2011 BUDGET

The current unprecedented state of the economy has had direct and significant impacts on the City's declining revenue base. The fiscal issues addressed in this budget were deep and widespread, touching virtually every government service that Oakland provides. The City had to address a $91-97 million annual General Purpose Fund shortfall in FY 2009-11 (18-19 percent of the baseline budget). This was on top of the $42 million budget gap balanced just in November 2008 and further adjustments made in May 2009 to avoid an $8 million shortfall. As a result, the policy and management decisions required by this budget were among the most difficult ever faced by this city.

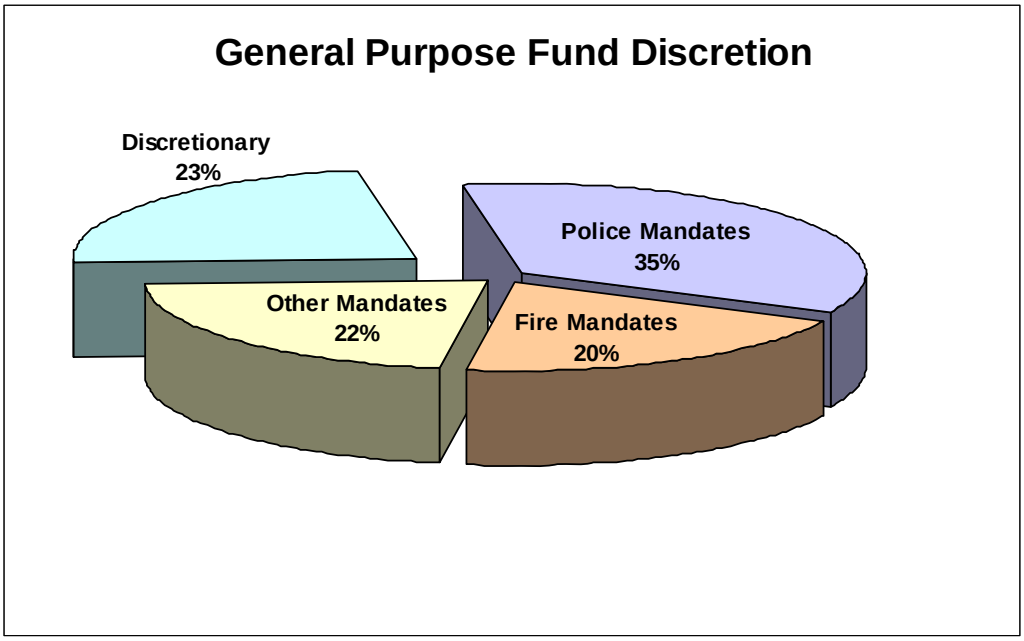
This budget reflects balancing measures of **$91-97 million** in the General Purpose Fund and **$34.2 million** across other funding sources. A total of **190 positions** were eliminated or frozen, resulting in 69 layoffs. These position cuts followed the elimination of 146 positions in November 2008, which resulted in 65.5 layoffs. Overall, the City's workforce has shrunk by 277 FTEs in the past two years, from 4,401 in FY 2007-08 to 4,124 in FY 2009-10.

A. GENERAL PURPOSE FUND (GPF)

The General Purpose Fund (GPF) is the largest City fund. It represents 41% of the City's total annual $1 billion budget. Funds comprising the remainder of the City's budget are restricted for special purposes, such as grant programs, sewer services, bond-funded projects, capital projects, and debt payments.

GPF Challenges

Balancing the $91-97 million shortfall in the General Purpose Fund was greatly complicated by the ***small discretionary portion*** of the GPF. The chart below illustrates that, of the $497 million baseline GPF budget, only $103 million (23 percent) was discretionary, but given the substantial revenue shortfall, the discretionary amount was substantially reduced.



The non-discretionary ("fixed") portion of the GPF mainly pays for Police and Fire minimum staffing mandated by Measure Y; other federal and state mandates pertaining to public safety (such as reporting to the U.S. Department of Justice and FBI, record-keeping and training); local mandates imposed by Measures K/OO/D (Kids First!) and Q (Libraries); Debt Service obligations; grant match requirements; and cost-covered services.

In addition to limited discretion, ***recent budget reductions*** (implemented during the Midcycle budget adjustment in July 2008, mid-year budget review in October 2008, and second-quarter adjustment in March 2009) have greatly reduced our flexibility to cut further.

- In July 2008, the City balanced a $15 million GPF gap.
- In October 2008, an additional $42 million budget deficit was addressed, including $37 million in the General Purpose Fund and $5 million in the Landscaping and Lighting Assessment District Fund.
- In May 2009, measures were taken to avoid a year-end deficit of over $8 million.

As a result of the numerous budget cuts in the past fiscal year, the City's workforce has decreased considerably. In the beginning of FY 2007-08, the City had 4,401 FTEs, of which 2,605 were in the General Purpose Fund. After July 2008, October 2008, and March 2009 adjustments, the number of FTEs was reduced to 4,274 citywide, including 2,420 in the GPF. This translates into a 2.9 percent reduction in workforce citywide and 7.1 percent in the GPF.

Lastly, Oakland's problems are exacerbated by the ***very limited GPF reserve***, which in the beginning of FY 2009-10 was only $9.8 million.

GPF Balancing Measures

Balancing measures for the General Purpose Fund in FY 2009-11 included **revenue increases of $6.8 million** and **expenditure reductions of $84.1 million**, **eliminating or freezing 53.8 positions** (Full-Time Equivalents) and resulting in **20 layoffs**.

❖ *Revenue Increases ($6.8 million)*

Revenue increases include:

- One-Time or Limited-Duration Revenues ($0.5 to $3.2 million)

  $0.5 million in one-time revenues are anticipated from the Business Tax Amnesty Program. The budget also includes $3.2 million in yet to be identified revenue enhancements in FY 2010-11; these are likely to be one-time or limited-duration in nature.

- Ongoing Revenues ($6.3 million)

  Raising the hourly parking meter fee citywide by 50 cents will result in **$2.2 million** in additional annual revenue; increasing the off-street facility charges to match the new $2.00/hour rate will generate another **$0.3 million** annually. Extension of parking meter hours of operation to 8:00 pm was expected to generate **$1.33 million** per year, but was later cancelled and replaced with other measures at the City Council's October 6, 2009 regular meeting. Annually, **$0.5-0.8 million** is expected from the implementation of a vehicle "boot" program aimed at scofflaw traffic violators with five or more outstanding citations.

  The recent amendment to the Oakland Municipal Code that makes property transfers from business consolidations, mergers and acquisitions subject to the City's Real Estate Transfer Tax will generate **$0.55 million**. Another **$0.30 million** in revenue is anticipated from the recently approved 18% Business Tax on Medical Cannabis sales.

  Increased revenue of **$1.12 million** is anticipated from increases in various parking citation charges and service charges in various departments (including Parks and Recreation and Contracting and Purchasing).

❖ *Expenditure Reductions ($84.1 million)*

Reduction of GPF expenditures has been approved in the following categories.

- Federal COPS Grant Funding for Police Officers

  The Federal COPS grant will fund 41 sworn police officers for three years, beginning with FY 2009-10. This shifts expenses previously funded by the GPF to this outside grant source, while maintaining the City's sworn police force at 803.

- Edward Byrne Memorial Justice Assistance Grant (JAG) ($1.6 million)

  Oakland has been awarded $3.2 million (over two years) in formula grant funding. Funds are being used to maintain 4 FTEs in Research, Planning and Crime Analysis, $0.6 million in overtime, and various operational expenses.

- Police Department's Management Reduction ($8.8 - 9.9 million)

  The Police Department's budget reflects expected savings mainly resulting from the Police Department's management of personnel services spending. In addition, OPD management expects savings from running smaller (and most likely lateral only) academies, necessary to maintain the minimum sworn staffing level of 803 officers.

- Anticipated "Golden Handshake" Savings ($2.3 million)

  The Council has approved offering the "Golden Handshake" retirement benefit to a total of 98 eligible employees in the City. Based on an expectation that most of the resulting vacancies will stay frozen, while some may be backfilled or underfilled, **$2.3 million** in annual savings in GPF are anticipated in FY 2009-11. As of November 2009, expected actual savings will meet the budgeted projection for this item.

- Civilian Employee Concessions ($7 million)

  Included in expenditure reductions are civilian employee concessions of **$7.0 million.** These mainly reflect savings from a 5% retirement contribution and 11 to 12 mandatory unpaid days off (in conjunction with City business shutdowns).

- Sworn Employee Concessions ($14.6 million)

  Concessions from the *Fire sworn union* total **$6.1 million** annually and reflect a shift from a 52-hour to a 56-hour work schedule, waived FLSA "in lieu of Pay," and reassignment of staff from the Training to the Suppression division.

  Police sworn employees contributed **$8.5 million** in GPF savings in FY 2009-10 and $9.0 million in FY 2010-11. Major concessions included the deferral of the 4% cost-of-living increase until 2013, move from an 84-hour to an 80-hour work schedule and elimination of 6 paid holidays.

- Reduction in Branch Library Hours ($0.6 million)

  Reduction in full- and part-time staffing as a result of reducing services from six to five days per week for all branch libraries is expected to save over $0.6 million annually.

- Reductions in Supply and Material Purchases; Contractor Concessions ($1.8 million)

  $1.3 million in savings is expected from cut-backs on supply purchases by all departments and programs. Another $0.5 million in savings in FY 2009-10 and $0.4 million in FY 2010-11 will come from the expected concessions of as much as 10% from various contractors and vendors.

  Reductions in Grants and Subsidies ($1.1 million)

  Almost $1.1 million in annual savings is expected due to a 20% reduction in subsidies to various organizations, a 60% reduction in financial support to the Oakland School for the Arts, a 10% reduction in art grants, and elimination of GPF support for special events and festivals.

- Savings Due to Additional Program Improvements or Adjustments ($2.3 million)

  A total of **$2.3 million** in savings is expected from a variety of program improvements and adjustments in a number of departments. These operational changes reflect the following:

  - $0.7 million in operational savings in the City Administrator's Office, the City Attorney's Office, Museum, Library, Police Department, Public Works, and Community and Economic Development Agency.
  - $0.5 million in increased insurance recoveries due to aggressive implementation of vehicle accident and damages program by Risk Management.
  - Nearly $0.4 million in annual savings due to the elimination of the estimated 100 under-used City vehicles, and reduction in police take-home vehicles.
  - Over $0.4 million in annual savings due to pre-funding CalPERS retirement contributions for civilian employees.
  - $0.25-0.3 million annually will be saved by limiting the use of police helicopters for emergency response only.

- Reductions to Senior Programs ($0.33 million)

  $0.18 million in savings is expected due to eliminating the Senior Shuttle and $0.15 million for eliminating the Senior Set-Aside.

- Position Reductions ($5.7 million)

  A total of **53.78 FTEs** were eliminated or frozen in the General Purpose Fund, to save **$5.7 million** annually. Departmental details can be found in the "Financial Summaries" section; highlights are provided below:

  - In the Mayor's Office, 4.0 FTEs have been eliminated (3.5 FTEs in the GPF) to save $0.5 million annually.
  - In the City Administrator's Office, 7.0 FTEs were eliminated saving $0.71 million annually.
  - Three FTEs have been eliminated in the City Attorney's Office, saving $0.71 million annually.
  - In the Information Technology Department, 4.6 FTEs have been reduced to save $0.42 million in FY 2009-10 and $0.59 million in FY 2010-11.
  - In the Finance and Management Agency, a total of 8.53 FTEs have been eliminated, saving $1.06 million.
  - Elimination of 11 FTEs in FY 2009-11 in the Human Resources Department will save $0.91 million in each year.
  - The Police Department eliminated 3.0 FTE and froze 2.0 FTE civilian positions, saving $0.42 million each year.
  - In the Fire Department, 2.0 civilian FTEs were eliminated and 4.0 civilian FTEs were frozen, saving $0.46 million each year.

- The Library Department has eliminated 1.0 FTE and frozen 2.0 FTEs (3.0 FTEs frozen in FY 2010-11) from its GPF budget to save $0.29 million in FY 2009-10 and $0.36 million in FY 2010-11.
- The Office of Parks and Recreation has eliminated 0.75 FTE and frozen 1.0 FTE for savings of $0.19 million.

▪ Other Personnel Reductions ($5 million)

This budget also reflects reductions in hours and position downgrades for unrepresented and/or vacant positions, as well as other personnel reductions; these changes will provide an estimated **$5 million** in savings, and include:

- Downgrade of 0.5 FTE in the Mayor's Office, saving $0.12 million per year.
- Downgrade of 3.0 FTEs to 0.50 FTE each in the Department of Contracting and Purchasing, yielding annual savings of $0.14 million.
- Downgrade an Accountant II to Account Clerk III, saving $0.03 million.
- Reduce 2.0 FTE Human Resource Analysts to 2.0 FTE Human Resource Analysts, Assistants, saving nearly $0.01 million annually
- Downgrade of 2.0 FTE Accountant IIIs to Account Clerk IIIs and one FTE Deputy Director of Police (non-sworn) to Agency Administrative Manager, saving $0.05 million per year.
- In the Office of Parks and Recreation, nearly $0.5 million of annual savings due to replacement of temporary part-time recreation center staff with permanent part-time employees, and reduction of hours from 40 hours to 37.5 hours per week.
- 10% compensation reduction budgeted for all elected officials' salaries (Mayor, City Council members, City Attorney and City Auditor) is anticipated to save $0.1 million.
- Elimination of field-training officer pay for sworn officers in FY 2009-10 is expected to save $0.9 million.
- Departments citywide are asked to maintain higher position vacancies: budgeted vacancy rates have been increased to 5% for large departments and 3.5% for small departments; this is anticipated to save $2.7 million annually. Sworn personnel vacancies have been excluded. Personnel reductions of $0.3 million were approved for the City Council and $0.14 million for the City Auditor's Office.

▪ Non-Personnel Reductions ($12.8 million)

Reductions in non-personnel expenses total **$12.8 million**, and include:

- Approval by the voters of the compromise Kids First! measure placed on the July 21, 2009 special ballot. This measure reduced the annual funding transfer from GPF to the Kids First! fund from $15 million to less than $12 million, saving about $3.8 million annually.

- $1.8 million in cost avoidance by passing through to parking violators the $10 State ticket surcharge.
- $1.7 million reduction in the transfer to the Equipment Fund due to cancellation of new vehicle purchases.
- Over $0.8 million in one-time savings will be generated in FY 2009-10 by shifting eligible projects to the Development Services Fund.
- $0.2 million in savings from reducing the City Administrator/City Council emergency contingency allocation.
- Finally, an estimated $9 million per year may be raised through the imposition of a ticket surcharge at the Coliseum and Arena events to recover City's costs to run the facilities. The delayed implementation of this new revenue (requiring a study and collaboration with Alameda County) would result in only $4.5 million in this revenue collected in FY 2009-10. (Note: this revenue is booked as an expenditure offset to the City's $11.3 to $11.6 million expense obligation related to the Coliseum Complex.)

- <u>One-Time or Limited-Duration Savings</u> ($4.7 million in year 1; $1.9 million in year 2)

  One-time or limited-duration savings included in this budget are summarized below.

  - Suspension of repayments to negative General Fund group funds will save $3 million in FY 2009-10; repayments will resume in FY 2010-11.
  - Temporary freezing of security guard positions during the Museum closure (from August 2009 to April 2010) is anticipated to save $0.30 million in FY 2009-10 only.
  - In addition, recoveries for City Treasury's investment services will provide $0.7 million for FY 2009-10, and $1.3 million for FY 2010-11.
  - A shift of a Head Start subsidy to the economic stimulus funding will save $0.4 million.
  - Cancellation of a portion of prior year carryover budget in the City/County Collaboration on Children and Youth will save $0.3 million in FY 2009-10.

- <u>Transfers Outside of GPF</u> ($5.1 million)

  Transfers of **$5.1 million** in annual costs to non-GPF sources include:

  - Transfer of 20.07 FTE in-house legal counsel to Self-Insurance Liability fund ($3.5 million). Funding for in-house staff was included in the Phoenix model budget recently approved by the City Council;
  - Transfer of 2.01 FTE City Clerk positions to Oakland Redevelopment Agency fund ($0.20 million);
  - Transfer of 1.0 FTE in Finance Management to Workforce Investment Act fund and 0.41 FTE to Oakland Redevelopment Agency Projects fund ($0.24 million);
  - Transfer of 0.15 FTE in Human Resources to Employee Deferred Compensation fund ($0.02 million); transfer of Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant fund ($0.1 million);

transfer of 0.18 FTE in Community & Economic Development to Oakland Redevelopment Agency Project fund ($0.03 million); transfer of 0.07 FTE in ADA program to Measure B fund ($0.02 million); transfer of 2.0 FTEs in Police to new False Alarm Program ($0.21 million); transfer of Measure Q and Measure N audit costs to respective funds ($0.07 million each); shift Studio One and Malonga Center costs to the Self-Sustaining Fund ($0.04 million); transfer Community & Economic Development Committee Legislative Analyst in the City Council Office to Oakland Redevelopment Agency fund ($0.15 million); and shift 0.5 FTE to City Stores fund ($0.06 million).

- Transfer of the Library book budget to Measure Q and use of prior year carryforwards will save $0.26 million.
- Transfer of the Hardy Park Restroom capital improvement project to the Capital Reserve fund (5510) to save $0.21 million.

Organizational Restructuring

This budget includes the following organizational changes to make City government more efficient and responsive to constituents' needs.

- *Aligning closely related programs*: (i) The Oaklanders' Assistance Center has been moved to the City Administrator's Office, and will align with other neighborhood services. (ii) The Marketing Division has moved to the Community and Economic Development Agency (CEDA), to closely coordinate its activities with other marketing and special events functions.

- *Strengthening the City's human resources management function*: The City's human resources management function has become its own department.

- *Improving coordination and effectiveness of on-street and off-street parking*: Under the old structure, on-street parking was managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking was under the umbrella of the Community and Economic Development Agency. This budget consolidated the management of on-street and off-street parking operations under the Parking Division. Improvements in garage operations, including planned automation of garage facilities, are underway.

Financial Policies

In addition to balancing measures, this budget contains a number of *financial policies*. (See "Financial Policies" and "Legislation" sections.) These policies are essential tools in returning the City to a healthy financial state, and ensuring responsible financial management of the City's resources.

- Establishing a baseline for the *Real Estate Transfer Tax* at $40 million (an amount collected in a normal year), with any amount over the baseline used as follows: (a) replenishment of GPF reserves until such reserves reach 10% of current year budgeted GPF appropriations; and of the remainder: (b) 50% to repay negative Internal Service funds; (c) 30% set aside for the Police and Fire Retirement System

liability (PFRS) until this obligation is met; (d) 10% to establish an Other Post-Employment Retirement Benefits (OPEB) trust; and 10% to replenish the Capital Improvements Reserve Fund until such balance reaches $10 million.

- Amending the policy on the use of *one-time revenues*, and requiring that any one-time discretionary revenue be used as follows: 50% to repay negative Internal Service fund balances, and another 50% to repay negatives in all other funds, unless legally restricted to other purposes.
- Amending the City's *reserve policy* to: (a) require an annual review and certification of the GPF reserve (net of any reservations, designations and obligations) by the City Administrator; and (b) limit project carryforwards in the GPF.

B. PARK MAINTENANCE FUNDS

Funds in this category include the Landscaping & Lighting Assessment District (LLAD, 2310) fund and the Comprehensive Cleanup Fund (1720). Collectively, the "Park Maintenance" funds pay for **74.77 FTEs** and other operating expenses at a cost of **$8.8 million** annually. The following programs and functions are supported by these sources: Maintenance of Parks, Grounds & Medians, Ball fields, and Open Space; Custodial Services at Park Enterprise Facilities; Streetlight Outage Repairs; Tree Services; Community Gardens; and Maintenance of Free Standing Restrooms at Parks and Ball Fields.

Due to the limited and fixed level of revenues in the LLAD fund and slow revenue increases in other funds, the cumulative operating shortfall of **$1.78 million** was projected for FY 2009-10 and **$1.99 million** for FY 2010-11. Balancing of the above shortfalls required transfers of expenses to other sources. The City Council's budget amendments moved **14.5 FTEs** (four tree and three gardener crews costing **$1.2 million**) from the Landscaping and Lighting Assessment District (LLAD) Fund to the General Purpose Fund, maintaining the level of park maintenance services.

C. TRAFFIC & TRANSPORTATION FUNDS

The only funds in this category with immediate fiscal issues are the Multipurpose Reserve Fund (1750) and State Gas Tax (2230).

Multipurpose Reserve Fund

Historically, revenues from the city's parking garages fully supported various transportation planning and traffic capital project activities. However, in recent years, due to downtown redevelopment and the Telegraph Plaza garage sale, the fund's revenue has been greatly reduced and a negative fund balance has developed.

To balance this fund, parking garage rate increases as high as 50% were approved, to bring the City's garage rates on par with comparable private parking facilities. These increases are expected to raise existing revenue by 24%, or $1.15 million annually. On the expenditure side, 3.5 FTEs were transferred to the Design and Construction's

overhead fund to save $0.41 million, one part-time FTE was eliminated, and contract appropriations were reduced by $0.18 million.

State Gas Tax Fund

The City's State Gas Tax portion is fixed at $0.18 per gallon, and is provided to the City based on a state funding model. In FY 2008-09, actual gas tax revenues were $6.3 million, although $8.2 million was assumed in that budget. In FY 2009-11, $7.2 million is anticipated. At the same time, road and sidewalk improvements continue to be a priority, and spending is expected to exceed the available revenue.

To balance this fund, 13.68 positions were cut in Public Works and Community and Economic Development to save $1.4 million. The impact will be a reduction in curb repainting, heavy paving and pothole repairs.

D. FUNDS WITH HISTORICAL NEGATIVES

The City has had a number of funds with negative balances. This is a significant problem, as these negatives continuously "borrow" from the City's cash pool, which has decreased dramatically over the past eighteen months and unless eliminated, will become a financial obligation of the General Purpose Fund.

Funds with negative balances have been discussed on multiple occasions in the past few years, beginning in FY 2005-07. Repayment plans for some funds were established in FY 2005-07; additional negatives were addressed in October 2008. Also in October 2008, each city fund, negative or not, was assigned to one of the City departments to monitor financials. The review of negative funds in particular now takes place on an ongoing basis. Further, the City's newly adopted financial policy (Ordinance 12946 C.M.S. included in the Financial Policies and Legislation sections of this document) requires that excess Real Estate Transfer Tax and one-time revenues be used to repay negative fund balances, as they come available unless legally restricted to other purposes.

Selected General Funds on existing repayment schedules

Funds in this category include Self-Insurance Liability (1100), Kaiser Convention Center (1730), Telecommunications (1760), and Contract Compliance (1790). As of June 2009, these funds had a collective negative balance of $31.5 million (pre-audit figures).

All of these funds have been on repayment schedules since FY 2005-07, and generally, repayment schedules have been followed. However, for these funds, the first year of the FY 2009-11 budget reflects a one-time delay in the repayments amounting to $3 million. Detailed repayment schedules are reflected in the "Financial Summaries" and "Non-Departmental" sections of this budget.

Internal Service Funds (ISF)

Funds in this category include Equipment Fund (4100), Radio Fund (4200), Facilities Fund (4400), Central Stores (4500) and Purchasing Fund (4550). As of June 2009, these funds had a collective negative cash balance of $54.1 million (pre-audit figures).

Reductions were made in the Facilities Fund in FY 2009-11, eliminating or transferring 16.7 positions to save $1.7 million annually. Adjustments were also made in the Equipment and Radio funds, to finance $0.4 million in fleet replacement for the Police Department and $1.2 million in annual radio and telecommunications replacement Citywide.

Repayment schedules and cost reductions for two of the ISF funds (Equipment and Facilities) were approved in FY 2005-07. For FY 2009-11, these repayments will generally continue. The City's newly adopted financial policy (Ordinance 12946 C.M.S. included in the Financial Policies and Legislation sections of this document) requires that 50% of any one-time discretionary revenue be used to pay off negative Internal Service Funds, unless legally restricted to other purposes.

Funds not immediately requiring one-time revenues

Funds in this category include Mandatory Garbage (1700), Comprehensive Clean-Up (1720), Multipurpose Reserve (1750), and CEDA/PWA Overhead Clearing (7760). As of June 2009, these funds had a collective negative balance of $16.6 million (pre-audit figures).

Measures to address the long-standing negatives have been identified for many of these funds, as follows:

- *Mandatory Garbage* ($9.4 million in pre-audit negative balance as of June 2009): Recovery rates were increased to begin addressing the negative.

- *Multi-Purpose Reserve* ($3.9 million in pre-audit negative balance as of June 2009): As discussed above, garage parking rate increases, positions transfers to another fund, and cuts to staffing and operations were implemented to balance this fund. In addition, efforts are underway to automate City garages, thereby reducing ongoing expenses and increasing revenues.

- *Grant Clearing* ($2.1 million in pre-audit negative balance as of June 2009): Reductions were made in Administration, Electrical Services and Small Project Design Group. In addition, eligible positions were moved to the Measure B fund (2211). Additional steps will be required to fully reduce the negative balance, and further budget adjustments will be presented during the FY 2010-11 Midcycle budget review.

Funds that require one-time revenues to eliminate negative balances

Funds in this category include Underground District Revolving (1600), Municipal Capital Improvement (5500), Miscellaneous Capital Projects (5999), California Waste Solutions (7400), Museum Preservation Trust (7660), and Rehabilitation Trust (7752). As of June 2009, these funds had a collective negative balance of $12 million (pre-audit figures).

In general, the identified negative fund balances are a result of operating gaps going back several years. In some cases, such gaps were caused by charging expenses to funding sources that could not sustain them. In many other cases, ongoing expenditures simply exceeded ongoing revenues, and steps had not been taken to either cut costs or increase revenues. Elimination of negatives in these funds would require one-time

revenues (through land sales, refunding, unanticipated revenue surges, etc.). The City's newly adopted financial policy (Ordinance 12946 C.M.S.; included in the Financial Policies and Legislation sections of this document) requires that 50% of any one-time discretionary revenue be used to pay off negatives in these other funds, unless legally restricted to other purposes.

Grant funds

Funds in this category are reflected in the following table:

Grant Funds with Negative Balances as of June 30, 2009*

Fund #	Fund Name	Fund #	Fund Name
2061	2006 FEMA: 1628 Winter Storms	2158	5th Year State COPS Grant, AB 1913 Statutes of 2000
2062	2006 FEMA: 1646 Spring Storm	2162	Metro Transportation Com: TDA
2081	2008 Winter Storm	2163	Metro Transportation Com: Program Grant
2102	Department of Agriculture	2164	Congestion Mitigation & Air Quality
2103	HUD-ESG/SHP/HOPWA	2185	Oakland Redevelopment Agency Grants
2105	HUD-EDI Grants	2190	Private Grants
2106	Department of Defense	2213	Measure B: Paratransit - ACTIA
2108	HUD-CDBG	2214	ACTIA Reimbursable Grants
2112	Department of Justice	2230	State Gas Tax
2114	Department of Labor	2310	Landscaping and Lighting Assessment District
2118	National Foundation of the Arts and Humanities	2400	Senior Citizens Bonds
2120	Federal Action Agency	2511	Local Law Enforce Block Grant of 2001
2123	U.S. Department of Homeland Security	2513	Local Law Enforce Block Grant of 2003
2124	Federal Emergency Management	2602	Department of Labor (ARRA)
2126	Department of Education	2810	Rehabilitation Trust Loans
2128	Department of Health & Human Services	2820	Community Development Rehabi
2134	California Parks and Recreat	2822	Title I Loans: Revolving
2141	State Traffice Congestion Relief - Proposition 42	2824	FHA 203k Loan: Revolving
2144	California Housing and Commu	2916	Vice Crimes Protection - Cou
2148	California Library Services	2990	Public Works Grants
2152	California Board of Corrections	2992	Parks and Recreation Grants
2154	California Integrated Waste Management Board		

**Based on pre-audit actual revenues and expenditures.*

As of June 2009, these funds had a collective negative balance of $30.1 million (pre-audit figures). In many cases, negatives in these funds will be offset once grant reimbursements are received. There may be exceptions, however, where reimbursements would be insufficient to cover the negative balances, due to disallowed costs. The City's departments that receive and use grant funds, under the guidance of the Finance Department, are continuing to seek reimbursements from grantors on a timely basis.

E. CAPITAL IMPROVEMENT PROJECTS (CIP)

Details of the FY 2009-11 CIP budget are contained in the "Capital Improvement Projects" section of the FY 2009-11 budget document. Summaries by funding source and category are provided on the following page.

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
BY FUNDING SOURCE

Source	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
City			
1010 - General Fund: General Purpose	$406,840	$420,490	$827,330
2140 - California Department of Transportation	5,350,000	4,000,000	9,350,000
2141 - State Traffic Congestion Relief - Proposition 42	2,065,440	2,268,300	4,333,740
2163 - Metro Transportation Com: Program Grant	5,968,000	-	5,968,000
2165 - Prop 1B Nov 2006 CA Trans Bond	-	6,176,850	6,176,850
2211 - Measure B: ACTIA	5,775,020	6,200,020	11,975,040
2212 - Measure B: Bicycle/Pedestrian Pass-Thru Funds	1,000,000	1,000,000	2,000,000
2260 - Measure WW: East Bay Regional Parks District Local Grant	19,204,460	-	19,204,460
3100 - Sewer Service Fund	6,947,000	7,120,000	14,067,000
5200 - JPFA Capital Projects: Series 2005	1,157,000	1,040,000	2,197,000
5320 - Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	300,000	850,000	1,150,000
5501 - Municipal Capital Improvement: 1989 LGFA Refunding	666,590	611,580	1,278,170
5510 - Capital Reserves	1,633,550	1,000,000	2,633,550
7780 - Oakland Redevelopment Agency Projects (ORA)	316,050	316,050	632,100
Subtotal City	**$50,789,950**	**$31,003,290**	**$81,793,240**
Oakland Redevelopment Agency			
9450 - Coliseum: Operations	$200,000	$200,000	$400,000
9451 - Coliseum: Capital	2,841,100	1,127,120	3,968,220
9455 - Coliseum Area: Tax Allocation Bonds Series 2006B-TE(Tax Exempt)	361,000	-	361,000
9456 - Coliseum Area: Tax Allocation Bond Series 2006B-T(Taxable)	2,000,000	1,065,000	3,065,000
9504 - 1986 Bonds	1,690	1,710	3,400
9510 - Central District: Operations	1,395,970	1,401,980	2,797,950
9513 - City Center: Garage West Subsidy	2,062,500	2,151,000	4,213,500
9515 - Chinatown: Parking Lot	1,120,000	230,000	1,350,000
9516 - 1989 Bonds	3,000,000	-	3,000,000
9522 - Multi Service Center / Rent - County	98,110	98,110	196,220
9526 - Liability / Contingency / Finance	158,500	-	158,500
9527 - 10% School Set Aside / Coliseum	760	760	1,520
9529 - Broadway / MacArthur / San Pablo: Operations	101,600	101,620	203,220
9532 - Central District: TA Bond Series 2003	3,070,000	-	3,070,000
9536 - Central District Tax Allocation Bond Series 2009T (Taxable)	10,500,000	-	10,500,000
9540 - Central City East: Operations	307,770	507,890	815,660
9553 - Unrestricted Land Sales Proceeds	4,762,630	3,520,800	8,283,430
9570 - OBRA: Operations	200,000	200,000	400,000
Subtotal ORA	**$32,181,630**	**$10,605,990**	**$42,787,620**
TOTAL *	**$82,655,530**	**$41,293,230**	**$123,948,760**

** A total of $316,050 is budgeted in both the City's ORA Projects Fund (7780) and in various Oakland Redevelopment Agency funds. Although both sections present this allocation, the annual totals do not double count this allocation.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY CATEGORY*

Category	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Buildings & Facilities	$25,874,870	$8,653,870	$34,528,740
Miscellaneous	1,785,290	1,730,490	3,515,780
Parks & Open Space	21,381,760	850,000	22,231,760
Sewers & Storm Drains	6,947,000	7,120,000	14,067,000
Streets & Sidewalks	14,213,440	12,375,150	26,588,590
Technology Enhancements	3,331,620	2,943,700	6,275,320
Traffic Improvements	9,121,550	7,620,020	16,741,570
TOTAL	**$82,655,530**	**$41,293,230**	**$123,948,760**

**Figures reflect City and Oakland Redevelopment Agency Appropriations.*

The City has almost no discretionary capital funds, and our capital needs far exceed the diminishing resources that are in place. (For example, the FY 2009-11 Capital Improvement budget identifies $545 million in unfunded projects.) The little discretionary funding that is available for CIP projects is mainly in the **Capital Reserve Fund (5510).** Council Ordinance No. 12946 C.M.S. mandates a $6 million reserve level for this fund, and the City Council can appropriate this funding for capital expenses. As of June 2009, there was $8.1 million in this fund, with $3.2 million set aside for previously approved projects (such as Council Pay-Go, Arroyo Viejo Recreation Center, ADA Accommodations, Sidewalk Repairs, MLK Renovations, Shepherd Canyon Storm Drain Repairs, and Chinese Garden Improvements). This left $4.6 million available for appropriation during FY 2009-11.

The CIP budget includes a total of $2.6 million in projects for this fund during FY 2009-11, as summarized below:

CAPITAL IMPROVEMENT PROJECTS
CAITAL RESERVE FUND (5510)

Projects	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Hardy Park Restroom	$207,300	$0	$207,300
Citywide Roof Repairs	350,000	-	350,000
IPSS Support and Maintenance	1,076,250	1,000,000	2,076,250
TOTAL	**$1,633,550**	**$1,000,000**	**$2,633,550**

F. OAKLAND REDEVELOPMENT AGENCY (ORA)

Given the City's weakened property values, the ORA's overall *tax increment revenue* is anticipated to increase by approximately 2.3 percent per year in FY 2009-11. The estimated revenue changes vary by redevelopment area, and range from flat growth in the Acorn Project Area to a 4.3% increase in the Coliseum Project Area.

ORA *expenditures* continue to be driven by personnel costs. Overall, of the $70 million operating budget net of pass-through and debt service, personnel expenses account for 40.4 percent. The remaining funds are used for neighborhood programs and projects.

Highlights of the ORA budget are summarized below. Details are contained in a separate ORA Adopted Budget document.

- **Education Revenue Augmentation Fund (ERAF)**
  In FY 2008-09, the Agency set aside $8.4 million for a State-mandated contribution to the Educational Revenue Augmentation Fund (ERAF). A subsequent court decision declared the State's taking of these funds from redevelopment agencies illegal, and the ORA has kept this funding as a result. The State's FY 2009-10 budget contains a provision for a similar revenue diversion from redevelopment agencies, resulting in an estimated $41 million impact on the ORA in that year. The State's decision to take this money became final after the ORA's budget was adopted. The California Redevelopment Association has filed a lawsuit challenging

the constitutionality of the State taking these funds; nonetheless the ORA took action on October 6, 2009 to set-aside these funds in the event this challenge fails.

- **Loan Guarantee Program**
  The Agency is finalizing plans to initiate a loan guarantee program, under which Agency funds would be used to provide gap financing to private developers of small and medium-sized projects.

- **Suspension of Coliseum Set-Aside**
  The Agency's FY 2009-11 budget contains a temporary, two-year suspension of the Coliseum School set-aside. The set aside is a 10% annual contribution of Coliseum's net tax increment revenue, earmarked for the development of school facilities in the Coliseum project area. The set aside was initiated by the City Council in 1997. A large reserve of previously accumulated and unspent funds is now in place, prompting the suspension.

- **Capital Projects**
  In the Central District project area, efforts are largely focusing on the completion of and/or the modification of business terms for the existing City Walk and Forest City projects. In the Coliseum project area, proceeds from the Tax Allocation Bonds issued in 2006 are being directed towards a number of projects, most notably the Coliseum and Fruitvale transit villages.

ACKNOWLEDGEMENTS

This budget document is the outcome of a team effort by City staff. I praise their hard work and diligent efforts.

Dan Lindheim
City Administrator

APPENDIX

(Financial Summaries section pages D-9 through D-22)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

Significant Organization Changes

- This budget makes the following organizational changes to increase the effectiveness of individual programs and services by aligning them closely with other related functions:
    - The Oaklanders' Assistance Center has been moved to the City Administrator's Office and will align with other neighborhood services.
    - The Marketing Division has moved to the Community and Economic Development Agency to closely coordinate its activities with other marketing and special events functions.

- To strengthen the City's human resources management function: The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years.

- To improve coordination and effectiveness of on-street and off-street parking: Under the existing structure, on-street parking is managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking is under the umbrella of the Community and Economic Development Agency. This budget consolidates the management of on-street and off-street parking operations under the Parking Division.

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)

In the General Purpose Fund, this budget addresses a $91-97 million shortfall - the result of severe revenue declines coupled with primarily fixed non-discretionary expenditures, which are projected to increase modestly. Overall, balancing measures include increases in revenues of over ***$6.8 million in FY 2009-10 ($8.7 million in FY 2010-11)*** *and net expenditure reductions of over* ***$84.1 million in FY 2010-11 ($88.4 million in FY 2010-11)****. The major items are listed below.*

Significant Revenue Changes

SALES TAX			
Revenue anticipated from One Work Place Company, a company that relocated to Oakland due to a sales tax rebate agreement.	-	$0.00	$0.40
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.15	$0.15
BUSINESS LICENSE TAX			
Revenue from new business tax classification for cannabis operations; voter approved rate of $18 per $1,000 gross receipts.	-	$0.30	$0.30
One-time revenue anticipated from new business license tax amnesty program for small local businesses.	-	$0.50	$0.00
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.23	$0.23
REAL ESTATE TRANSFER TAX			
Anticipated revenue from application of real property transfer tax to property mergers and acquisitions. Approved by voters at July 21, 2009 special election.	-	$0.55	$0.55
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.25	$0.25
PARKING TAX			
Anticipated revenue from enforcement of parking tax collections at the Oakland Coliseum (September 1, 2009 implementation).	-	$0.81	$0.97
Anticipated revenue from enforcement of parking tax to be paid from diesel truck parking (September 1, 2009 implementation).	-	$0.16	$0.22
FINES & PENALTIES			
Revenue from increased parking enforcement due to additional Roving Patrol ($1.34M); Revenue from various California Vehicle Code violation charge increases ($0.17M); Revenue from vehicle boot program ($0.5M).	-	$2.01	$2.31

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Revenue Changes (continued)			
SERVICE CHARGES			
Revenue from increasing parking meter rates from $1.50 per hour to $2.00 per hour	-	$2.20	$2.20
Additional revenue from the authorization of future billboard agreements; addition of 250 metered stalls citywide; enforcement against illegal use of disabled parking placards; revenue from parking garage automation; Pacific Renaissance garage for residential use at night; use of proceeds from the sale of advertisements on the back of parking receipts.	-	$1.00	$1.33
Revenue from increasing rates for garage/parking lot parking	-	$0.30	$0.30
Various Parks and Recreation fee increases, including boating, tennis, Pee-Wee program, parking and commercial rental fee increases for the Malonga Casquelourd Center.	-	$0.27	$0.27
Significant Expenditure Changes			
UNION CONCESSIONS			
Once-per-month mandatory business shutdowns for civilian employees (net of anticipated exemptions). Twelve days per fiscal year are equivalent to a 4.6 percent salary reduction.	-	($3.44)	($3.44)
Civilian retirement pick-up of employee portion of California Public Employee Retirement System (Cal-PERS) rate. Employee rate will increase by 5 percent (from 3 to 8 percent).	-	($3.28)	($3.28)
Additional anticipated union concessions.	-	($0.29)	($0.29)
"GOLDEN HANDSHAKE" RETIREMENT INCENTIVE			
Expected savings based on 20 percent participation rate.	-	($2.26)	($2.26)
RECOVERIES			
Insurance recoveries increase due to Risk Management's (Finance & Management Agency) implementation of aggressive program due to vehicle accidents and damages.	-	($0.50)	($0.50)
Treasury recoveries due to fees for investment portfolio management and bond issuances.	-	($0.69)	($1.29)
Increase parking citation recovery based on passing Alameda County ticket surcharge on to violator.	-	($1.80)	($1.80)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FUND TRANSFERS			
Set Measure OO transfer from the General Purpose Fund to the Kids First! Fund recently voter approved 3% compromise plan.	-	($3.86)	($3.83)
MAYOR			
Eliminate Mayor's PSE 51 (0.50 FTE)	(0.50)	($0.07)	($0.07)
Eliminate Project Manager III (1.00 FTE)	(1.00)	($0.22)	($0.22)
Eliminate Mayor's PSE 14 (2.00 FTEs)	(2.00)	($0.20)	($0.20)
Reduce Deputy Director, Program Planning & Development from 1.00 FTE to 0.50 FTE	(0.50)	($0.11)	($0.10)
10% Reduction in budgeted compensation for Mayor (affecting all elected officials)	-	($0.01)	($0.01)
Transfer of 5.00 FTEs Oaklanders' Assistance Center positions to City Administrator's Office	(5.00)	($0.45)	($0.46)
CITY COUNCIL			
10% reduction in budgeted annual compensation for Councilmembers (affecting all elected officials)	-	($0.04)	($0.04)
Eliminate contract contingency budget	-	($0.03)	($0.03)
Transfer Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee to Oakland Redevelopment Agency Projects Fund (7780)	(1.00)	($0.15)	($0.15)
CITY ADMINISTRATOR			
Citizens' Police Review Board: reduce O&M, eliminate CPRB Executive Director, eliminate 1.00 FTE Executive Assistant.	(2.00)	($0.15)	($0.15)
ADA Programs: Redistribute ADA Project Coordinator and Program Analyst II to Measure B	(0.07)	($0.02)	($0.03)
Various offices: additional annualized savings from FY 2008-09 reductions	(2.00)	($0.33)	($0.33)
Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	(12.00)	($1.98)	($2.03)
Transfer Oaklanders' Assistance Center positions (5.00 FTEs) from the Mayor's Office	5.00	$0.45	$0.46

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
CITY ATTORNEY			
Transfer of Litigation & Advisory budget related to Public Liabilities cases to the Self-Insurance Fund (1100)	(20.07)	($3.50)	($3.57)
Reduction in budgeted compensation for the City Attorney (affecting all elected officials)	-	($0.02)	($0.02)
Reduction of 2.00 FTEs Deputy City Attorney IV; and 1.00 FTE Deputy City Attorney V	(3.00)	($0.71)	($0.73)
CITY AUDITOR			
Transfer costs of required audits of local Measures Q and N to be funded by those fund balances.	-	($0.07)	-
Reduction in budgeted compensation for the City Auditor (affecting all elected officials)	-	($0.01)	($0.01)
10% reduction in City Auditor's budget	-	($0.14)	($0.14)
CITY CLERK			
Transfer budget to Oakland Redevelopment Agency (Fund 7780) to reflect the actual level of ORA-related activities performed the Office of the City Clerk	(2.01)	($0.21)	($0.21)
Additional funding for Special Elections in FY 2009-10	-	$0.60	$0.90
CONTRACTING AND PURCHASING			
Reduce contract compliance and office support staffing to reflect anticipated reduction in City's contract spending.	(1.50)	($0.14)	($0.14)
INFORMATION TECHNOLOGY (continued)			
Elimination of 2.00 FTEs Microcomputer Specialist I's	(2.00)	($0.21)	($0.22)
Elimination of 1.00 FTE Systems Analyst I	(1.00)	($0.10)	($0.11)
Elimination of 0.60 FTE Project Manager, beginning February 1, 2010	(0.60)	($0.04)	($0.10)
Elimination of 1.00 FTE Telecommunications System Engineer beginning February 1, 2010	(1.00)	($0.07)	($0.16)
FINANCE & MANAGEMENT			
Transfer 0.40 FTE Controller and 0.01 Asst Controller to Oakland Redevelopment Agency Projects fund (7780)	(0.41)	($0.11)	($0.11)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FINANCE & MANAGEMENT (continued)			
Transfer 1.00 FTE Accountant III to Workforce Investment Act (2195)	(1.00)	($0.13)	($0.14)
Eliminate 1.00 FTE Accountant II	(1.00)	($0.11)	($0.11)
Add 1.00 FTE Parking Enforcement Supervisor II to ensure operational efficiencies in day-to-day parking enforcement functions.	1.00	$0.11	$0.11
Downgrade 1.00 FTE Accountant II to 1.0 FTE Account Clerk III position	-	($0.03)	($0.03)
Eliminate 1.00 FTE Revenue Analyst, 1.00 FTE Administrative Asst II and 0.53 FTE Parking Control Technician, PT positions; add 1.00 FTE Administrative Asst I position; 0.60 FTE Accountant III and 1.00 FTE Administrative Services Manager (ASM) II position	0.07	$0.08	$0.08
Eliminate 1.00 FTE Exempt Limited Duration Employee position	(1.00)	($0.13)	($0.13)
Eliminate 1.00 FTE Principal Financial Analyst	(1.00)	($0.14)	($0.19)
Eliminate 1.00 FTE HR Systems Analyst	(1.00)	($0.09)	($0.09)
Eliminate 1.00 FTE Public Service Representative	(1.00)	($0.06)	($0.06)
Transfer 1.00 FTE Administrative Assistant I to City Stores Fund (4500)	(1.00)	($0.06)	($0.06)
Eliminate 1.00 FTE Human Resource Operations Tech, Sr. - second year only	(1.00)	$0.00	($0.10)
HUMAN RESOURCES			
Downgrade 2.00 FTEs HR Analysts to HR Analyst Assistants; eliminate 5.00 FTEs (3.00 FTEs HR Clerks, 1.00 FTE Public Service Representative, 1.00 FTE Principal HR Analyst)	(5.00)	($0.44)	($0.44)
Add 1.00 FTE Administrative Services Manager II	-	$0.16	$0.17
Eliminate 5.00 FTEs (1.00 FTE HR Manager, 1.00 FTE Public Service Representative, 1.00 FTE HR Analyst and 2.00 FTEs HR Clerks)	(5.00)	($0.47)	($0.48)
Eliminate 1.00 FTE HR Analyst	(1.00)	($0.09)	($0.11)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
POLICE SERVICES			
Police concessions, per the OPOA contract negotiation, concessions include the deferral of 4% cost-of-living increase until 2013, move from 84-hour to 80-hour schedule, and elimination of 6 paid holidays.	-	($8.50)	($9.00)
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) Fund.	(41.00)	($4.39)	($5.92)
Ground helicopter program (2 Helicopters). Helicopters are maintained in order to be available in an emergency.	-	($0.25)	($0.30)
Reductions in personnel spending due to improved management.	-	($4.30)	($5.60)
Freeze 1.00 FTE vacant Neighborhood Services Coordinator, 1.00 FTE soon-to-be-vacant Police Services Technician II; eliminate 1.00 FTE Police Services Technician II	(3.00)	($0.19)	($0.23)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.00 FTE Sergeant to 1.00 FTE Police Officer.	-	($0.09)	($0.09)
Eliminate 2.00 FTEs Police Property Specialists, 1.00 FTE Police Services Technician II, 1.00 FTE Neighborhood Services Coordinator, 1.00 FTE Facilities Manager, 1.00 FTE Ranger in FY 2009-10 and 1.00 FTE Administrative Analyst II in FY 2010-11. Downgrade 2.00 FTEs Accountant III to Account Clerk III.	(6.00)	($0.57)	($0.67)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	($0.21)	($0.21)
JAG Grant: OPD has been awarded $3.2 million over two years (net); spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, $0.68 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	($1.60)	($1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	($0.11)	($0.11)
FIRE SERVICES			
Eliminate 1.00 FTE Office Assistant II and 1.00 FTE Emergency Planning Coordinator	(2.00)	($0.17)	($0.17)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FIRE SERVICES (continued)			
Employee Concessions: move to 56 hour work week, waive FLSA "In Lieu Of Pay", re-assign staffing from the Training Division to the Suppression Division	-	($6.10)	($6.10)
Freeze vacant Fire Personnel Operations Specialist, freeze vacant Office Asst II (Fire Prevention), freeze vacant Fire Suppression District Inspector, freeze vacant Fire Prevention Bureau Inspector	(4.00)	($0.36)	($0.36)
LIBRARY SERVICES			
Reduce service in all branch libraries from 6 to 5-days per week; reduce full-time and part-time staffing at branch libraries to allow for reduced hours.	(8.85)	($0.63)	($0.79)
New 81st Ave Community Library opening January 2010 - Opening Day Collection, staffing and operating and maintenance budget.	4.36	$0.60	$1.15
Freeze two vacant positions (1.0 FTE Museum Collections Coordinator at AAMLO and 1.0 FTE Office Manager); eliminate 1.0 FTE Library Assistant at AAMLO and eliminate 1.0 FTE Sr. Literacy Assistant in FY 2010-11.	(3.00)	($0.27)	($0.42)
PARKS & RECREATION			
Change Part Time (PT) positions to Permanent Part Time (PPT) at recreation centers	(8.04)	($0.35)	($0.35)
Eliminate Public Services Representative PPT	(0.75)	($0.06)	($0.06)
Reduce hours from 40 to 37.5 per week for selected classifications	-	($0.14)	($0.14)
Freeze 1.00 FTE Marine & Aquatics Program Supervisor	(1.00)	($0.13)	($0.13)
Reduction of 20% in subsidies to the Oakland Zoo and Jack London Aquatic Center	-	($0.24)	($0.24)
Revenue enhancements from various fee increases	-	$0.27	$0.27
HUMAN SERVICES			
Head Start subsidy reduction from GPF (replaced by additional stimulus funding)	-	($0.30)	($0.30)
Eliminate Senior Shuttle funding	-	($0.18)	($0.18)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
HUMAN SERVICES (continued)			
Transfer Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant (ESG)	-	($0.10)	($0.10)
Eliminate $2 Senior Set-Aside funding	-	($0.15)	($0.15)
Minor allocation changes to align with grant funding	(1.09)	($0.24)	($0.24)
PUBLIC WORKS			
Reduce discretionary contracting funds	-	($0.05)	($0.30)
Add 8.50 FTEs Park Attendant, PT	8.50	$0.29	$0.29
Transfer 4.00 FTEs Tree Trimmers from Landscaping and Lighting Assessment District Fund (2310)	4.00	$0.35	$0.36
Transfer 2.80 FTEs Gardener II and 2.60 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the Measure B ACTIA Fund (2211)	5.40	$0.39	$0.41
Transfer 0.20 FTE Gardener II and 0.40 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the LLAD Fund (2310)	0.60	$0.05	$0.05
COMMUNITY AND ECONOMIC DEVELOPMENT			
Transfer FTEs and appropriations due to re-organization of Cultural Arts & Marketing.	3.50	$0.45	$0.46
Transfer 0.18 FTE of Real Estate Agent to ORA Fund; reduce various operations and maintenance accounts.	(0.18)	($0.16)	($0.16)
NON-DEPARTMENTAL			
Reduction of 20% in grants and subsidies provided to outside agencies (60% reduction to the Oakland School for the Arts)		($0.50)	($0.50)
Suspend repayment plan (one year only) for selected General Funds (Self-Insurance Liability; Kaiser Convention Center; Telecommunications; and Contract Compliance Fund)		($3.00)	$0.00
Savings from prefunding CalPERS payment		($0.43)	($0.43)
Reduction of Coliseum subsidy through an entertainment ticket surcharge		($4.50)	($9.00)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Self Insurance Liability Fund (1100)			
Historically, this fund's revenues have been received as transfers in from the General Purpose Fund. Beginning with FY 2009-10, Self-Insurance will be funded by a combination of funds based on the historic loss trend experienced by agencies across the City. For the Public Works Agency, this means that its non-General Purpose Funds will be tapped based on their particular loss experience.			
Major Budget Additions/(Reductions)			
City Attorney's Office	20.07	$3.50	$3.57
Shift a portion of the City Attorney's Office in-house legal counsel from the General Purpose Fund to this fund to reflect the portion of City Attorney costs that are embedded in departmental allocations. Net zero impact to fund.			
Other Funds			
Major Budget Additions/(Reductions)			
Mayor's Office -- Comprehensive Cleanup and Capital Improvement Funding			
Elimination of Mayor's PSE 51 in the Comprehensive Cleanup fund (1720)	(0.50)	($0.07)	($0.07)
Elimination of Pay-Go appropriations for FY 2009-11 in the Capital Reserves fund (5510)	-	($0.13)	($0.13)
City Council -- Various Funds			
Elimination of Pay-Go appropriations for FY 2009-11 in the Capital Reserves fund (5510)	-	($1.00)	($1.00)
Transfer 1.0 FTE Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee to Oakland Redevelopment Agency Projects Fund (7780)	1.00	$0.20	$0.20
City Administrator's Office -- Various Funds			
Eliminate Assistant to the City Administrator in the Measure Y fund (2251)	(1.00)	($0.08)	($0.08)
Transfer Project Manager III to Community and Economic Development Agency in the Measure DD fund (5320)	(1.00)	($0.25)	($0.25)
City Auditor -- Various Funds			
Funding of audit services by the Measure Q (2240) and Measure N funds (2250)	-	$0.07	$0.00

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds			
Major Budget Additions/(Reductions)			
City Clerk -- Oakland Redevelopment Agency Projects Fund (7780)			
Transfer staffing to the Oakland Redevelopment Agency Projects Fund (7780) equal to one-third of legislative personnel costs to reflect ORA responsibilities.	2.01	$0.21	$0.21
Information Technology -- Various Funds			
Elimination of 1.00 FTE Project Manager, beginning February 1, 2010 in the Radio/Telecommunications fund (4200)	(1.00)	($0.07)	($0.17)
Elimination of 0.40 FTE Project Manager, beginning February 1, 2010 in the Telecommunications Reserve fund (1760)	(0.40)	($0.03)	($0.07)
Elimination of 1.00 FTE Electronics Technician, beginning February 1, 2010 in the Radio/Telecommunications fund (4200)	(1.00)	($0.04)	($0.11)
Downgrade 1.00 FTE Electronics Supervisor to Electronics Technician in the Radio/Telecommunications fund (4200)	-	($0.02)	($0.02)
Add funding for interoperable radio equipment in the Radio/Telecommunications fund (4200)	-	$0.26	$0.30
Elimination of 1.00 FTE Systems Analyst III in the Telecommunications Reserve fund (1760)	(1.00)	($0.16)	($0.16)
Elimination of 1.00 FTE Microcomputer Specialist II in the Telecommunications Reserve fund (1760)	(1.00)	($0.13)	($0.14)
Transfer Project Manager II to Community & Economic Development Agency in the Telecommunications Reserve fund (1760)	(1.00)	($0.23)	($0.24)
Finance and Management Agency -- Various Funds			
Eliminate 1.00 FTE Accountant III from the Oakland Redevelopment Agency fund (7780)	(1.00)	($0.11)	($0.11)
Transfer 0.40 FTE Controller and 0.01 FTE Assistant Controller from General Purpose Fund (1010) to the Oakland Redevelopment Agency fund (7780)	0.41	$0.11	$0.11
Delete 1.00 FTE Storekeeper II from the Central Stores fund (4500)	(1.00)	($0.08)	($0.09)
Transfer 1.00 FTE Accountant III from the General Purpose Fund (1010) to the Workforce Investment Act fund (2195)	1.00	$0.13	$0.14
Transfer 1.00 FTE Administrative Assistant I to the City Stores fund (4500)	1.00	$0.06	$0.06

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Finance and Management Agency -- Various Funds (continued)			
Add 0.40 FTE Accountant III to the Multipurpose Reserve fund (1750)	0.40	$0.04	$0.04
Revenue Enhancements			
Relocation of City employees from Clay St. & Dalziel garages to the City Center Garage West (Multipurpose Reserve fund - 1750)	-	$0.23	$0.23
Human Resources			
Eliminate 1.00 FTE HR Analyst, Senior from the Grant Clearing fund (7760)	(1.00)	($0.14)	($0.14)
	-		
Library -- Measure Q Fund (2240)			
New 81st Ave Community Library opening January 2010 – staffing and operating and maintenance.	1.80	$0.05	$0.12
Police Services - Various Funds			
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) fund (2607)	41.00	$4.39	$5.92
JAG Grant: OPD has been awarded $3.2 million over two years (net); spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, $0.60 million in overtime, and $0.60 million in operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	4.00	$1.60	$1.60
Transfer 0.50 FTE Administrative Services Manager II and 1.00 FTE Account Clerk II from the General Purpose Fund (1010) to False Alarm Project in Police Grants (2995); add 1.00 FTE Administrative Analyst II and 1.00 FTE Police Records Specialist; add revenue expectation	3.50	$0.04	$0.04
Human Services -- Various Funds			
Eliminate Safe Walk to School positions due to end in grant funding in the HUD-CDBG fund (2108)	(8.00)	($0.17)	($0.17)
Eliminate Case Manager II from the Head Start fund (2128)	(1.00)	($0.09)	($0.09)
Increase Student Trainees, PT in the Head Start fund (2128)	2.70	$0.09	$0.09
Reduce Administrative Assistant I in the Measure Y fund (2251)	(0.40)	($0.03)	($0.03)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Human Services -- Various Funds (continued)			
Eliminate Temporary Contract Service Employee	(1.00)	($0.14)	($0.14)
Minor allocation changes to align with grant funding	1.09	$0.24	$0.24
Public Works -- Various Funds			
Eliminate 1.00 FTE Gardener Crew Leader, 1.00 FTE Public Works Supervisor, 12.00 FTEs Maintenance Workers, 3.00 FTEs Litter/Nuisance Enforcement Officer from the Comprehensive Clean-up Fund (1720)	(17.00)	($1.54)	($1.58)
Add 1.10 FTE Park Attendants, PT to the Comprehensive Clean-up Fund (1720)	1.10	$0.04	$0.04
Eliminate 0.80 FTE Engineer, Civil Supervising (Office), 2.00 FTEs Street Maintenance Leader, and 3.00 FTEs Public Works Maintenance Worker from the State Traffic Congestion Relief - Prop 42 Fund (2141)	(5.80)	($0.68)	($0.68)
Transfer 2.80 FTEs Gardener II and 2.60 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the Measure B ACTIA fund (2211)	(5.40)	($0.39)	($0.41)
Transfer 0.20 FTE Gardener II and 0.40 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the LLAD fund (2310)	(0.60)	($0.05)	($0.05)
Eliminate 0.60 FTE Gardener II, 3.20 FTEs Gardener Crew Leader, and 0.20 FTE Greenskeeper from the Measure B: ACTIA Fund (2211)	(5.47)	($0.31)	($0.32)
Eliminate 2.00 FTEs Administrative Assistant, 3.00 FTEs Public Works Maintenance Worker, 2.00 FTEs Heavy Equipment Operator, 1.00 FTE Sign Maintenance Worker, 1.00 FTE Traffic Painter from the State Gas Tax Fund (2230)	(9.00)	($0.80)	($0.80)
Eliminate 2.40 FTEs Gardener II, 4.80 FTEs Gardener Crew Leader, 0.50 FTE Custodial Services Supervisor and 0.80 FTE Greenskeeper from the LLAD fund (2310)	(8.50)	($0.66)	($0.67)
Transfer 4.00 FTEs Tree Trimmers to the General Purpose Fund (1010)	(4.00)	($0.35)	($0.36)
Add 1.92 FTEs Park Attendant, PT to the LLAD fund (2310)	1.92	$0.08	$0.08
Eliminate 0.20 FTE Engineer, Civil Supervising (Office) from the Sewer Service Fund (3100)	(0.20)	($0.04)	($0.04)
Eliminate 1.00 FTE Auto Equipment Mechanic and 1.00 FTE Auto Equipment Service Worker from the Equipment Fund (4100)	(2.00)	($0.28)	($0.28)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Public Works -- Various Funds (continued)			
Eliminate 1.00 FTE Administrative Assistant, 1.00 Custodial Services Supervisor, 4.50 FTEs Custodian, PT, 1.60 FTEs Architectural Associate (Field), 0.80 FTE Electrical Engineer II, 0.80 FTE City Architect, Assistant, 1.00 FTE Administrative Analyst II, and 5.00 FTEs Painter from the City Facilities Fund (4400)	(15.70)	($1.42)	($1.42)
Eliminate 1.00 FTE Management Assistant, 1.40 FTEs Architectural Associate (Field), 0.20 FTE Electrical Engineer II, 1.00 FTE Account Clerk II, 0.20 FTE City Architect, Assistant, and 1.00 FTE Architectural Assistant (Field) from the Grant Clearing Fund (7760)	(4.80)	($0.52)	($0.52)
Community & Economic Development Agency -- Various Funds			
Development Services Fund (2415) - Eliminate positions and operations and maintenance appropriations in recognition of reduced revenue due to a downturn in private construction activity	(21.22)	($8.46)	($8.23)
Multipurpose Reserve Fund (1750) - Expenditure reductions and position transfers to Grant Clearing fund (7760) corresponding to revenue loss due to sale of parking garages. Also, contract and other expenditures moved to Parking Division due to re-organization	(5.50)	($4.26)	($4.18)
State Gas Tax Fund (2230) - Eliminate 2.00 FTEs: 1.00 FTE Tree Trimmer and 1.00 FTE Construction Inspector	(2.00)	($0.20)	($0.21)
Measure DD Fund (5320) - Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	0.50	$0.53	$0.54
Municipal Capital Improvement (5505) - Public Art- Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	1.75	$0.50	$0.52
Grant Clearing Fund (7760) - Delete 1.00 FTE Administrative Analyst, 1.00 FTE Administrative Services Manager I; reduce operations and maintenance line items (FY 2009-10 only)	(2.00)	($0.38)	($0.30)
Transfer 3.50 FTEs from Multipurpose Reserve fund (1750) to the Grant Clearing fund (7760)	3.50	$0.48	$0.49
Oakland Redevelopment Projects Fund (7780) - Add 1.00 FTE Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from GPF	1.18	$0.12	$0.12
Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	6.65	$1.19	$1.22

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NOTES

FY 2009-11
CITY OF OAKLAND PRIORITIES

The Mayor and the City Council each set priorities for the City. All City activities are structured to support these priorities; and the City's FY 2009-11 Budget provides the framework through which the City's goals and objectives are achieved.

Public Safety: Provide an adequate and uncompromised level of public safety services to Oakland residents and businesses; reduce crime and violence; engage youth in programs and services that prevent violence; and provide reentry opportunities for ex-offenders.

- Reduce crime and ensure public safety for every Oakland neighborhood by implementing a comprehensive crime prevention/reduction strategy.

Sustainable and Healthy Environment: Invest and encourage private investment in clean and renewable energy; protect and support clean environment; and give Oakland residents an opportunity to lead a healthy life, have healthy life options and make healthy choices.

- ***Infrastructure:*** Provide clean, well-maintained and accessible streets, sidewalks, facilities, amenities, parks, recreational facilities and trees.
- ***Sustainable City:*** Maximize socially and environmentally sustainable economic growth, including conserving natural resources.
- ***Healthcare:*** Provide ample programs to support the mental, physical and spiritual health of Oakland residents.

Economic Development: Foster sustainable economic growth and development for the benefit of Oakland residents and businesses.

- Develop comprehensive business attraction, retention and growth initiatives to attract green, biotech and other businesses that will result in more jobs for Oakland residents.
- Continue to develop retail space and other attractions that will draw visitors to the City of Oakland.

Community Involvement and Empowerment: Create sense of hope and empowerment among Oaklanders, especially the youth; provide Oaklanders with educational choices through the City Museum and libraries, and partnerships with the School District and other educational establishments.

- ***Social Equity:*** Encourage and support social equity for all Oakland residents.
- ***Youth & Seniors:*** Provide effective programs that will allow youth, seniors and people with disabilities to thrive in their communities.

Public-Private Partnerships: Engage private companies and other governmental agencies in forming public-private partnerships, to raise funds and deliver needed programs and services in an effective, efficient and all-inclusive manner.

Government Solvency and Transparency: Deliver City services in an open, transparent, effective and efficient manner; and protect and manage City's resources in a fiscally responsible and prudent manner.

- ***Efficiency & Responsiveness to Residents:*** Ensure that City staff responds to residents in a timely and effective manner by establishing minimum standards of service.
- ***Fiscally Responsible City:*** Develop and institutionalize sound financial management policies and practices.

NOTES

City's Two-Year Budget

Local governments use budgets for a variety of reasons, but most importantly for accountability, planning, information and evaluation. The City of Oakland is on a two year budget cycle, with FY 2009-11 being Oakland's seventh biennial budget. The two-year budget is intended to improve the City's long-term planning, enhance funding stability, and to create greater efficiency in the budget development process.

The City of Oakland first adopted a program-based budget format for FY 2003-05. The advantage of a program-based budget is that it focuses on the product of the budgeting effort rather than the line items that go into those programs. The various programs in the City's budget are linked to the overarching goals and priorities of the Mayor and City Council. Budgets are identifiable at a program level where actual financials are captured (for revenues, expenditures, and positions); performance measures and targets can also be linked to programs.

The City's budget is adopted for a 24-month period; however, appropriations are divided into two one-year spending plans. During the second year of the two-year cycle, the Mayor and Council conduct a Midcycle budget review limited to significant variances in estimated revenue and revised mandates arising from Federal, State or Court actions. The Mayor, Council and staff also use the first year of the two-year budget cycle to review, refine, and enhance the utility of agency/departmental performance measures.

The Five-Year Financial Plan

In anticipation of longer term needs, the City develops a Five Year Financial Plan for the General Purpose Fund. The Five-Year Financial Plan is management's best assessment of future revenue, expenditures, and operating results over the five-year forecast period. The compilation and review of the Plan provides an opportunity to put current funding decisions in context with longer-term economic conditions while affording City management a realistic projection of the ongoing financial impact of policy decisions. Major goals of the Five-Year Financial Plan include the following:

1. To put the City's two-year budget-making process into a five-year planning horizon, to facilitate prudent financial management.

2. To set revenue and expenditure targets, and evaluate budget priorities in light of fiscal conditions projected over the longer term.

3. To present a picture of the long-term strategic financial issues facing the City, while highlighting funding priorities for budget planning.

4. To identify potential structural budget surpluses or shortfalls.

5. To demonstrate to policy-makers the likely impact of short-term capital investment and financing decisions on the City's longer-term financial capacity.

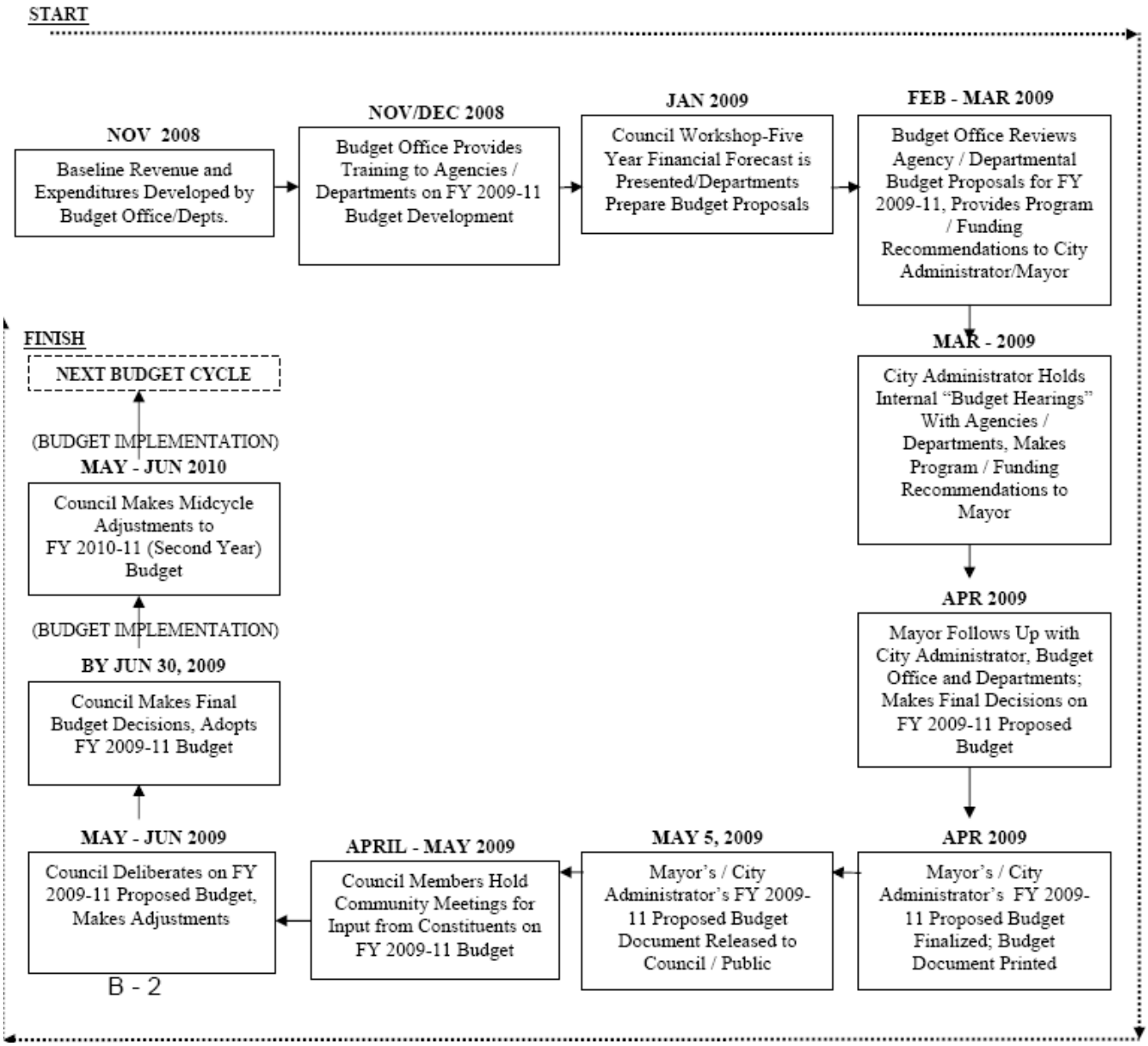
6. To provide a useful framework for reviewing and refining the City's financial forecasts, as well as its financial goals and priorities.

In preparing the Plan, City staff take into account historical experience, as well as the economic uncertainties underlying the revenue and expenditure outlook over the five-year period. The Plan also considers major demographic and legislative changes.

The Budget Process

The budget process is the formal method through which the City establishes its goals, program priorities and desired service levels for the upcoming fiscal period, and identifies the resources necessary to achieve them. Essentially, it is a process through which policy is made, programs are articulated, and resources are identified in order to put them into effect. The chart below summarizes the process, with details provided on the following pages.

Budget Process Flowchart – FY 2009-11



The budget process consists of several important stages: 1) Budget Development, 2) Budget Adoption, and 3) Budget Amendment.

Budget Development

Nov 2008:
Baseline Development

The Budget Development process for the FY 2009-11 cycle began in the fall of 2008, when the Budget Office began working in conjunction with departments and agencies on baseline revenue and expenditures—taking into account the latest economic projections, and information on employee cost-of-living-allowances and fringe benefit rates such as for retirement and health care.

Nov 2008-Dec 2008:
Departmental Training

During November–December 2008, training was provided to all Agencies / Departments on the process for developing the FY 2009-11 budget, and on the new budgeting software being introduced.

Jan 2009:
Council Budget Workshop

At a Council workshop in January, the City's five-year financial plan was presented for both revenue and expenditures, as well as information regarding the State budget, and the plans for Federal stimulus legislation.

In addition, Agencies/Departments began the development of their budget submittals for FY 2009-11 in January.

Feb-Mar 2009:
Budget Office Analysis

Upon receipt of Agency / Departmental budget submittals, the Budget Office provided in-depth analysis of each budget request. Based on the initial analysis and subsequent follow-up with departments to resolve issues and answer questions, recommendations were provided to the Mayor and City Administrator regarding the proposed programs, any new initiatives, and budget balancing measures.

Mar 2009:
Internal Budget Hearings

Internal budget hearings were held among the City Administrator and his staff, the Budget Office, and Agency Directors and their staff. At these internal meetings, program priorities and resource requirements for the next two years were discussed, as well as questions from the Mayor, City Administrator and Budget Office. Based on the outcomes of the internal hearings and follow-up discussions with Agencies / Departments, preliminary budget decisions were made by the Mayor and City Administrator.

Apr 2009:
Proposed Budget Finalized

Based on decisions following the internal budget hearings—subsequent discussions with the Agencies / Departments, additional analysis by the Budget Office, and a series of wrap-up meetings with the Mayor and City Administrator—the FY 2009-11 Proposed Budget was finalized in April of 2009.

Apr-May 2009:
Community Input

Both in preparation for, and following the May 5th release of the FY 2009-11 Proposed Budget, City Council members held community meetings to obtain input from constituents on the FY 2009-11 budget priorities, and to understand questions and concerns pertaining to the Administration's budget proposal. At the same time, the City's budget was reviewed by the Budget Advisory Committee (BAC), consisting of Oakland residents and business community

members appointed by City Council members and the Mayor. The BAC holds meetings throughout the year and may review the City's overall budget, or specific topics as requested by the City Council. The BAC also convenes public meetings to encourage citizen input on the budget and presents its findings and recommendations to the City Council during hearings on the budget.

May 5, 2009:
Proposed Budget Release

On May 5, 2009, the Mayor and City Administrator presented their FY 2009-11 Proposed Budget to the City Council.

May-June 2009:
Council Deliberations

Upon presentation of the Proposed Budget, the Mayor and City Council conducted a series of public hearings to review the FY 2009-11 budget. Meeting dates were May 13, May 28, June 1, June 16, and June 30, 2009.

Budget Adoption

June 2009:
Council Budget Adoption

As required by the City Charter, the City Council adopted a balanced budget by June 30, preceding the start of the fiscal year commencing July 1. The Adopted Budget provides two-year appropriation authority for all funds, and first- and second-year appropriations for the Capital Improvement Program (CIP). The CIP appropriations are outlined in two annual spending plans for FY 2009-11.

Budget Amendment

Apr-June 2010:
Midcycle Budget Amendment

During the second year of the two-year budget cycle, the Mayor and Council conduct a Midcycle budget review limited to significant variances in estimated revenue and/or revised mandates arising from Federal, State or Court actions. For the FY 2009-11 budget cycle, the Midcycle Review will take place in April-June 2010, and will pertain to revenues and expenditures for FY 2010-11 (i.e. the second year of the biennial budget).

Year-Round
Budget Amendments

The budget is a flexible document that provides a comprehensive framework of resource allocations for implementation of the City's goals, priorities and program activities covering the two-year fiscal period. Amendments to the budget may be made throughout the two-year period. Appropriation of new money or transfers between funds and Agencies/Departments requires formal action through Council resolution. Transfers between departments / divisions within an agency, accounts or projects may be made at the administrative level. These transfers can be authorized by the City Administrator, Budget Office or Agency Directors, depending on the nature of the transfer.

Format of Budget Document

This section provides the reader with a brief explanation of the format and contents of the FY 2009-11 Adopted Policy Budget document. The budget document is presented in two dimensions: 1) consistent with the organizational structure of the City (i.e., by Agency / Department), and 2) according to the Mayor / Council goals. A description of major sections of this document, with an explanation of contents, is provided below.

Letter of Transmittal This is the City Administrator's budget message to the Mayor and City Council. It outlines the FY 2009-11 overall budgetary plan of the City, including major budget / program changes and anticipated challenges.

Table of Contents This outlines the order and page number of each section of the budget document.

Mayor/Council Priorities This section summarizes goals and priorities of the Mayor and City Council and illustrates linkages to departmental programs.

Budget Guide This section contains an overview of the budget process. In addition, it outlines the organization of the budget and contains a Glossary of Budgetary Terminology and an Abbreviation Guide.

City Facts This section provides the reader with general information about the City, including a description of the City's history, form of government, transportation modes, attractions and miscellaneous statistics.

Financial Summaries This section provides the reader with tables and graphs summarizing current and historical data on the City's expenditures, revenue and staffing levels. Summaries of the Two-Year Capital Improvement Program are included in the Financial Summaries.

Organizational Summary This section presents the citywide organization chart and a summary of historical and current staffing levels by agency and department.

Agency Programmatic Budgets The agency and department programmatic budgets are one of two major components of the City's total budget. The other major component is the Capital Improvement Program budget. Each agency/department budget contains both summaries and detailed budgets, including details by program.

Financial Policies This section includes budget and financial policies, including the City's policy on balanced budgets, the City's reserve policy, the City's long-term planning policy, the City's investment policy, and the City's debt management policy.

Legislation Copies of the legislation approved by the City Council as part of the adoption of the FY 2009-11 budget are included in this section.

Glossary This section includes full spellings of commonly used acronyms and initializations throughout the budget document, as well as explanations of frequently used budget terminology.

Index This section serves as a reference guide.

Format of Agency and Department Budgets

The budgets presented for each agency/department of the City have been prepared to provide a large amount of information in a brief and easily understandable format. Adopted budget data reflecting the City Council's action on June 30, 2009 is presented, along with Amended budget data, which reflects subsequent action taken by the City Council on July 28, 2009. This section outlines the information presented by each agency and department.

Mission Statement

Each agency/department budget begins with its mission statement and organization chart.

Business Goals

The second section lists the agency/departmental goals for FY 2009-11. Typically, these goals represent the business purpose of an agency/department, in support of its mission statement. Each department in the City fulfills particular needs of the community, and this section outlines those responsibilities.

Organizational Charts

This section presents agency/departmental organizational charts by budget program (explained below) and by supervisor levels, including counts of full time equivalent positions.

Programs Included in the FY 2009-11 Budget

This section lists all programs, along with their descriptions, for each agency/department.

Significant Changes to Budget

Following the Organizational Charts is a table highlighting major changes to the agency/department's appropriations included in the FY 2009-11 Adopted Policy Budget. Changes are presented for the General Purpose Fund and other funds.

Appropriations

The next several pages display summary information for revenue, expenditures, and positions -- both historical and FY 2009-11 adopted/amended -- associated with operating the agency/department.

Summary of Historical Expenditure by Fund outlines which funds (i.e., revenue sources) each department uses to carry out its programs. The sources and uses of the City's various funds are described in the Financial Summaries section.

Position Summary of Authorized Positions by Classification lists all positions within the agency/department by classification title, and provides the number of full-time equivalents (FTE) appropriated for the classification.

Summary of Authorized Positions by Program summarizes all positions by program.

Summary of Amended Budget by Program summarizes revenue and expenditures by program. This table displays appropriations by program for the General Purpose Fund, as well as for All Funds.

Program Budget Details

Following the summary pages are program budget details for each program within the agency/department. Described for each program is a program description. A financial table displays information on FY 2009-11 adopted/amended revenues and appropriations and FTEs. Lastly, performance measures for the program are articulated along with performance targets.

GENERAL INFORMATION

The City of Oakland ("City") is located on the east side of the San Francisco Bay in the County of Alameda. Oakland is bordered by 19 miles of coastline to the west and rolling hills to the east, which provide unparalleled vistas of the Bay and the Pacific Ocean. In between are traditional, well-kept neighborhoods, a progressive downtown, and superior cultural and recreational amenities. Oakland serves as the administrative hub of the County of Alameda, the regional seat for the federal government, the district location of primary state offices, and the center of commerce and international trade for the Bay Area.

Oakland is the eighth largest city in the State of California, with an estimated population of 420,183, and a wealth of resources and opportunities. It is home to the Port of Oakland, which is the fourth busiest maritime port in the U.S. and among the top 25 in the world. Over the past five years, Oakland has experienced unparalleled investment and development, with 122 major development projects completed, under review in pre-application mode or otherwise in process. Oakland International Airport has undergone a $300 million Terminal Improvement program including construction of a new concourse with seven boarding gates/waiting areas, centralized food/beverage and retail shopping areas, as well as expanded ticketing, security, and baggage claim facilities. The former Oakland Army Base is engaged in a $400 million revitalization and redevelopment process; and $115 million of new construction and improvements have recently been completed in Oakland City Center.

In concert with ongoing redevelopment efforts, the City strives to maintain a balance between old and new. Historic structures continue to be preserved and revitalized while new buildings are constructed. The City has completed its part in a $350 million revitalization effort to create a multifaceted government center that links major historical landmarks with new developments. Major corporate headquarters include Clorox and Kaiser Permanente, which are in close proximity to many new businesses and various small retail shops that have sprung up in the downtown area.

Oakland is a mature city that has been able to preserve its abundant natural beauty and resources. The City has over 100 parks (totaling over 2,500 acres) within its borders, as well as several recreational areas along its perimeter. Lake Merritt, the largest saltwater lake within a U.S. city, borders the downtown area. Its shoreline is a favorite retreat for joggers, office workers and picnickers. At dusk, the area sparkles as the Lake is lit with the "Necklace of Lights." Lake Merritt is the oldest officially declared wildlife sanctuary in the United States, dating back to 1870.

Statistical Profile	
Date of Incorporation	May 4, 1852
Form of Government	Mayor/Council
Population (2008)*	420,183
Land Area	53.8 square miles
Lake Area	3.5 square miles
Miles of Streets	835.8 miles
Retail Market	$3.6 billion

*California Statistical Abstract 2008

CITY GOVERNMENT

The City of Oakland has a Mayor/Council form of government. The Mayor is elected at-large for a four-year term, and can be re-elected only once. The Mayor is not a member of the City Council; however, he or she has the right to vote as one if the Council members are evenly divided.

The City Council is the legislative body of the City and is comprised of eight Council members. One Council member is elected "at large," while the other seven Council members represent specific districts. All Council members are elected to serve four-year terms. Each year the Council members elect one member as President of the Council and one member to serve as Vice Mayor.

The City Administrator is appointed by the Mayor and is subject to confirmation by the City Council. The City Administrator is responsible for the day-to-day administrative and fiscal operations of the City.

OAKLAND'S ECONOMIC BASE

Oakland has diversified its economic base significantly in the past few decades. The economy offers a healthy mix of trade, government, financial, medical, information technology, publishing and service-oriented occupations. Industries with the largest growth in jobs in the last two years are professional and business services, education and healthcare, government, leisure and hospitality, traditional and specialty food production, and construction.

Oakland offers abundant resources to its businesses and residents: state-of-the-art transportation, law enforcement, and utility facilities keep the City running smoothly. Several new office and mixed-use buildings, public facilities, hotels, convention facilities, park enhancements and outdoor art have created a cosmopolitan environment in the downtown area. Waterfront restaurants and shops at Jack London Square, as well as the burgeoning Old Oakland and Uptown districts provide lively nighttime attractions. The City's neighborhood retail area continues to grow, as evidenced by Oakland's six Business Improvement Districts. While manufacturing remains an important segment of the City's economy, some industrial land has been converted to residential and work/live use.

A variety of incentives are available to companies located in the City's Enterprise, Foreign Trade, and Recycling Market Development Zones. The Economic Development staff links businesses with the many services available to them throughout the area and serves as an ombudsman for companies dealing with the City. Neighborhood Commercial Specialists work with merchants in each commercial district to promote the district, obtain loans, expedite permits and arrange for City services.

Oakland plays a pivotal role in the East Bay Trade Area; it is a city of rich history, impressive growth and a promising future. Located within one of the nation's largest metropolitan areas, California's eighth most populous city is the economic heart of the East Bay. Oakland has the infrastructure and economic base to support and attract a diverse mix of advanced industries and value-oriented retail.

Downtown Oakland offers competitive office space, a fiber-optic infrastructure and the amenities for both traditional and emerging enterprises. The well-maintained freeways, the mass transit systems and the ferry service make getting to and from downtown Oakland a relatively quick and easy process—travel times to San Francisco, San Jose and other Bay Area cities are surprisingly short.

The Oakland Metropolitan Area (Alameda and Contra-Costa counties) is one of the highest spending markets in the nation, with an effective buying income of over $61.15 billion and a mean household income of $81,546. In the City of Oakland itself, some 145,992 households earn, on average, $67,486 per year, resulting in an effective buying income of approximately $8.0 billion that generates over $4.0 billion in annual taxable sales.

City departments take a proactive approach and use streamlined processes to best serve the needs of the business community.

A BRIEF HISTORY

1200 B.C.	Ohlone Indians settle in the area that would become Oakland.
1772	Spanish explorers are the first Europeans to visit the East Bay.
1797	Established in Fremont, Mission de San José extends Spanish jurisdiction over the area that would become Oakland.
1849	During the California Gold Rush, Oakland becomes the mainland staging point for passengers and cargo traveling between the Bay and the Sierra foothills.
1852	Oakland was chartered as a city and almost immediately thereafter, construction of shipping wharves began. Building the large wharves and dredging a shipping channel positioned Oakland as an independent point of destination.
1869	The Central Pacific Railroad selected Oakland as the terminus of the new transcontinental railroad, providing a vital link to the East.
1910	Oakland's population more than doubles in ten years from 66,960 to over 150,000 as people and businesses relocate from earthquake-ravaged San Francisco. Oakland regains control of the long-lost waterfront by final settlement of litigation, which had lasted over half a century and cost several millions of dollars.
1936	The Oakland-San Francisco Bay Bridge, one of the engineering wonders of the world, opens months before the Golden Gate Bridge.
1942	The Permanente Foundation Hospital is dedicated in Oakland, the first in the chain of Henry J. Kaiser's health plan hospitals.
1950	Children's Fairyland opens in Lakeside Park. Swelled by huge numbers of workers who flocked to the city for WWII jobs, the U.S. Census puts Oakland's population at 384,575. Oakland's African American population soars from 8,462 in 1940 to 47,562 in 1950. The military makes substantial improvement to the Port's facilities.
1950 - Present:	World War II brought tremendous changes to Oakland. Huge numbers of workers moved to the Bay Area to work in local shipyards, and many of these people, as well as large numbers of military personnel who mustered out at Treasure Island and the Oakland Army Base, chose to remain in the Bay Area. As a result, the City's population increased by nearly one third between 1940 and 1950. Oakland has a rich literary and cultural heritage. Such historical notables as writers Bret Harte, Jack London, Joaquin Miller, Ina Donna Coolbrith, Jessica Mitford, Narman Jayo, Ishmael Reed and Gertrude Stein; architect Julia Morgan; and dancer Isadora Duncan are just a few who have left their cultural mark on the City. It is also the birthplace of the West Coast Blues.

TRANSPORTATION

Located in the geographic center of the Bay Area, Oakland has been recognized as a vital transportation hub for more than 100 years. Oakland is also the headquarters of the Alameda-Contra Costa Transit District (AC Transit), the Bay Area Rapid Transit (BART) system, and the Metropolitan Transportation Commission that oversees transit and transportation for the Bay Area.

The combination of train, bus, marine, aviation, freeway and the Bay Area Rapid Transit (BART) system guarantees ease of travel for local residents and efficient channels of commerce for businesses relying on the City's easy access. Oakland's Port is a primary sea terminal for transporting cargo between the western United States and the Pacific Rim, Latin America and Europe. Access to air cargo services is minutes away at the Oakland International Airport.

AC Transit. Local and transbay bus service is offered by Alameda-Contra Costa (AC)Transit, the third largest public bus system in California serving the East Bay since 1960:

- Serves all 13 cities and adjacent unincorporated communities in 364 square miles along the east shore of San Francisco Bay.
- Serves approximately 230,000 daily riders with a network of more than 105 bus lines, 148 of which connect with BART.
- Bus routes serve the Oakland Airport, the Amtrak Station and ferry terminal located at Jack London Square, downtown San Francisco and other major Bay Area attractions. All buses are accessible to people with disabilities.
- All buses are equipped with bicycle racks.

BART. The Bay Area Rapid Transit (BART) is a 95-mile, computer-automated rapid transit system:

- Serving more than 3 million people in the three BART counties of Alameda, Contra Costa, and San Francisco, as well as northern San Mateo County.
- Electric-powered trains traveling up to 80 mph connect 39 stations serving 22 cities and countless communities. Travel time between downtown Oakland and downtown San Francisco averages only 11 minutes on BART.
- BART carries an average of 300,000 passengers each weekday (about 91 million annually), a little less than half of them through the Transbay Tube connecting Oakland and San Francisco.
- In Oakland, four BART stations – West Oakland, MacArthur, Fruitvale and Coliseum — are catalysts for transit oriented development projects that are in design or construction.
- In addition, a 3.2 mile extension from the Coliseum station to the Oakland International Airport is in design, and when completed will afford fast, reliable access to the airport from the rapidly growing East Bay population centers.

Roadways, Bicycles, Car Sharing

- The Alameda/Oakland Ferry Service that links Oakland with San Francisco.
- Nine major U.S. and California highways pass through Oakland.
- Daily service to rail destinations throughout the U.S. is offered at the Oakland Amtrak Station.
- Greyhound Bus Lines also offers daily bus service to cities throughout the United States**.**
- Car-sharing is offered by City CarShare, Flexcar and Zipcar.
- There are over 90 miles of bike lanes, routes and paths for the public.
- Oakland was one of the first cities to pilot the "sharrow" lane – shared-lane pavement markings to indicate road lanes shared by cyclists and motorists.

EDUCATION

Elementary, Middle, Special, and Secondary Education

- More than 170 public, 20 charter and private schools in Oakland.

Colleges

- Holy Names University – an undergraduate and graduate inter-disciplinary study college.
- Mills College – a private women's liberal arts college founded in 1852, also offering co-ed graduate programs.
- Patten College – a private, co-educational Christian college dedicated to providing a liberal arts education with a strong biblical studies emphasis. Also offers some graduate programs.
- California College of the Arts, Samuel Merritt College, and Laney College – arts, liberal arts, college preparatory and vocational trade programs.

LIBRARY SYSTEM

- 1 main library and 15 library branches
- Second Start Adult Literacy Program
- Tool lending library
- African-American Museum and Library

MEDICAL FACILITIES

Oakland's medical facilities are among the best in the nation. The medical community provides the latest and most sophisticated medical technology for the diagnosis and treatment of disease. There are now four hospitals providing full service in Oakland.

Children's Hospital & Research Center Oakland delivers high quality pediatric care for all children through regional primary and subspecialty networks, strong education and teaching program, a diverse workforce, state-of-the-art research programs and facilities and nationally recognized child advocacy efforts.

Alta Bates Summit Medical Center offers comprehensive services designed to meet the health care needs of the diverse communities of the greater East Bay.

Highland Hospital provides comprehensive, high-quality medical treatment, health promotion, and health maintenance through an integrated system of hospitals, clinics, and health services staffed by individuals who are responsive to the diverse cultural needs of our community.

Kaiser Permanente organizes and provides or coordinates members' care, including preventive care such as well-baby and prenatal care, immunizations, and screening diagnostics; hospital and medical services; and pharmacy services. Kaiser Hospital is the flagship of the national system of hospitals headquartered here along with the nation's first health maintenance organization (HMO), founded by Henry Kaiser.

PUBLIC SAFETY

Oakland's public safety providers actively engage all segments of the City's diverse residential and business communities in efforts to increase public safety and quality of life. Current police initiatives partner law enforcement agencies with local community-based social service organizations to create / enhance programs that offer ex-offenders services (training and education) and support (substance abuse recovery and mental health counseling), while maintaining strict accountability and supervision of parolees and those on probation.

Oakland's first responders, committed to proactive emergency preparedness, response, and mitigation, continue to develop and enhance their skills, assess local risks, and prepare strategies to ensure the safety and security of the City's residential and commercial sectors in the event of a natural disaster or terrorist attack.

RECREATION

The Office of Parks and Recreation (OPR) offers recreation programs, sports, cultural and performing arts, boating, community gardening, and other leisure activities for adults, youth, and children. The department's Radical Roving Recreation Team targets truant youth and provides programming that encourages civic participation, personal development, and empowerment.

OPR also operates:

- 24 recreation centers
- 140 parks and playgrounds
- 54 ball fields
- 5 outdoor swimming pools
- 50 tennis courts
- 3 public golf courses, and a host of other public facilities.

OTHER ATTRACTIONS

Oakland is home to many world-class and unique attractions for local residents and visitors.

Chabot Space & Science Center – The City of Oakland is home to Chabot Space & Science Center (CSSC), an 86,000 square foot, award-winning facility featuring hands-on science and astronomy exhibits, a state-of-the-art planetarium, a large-format domed screen theater, a simulated space mission experience, and the largest telescopes available for public use in California.

Fox Theater – The newly renovated Fox Theater in downtown Oakland reopened its doors in February 2009 with a run of performances from entertainment's top acts. The theater's wrap-around building will also be the permanent home for the Oakland School for the Arts, a tuition-free charter school dedicated to artistic and academic excellence.

Grand Lake Theater - A mainstay of the community since its construction in 1926, this first-run movie theater is graced with a colorful, lighted marquee and a sweeping staircase in the main hall. Look for the ornately decorated walls, brass chandeliers, and faux opera boxes. Prior to curtain on Friday and Saturday nights, an organist serenades the audience on a Wurlitzer.

Lake Merritt – The Lake is the largest lake located within an urban area and is set in Lakeside Park, which is home to the Garden Center, Sailboat House, Rotary Nature Center, Junior Science Center, and a Bonsai Garden. Bordered by a 3.4 mile trail, Lake Merritt is a favorite location for joggers, walkers, and strollers.

Children's Fairyland - Young children will enjoy this enchanting, three-dimensional fantasy world where popular nursery rhymes come to life, set in picturesque Lakeside Park.

Jack London Square – Located along Oakland's waterfront, Jack London Square is home to Yoshi's Jazz Club, a Cineplex, numerous restaurants, and other local attractions. Local arts venues extend their evening hours on Third Thursdays Oakland Art Nights, to host exhibitions, artists' lectures and demonstrations, receptions and other cultural events.

USS Potomac – Affectionately dubbed the Floating White House by the press, Franklin Delano Roosevelt's presidential yacht is one of the few floating museums in the country. The restored 165-foot vessel, a national historic landmark, is a memorial to FDR and his accomplishments.

Chinatown – Oakland Chinatown dates back to the arrival of Chinese immigrants in the 1850s, making it one of the oldest Chinatowns in North America. Oakland's Chinatown is bustling with activity. The Asian Branch Library is one of many of Oakland Public Library's branches and is located in Chinatown's Pacific Renaissance Plaza.

George P. Scotlan Convention Center - Offering 64,000 square feet of exhibition and meeting space and adjoining the Oakland Marriott City Center, this convention center has an additional 25,000 square feet of flexible meeting space and 483 deluxe guest rooms.

Old Oakland – An historic district with beautiful buildings and a thriving commercial strip. A Farmers' Market takes place every Friday.

Oakland Museum of California – This is the state's only museum devoted to the arts, history and natural sciences of California. The Museum provides unique collections, rotating exhibitions and educational opportunities designed to generate a broader and deeper understanding of and interest in California's environment, history, art and people.

Oakland Zoo – Founded in 1922 by naturalist Henry A. Snow, the Oakland Zoo is an 85 year-old regional treasure. Many of its animals are kept in relatively "natural" habitats, and expanded natural habitats are planned. The Zoo is nationally known for its excellent elephant exhibit and has been praised for allowing its elephants to roam freely.

Paramount Theater -This beautiful Art Deco theater opened in 1931 and was authentically restored in 1973. The theater hosts an impressive variety of popular attractions, including the Oakland East Bay Symphony, Broadway shows, R&B concerts, gospel performers, comedy, and special engagements.

Oakland's Western Aerospace Museum - Located at the Airport's North Field, showcases aviation history through special exhibits, multimedia presentations, hands-on displays incorporating 13 vintage airplanes, photographs, replicas and other artifacts, and classes for students of all ages.

Malonga Casquelourd Center for the Arts - This restored 1920s building is a popular multicultural, multidisciplinary performing-arts complex sponsored by the city. The 400-seat theater and five rehearsal and class spaces showcase drama, ballet, and African and contemporary dance. Several long-standing arts organizations-Axis Dance Company, Bay Area Blues Society, CitiCentre Dance Theater, Dimensions Dance Theater, and Oakland Youth Orchestra-call the center home.

The Crucible – Located in West Oakland, this non-profit educational facility fosters a collaboration of Arts, Industry and Community. Through training in the fine and industrial arts, The Crucible promotes creative expression, reuse of materials and innovative design while serving as an accessible arts venue for the general public.

Professional/Amateur Sports - Oakland is a magnet for sports fans of all types. Whatever the season, Oakland pro and amateur games frequently garner large crowds and broad national media coverage. In the last three decades, Oakland's professional sports teams have won six world championships in three major sports.

- **Golden State Warriors** – The Warriors were one of the most exciting teams in basketball to watch in the 2008-2009 season. Golden State ranked second in the league in scoring with 108.6 points per game, and seven different players had at least one game with 30-plus points.
- **Oakland Athletics** – The Oakland Athletics have won six American League Championships and four baseball World Series titles.
- **Oakland Raiders** – From dominance in three Super Bowl victories to improbable come-from-behind victories, the Raiders have been involved in some of professional football's most incredible moments.

Key Facts/Accolades: Oakland, California

Industrial
Grubb & Ellis ranked the Oakland area 7th in its U.S. Industrial Market Strength Forecast for 2008-2012. Similarly, Marcus & Millichap Research Services ranked Oakland as the 6th best Industrial market in the country in its Midyear 2008 Report.

Residential Rental
In the 2009 National Apartment Index conducted by Marcus & Millichap Research Services, Oakland ranks as the 6th best market in the nation. Similarly, the National Multi Housing Council named Oakland as the 3rd best city for apartment investing in the United States at its 2008 annual meeting.

Retail
In its 2009 Market Forecast, Marcus & Millichap Research Services ranked Oakland as the 11th best retail market in the U.S.

Commercial
In its 2009 Global Real Estate Forecast, Grubb & Ellis lists Oakland among the top 10 best office investment markets in the U.S.

Rankings
Oakland is ranked number one in the U.S. in use of renewable energy.
Source: SustainLane Government, www.sustainlane.com, 2006/2007

Oakland is ranked the 9th most sustainable city in the U.S.
Source: Sustainlane Government, www.sustainlane.com, 2008 US City Sustainability Rankings

Oakland is ranked among the top 15 green economies in the U.S.
Source: Sustainlane Government, www.sustainlane.com, 2008 US City Sustainability Rankings

In May 2007, Oakland was named the nation's fourth leading nanotechnology center by the Project on Emerging Nanotechnologies.
Source: Woodrow Wilson International Center for Scholars

Oakland was selected by Outside Magazine as one of 10 U.S. cities to receive top honors for bright ideas and innovations that make their cities places where one can "live the dream." Depicted on the cover of the national magazine, Oakland was honored for its efforts to make downtown a livable neighborhood, highlighting residential development near public transit, shopping, dining, cultural amenities and nightlife.
Source: Outside Magazine, August 2008

Children's Hospital & Research Center Oakland is ranked 5th in the nation for research grants for children's hospitals from the National Institutes of Health
Source: Children's Hospital Oakland as published in First Science News, July 10, 2008

Oakland's Holy Names University is ranked #1 in racial diversity in the West.
Source: American's Best Colleges, 2008 Edition, US News & World Report

Port of Oakland Activity

Oakland International Airport				
Calendar Year	Airline Carriers	Passengers	Tons of Airmail	Tons of Air Freight
1985	12	4,138,994	1,298	186,006
1986	8	3,821,391	7,883	101,333
1987	7	4,009,996	10,218	136,200
1988	7	3,822,241	6,072	202,776
1989	8	4,228,986	4,521	209,909
1990	8	5,512,333	6,624	227,930
1991	7	6,181,251	37,380	241,402
1992	9	6,542,120	27,965	370,536
1993	9	7,498,211	37,171	388,552
1994	9	8,345,792	34,319	455,132
1995	10	9,835,025	36,799	513,516
1996	13	9,734,879	32,225	583,739
1997	11	9,144,806	36,813	641,409
1998	11	9,231,280	38,147	660,766
1999	10	9,879,586	35,733	649,153
2000	10	10,620,798	31,964	671,691
2001	11	11,416,579	21,341	594,097
2002	14	12,723,777	5,280	645,110
2003	11	13,548,363	3,876	615,171
2004	12	14,098,327	5,388	667,278
2005	12	14,417,645	5,039	667,828
2006	12	14,433,669	4,527	663,712
2007	11	14,613,489	6,229	661,139
2008	10	11,474,456	7,917	614,114

Marine Terminals			
Calendar Year	Shipping Lines	Vessel Calls	# Container TEU
1985	51	1,825	855,642
1986	52	1,878	925,089
1987	49	1,691	954,861
1988	54	1,722	1,031,776
1989	45	1,657	1,090,597
1990	40	1,715	1,124,123
1991	36	1,705	1,194,718
1992	34	1,913	1,291,494
1993	32	1,471	1,305,134
1994	36	1,597	1,491,000
1995	36	1,634	1,549,886
1996	40	1,677	1,498,202
1997	37	1,629	1,531,187
1998	36	1,740	1,575,406
1999	35	1,827	1,663,756
2000	48	1,883	1,776,922
2001	52	1,856	1,643,585
2002	51	1,733	1,707,827
2003	38	1,833	1,923,104
2004	38	1,902	2,047,504
2005	42	1,974	2,273,990
2006	41	1,965	2,391,598
2007	34	2,058	2,387,911
2008	31	1,928	2,233,533

Aviation Facilities	
Airports Operated	1 (two airfields)
Paved Airport Runways	4
Total Length of Runways	24,520 ft
Area of Airport	2,580 acres

Harbor Facilities	
Miles of Waterfront	19
Harbor Area	770 acres
Developed	770 acres
Berthing Length of Wharves	23,031 ft

Notes: Data based on calendar year

NOTES

INTRODUCTION TO FINANCIAL SUMMARIES

This section contains tables summarizing revenue and expenditure data for the entire City. Summaries are presented by fund and by fund group; at the All Funds level and at the General Purpose Fund level. Tables are also presented on fund balances and fund descriptions.

In addition, summary financial data and descriptive narratives are presented on the following districts and special levies: Landscaping & Lighting Assessment District (LLAD); Library Retention and Enhancement (Measure Q); Emergency Medical Services (Measure M); Paramedic Services (Measure N); Violence Prevention and Public Safety (Measure Y); and the Wildfire Prevention Assessment District.

Programmatic information is also provided for the City's Capital Improvement Program.

CITY REVENUE AND EXPENDITURE FORECAST METHODOLOGY

The City prepares revenue and expenditure forecasts for its biennial budget. The forecasts are based on agency input, historical budgetary performance, and prevailing general economic conditions at the time of the forecast. The goal is to create a reasonable baseline of forecasted values with which to measure and analyze actual financial performance in the future. A detailed forecast is prepared for the General Purpose Fund (GPF), and for other key funds such as the Landscaping and Lighting Assessment District (LLAD) fund, the Self-Insurance Liability fund, internal service funds, and the Oakland Redevelopment Agency (ORA) fund.

To prepare the forecast, a comprehensive analysis of the more important components of the City's revenues and expenditures, i.e. the largest revenue and expenditure categories, is performed. These major components are projected into the two-to-five-year period on the basis of various relevant assumptions. For example, projections for property tax - the single largest source of revenues for the City's General Purpose Fund (GPF) - are done based on the projected growth in the net assessed value of locally assessed property, which, in turn, may increase as a result of new construction and property transfers, among other factors. Similarly, forecast of the GPF expenditures is performed by separately analyzing individual expenditure functions (citywide, and by agency). Projected changes in the individual components of the City's revenues and expenditures are then added up to forecast overall GPF revenues and expenditures, as well as financial performance of other funds such as LLAD and ORA.

Forecasting Techniques

Citywide revenues and expenditures are projected using two forecasting techniques: qualitative analysis, and quantitative analysis.

Qualitative analysis projects future revenues and/or expenditures using non-statistical techniques. These techniques rely on human judgment rather than statistical analysis to arrive at revenue projections. Qualitative forecasting does not involve a systematic process. Unlike quantitative methods, a qualitative method may not clearly delineate or document the underlying assumptions or even the factors considered in making revenue or expenditure projections. Nevertheless, qualitative forecasting is essential for projecting revenue or expenditure components that are unstable, volatile, or for which there is no or limited historical information, e.g. miscellaneous revenues. To facilitate sound qualitative analysis, the City of Oakland seeks input from outside experts in economic forecasting, municipal finance, and other relevant fields. Just two examples of this is the City's reliance on the League of Cities' analysis and recommendations relating to legislative issues impacting cities, and the Legislative Analyst Office for their expertise and analysis of the State of California budgetary issues that may potentially affect the City of Oakland.

Quantitative analysis involves looking at data to understand historical trends and causal relationships. One kind of quantitative analysis is *time series analysis*; it is based on data which have been collected over time and can be shown chronologically on graphs. When using time series techniques, the forecaster is especially interested in the nature of seasonal fluctuations which occur within a year, the nature of multiyear cycles, and the nature of any possible long-run trends. *Causal analysis* is another type of quantitative analysis; it deals with the historical interrelationships between two or more variables. One or more predictors influence, directly or indirectly, the future revenue or expenditure. The causal forecasting techniques are predicated upon selecting the correct independent variables, correctly defining their interrelationship to the dependent variable, i.e. the projected revenue or expenditure item, and, finally, collecting accurate data.

Revenue Forecast

Citywide revenues are projected along the lines of the *most likely* scenario. The *most likely* scenario is a dynamic forecast which anticipates changes in revenues triggered by new economic development, changes in the levels of service of departments and agencies, (as approved in the case of Master Fee Schedule changes by the City Council), changes in governmental policies at the state or federal level, and various economic and demographic changes. The purpose of this dynamic forecast is to demonstrate the potential impact of various events and actions (current or future) on the selected revenue sources. Under this scenario:

- *Revenues* are projected to grow at rates that are responsive to dynamic forces in the economy. Generally, the assumption is that short-term revenue increases will follow recent trends in the national and local economy but may deviate in a longer term.

- *Fee increases* will likely follow the projected inflation and changes in the local population due to increased service costs and changes in demand.

- Any known or anticipated changes in revenues as a result of potential changes in state revenue streams and/or legislation are reflected in the analysis.

The revenue forecast takes into consideration a number of *economic factors and trends*, including changes in economic growth, income, sales and Consumer Price Index (CPI), among other factors. Additionally, anticipated changes in *State or local policy* are also considered.

General Purpose Fund Revenues – FY 2009-11 Forecast

Revenue during the FY 2009-10 portion of the two-year biennial budget has been forecasted to decline by 10.1 percent from the FY 2008-09 October Revised Budget, while positive growth for the second year, FY 2010-11, has been forecasted at 0.5 percent. The revenue forecast is consistent with economists' forecasts of a slow recovery from a severe recession that is currently gripping the nation and creating major financial challenges to government agencies at all levels.

Six revenue categories account for most of the decline projected during FY 2009-10: Property Tax, Real Estate Transfer Tax, Sales Tax, Transient Occupancy Tax, Interfund Transfers, and Miscellaneous Revenue. The following is a brief summary of the projection for these six revenue categories.

- Property Tax is projected to decline by $8.1 million, or approximately -5.9 percent, in FY 2009-10, and stay flat in FY 2010-11. The decline in FY 2009-10 is due to the continuing downturn in the housing market, falling home prices, and increasing foreclosures all of which lower property assessed values and adversely impact Property Tax collections.

- Real Estate Transfer Tax is projected to decline by $6.7 million in FY 2009-10, mainly due to the discontinuation of the $6 million large scale transaction that took place in FY 2008-09. RETT revenue will continue to be affected by the housing downturn, but is expected to recover slowly. Additionally, the RETT revenue forecast also includes the voter-approved municipal code clarification measure that allows the City to charge RETT for property transfers resulting from business mergers and acquisition

transactions. With a moderate housing recovery and increased revenue from a change in municipal code, RETT is projected to grow by $2.2 million in FY 2010-11.

- Sales Tax revenue for FY 2009-10 is projected to decline by $6.4 million due to continuing economic slowdown and an expected negative true-up of an overpayment by the State for the Triple Flip allocation to the City, and then decline by only $0.30 million in FY 2010-11 as the economy recovers.
- Transient Occupancy Tax is projected to decrease by $2.6 million in FY 2009-10 as a result of declining hotel occupancy rate and industry forecast of declining travel and tourism. In FY 2010-11, based on assumptions of an economic recovery, slight positive growth is projected at $0.20 million.
- Interfund Transfers for FY 2009-10 is projected to decrease by approximately $10 million, which reflects the discontinuation of one-time fund transfers received in FY 2008-09 but no longer available in FY 2009-11. (See the breakdown of fund transfers in this section).
- Miscellaneous Revenues for FY 2009-10 is projected to decrease by approximately $11.0 million based on the assumption that the City will not receive any more one-time revenues such as those received in FY 2008-09. The major one-time miscellaneous revenue received in FY 2008-09 was from the sale of properties. The budget for FY 2010-11 is $3.2 million based on the assumption that budget balancing solution can be found.

Non-GPF Revenues – FY 2009-11 Forecast

The primary responsibility for General Purpose Fund revenue budgeting resides within the City's Budget Office. However, responsibility for non-General Purpose Fund revenue budgeting resides with departmental fiscal staff, with the Budget Office performing a review function.

Below are examples of specific non-General Purpose Funds, and general approaches used in their revenue budgeting:

- Kids First! Children's Fund (Fund 1780). This fund was established following the passage of a local ballot measure in 1996. The ballot measure mandated that 2.5% of the City's annual unrestricted General Purpose Fund revenues be set aside for the Kids First! Oakland Children's Fund. The Kids First! Fund is included in the General Fund Group. In the November 2008 election, a new initiative (Measure OO) passed, increasing transfers based on the City's total annual revenues, to an estimated $15.3 million per year. However, a compromise measure -- which appeared on the July 21, 2009 ballot and was approved by the voters -- decreased the set-aside amount to 3.0% of General Purpose Fund unrestricted revenues, or less than $12 million per year. Included in the Amended Budget are $11.5 million for Kids First for each year of FY 2009-11.
- Measure B (Fund 2211). The Measure B Fund is in the Special Revenue Fund Group. For many Special Revenue Funds, the source of funding is a State or Federal grant, or pass-through. Usually, the monies received can only be spent for purposes specified by the grantor.

  The source for the Measure B fund is a half-cent, countywide sales tax approved as Measure B by Alameda County voters in 1986. Measure B authorized the Alameda County Transportation Improvement Authority (ACTIA) to use the proceeds from the half-cent sales tax for a specific list of transportation projects and programs in Alameda County.

  To budget revenue for Measure B, City staff refer to allocation projections produced by ACTIA. Budgeted revenue for the Measure B (2211) Fund is $10.6 million for FY 2009-2010 and $11.0 million for FY 2010-2011.
- Sewer Service Fund (Fund 3100). This is an Enterprise Fund. Enterprise Funds raise revenue for services provided to the public.

Revenue for the Sewer Service Fund comes primarily from a sewer surcharge that is part of the East Bay Municipal Utility District (EBMUD) bill. The Public Works Agency manages the EBMUD contract. Public Works Agency staff calculates the amount of the surcharge based on existing surcharge amounts, customer base, as well as any payments from EBMUD.

Annual sewer service charge increases of eleven percent are built into both years of the FY 2009-11 Adopted Budget. Budgeted revenue for the Sewer Service Fund for FY 2009-2010 is $37.6 million, and is $38.1 million in FY 2010-2011.

- Equipment Fund (Fund 4100). This is an Internal Service Fund. These funds collect revenue from other City departments in return for services provided. The Equipment Fund accounts for the replacement, repair and maintenance of the City's fleet of vehicles, including police cars, fire trucks, street maintenance vehicles and other equipment.

  Public Works staff propose the rates to be charged to user departments, and the rates are reviewed and approved by the City Administrator for incorporation into the Proposed Budget. User departments (mainly Police, Fire and Public Works) are often funded with General Purpose Fund money, so rate increases for an internal service fund will cause General Purpose Fund expenditures to increase.

  Budgeted revenue for the Equipment Fund for FY 2009-2010 is $16.7 million and $16.5 million for FY 2010-2011.

  Other major Internal Service Funds are Fund 4400 (Facilities), which accounts for maintenance of the City's buildings and facilities, and Fund 4200 (Radio), which accounts for transactions related to maintenance and replacement of Police, Fire and Public Works radios.

- City Administration Building Redemption (Fund 6612). This is a Debt Service Fund. Debt Service Funds are established to account for the various kinds of debt the City enters into. The debt usually originates with a local ballot measure, a general obligation bond, or an assessment district. The City Administration Building (CAB) Fund was established to pay off debt related to the construction of the City's administrative office buildings located at Frank Ogawa Plaza in downtown Oakland.

  Budgeted revenue for the CAB Fund is $9.3 million in FY 2009-10 and $9.1 million in FY 2010-11. This particular debt is fully funded by transfers from the General Purpose Fund. The City has a variety of other types of debt payments, which are chiefly financed via property tax overrides, special assessments and general obligation bonds.

Expenditure Forecast

Budgeting the City's expenditures involves analyzing, at the Agency level, four primary kinds of expenditures: 1) Personnel, 2) Operations and Maintenance, 3) Capital Outlay, and 4) Debt Service.

The expenditure forecast begins with the *baseline budget*, which represents the cost of maintaining the current level of services, while taking into account all unavoidable costs necessary to continue at that current level. Examples of unavoidable costs are pre-negotiated MOU salary levels, as well as health care and retirement costs that the City pays on behalf of its employees. Components of the GPF baseline budget in particular are spelled out in the transmittal letter.

The baseline budget is then modified to reflect changes to programs and services that the Mayor and the City Administrator decide to include as part of the Proposed Budget. These modifications could include additions or subtractions in any of categories (1) through (3) above. Changes to debt service are less discretionary, and are made based on changes in the Treasury Division's debt payment schedules.

BASIS OF BUDGETING

The City of Oakland's basis of budgeting for its major fund groups (General Funds, Special Revenue Funds, Enterprise Funds, Internal Service Funds, Capital Project Funds) are the Generally Accepted Accounting Principals (GAAP), and the modified accrual basis of accounting.

Revenues are budgeted according to when they are both measurable and available. Revenues are considered to be available when they are collected within the current period, or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available for the year levied if they are collected within 60 days of the end of the current fiscal period. All other revenues are considered to be available if they are collected within 120 days of the end of the current fiscal period. Expenditures are budgeted according to when the liability is incurred, regardless of the timing of related cash flows. The exceptions are debt service, compensated absences, claims and judgments, which are budgeted as expenditures according to when the payments are due.

The City's basis of budgeting is the same as the basis of accounting used in the City's audited financial statement, the Consolidated Annual Financial Report (CAFR).

PLANNING FOR THE CITY OF OAKLAND'S TWO-YEAR BUDGET

Planning for the Two-Year Budget

The City's budget development process begins over a year in advance of the actual adoption of the two-year budget. During this advance planning process, the Budget Office identifies factors (known or anticipated) that may have a significant effect on future revenues, expenditures or staffing levels, and makes projections for the coming budget cycle.

Staff's projections are presented to the City Council at a budget workshop (held for the FY 2009-11 Budget in January 2009). At the workshop, the Council is provided with information regarding the City's financial situation, and is presented with options regarding how the City might react to these changes. For example, faced with a deficit in a certain fund, the Council might be asked to determine whether staff should consider increases in charges to offset the higher costs, expenditure reductions, or other options.

Staff's two-year budget projections are based on long-range planning performed for the Five-Year Financial Plan, as well as for the Capital Improvement Projects Plan. The long-range five-year financial plan was presented in January 2009, and was based on analysis of actual City revenue and expenditure trends, general and relevant economic trends and outlooks, collaborative and consensual input from the City Departments who oversee those specific expenditure and revenue streams, and input from outside economists and revenue experts.

NOTES

SUMMARY TABLES

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SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

Significant Organization Changes

- This budget makes the following organizational changes to increase the effectiveness of individual programs and services by aligning them closely with other related functions:
    - The Oaklanders' Assistance Center has been moved to the City Administrator's Office and will align with other neighborhood services.
    - The Marketing Division has moved to the Community and Economic Development Agency to closely coordinate its activities with other marketing and special events functions.

- To strengthen the City's human resources management function: The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years.

- To improve coordination and effectiveness of on-street and off-street parking: Under the existing structure, on-street parking is managed by the Parking Division of Finance and Management Agency, and off-street (garage) parking is under the umbrella of the Community and Economic Development Agency. This budget consolidates the management of on-street and off-street parking operations under the Parking Division.

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)

In the General Purpose Fund, this budget addresses a $91-97 million shortfall - the result of severe revenue declines coupled with primarily fixed non-discretionary expenditures, which are projected to increase modestly. Overall, balancing measures include increases in revenues of over ***$6.8 million in FY 2009-10 ($8.7 million in FY 2010-11)*** *and net expenditure reductions of over* ***$84.1 million in FY 2010-11 ($88.4 million in FY 2010-11)****. The major items are listed below.*

Significant Revenue Changes

SALES TAX			
Revenue anticipated from One Work Place Company, a company that relocated to Oakland due to a sales tax rebate agreement.	-	$0.00	$0.40
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.15	$0.15
BUSINESS LICENSE TAX			
Revenue from new business tax classification for cannabis operations; voter approved rate of $18 per $1,000 gross receipts.	-	$0.30	$0.30
One-time revenue anticipated from new business license tax amnesty program for small local businesses.	-	$0.50	$0.00
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.23	$0.23
REAL ESTATE TRANSFER TAX			
Anticipated revenue from application of real property transfer tax to property mergers and acquisitions. Approved by voters at July 21, 2009 special election.	-	$0.55	$0.55
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.25	$0.25
PARKING TAX			
Anticipated revenue from enforcement of parking tax collections at the Oakland Coliseum (September 1, 2009 implementation).	-	$0.81	$0.97
Anticipated revenue from enforcement of parking tax to be paid from diesel truck parking (September 1, 2009 implementation).	-	$0.16	$0.22
FINES & PENALTIES			
Revenue from increased parking enforcement due to additional Roving Patrol ($1.34M); Revenue from various California Vehicle Code violation charge increases ($0.17M); Revenue from vehicle boot program ($0.5M).	-	$2.01	$2.31

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Revenue Changes (continued)			
SERVICE CHARGES			
Revenue from increasing parking meter rates from $1.50 per hour to $2.00 per hour	-	$2.20	$2.20
Additional revenue from the authorization of future billboard agreements; addition of 250 metered stalls citywide; enforcement against illegal use of disabled parking placards; revenue from parking garage automation; Pacific Renaissance garage for residential use at night; use of proceeds from the sale of advertisements on the back of parking receipts.	-	$1.00	$1.33
Revenue from increasing rates for garage/parking lot parking	-	$0.30	$0.30
Various Parks and Recreation fee increases, including boating, tennis, Pee-Wee program, parking and commercial rental fee increases for the Malonga Casquelourd Center.	-	$0.27	$0.27
Significant Expenditure Changes			
UNION CONCESSIONS			
Once-per-month mandatory business shutdowns for civilian employees (net of anticipated exemptions). Twelve days per fiscal year are equivalent to a 4.6 percent salary reduction.	-	($3.44)	($3.44)
Civilian retirement pick-up of employee portion of California Public Employee Retirement System (Cal-PERS) rate. Employee rate will increase by 5 percent (from 3 to 8 percent).	-	($3.28)	($3.28)
Additional anticipated union concessions.	-	($0.29)	($0.29)
"GOLDEN HANDSHAKE" RETIREMENT INCENTIVE			
Expected savings based on 20 percent participation rate.	-	($2.26)	($2.26)
RECOVERIES			
Insurance recoveries increase due to Risk Management's (Finance & Management Agency) implementation of aggressive program due to vehicle accidents and damages.	-	($0.50)	($0.50)
Treasury recoveries due to fees for investment portfolio management and bond issuances.	-	($0.69)	($1.29)
Increase parking citation recovery based on passing Alameda County ticket surcharge on to violator.	-	($1.80)	($1.80)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FUND TRANSFERS			
Set Measure OO transfer from the General Purpose Fund to the Kids First! Fund recently voter approved 3% compromise plan.	-	($3.86)	($3.83)
MAYOR			
Eliminate Mayor's PSE 51 (0.50 FTE)	(0.50)	($0.07)	($0.07)
Eliminate Project Manager III (1.00 FTE)	(1.00)	($0.22)	($0.22)
Eliminate Mayor's PSE 14 (2.00 FTEs)	(2.00)	($0.20)	($0.20)
Reduce Deputy Director, Program Planning & Development from 1.00 FTE to 0.50 FTE	(0.50)	($0.11)	($0.10)
10% Reduction in budgeted compensation for Mayor (affecting all elected officials)	-	($0.01)	($0.01)
Transfer of 5.00 FTEs Oaklanders' Assistance Center positions to City Administrator's Office	(5.00)	($0.45)	($0.46)
CITY COUNCIL			
10% reduction in budgeted annual compensation for Councilmembers (affecting all elected officials)	-	($0.04)	($0.04)
Eliminate contract contingency budget	-	($0.03)	($0.03)
Transfer Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee to Oakland Redevelopment Agency Projects Fund (7780)	(1.00)	($0.15)	($0.15)
CITY ADMINISTRATOR			
Citizens' Police Review Board: reduce O&M, eliminate CPRB Executive Director, eliminate 1.00 FTE Executive Assistant.	(2.00)	($0.15)	($0.15)
ADA Programs: Redistribute ADA Project Coordinator and Program Analyst II to Measure B	(0.07)	($0.02)	($0.03)
Various offices: additional annualized savings from FY 2008-09 reductions	(2.00)	($0.33)	($0.33)
Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	(12.00)	($1.98)	($2.03)
Transfer Oaklanders' Assistance Center positions (5.00 FTEs) from the Mayor's Office	5.00	$0.45	$0.46

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
CITY ATTORNEY			
Transfer of Litigation & Advisory budget related to Public Liabilities cases to the Self-Insurance Fund (1100)	(20.07)	($3.50)	($3.57)
Reduction in budgeted compensation for the City Attorney (affecting all elected officials)	-	($0.02)	($0.02)
Reduction of 2.00 FTEs Deputy City Attorney IV; and 1.00 FTE Deputy City Attorney V	(3.00)	($0.71)	($0.73)
CITY AUDITOR			
Transfer costs of required audits of local Measures Q and N to be funded by those fund balances.	-	($0.07)	-
Reduction in budgeted compensation for the City Auditor (affecting all elected officials)	-	($0.01)	($0.01)
10% reduction in City Auditor's budget	-	($0.14)	($0.14)
CITY CLERK			
Transfer budget to Oakland Redevelopment Agency (Fund 7780) to reflect the actual level of ORA-related activities performed the Office of the City Clerk	(2.01)	($0.21)	($0.21)
Additional funding for Special Elections in FY 2009-10	-	$0.60	$0.90
CONTRACTING AND PURCHASING			
Reduce contract compliance and office support staffing to reflect anticipated reduction in City's contract spending.	(1.50)	($0.14)	($0.14)
INFORMATION TECHNOLOGY (continued)			
Elimination of 2.00 FTEs Microcomputer Specialist I's	(2.00)	($0.21)	($0.22)
Elimination of 1.00 FTE Systems Analyst I	(1.00)	($0.10)	($0.11)
Elimination of 0.60 FTE Project Manager, beginning February 1, 2010	(0.60)	($0.04)	($0.10)
Elimination of 1.00 FTE Telecommunications System Engineer beginning February 1, 2010	(1.00)	($0.07)	($0.16)
FINANCE & MANAGEMENT			
Transfer 0.40 FTE Controller and 0.01 Asst Controller to Oakland Redevelopment Agency Projects fund (7780)	(0.41)	($0.11)	($0.11)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FINANCE & MANAGEMENT (continued)			
Transfer 1.00 FTE Accountant III to Workforce Investment Act (2195)	(1.00)	($0.13)	($0.14)
Eliminate 1.00 FTE Accountant II	(1.00)	($0.11)	($0.11)
Add 1.00 FTE Parking Enforcement Supervisor II to ensure operational efficiencies in day-to-day parking enforcement functions.	1.00	$0.11	$0.11
Downgrade 1.00 FTE Accountant II to 1.0 FTE Account Clerk III position	-	($0.03)	($0.03)
Eliminate 1.00 FTE Revenue Analyst, 1.00 FTE Administrative Asst II and 0.53 FTE Parking Control Technician, PT positions; add 1.00 FTE Administrative Asst I position; 0.60 FTE Accountant III and 1.00 FTE Administrative Services Manager (ASM) II position	0.07	$0.08	$0.08
Eliminate 1.00 FTE Exempt Limited Duration Employee position	(1.00)	($0.13)	($0.13)
Eliminate 1.00 FTE Principal Financial Analyst	(1.00)	($0.14)	($0.19)
Eliminate 1.00 FTE HR Systems Analyst	(1.00)	($0.09)	($0.09)
Eliminate 1.00 FTE Public Service Representative	(1.00)	($0.06)	($0.06)
Transfer 1.00 FTE Administrative Assistant I to City Stores Fund (4500)	(1.00)	($0.06)	($0.06)
Eliminate 1.00 FTE Human Resource Operations Tech, Sr. - second year only	(1.00)	$0.00	($0.10)
HUMAN RESOURCES			
Downgrade 2.00 FTEs HR Analysts to HR Analyst Assistants; eliminate 5.00 FTEs (3.00 FTEs HR Clerks, 1.00 FTE Public Service Representative, 1.00 FTE Principal HR Analyst)	(5.00)	($0.44)	($0.44)
Add 1.00 FTE Administrative Services Manager II	-	$0.16	$0.17
Eliminate 5.00 FTEs (1.00 FTE HR Manager, 1.00 FTE Public Service Representative, 1.00 FTE HR Analyst and 2.00 FTEs HR Clerks)	(5.00)	($0.47)	($0.48)
Eliminate 1.00 FTE HR Analyst	(1.00)	($0.09)	($0.11)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
POLICE SERVICES			
Police concessions, per the OPOA contract negotiation, concessions include the deferral of 4% cost-of-living increase until 2013, move from 84-hour to 80-hour schedule, and elimination of 6 paid holidays.	-	($8.50)	($9.00)
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) Fund.	(41.00)	($4.39)	($5.92)
Ground helicopter program (2 Helicopters). Helicopters are maintained in order to be available in an emergency.	-	($0.25)	($0.30)
Reductions in personnel spending due to improved management.	-	($4.30)	($5.60)
Freeze 1.00 FTE vacant Neighborhood Services Coordinator, 1.00 FTE soon-to-be-vacant Police Services Technician II; eliminate 1.00 FTE Police Services Technician II	(3.00)	($0.19)	($0.23)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.00 FTE Sergeant to 1.00 FTE Police Officer.	-	($0.09)	($0.09)
Eliminate 2.00 FTEs Police Property Specialists, 1.00 FTE Police Services Technician II, 1.00 FTE Neighborhood Services Coordinator, 1.00 FTE Facilities Manager, 1.00 FTE Ranger in FY 2009-10 and 1.00 FTE Administrative Analyst II in FY 2010-11. Downgrade 2.00 FTEs Accountant III to Account Clerk III.	(6.00)	($0.57)	($0.67)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	($0.21)	($0.21)
JAG Grant: OPD has been awarded $3.2 million over two years (net); spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, $0.68 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	($1.60)	($1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	($0.11)	($0.11)
FIRE SERVICES			
Eliminate 1.00 FTE Office Assistant II and 1.00 FTE Emergency Planning Coordinator	(2.00)	($0.17)	($0.17)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
FIRE SERVICES (continued)			
Employee Concessions: move to 56 hour work week, waive FLSA "In Lieu Of Pay", re-assign staffing from the Training Division to the Suppression Division	-	($6.10)	($6.10)
Freeze vacant Fire Personnel Operations Specialist, freeze vacant Office Asst II (Fire Prevention), freeze vacant Fire Suppression District Inspector, freeze vacant Fire Prevention Bureau Inspector	(4.00)	($0.36)	($0.36)
LIBRARY SERVICES			
Reduce service in all branch libraries from 6 to 5-days per week; reduce full-time and part-time staffing at branch libraries to allow for reduced hours.	(8.85)	($0.63)	($0.79)
New 81st Ave Community Library opening January 2010 - Opening Day Collection, staffing and operating and maintenance budget.	4.36	$0.60	$1.15
Freeze two vacant positions (1.0 FTE Museum Collections Coordinator at AAMLO and 1.0 FTE Office Manager); eliminate 1.0 FTE Library Assistant at AAMLO and eliminate 1.0 FTE Sr. Literacy Assistant in FY 2010-11.	(3.00)	($0.27)	($0.42)
PARKS & RECREATION			
Change Part Time (PT) positions to Permanent Part Time (PPT) at recreation centers	(8.04)	($0.35)	($0.35)
Eliminate Public Services Representative PPT	(0.75)	($0.06)	($0.06)
Reduce hours from 40 to 37.5 per week for selected classifications	-	($0.14)	($0.14)
Freeze 1.00 FTE Marine & Aquatics Program Supervisor	(1.00)	($0.13)	($0.13)
Reduction of 20% in subsidies to the Oakland Zoo and Jack London Aquatic Center	-	($0.24)	($0.24)
Revenue enhancements from various fee increases	-	$0.27	$0.27
HUMAN SERVICES			
Head Start subsidy reduction from GPF (replaced by additional stimulus funding)	-	($0.30)	($0.30)
Eliminate Senior Shuttle funding	-	($0.18)	($0.18)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

GENERAL PURPOSE FUND (GPF)	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Significant Expenditure Changes (continued)			
HUMAN SERVICES (continued)			
Transfer Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant (ESG)	-	($0.10)	($0.10)
Eliminate $2 Senior Set-Aside funding	-	($0.15)	($0.15)
Minor allocation changes to align with grant funding	(1.09)	($0.24)	($0.24)
PUBLIC WORKS			
Reduce discretionary contracting funds	-	($0.05)	($0.30)
Add 8.50 FTEs Park Attendant, PT	8.50	$0.29	$0.29
Transfer 4.00 FTEs Tree Trimmers from Landscaping and Lighting Assessment District Fund (2310)	4.00	$0.35	$0.36
Transfer 2.80 FTEs Gardener II and 2.60 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the Measure B ACTIA Fund (2211)	5.40	$0.39	$0.41
Transfer 0.20 FTE Gardener II and 0.40 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the LLAD Fund (2310)	0.60	$0.05	$0.05
COMMUNITY AND ECONOMIC DEVELOPMENT			
Transfer FTEs and appropriations due to re-organization of Cultural Arts & Marketing.	3.50	$0.45	$0.46
Transfer 0.18 FTE of Real Estate Agent to ORA Fund; reduce various operations and maintenance accounts.	(0.18)	($0.16)	($0.16)
NON-DEPARTMENTAL			
Reduction of 20% in grants and subsidies provided to outside agencies (60% reduction to the Oakland School for the Arts)		($0.50)	($0.50)
Suspend repayment plan (one year only) for selected General Funds (Self-Insurance Liability; Kaiser Convention Center; Telecommunications; and Contract Compliance Fund)		($3.00)	$0.00
Savings from prefunding CalPERS payment		($0.43)	($0.43)
Reduction of Coliseum subsidy through an entertainment ticket surcharge		($4.50)	($9.00)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Self Insurance Liability Fund (1100)			
Historically, this fund's revenues have been received as transfers in from the General Purpose Fund. Beginning with FY 2009-10, Self-Insurance will be funded by a combination of funds based on the historic loss trend experienced by agencies across the City. For the Public Works Agency, this means that its non-General Purpose Funds will be tapped based on their particular loss experience.			
Major Budget Additions/(Reductions)			
City Attorney's Office	20.07	$3.50	$3.57
Shift a portion of the City Attorney's Office in-house legal counsel from the General Purpose Fund to this fund to reflect the portion of City Attorney costs that are embedded in departmental allocations. Net zero impact to fund.			
Other Funds			
Major Budget Additions/(Reductions)			
Mayor's Office -- Comprehensive Cleanup and Capital Improvement Funding			
Elimination of Mayor's PSE 51 in the Comprehensive Cleanup fund (1720)	(0.50)	($0.07)	($0.07)
Elimination of Pay-Go appropriations for FY 2009-11 in the Capital Reserves fund (5510)	-	($0.13)	($0.13)
City Council -- Various Funds			
Elimination of Pay-Go appropriations for FY 2009-11 in the Capital Reserves fund (5510)	-	($1.00)	($1.00)
Transfer 1.0 FTE Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee to Oakland Redevelopment Agency Projects Fund (7780)	1.00	$0.20	$0.20
City Administrator's Office -- Various Funds			
Eliminate Assistant to the City Administrator in the Measure Y fund (2251)	(1.00)	($0.08)	($0.08)
Transfer Project Manager III to Community and Economic Development Agency in the Measure DD fund (5320)	(1.00)	($0.25)	($0.25)
City Auditor -- Various Funds			
Funding of audit services by the Measure Q (2240) and Measure N funds (2250)	-	$0.07	$0.00

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds			
Major Budget Additions/(Reductions)			
City Clerk -- Oakland Redevelopment Agency Projects Fund (7780)			
Transfer staffing to the Oakland Redevelopment Agency Projects Fund (7780) equal to one-third of legislative personnel costs to reflect ORA responsibilities.	2.01	$0.21	$0.21
Information Technology -- Various Funds			
Elimination of 1.00 FTE Project Manager, beginning February 1, 2010 in the Radio/Telecommunications fund (4200)	(1.00)	($0.07)	($0.17)
Elimination of 0.40 FTE Project Manager, beginning February 1, 2010 in the Telecommunications Reserve fund (1760)	(0.40)	($0.03)	($0.07)
Elimination of 1.00 FTE Electronics Technician, beginning February 1, 2010 in the Radio/Telecommunications fund (4200)	(1.00)	($0.04)	($0.11)
Downgrade 1.00 FTE Electronics Supervisor to Electronics Technician in the Radio/Telecommunications fund (4200)	-	($0.02)	($0.02)
Add funding for interoperable radio equipment in the Radio/Telecommunications fund (4200)	-	$0.26	$0.30
Elimination of 1.00 FTE Systems Analyst III in the Telecommunications Reserve fund (1760)	(1.00)	($0.16)	($0.16)
Elimination of 1.00 FTE Microcomputer Specialist II in the Telecommunications Reserve fund (1760)	(1.00)	($0.13)	($0.14)
Transfer Project Manager II to Community & Economic Development Agency in the Telecommunications Reserve fund (1760)	(1.00)	($0.23)	($0.24)
Finance and Management Agency -- Various Funds			
Eliminate 1.00 FTE Accountant III from the Oakland Redevelopment Agency fund (7780)	(1.00)	($0.11)	($0.11)
Transfer 0.40 FTE Controller and 0.01 FTE Assistant Controller from General Purpose Fund (1010) to the Oakland Redevelopment Agency fund (7780)	0.41	$0.11	$0.11
Delete 1.00 FTE Storekeeper II from the Central Stores fund (4500)	(1.00)	($0.08)	($0.09)
Transfer 1.00 FTE Accountant III from the General Purpose Fund (1010) to the Workforce Investment Act fund (2195)	1.00	$0.13	$0.14
Transfer 1.00 FTE Administrative Assistant I to the City Stores fund (4500)	1.00	$0.06	$0.06

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Finance and Management Agency -- Various Funds (continued)			
Add 0.40 FTE Accountant III to the Multipurpose Reserve fund (1750)	0.40	$0.04	$0.04
Revenue Enhancements			
Relocation of City employees from Clay St. & Dalziel garages to the City Center Garage West (Multipurpose Reserve fund - 1750)	-	$0.23	$0.23
Human Resources			
Eliminate 1.00 FTE HR Analyst, Senior from the Grant Clearing fund (7760)	(1.00)	($0.14)	($0.14)
	-		
Library -- Measure Q Fund (2240)			
New 81st Ave Community Library opening January 2010 – staffing and operating and maintenance.	1.80	$0.05	$0.12
Police Services - Various Funds			
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) fund (2607)	41.00	$4.39	$5.92
JAG Grant: OPD has been awarded $3.2 million over two years (net); spending plan includes transfer of 4.0 FTE in the Research, Planning and Crime Analysis program, $0.60 million in overtime, and $0.60 million in operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	4.00	$1.60	$1.60
Transfer 0.50 FTE Administrative Services Manager II and 1.00 FTE Account Clerk II from the General Purpose Fund (1010) to False Alarm Project in Police Grants (2995); add 1.00 FTE Administrative Analyst II and 1.00 FTE Police Records Specialist; add revenue expectation	3.50	$0.04	$0.04
Human Services -- Various Funds			
Eliminate Safe Walk to School positions due to end in grant funding in the HUD-CDBG fund (2108)	(8.00)	($0.17)	($0.17)
Eliminate Case Manager II from the Head Start fund (2128)	(1.00)	($0.09)	($0.09)
Increase Student Trainees, PT in the Head Start fund (2128)	2.70	$0.09	$0.09
Reduce Administrative Assistant I in the Measure Y fund (2251)	(0.40)	($0.03)	($0.03)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Human Services -- Various Funds (continued)			
Eliminate Temporary Contract Service Employee	(1.00)	($0.14)	($0.14)
Minor allocation changes to align with grant funding	1.09	$0.24	$0.24
Public Works -- Various Funds			
Eliminate 1.00 FTE Gardener Crew Leader, 1.00 FTE Public Works Supervisor, 12.00 FTEs Maintenance Workers, 3.00 FTEs Litter/Nuisance Enforcement Officer from the Comprehensive Clean-up Fund (1720)	(17.00)	($1.54)	($1.58)
Add 1.10 FTE Park Attendants, PT to the Comprehensive Clean-up Fund (1720)	1.10	$0.04	$0.04
Eliminate 0.80 FTE Engineer, Civil Supervising (Office), 2.00 FTEs Street Maintenance Leader, and 3.00 FTEs Public Works Maintenance Worker from the State Traffic Congestion Relief - Prop 42 Fund (2141)	(5.80)	($0.68)	($0.68)
Transfer 2.80 FTEs Gardener II and 2.60 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the Measure B ACTIA fund (2211)	(5.40)	($0.39)	($0.41)
Transfer 0.20 FTE Gardener II and 0.40 FTE Gardener Crew Leader to the General Purpose Fund (1010) from the LLAD fund (2310)	(0.60)	($0.05)	($0.05)
Eliminate 0.60 FTE Gardener II, 3.20 FTEs Gardener Crew Leader, and 0.20 FTE Greenskeeper from the Measure B: ACTIA Fund (2211)	(5.47)	($0.31)	($0.32)
Eliminate 2.00 FTEs Administrative Assistant, 3.00 FTEs Public Works Maintenance Worker, 2.00 FTEs Heavy Equipment Operator, 1.00 FTE Sign Maintenance Worker, 1.00 FTE Traffic Painter from the State Gas Tax Fund (2230)	(9.00)	($0.80)	($0.80)
Eliminate 2.40 FTEs Gardener II, 4.80 FTEs Gardener Crew Leader, 0.50 FTE Custodial Services Supervisor and 0.80 FTE Greenskeeper from the LLAD fund (2310)	(8.50)	($0.66)	($0.67)
Transfer 4.00 FTEs Tree Trimmers to the General Purpose Fund (1010)	(4.00)	($0.35)	($0.36)
Add 1.92 FTEs Park Attendant, PT to the LLAD fund (2310)	1.92	$0.08	$0.08
Eliminate 0.20 FTE Engineer, Civil Supervising (Office) from the Sewer Service Fund (3100)	(0.20)	($0.04)	($0.04)
Eliminate 1.00 FTE Auto Equipment Mechanic and 1.00 FTE Auto Equipment Service Worker from the Equipment Fund (4100)	(2.00)	($0.28)	($0.28)

SUMMARY OF SIGNIFICANT ADOPTED BUDGET CHANGES AND REVENUE ENHANCEMENTS FY 2009-11

(continued)

ALL OTHER FUNDS	FTE	FY 2009-10 Savings (in millions)	FY 2010-11 Savings (in millions)
Other Funds (continued)			
Major Budget Additions/(Reductions) (continued)			
Public Works -- Various Funds (continued)			
Eliminate 1.00 FTE Administrative Assistant, 1.00 Custodial Services Supervisor, 4.50 FTEs Custodian, PT, 1.60 FTEs Architectural Associate (Field), 0.80 FTE Electrical Engineer II, 0.80 FTE City Architect, Assistant, 1.00 FTE Administrative Analyst II, and 5.00 FTEs Painter from the City Facilities Fund (4400)	(15.70)	($1.42)	($1.42)
Eliminate 1.00 FTE Management Assistant, 1.40 FTEs Architectural Associate (Field), 0.20 FTE Electrical Engineer II, 1.00 FTE Account Clerk II, 0.20 FTE City Architect, Assistant, and 1.00 FTE Architectural Assistant (Field) from the Grant Clearing Fund (7760)	(4.80)	($0.52)	($0.52)
Community & Economic Development Agency -- Various Funds			
Development Services Fund (2415) - Eliminate positions and operations and maintenance appropriations in recognition of reduced revenue due to a downturn in private construction activity	(21.22)	($8.46)	($8.23)
Multipurpose Reserve Fund (1750) - Expenditure reductions and position transfers to Grant Clearing fund (7760) corresponding to revenue loss due to sale of parking garages. Also, contract and other expenditures moved to Parking Division due to re-organization	(5.50)	($4.26)	($4.18)
State Gas Tax Fund (2230) - Eliminate 2.00 FTEs: 1.00 FTE Tree Trimmer and 1.00 FTE Construction Inspector	(2.00)	($0.20)	($0.21)
Measure DD Fund (5320) - Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	0.50	$0.53	$0.54
Municipal Capital Improvement (5505) - Public Art- Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	1.75	$0.50	$0.52
Grant Clearing Fund (7760) - Delete 1.00 FTE Administrative Analyst, 1.00 FTE Administrative Services Manager I; reduce operations and maintenance line items (FY 2009-10 only)	(2.00)	($0.38)	($0.30)
Transfer 3.50 FTEs from Multipurpose Reserve fund (1750) to the Grant Clearing fund (7760)	3.50	$0.48	$0.49
Oakland Redevelopment Projects Fund (7780) - Add 1.00 FTE Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from GPF	1.18	$0.12	$0.12
Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	6.65	$1.19	$1.22

FUND BALANCE HISTORY BY FUND GROUP

Description	FY00 Ending Fund Balance (GROSS)	FY01 Ending Fund Balance (GROSS)	FY02 Ending Fund Balance (GROSS)	FY03 Ending Fund Balance (GROSS)
Governmental Fund Group				
General Fund Group	$208,818	$197,934	$225,733	$253,118
General Purpose Fund	*61,982*	*62,774*	*30,639*	*16,814*
Other General Funds	*146,836*	*135,160*	*195,094*	*236,304*
Federal / State Grants	0	0	(21,818)	(22,078)
Municipal Capital Projects	95,646	76,931	60,971	81,758
Other Governmental Funds	138,997	143,789	130,788	124,641
Special Revenue Funds	*26,741*	*31,025*	*32,746*	*35,486*
Debt Service Funds	*80,966*	*80,905*	*73,543*	*70,562*
Other Capital Projects Funds	*31,290*	*31,859*	*24,499*	*18,593*
SUBTOTAL	**$443,461**	**$418,654**	**$395,674**	**$437,439**
Fiduciary Funds - Expendable				
Expendable/Private Purpose	3,109	2,738	2,249	423
SUBTOTAL	**$3,109**	**$2,738**	**$2,249**	**$423**
Internal Service Fund Group				
B. Cash Balances - per City's records				
Equipment	9,163	7,888	5,221	(797)
Radio / Telecommunications (2 funds)	1,950	2,207	2,651	3,008
Reproduction	460	150	243	191
City Facilities (2 funds)	(2,873)	(2,803)	(6,508)	(7,840)
Central Stores & Purchasing	(2,521)	(3,166)	(4,026)	(5,404)
SUBTOTAL	**$6,179**	**$4,276**	**($2,419)**	**($10,842)**

*** For internal service funds, cash balances are used.*

Enterprise Fund Group				
Golf	637	469	485	6,820
Sewer	70,743	75,847	98,425	99,219
SUBTOTAL	**$71,380**	**$76,316**	**$98,910**	**$106,039**
Fiduciary Funds - Restricted				
OMERS	4,233	9,868	8,687	8,769
PFRS	892,376	827,600	672,688	615,105
SUBTOTAL	**$896,609**	**$837,468**	**$681,375**	**$623,874**

FUND BALANCE HISTORY BY FUND GROUP (continued)

Description	FY04 Ending Fund Balance (GROSS)	FY05 Ending Fund Balance (GROSS)	FY06 Ending Fund Balance (GROSS)	FY07 Ending Fund Balance (GROSS)
Governmental Fund Group				
General Fund Group	$233,308	$291,837	$286,519	$281,907
General Purpose Fund	*21,339*	*59,144*	*76,849*	*75,458*
Other General Funds	*211,969*	*232,693*	*209,670*	*206,449*
Federal / State Grants	(23,123)	(2,460)	2,270	5,042
Municipal Capital Projects	151,656	130,043	124,440	96,883
Other Governmental Funds	115,829	213,070	220,344	225,764
Special Revenue Funds	*42,405*	*44,911*	*60,713*	*70,700*
Debt Service Funds	*59,682*	*155,769*	*149,388*	*145,720*
Other Capital Projects Funds	*13,742*	*12,390*	*10,243*	*9,344*
SUBTOTAL	**$477,670**	**$632,490**	**$633,573**	**$609,596**
Fiduciary Funds - Expendable				
Expendable/Private Purpose	4,884	4,776	5,679	6,460
SUBTOTAL	**$4,884**	**$4,776**	**$5,679**	**$6,460**
Internal Service Fund Group				
B. Cash Balances - per City's records				
Equipment	(5,539)	(10,552)	(13,165)	(18,735)
Radio / Telecommunications (2 funds)	3,225	3,120	3,391	1,029
Reproduction	297	302	375	324
City Facilities (2 funds)	(10,096)	(12,839)	(14,301)	(16,352)
Central Stores & Purchasing	(6,107)	(6,546)	(6,944)	(4,550)
SUBTOTAL	**($18,220)**	**($26,515)**	**($30,644)**	**($38,284)**

*** For internal service funds, cash balances are used.*

Enterprise Fund Group				
Golf	6,813	7,012	6,637	5,968
Sewer	100,612	103,498	104,631	106,091
SUBTOTAL	**$107,425**	**$110,510**	**$111,268**	**$112,059**
Fiduciary Funds - Restricted				
OMERS	7,987	8,524	5,889	5,165
PFRS	621,583	614,898	585,104	589,093
SUBTOTAL	**$629,570**	**$623,422**	**$590,993**	**$594,258**

FUND BALANCE HISTORY BY FUND GROUP (continued)

Description	FY08 Ending Fund Balance (GROSS)	FY09 Estimated Fund Balance (GROSS)	FY10 Estimated Fund Balance (GROSS)	FY11 Estimated Fund Balance (GROSS)
Governmental Fund Group				
General Fund Group	$247,684	$223,379	$225,625	$230,115
General Purpose Fund	*26,200*	*9,797*	*9,770*	*9,796*
Other General Funds	*221,484*	*213,582*	*215,856*	*220,319*
Federal / State Grants	17,331	5,252	(20)	(6,857)
Municipal Capital Projects	68,545	43,070	41,791	40,791
Other Governmental Funds	224,906	173,578	174,154	176,955
Special Revenue Funds	*53,622*	*37,793*	*38,361*	*41,152*
Debt Service Funds	*162,527*	*130,517*	*130,526*	*130,536*
Other Capital Projects Funds	*8,757*	*5,267*	*5,267*	*5,267*
SUBTOTAL	**$558,466**	**$445,279**	**$441,550**	**$441,003**
Fiduciary Funds - Expendable				
Expendable/Private Purpose	6,560	8,077	8,164	8,250
SUBTOTAL	**$6,560**	**$8,077**	**$8,164**	**$8,250**
Internal Service Fund Group				
B. Cash Balances - per City's records				
Equipment	(20,182)	(15,496)	(15,789)	(14,956)
Radio / Telecommunications (2 funds)	66	4	15	21
Reproduction	(6)	(124)	(119)	(116)
City Facilities (2 funds)	(22,808)	(31,315)	(31,346)	(31,858)
Central Stores & Purchasing	(5,927)	(6,765)	(6,038)	(5,318)
SUBTOTAL	**($48,857)**	**($53,696)**	**($53,278)**	**($52,227)**

*** For internal service funds, cash balances are used.*

Enterprise Fund Group				
Golf	6,233	4,862	4,862	4,862
Sewer	113,379	111,571	111,618	111,655
SUBTOTAL	**$119,612**	**$116,434**	**$116,480**	**$116,517**
Fiduciary Funds - Restricted				
OMERS	7,453	4,943	4,894	4,839
PFRS	480,842	315,657	317,000	318,332
SUBTOTAL	**$488,295**	**$320,600**	**$321,894**	**$323,171**

SUMMARY OF AMENDED BUDGET BY FUND GROUP

Fund Group	FY 2009-10 Revenues	FY 2009-10 Expenditures	FY 2010-11 Revenues	FY 2010-11 Expenditures
General Funds				
General Purpose Fund	$420,991,000	$421,018,710	$426,860,210	$426,834,240
Other General Funds	117,234,310	114,960,930	119,928,450	115,464,540
Total General Funds	**$538,225,310**	**$535,979,640**	**$546,788,660**	**$542,298,780**
Special Revenue Funds				
Grant Funds	72,867,630	78,038,640	69,604,320	76,342,290
Measure B Funds	12,727,410	12,725,270	12,875,590	12,874,450
Gas Tax Fund	7,187,550	7,187,550	7,187,550	7,187,550
Local Assessments	75,115,020	73,405,840	56,471,530	54,155,430
Other Special Funds	48,612,850	49,478,510	48,133,630	48,147,820
Total Special Revenue Funds	**$216,510,460**	**$220,835,810**	**$194,272,620**	**$198,707,540**
Enterprise Funds				
Sewer Service Fund	37,598,830	37,551,930	38,104,240	38,067,970
Golf Course Operations Fund	76,880	76,880	78,080	78,080
Total Enterprise Funds	**$37,675,710**	**$37,628,810**	**$38,182,320**	**$38,146,050**
Internal Service Funds	**$47,286,180**	**$46,867,970**	**$46,746,230**	**$45,695,800**
Capital Projects Funds	**$2,076,960**	**$3,705,770**	**$1,909,260**	**$2,909,430**
Debt Service Funds	**$142,015,450**	**$142,006,410**	**$143,390,710**	**$143,381,360**
Trust and Agency Funds				
Trust Funds	17,498,150	16,495,980	17,209,110	15,456,270
Oakland Redevelopment Agency	29,765,580	29,765,580	30,013,360	30,013,360
Total Trust and Agency Funds	**$47,263,730**	**$46,261,560**	**$47,222,470**	**$45,469,630**
TOTAL ALL FUNDS	**$1,031,053,800**	**$1,033,285,970**	**$1,018,512,270**	**$1,016,608,590**

FUND SOURCES AND DESCRIPTIONS

Fund Number	Fund Description	Source of Funds	Uses of Funds
1010	General Purpose Fund	Revenues from most of the City's taxes, fees and service charges.	Discretion of the City Council. Most City departments receive General Purpose Fund support.
1100	Self-Insurance Liability	Transfer of funds from the General Purpose Fund, Sewer Fund, and other miscellaneous funds.	Self-insurance liability claims and settlements, outside legal services and court costs.
1150	Workers' Compensation Insurance Claims	City payroll deductions for Workers' Compensation Insurance.	Workers' Compensation Insurance claims and administration.
1200	Pension Override Tax Revenue	Property tax override	Payment to the Police and Fire Retirement System.
1700	Mandatory Refuse Collection	Assessments on delinquent refuse collection customers.	Collection of delinquent refuse collection bills.
1710	Recycling Program	Special surcharge on refuse collection bills.	City's recycling program and related activities.
1720	Comprehensive Clean-Up	Special surcharge on refuse collection bills.	Illegal dumping enforcement; street sweeping, custodial services and other clean-up related activities.
1730	Henry J. Kaiser Convention Center	Transfers from General Purpose Fund, in accordance with repayment plan.	Reduce negative fund balance, in accordance with repayment plan.
1740	Hazardous Materials Inspection	Fees from inspections by Emergency Service Hazardous Materials Unit.	Hazardous Materials Inspection Program.
1750	Multi-Purpose Reserve	Fees from City-owned off-street parking facilities, other revenues at Council discretion.	Off-street parking facilities revenue is restricted by Council policy to parking facility construction and operation. All other revenue may be spent at Council discretion.
1760	Telecommunications Reserve	Cable television franchise fees.	Operation of the City's cable television station (KTOP) and other telecommunications-related operations.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
1770	Telecommunications Land Use	Fee revenue generated from use of public property for telecommunications equipment.	Uses related to real estate.
1780	Kids First Oakland Children's Fund	Transfer from the General Purpose Fund (equal to 3.0% of unrestricted revenues).	Programs for children and youth.
1790	Contract Administration Fee	Transfers from General Purpose Fund, in accordance with repayment plan.	Reduce negative fund balance, in accordance with repayment plan.
1820	OPRCA Self-Sustaining Revolving Fund	Fees for recreation-related program.	Self-funded recreation programs for Parks & Rec. Dept.
2061	2006 FEMA 1628 Winter Storms	Federal Emergency Management Agency	Emergency Response and Permanent Store mitigation measure for damage caused by the 2005-2006 Winter Storms (December 2005 - January 2006).
2062	2006 FEMA 1646 Spring Storms	Federal Emergency Management Agency	Emergency Response and Permanent Store mitigation measure for damage caused by the 2006 Spring Storms (March 2006 - April 2006).
2102	Department of Agriculture	Department of Agriculture.	Year-round lunch program for school children.
2103	Department of Housing and Urban Development (HUD) - Emergency Shelter Grant (ESG)/ Supportive Housing Program (SHP)/ Housing Opportunities for Persons with AIDS (HOPWA)	U.S. Department of Housing and Urban Development	Emergency shelters, housing for persons with AIDs and transitional housing programs.
2104	Department of Commerce	Economic Development Administration	Traffic and road improvements for the Del Monte Cannery shopping center.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2105	Department of Housing and Urban Development (HUD) - Economic Development Initiative (EDI) Grants	U.S. Department of Housing and Urban Development	Commercial grants and loans and associated operational costs to promote economic development.
2107	Department of Housing and Urban Development (HUD) - 108	U.S. Department of Housing and Urban Development.	Loan guarantees for commercial and residential loans.
2108	Department of Housing and Urban Development (HUD) -- Community Development Block Grant (CDBG)	U.S. Department of Housing and Urban Development.	Grants to non-profit organizations for housing and community development in low- and moderate-income areas.
2109	Department of Housing and Urban Development (HUD) - HOME Investment Partnerships (HOME)	U.S. Department of Housing and Urban Development.	Support for first-time homebuyers, housing rehabilitation and housing development.
2110	Department of the Interior	U.S. Department of the Interior	Park-related programs.
2112	Department of Justice	Asset forfeitures, State and Federal grants.	Law enforcement activities, particularly drug law enforcement.
2114	Department of Labor	Federal funds administered by Calif. Employment Development Dept.	Employment training programs.
2116	Department of Transportation	State pass-through of Federal Aid for Urban Systems Act funds.	Construction and improvements of streets and highways.
2117	Department of Treasury	U.S. Department of the Treasury.	Miscellaneous programs.
2118	National Foundation of the Arts and Humanities	National Endowment for the Arts	Support the presentation of traditional folk artists and artisans in the Oakland Chinese community.
2120	Federal Action Agency	Federal Government.	Various social services programs.
2123	US Dept. of Homeland Security	FY04 Urban Area Security Initiative Grant funds	Offset the state and city's costs of grant management and administration to support the newly established Homeland Security Unit.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2124	Federal Emergency Management Agency	Federal Government.	Disaster recovery activities.
2125	Environmental Protection Agency	US Environmental Protection Agency	Support the revitalization of neglected urban land project.
2128	Department of Health and Human Services (DHHS)	Federal funds administered by California Department of Economic Opportunity.	Various social services programs for low-income residents.
2132	California Department of Aging	California Department of Aging.	Health and social case management services for frail elderly residents.
2134	California Parks and Recreation	State of California.	Capital projects related to park and recreation acquisition and development.
2138	California Department of Education	State of California.	Library programs.
2140	California Department of Transportation	State of California.	Capital projects related to transportation.
2141	State Traffic Congestion Relief Fund	Alameda County	Transportation-related projects.
2144	California Housing and Community Development	US Dept of Housing and Urban Development (HUD)	Provide grants for Emergency Housing Program and Winter Relief Program.
2146	California State Emergency Service	State of California	Pay for emergency-related services such as seismic retrofitting of buildings.
2148	California Library Services	State Public Library Commission and Foundation.	Library operations.
2152	California Board of Corrections	Federal Bureau of Justice Assistance, US Dept of Justice	Narcotics Enforcement Research.
2154	California Integrated Waste Mgmt. Board	State of California.	Used oil recycling programs.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2158	5th Year, State COPS Grant	Alameda County	Special Revenue Fund for the 5th year State COPS Grant; AB 1913, Chapter 353, Statutes of 2000.
2159	State of California Other	State of California.	Miscellaneous programs.
2160	County of Alameda Grants	County of Alameda.	Street improvements within the City of Oakland.
2162	Metropolitan Transportation Commission - Transportation Development Act (TDA)	Metropolitan Transportation Commission.	Projects that benefit pedestrians and bicyclists.
2163	Metropolitan Transportation Commission - Transportation Program Grant	Metropolitan Transportation Commission.	Projects that benefit pedestrians and bicyclists.
2164	Congestion Mitigation & Air Quality (CMAQ)	Federal Intermodal Surface Transportation Efficiency Act	Matching funds for street projects.
2165	Prop 1B Nov 2006 CA Trans Bond	State of California	Local street and road repairs.
2166	Bay Area Air Quality Management District	State of California.	Projects and activities that promote clean air.
2172	Alameda County Vehicle Abatement Authority	Vehicle registration surcharge.	Removal of abandoned vehicles from City streets.
2175	Alameda County Source Reduction & Recycling	Alameda County Source Reduction and Recycling Board	Purchase products and supplies with recycled content.
2185	Oakland Redevelopment Agency Grants	Oakland Redevelopment Agency.	Loans to qualified businesses within the Central District.
2190	Private Grants	Corporations and private individuals.	Restricted to specific programs.
2195	Workforce Investment Act	U.S. Department of Labor	Employment and training services for Oakland residents; overseen by Oakland Workforce Investment Board and the Mayor.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2210	Measure B - ACTA	Alameda County Transportation Authority (ACTA) - 1/2 percent Alameda County sales tax authorized by Measure B.	Traffic and transportation projects, including street and signal construction, maintenance and repair.
2211	Measure B - ACTIA	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Traffic and transportation projects, including street and signal construction, maintenance and repair.
2212	Measure B - Bicycle/Pedestrian Pass-Thru Funds	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Bicycle and pedestrian projects.
2213	Measure B - Paratransit - ACTIA	Alameda County Transportation Improvement Authority (ACTIA) - 1/2 percent Alameda County sales tax re-authorized by Measure B in 2002.	Paratransit projects.
2214	ACTIA Reimbursable Grants	Alameda County Transportation Improvement Authority (ACTIA)	Represents Alameda County Transportation Improvement Authority competitive grant funds primarily on reimbursement basis.
2230	State Gas Tax	State of California - allocation of gasoline tax revenues.	Uses related to local streets and highways. Includes acquisition of real property, construction, improvement, repairs and maintenance of streets and lighting.
2240	Measure Q - Library Services Retention-Enhancement	Voter-approved special parcel tax authorized by Measure Q.	Maintenance of library operations.
2250	Measure N Fund	Voter-approved special parcel tax authorized by Measure N.	To provide paramedic services on fire trucks.
2251	Public Safety Act / 2004 Measure Y	Special parcel and parking tax	Violence prevention through social-services intervention, long-term crime-prevention programs, police services, fire-safety and paramedic support.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2260	Measure WW: East Bay Regional Park District Location Grant	East Bay Regional Park District Grant	Parks and open space renovation projects.
2310	Landscaping & Lighting Assessment District	Landscape & Lighting Assessments (assessed on property tax bills).	Operation, construction, maintenance, repair of street lighting, landscaping, and related activities.
2321	Wildland Fire Prevention Assessment District Fund	Special voter-approved tax	Vegetation management services.
2330	Werner Court Vegetation Management District	Special tax from parcels in a subdivision located in the Oakland Hills	Vegetation management services in that area.
2410	Link Handipark	Surcharge on handicap parking offenses.	Programs for the aged.
2412	Alameda County Emergency Dispatch Service Supplemental Assessment	Voter-approved special parcel tax authorized by Measure M.	Emergency-related programs.
2415	Development Service Fund	Licenses, fees, and permits from housing and commercial planning and construction-related activities.	Planning and zoning services; construction inspections, construction permit approvals; building code enforcement; plan checks, engineering services.
2416	Traffic Safety Fund	Fines and forfeitures of bail for violations of the State Vehicle Code.	Traffic safety projects including construction and improvement of streets, signs and signals.
2417	Excess Litter Fee	Fees from Litter Fee pick up program	Litter Fee pick up program.
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	Federal stimulus funds administered through the Department of Justice.	Police officers.
2826	Mortgage Revenue	Proceeds of Housing Revenue Bonds.	Housing development programs.
2910	Federal Asset Forfeiture - 15% Set-Aside	Federal government	Uses related to law enforcement.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
2912	Federal Asset Forfeiture City Share	Federal government	Uses related to law enforcement.
2914	State Asset Forfeiture	State of California	Uses related to law enforcement.
2990	Public Works Grants	Various State and Federal grants.	Public Works projects.
2992	Parks and Recreation Grants	Proceeds of bonds authorized by Measure A and other grants.	Park and open space acquisition, capital improvement projects and programs; Year-Round Lunch Program.
2994	Social Services Grants	Grant from City of Berkeley	Temporary winter shelter at Oakland Army Base.
2995	Police Grants	Miscellaneous grants or contracts from other government entities.	Various reimbursable police activities.
2996	Parks & Recreation Grants 2001	Parks & Recreation grants.	Track Parks & Recreation grants for 2001 separately from Fund 2992, which tracked prior year grant activities.
2999	Miscellaneous Grants	Various State and Federal grants not specified to other listed sources.	Restricted to specific activities approved by the granting source.
3100	Sewer Service Fund	Sewer service charges (charged on EBMUD bills).	Acquisition, construction, reconstruction, relocation, maintenance, operation and repair of sewer facilities.
3200	Golf Course	City golf course fees and concession charges.	City golf course operations, maintenance and capital improvements.
4100	Equipment Rental	Equipment rental charges to operating departments.	Maintenance and replacement of City vehicles and other motorized equipment.
4200	Radio Fund	Radio rental charges to operating departments.	Maintenance and replacement of City radios and other communications equipment.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
4210	Telephone Equipment & Software	Telephone and software charges to operating departments.	Maintenance and replacement of City telephones and computer software.
4300	Reproduction	Reproduction equipment rental charges to operating departments.	Maintenance and replacement of City reproduction equipment.
4400	City Facilities	City facility rental charges to operating departments.	Operation and maintenance of City facilities, including custodial services.
4450	City Facilities Energy Conservation Loan	California Energy Commission	Implement energy conservation capital projects in city facilities.
4500	Central Stores	Reimbursements from departments.	Supplies, materials and equipment for City operations.
4550	Purchasing Fund	Purchasing charges to operating departments	Staffing, operations and maintenance for Purchasing unit of Dept. of Contracting & Purchasing
5006	GOB Series 1997C, Measure K	Proceeds from General Obligation bonds authorized by Measure K.	Open space acquisition and development.
5008	GOB Series 1992 Emergency Response	Proceeds of General Obligation bonds authorized by Measure I.	Emergency preparedness and seismic reinforcement of public facilities.
5010	GOB Series 1997, Measure I	Special property tax assessment authorized by Measure I.	Construction of library, parks, and cultural facilities.
5014	2000 Measure K Series D Capital Projects Funds	Proceeds from General Obligation bonds authorized by Measure K.	Open space acquisition and development.
5110	Rockridge Library	Special property tax assessment.	Construction of Rockridge Library.
5130	Rockridge Library Assessment District	Special property tax assessment.	Improvements to the Rockridge Library.
5200	JPFA Capital Projects: Series 2005	Proceeds from JPA Series 2005	Seismic retrofit; infrustructure projects, deferred maintenance and improvements to public facilities.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
5310	Measure G Cap Imp-Zoo, Museum, Chabot	General obligation bonds	Capital Project: Oakland Zoo, Museum and Chabot Space & Science Center improvements.
5320	Measure DD Cap Imp-clean Water, Safe Parks & Open Space Trust Fund for Oakland	Proceeds from General Obligation bonds authorized by Measure DD in 2002.	Capital projects to improve water quality; provide educational and recreational facilities for children; clean up Lake Merritt; restore Oakland's creeks, waterfront, and Estuary; and renovate parks and open space.
5500	Municipal Improvement Capital	Interest on the sale of City property; funds accrued from insurance from loss of City Hall West.	Construction, purchase, lease, or improvements of City capital assets.
5501	Municipal Capital Improvement - 1989 LGFA Refund	Revenue proceeds from 1989 LGFA Refund.	Construction, purchase, lease, or improvements of City capital assets.
5502	CHW Insurance Proceeds	Insurance proceeds from the earthquake-damage City Hall West.	Applied to City Hall restoration.
5505	Municipal Improvement Capital-Public Art	1.5% assessment on eligible City's capital projects.	Use for Public Art activities.
5510	Capital Reserves	One-time revenues, mainly from bond refinancing / restructuring and financing deals	Capital projects
5550	Municipal Improvement - Revenue Bonds	Proceeds from municipal improvement revenue bonds.	Construction, purchase, lease, or improvements of City capital assets.
6014	CSCD Authority 1992	Fund transfer from Municipal Improvement Capital Fund	Bank and bond expenditure for both principal and interest.
6015	COP - Oakland Museum 2002 Series A	Certificates of Participation-Oakland Museum 2002 Series A	Bank and bond expenditure for both principal and interest.
6016	Civic Improvement Corp. 1985	Funds held by Trustee.	Payment of debt service and bond administration costs of Capital Improvement Construction monies.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
6027	JPFA Capital Projects: Series 2005	Proceeds from Revenue Bonds 2005 Series	Payment of debt service and bond administration costs of Capital Improvement projects
6030	Taxable Pension Obligation Bonds 1997 Series A	Transfer from the General Purpose Fund.	Bank and bond expenditure for both principal and interest.
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt)	Proceeds from Revenue Bonds 2008 Series A (tax exempt)	Lease of Sewer System.
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable)	Proceeds from Revenue Bonds 2008 Series A-2 (taxable)	Lease of Sewer System.
6063	General Obligation Bond: Series 2005	Proceeds from Revenue Bonds 2005 Series	JPFA-related debt service payments.
6310	Measure G 2002A Debt Srv· Zoo, Museum, Chabot	General obligation bonds	Debt Service: Oakland Zoo, Museum and Chabot Space & Science Center improvements.
6311	Measure G: 2006 Zoo, Museum	General obligation bonds	Educational facilities at the Oakland Museum of CA; the Oakland Zoo and the Chabot Space and Science center.
6320	Measure DD 2003A Debt Srv-Clean Water, Safe Parks & Open Space Trust Fund for Oakland	Voter-approved Measure DD bond proceeds	Principal and interest on long-term debt.
6520	Fire Area - Redemption	Special Assessments.	Pay for fire prevention-related services.
6530	Rockridge Area Water District - Redemption	Special Assessments.	Pay for street light undergrounding liability.
6540	Skyline Sewer District - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.
6554	LaSalle Utility Underground - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
6558	Grizzly Peak Utility Underground - Redemption	Repayment agreement with homeowners.	Pay for street light undergrounding liability.
6570	1996 JPFA Pooled Assessment Revenue Bonds - Assessment Fund	Other special assessment districts.	Principal and interest.
6580	1997 JPFA Pooled Assessment Revenue Bonds - Revenue Fund	Other special assessment districts.	Principal and interest.
6585	1999 JPFA Reassessment District Debt Service	Other special assessment districts.	Principal and interest.
6612	JPFA Lease Revenue Refunding Bonds (Admin Building)	Proceeds from lease revenue bonds and other funding sources.	Construction of City Administration Building.
6999	Miscellaneous Debt Services	Revenue from sale of season tickets.	Debt service on the Coliseum and renovation Lease Revenue Bonds.
7100	Police and Fire Retirement System	City Police and Fire Retirement System contributions.	City administrative costs related to the Police and Fire Retirement System.
7120	Oakland Municipal Employees Retirement System (OMERS)	City Municipal Employees Retirement System contributions.	City administrative costs related to the Oakland Municipal Employees Retirement System.
7130	Employee Deferred Compensation	Employee deferred compensation contributions.	Account for employees' deferred compensation contributions and disbursements.
7320	Pension Annuity Fund	Pension Annuity receipts	Transfer to General Purpose Fund to support accrued pension liability payments
7420	State Asset Trust	Confiscated funds held in the course of Police activities.	Dispensed by order of criminal court.
7440	Unclaimed Cash	Funds from Police asset forfeitures-redistributed from State.	Transfer to General Fund after holding period to fund city services.

FUND SOURCES AND DESCRIPTIONS (continued)

Fund Number	Fund Description	Source of Funds	Uses of Funds
7540	Oakland Public Library Trust	Donations, endowments and contributions from individuals and private corporations.	Library Programs
7640	Oakland Public Museum Trust	Donations and proceeds from fund-raising activities.	Museum programs and improvements.
7660	Museum Preservation Trust	To receive private donations for Oakland Museum.	To help preserve Museum collections.
7690	Kerrison Trust for Police Enhancement	Private, individual donation.	Uses related to police service enhancements.
7760	Grant Clearing	Recoveries of departmental burden charges to other subordinate programs within departments.	Administrative costs in departments that are largely supported by grant and other restricted funding sources.
		Capital project funding for personnel expenditures.	Personnel costs that are directly supported by capital projects.
7780	Oakland Redevelopment Agency Projects (ORA)	Oakland Redevelopment Agency.	City staff and other costs related to Oakland Redevelopment Agency projects.
7999	Miscellaneous Trusts	Donations and endowments.	Miscellaneous programs and services.

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
1010 - General Fund: General Purpose	**$9,797,281**	**$420,991,000**	**$421,018,710**	**2,301.55**
Mayor		-	1,804,890	10.85
City Council		-	3,251,830	25.79
City Administrator		338,600	6,497,930	40.62
City Clerk		55,210	2,630,840	9.19
City Attorney		84,500	3,643,240	30.51
City Auditor		-	1,338,840	8.50
Finance and Management Agency		399,799,930	18,223,210	173.36
Human Resources		-	3,821,050	34.69
Information Technology		2,237,330	7,996,690	55.60
Contracting and Purchasing		147,320	1,873,560	15.50
Fire Services		7,486,790	97,571,610	551.50
Police Services		5,672,230	183,315,150	1,002.57
Public Works Agency		2,210	4,441,730	25.50
Parks and Recreation		1,052,340	12,744,150	147.07
Library		752,600	10,899,680	85.88
Museum		193,110	6,282,980	42.95
Human Services		122,170	5,811,110	29.63
Community and Economic Development Agency		2,538,430	3,081,940	11.83
Non Departmental		141,850	45,381,440	-
Capital Improvement Projects		366,380	406,840	-
1100 - Self Insurance Liability	**($21,452,416)**	**$17,105,760**	**$16,979,650**	**20.07**
City Attorney		-	3,497,910	20.07
Fire Services		1,553,800	1,171,760	-
Police Services		8,740,980	6,591,780	-
Public Works Agency		3,612,450	2,629,140	-
Parks and Recreation		445,210	335,740	-
Non Departmental		2,753,320	2,753,320	-
1150 - Worker's Compensation Insurance Claims	**$0**	**$0**	**($30,620)**	**8.04**
City Attorney		-	343,680	1.04
Finance and Management Agency		-	1,070,400	7.00
Human Resources		-	7,450	-
Non Departmental		-	(1,452,150)	-
1200 - Pension Override Tax Revenue	**$103,402,259**	**$58,676,160**	**$58,145,560**	**-**
Non Departmental		58,676,160	58,145,560	-
1700 - Mandatory Refuse Program	**($9,424,921)**	**$3,589,030**	**$2,076,810**	**15.72**
Finance and Management Agency		3,589,030	2,039,650	15.47
Information Technology		-	37,160	0.25
1710 - Recycling Program	**$6,186,283**	**$10,236,600**	**$10,235,940**	**17.81**
City Attorney		-	202,560	0.75
Contracting and Purchasing		-	116,590	1.00
Fire Services		-	48,870	-
Public Works Agency		10,236,600	9,621,920	15.06
Community and Economic Development Agency		-	246,000	1.00

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
1720 - Comprehensive Clean-up	**($513,567)**	**$17,881,520**	**$17,889,160**	**123.40**
Mayor		-	120	-
City Attorney		-	54,610	0.15
Finance and Management Agency		-	605,130	12.28
Fire Services		-	191,600	1.00
Public Works Agency		17,794,520	16,950,700	109.97
Community and Economic Development Agency		87,000	87,000	-
1730 - Henry J Kaiser Convention Center	**($4,682,662)**	**$0**	**$0**	**-**
Fire Services		-	-	-
1740 - Hazardous Materials Inspections	**$866,114**	**$673,240**	**$665,360**	**5.10**
Fire Services		673,240	665,360	5.10
1750 - Multipurpose Reserve	**($3,887,067)**	**$4,865,220**	**$4,856,990**	**14.33**
City Attorney		-	60	-
City Auditor		-	83,140	0.93
Finance and Management Agency		-	1,963,700	0.40
Public Works Agency		-	330,000	-
Museum		-	142,870	-
Community and Economic Development Agency		4,865,220	2,337,220	13.00
1760 - Telecommunications Reserve	**($1,222,682)**	**$1,143,720**	**$1,125,920**	**8.51**
City Administrator		1,143,720	1,035,800	6.89
Information Technology		-	36,210	0.40
Library		-	53,910	1.22
1770 - Telecommunications Land Use	**$769,013**	**$335,630**	**$334,160**	**2.02**
Community and Economic Development Agency		335,630	334,160	2.02
1780 - Kid's First Oakland Children's Fund	**$3,367,144**	**$15,316,500**	**$15,311,430**	**6.90**
*Human Services**		15,316,500	15,311,430	6.90
**Additional use of prior year carryforwards*			*218,150*	
1790 - Contract Administration Fee	**($4,107,651)**	**$0**	**$0**	**-**
Non Departmental				
1820 - OPRCA Self Sustaining Revolving Fund	**$1,078,980**	**$2,727,430**	**$2,682,000**	**65.88**
Parks and Recreation		2,727,430	2,682,000	65.88
2102 - Department of Agriculture	**($84,915)**	**$925,000**	**$924,110**	**6.50**
Human Services		925,000	924,110	6.50
2103 - HUD-ESG/SHP/HOPWA	**($5,768,976)**	**$5,350,890**	**$5,345,010**	**0.77**
Human Services		5,350,890	5,345,010	0.77
2104 - Department of Commerce	**$191,179**	**$17,000**	**$16,770**	**-**
Community and Economic Development Agency		17,000	16,770	-
2105 - HUD-EDI Grants	**($130,165)**	**$0**	**($340)**	**2.14**
Community and Economic Development Agency*		-	(340)	2.14
**Additional use of prior year carryforwards*			*472,990*	
2107 - HUD-108	**$7,190,621**	**$4,563,700**	**$4,563,700**	
Community and Economic Development Agency		4,563,700	4,563,700	-

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
2108 - HUD-CDBG	**($1,003,282)**	**$9,086,960**	**$9,063,560**	**24.95**
City Administrator		-	23,460	0.30
City Attorney		-	61,300	0.19
Finance and Management Agency		-	155,960	1.00
Human Services		-	369,510	1.41
*Community and Economic Development Agency**		9,086,960	8,453,330	22.05
**Additional use of prior year carryforwards*			*258,210*	
2109 - HUD-Home	**$2,239,465**	**$4,774,830**	**$4,773,530**	**1.97**
Community and Economic Development Agency		4,774,830	4,773,530	1.97
2112 - Department of Justice	**($56,542)**	**$1,985,000**	**$3,041,240**	**8.50**
City Administrator		150,000	148,330	0.50
*Police Services**		1,600,000	2,657,910	8.00
Parks and Recreation		235,000	235,000	-
**Additional use of prior year carryforwards*			*71,070*	
2114 - Department of Labor	**($173,142)**	**$1,238,240**	**$1,226,810**	**64.21**
Human Services		1,238,240	1,226,810	64.21
2120 - Federal Action Agency	**($93,214)**	**$324,950**	**$324,410**	**0.78**
Human Services		324,950	324,410	0.78
2123 - US Dept of Homeland Security	**($915,459)**	**$188,160**	**$175,500**	**4.10**
*Fire Services**		-	(550)	3.10
Police Services		188,160	176,050	1.00
**Additional use of prior year carryforwards*			*410,780*	
2124 - Federal Emergency Management Agency (FEMA)	**($3,638,832)**	**$0**	**$0**	**2.35**
*Fire Services**		-	-	2.35
**Additional use of prior year carryforwards*			*365,600*	
2128 - Department of Health and Human Services	**($1,213,611)**	**$17,378,440**	**$17,295,050**	**140.49**
*Human Services**		17,378,440	17,295,050	140.49
**Additional use of prior year carryforwards*			*73,170*	
2132 - California Department of Aging	**$20,076**	**$233,790**	**$233,790**	**1.72**
Human Services		233,790	233,790	1.72
2138 - California Department of Education	**$30,327**	**$950,320**	**$950,320**	**-**
Human Services		950,320	950,320	-
2140 - California Department of Transportation	**$970,759**	**$5,350,000**	**$5,350,000**	**-**
Community and Economic Development Agency		5,350,000	-	-
Capital Improvement Projects		-	5,350,000	-
2141 - State Traffic Congestion Relief - Proposition 42	**$243,653**	**$3,962,950**	**$3,962,950**	**20.00**
Public Works Agency		-	1,897,510	20.00
Community and Economic Development Agency		3,962,950	-	-
Capital Improvement Projects		-	2,065,440	-
2146 - California State Emergency Services	**$2,228,106**	**$0**	**$0**	**1.00**
*Fire Services**		-	-	1.00
**Additional use of prior year carryforwards*			*77,760*	

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
2148 - California Library Services	**($1,196,510)**	**$83,670**	**$79,920**	**1.08**
Library		83,670	79,920	1.08
2159 - State of California Other	**$597,062**	**$1,076,480**	**$1,073,370**	**5.14**
*Human Services**		1,076,480	1,073,370	5.14
**Additional use of prior year carryforwards*			*42,490*	
2160 - County of Alameda: Grants	**$5,208,700**	**$1,643,900**	**$1,616,800**	**4.98**
*Fire Services**		925,740	921,500	1.00
Library		18,010	16,660	0.27
Human Services		700,150	678,640	3.71
**Additional use of prior year carryforwards*			*58,130*	
2163 - Metro Transportation Com: Prgm Grant	**($231,347)**	**$5,968,000**	**$5,968,000**	**-**
Community and Economic Development Agency		5,968,000	-	-
Capital Improvement Projects		-	5,968,000	-
2172 - Alameda City: Vehicle Abatement Authority	**$124,758**	**$480,150**	**$463,760**	**3.00**
Police Services		480,150	463,760	3.00
2185 - Oakland Redevelopment Agency Grants	**($1,338,787)**	**$2,500,000**	**$2,500,000**	**-**
Community and Economic Development Agency		2,500,000	2,500,000	-
2190 - Private Grants	**($276,592)**	**$35,280**	**$17,270**	**0.20**
City Attorney		10,280	(7,760)	-
Fire Services		25,000	25,030	0.20
2195 - Workforce Investment Act	**$32,052**	**$5,704,830**	**$5,699,140**	**8.49**
Finance and Management Agency		-	224,060	2.00
Human Services		-	130,790	1.21
Community and Economic Development Agency		5,704,830	5,344,290	5.28
2211 - Measure B: ACTIA	**$11,451,423**	**$10,550,000**	**$10,548,980**	**57.52**
City Administrator		-	97,500	0.70
Finance and Management Agency		250,000	-	-
Public Works Agency		8,800,000	2,983,860	29.32
Community and Economic Development Agency		1,500,000	1,692,600	27.50
Capital Improvement Projects		-	5,775,020	-
2212 - Measure B: Bicycle/Pedestrian Pass-Thru Funds	**$2,472,927**	**$1,010,320**	**$1,010,320**	**-**
Public Works Agency		1,010,320	-	-
Community and Economic Development Agency		-	10,320	-
Capital Improvement Projects		-	1,000,000	-
2213 - Measure B: Paratransit - ACTIA	**($250,358)**	**$1,167,090**	**$1,165,970**	**4.41**
Human Services		1,167,090	1,165,970	4.41
2230 - State Gas Tax	**($971,147)**	**$7,187,550**	**$7,187,550**	**35.32**
Finance and Management Agency		-	115,810	1.00
Public Works Agency		161,100	6,243,820	31.32
Community and Economic Development Agency		7,026,450	827,920	3.00

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
2240 - Library Services Retention-Enhancement	**$2,759,093**	**$12,920,950**	**$11,924,110**	**122.55**
City Administrator		-	15,720	-
City Auditor		35,000	35,000	-
Library		12,885,950	11,873,390	122.55
2250 - Measure N: Fund	**$1,815,551**	**$1,448,390**	**$1,269,430**	**6.10**
City Administrator		-	4,190	-
City Auditor		35,000	35,000	-
Fire Services		1,413,390	1,230,240	6.10
2251 - Measure Y: Public Safety Act 2004	**$4,053,121**	**$19,687,470**	**$19,178,640**	**71.75**
Mayor		-	118,780	1.00
City Administrator		-	472,850	2.20
Finance and Management Agency		19,687,470	30,060	-
Fire Services		-	4,000,000	-
*Police Services**		-	8,917,250	63.00
Human Services		-	5,639,700	5.55
**Additional use of prior year carryforwards*			*2,937,510*	
2260 - Measure WW: East Bay Regional Parks District Local Grant	**$0**	**$19,204,460**	**$19,204,460**	**-**
Community and Economic Development Agency		19,204,460	-	-
Capital Improvement Projects		-	19,204,460	-
2310 - Landscaping and Lighting Assessment District	**($6,020,497)**	**$18,392,750**	**$18,386,490**	**73.06**
City Administrator		-	102,850	0.50
City Attorney		-	165,850	0.80
Finance and Management Agency		18,208,550	22,850	0.20
Public Works Agency		184,200	13,709,890	62.27
Parks and Recreation		-	4,171,570	7.29
Museum		-	213,480	2.00
2321 - Wildland Fire Prevention Assessment District	**$705,415**	**$1,686,070**	**$1,956,620**	**1.00**
Fire Services		1,686,070	1,956,620	1.00
2330 - Werner Court Vegetation Mgmt District	**$15,826**	**$3,000**	**$3,000**	**-**
Fire Services		3,000	3,000	-
2410 - Link Handipark	**$95,843**	**$21,090**	**$21,090**	**0.18**
Human Services		21,090	21,090	0.18
2412 - Alameda County: Emergency Dispatch Service Supplemental Assessment	**$449,986**	**$1,771,930**	**$1,483,090**	**12.10**
City Administrator		-	4,190	-
Fire Services		1,771,930	1,478,900	12.10
2415 - Development Service Fund	**$577,398**	**$27,648,540**	**$27,643,030**	**148.15**
City Administrator		-	186,320	0.95
City Attorney		-	1,344,380	5.85
Information Technology		-	313,480	2.00
Community and Economic Development Agency		27,648,540	25,798,850	139.35

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
2416 - Traffic Safety Fund	**$2,733,592**	**$2,551,400**	**$3,558,920**	**39.49**
Police Services		1,105,130	2,060,770	30.13
Public Works Agency		-	989,620	6.36
Community and Economic Development Agency		1,446,270	508,530	3.00
2417 - Excess Litter Fee Fund	**$361,144**	**$440,900**	**$440,900**	**-**
City Administrator		-	440,900	-
Finance and Management Agency		440,900	-	-
2607 - Department of Justice-COPS Hiring Recovery Program (ARRA)	**$0**	**$0**	**$4,386,820**	**30.75**
Police Services		-	4,386,820	30.75
2910 - Federal Asset Forfeiture: 15% Set-aside	**$388,492**	**$22,080**	**$22,080**	**-**
Police Services		22,080	22,080	-
2912 - Federal Asset Forfeiture: City Share	**$623,679**	**$84,500**	**$84,400**	**-**
Police Services		84,500	84,400	-
2914 - State Asset Forfeiture	**$120,451**	**$108,000**	**$106,020**	**-**
Police Services		108,000	106,020	-
2990 - Public Works Grants	**($1,161,436)**	**$280,000**	**$280,000**	**1.47**
Public Works Agency		70,000	70,000	0.47
Community and Economic Development Agency		210,000	210,000	1.00
2992 - Parks and Recreation Grants	**($2,590,857)**	**$44,510**	**$44,510**	**-**
Parks and Recreation		44,510	44,510	-
2993 - Library Grants	**$578,169**	**$250,000**	**$250,000**	**-**
Library		250,000	250,000	-
2994 - Social Services Grants	**$516,571**	**$56,000**	**$56,000**	**-**
Human Services		56,000	56,000	-
2995 - Police Grants	**$909**	**$700,000**	**$644,140**	**3.50**
Police Services		700,000	644,140	3.50
3100 - Sewer Service Fund	**$111,571,466**	**$37,598,830**	**$37,551,930**	**145.74**
City Attorney		-	141,260	0.54
Finance and Management Agency		700,000	819,740	-
Fire Services		-	257,760	2.00
Public Works Agency		25,000	12,244,810	79.00
Community and Economic Development Agency		36,873,830	8,897,800	64.20
Non Departmental		-	8,243,560	-
Capital Improvement Projects		-	6,947,000	-
3200 - Golf Course	**$4,862,097**	**$76,880**	**$76,880**	**0.75**
Parks and Recreation		68,680	68,680	0.75
Community and Economic Development Agency		8,200	8,200	-
4100 - Equipment**	**($15,496,396)**	**$16,679,660**	**$16,973,090**	**60.50**
Finance and Management Agency		(958,890)	-	-
Information Technology		-	92,730	0.50
Public Works Agency		17,638,550	16,880,360	60.00

*** Cash balance is presented for these Internal Service Funds instead of fund balance.*

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
4200 - Radio / Telecommunications**	**($355,179)**	**$3,302,240**	**$3,291,490**	**9.35**
Information Technology		3,302,240	3,144,490	9.35
Community and Economic Development Agency		-	147,000	-
4210 - Telephone Equipment and Software**	**$359,214**	**$511,440**	**$511,440**	**-**
Information Technology		511,440	511,440	-
4300 - Reproduction**	**($124,170)**	**$1,413,460**	**$1,408,750**	**6.40**
Information Technology		1,413,460	1,408,750	6.40
4400 - City Facilities**	**($31,314,583)**	**$21,798,580**	**$21,829,170**	**110.38**
Finance and Management Agency		(1,563,370)	-	-
Information Technology		-	92,730	0.50
Police Services		-	230	-
Public Works Agency		23,359,550	21,736,210	109.88
Community and Economic Development Agency		2,400	-	-
4500 - Central Stores**	**($5,319,566)**	**$2,608,620**	**$2,137,110**	**9.50**
Finance and Management Agency		2,608,620	2,137,110	9.50
4550 - Purchasing**	**($1,445,134)**	**$972,180**	**$716,920**	**7.00**
Contracting and Purchasing		972,180	716,920	7.00
5130 - Rockridge: Library Assessment District	**$460,948**	**$134,420**	**$3,140**	**-**
City Administrator		-	3,140	-
Finance and Management Agency		134,420	-	-
5200 - JPFA Capital Projects: Series 2005	**$5,405,682**	**$1,157,000**	**$1,157,000**	**-**
Capital Improvement Projects		1,157,000	1,157,000	-
5310 - Measure G: 2002A Zoo, Museum, Chabot	**$143,284**	**$0**	**$170**	**-**
Non Departmental		-	170	-
5320 - Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	**$15,946,449**	**$0**	**($2,830)**	**7.50**
*City Administrator**		-	(240,460)	-
Community and Economic Development Agency*		-	(62,370)	7.50
Capital Improvement Projects		-	300,000	-
**Additional use of prior year carryforwards*			*1,469,580*	
5501 - Municipal Capital Improvement: 1989 LGFA Refunding	**$3,120,883**	**$666,590**	**$666,590**	**-**
Capital Improvement Projects		666,590	666,590	-
5505 - Municipal Capital Improvement: Public Arts	**$340,878**	**$253,370**	**$251,290**	**1.75**
Community and Economic Development Agency		253,370	251,290	1.75
5510 - Capital Reserves	**$8,109,539**	**$0**	**$1,633,550**	**8.80**
Public Works Agency		-	-	2.20
Community and Economic Development Agency		-	-	6.60
Capital Improvement Projects		-	1,633,550	-
6014 - Oakland Convention Center 1992	**$88,965**	**$13,924,530**	**$13,924,530**	**-**
Non Departmental		13,924,530	13,924,530	-

*** Cash balance is presented for these Internal Service Funds instead of fund balance.*

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
6015 - COP-Oakland Museum 2002 Series A	**($2,945)**	**$3,680,970**	**$3,680,970**	**-**
Non Departmental		3,680,970	3,680,970	-
6016 - Civic Improvement Corp. 1985	**$937,601**	**$3,762,930**	**$3,762,930**	**-**
Non Departmental		3,762,930	3,762,930	-
6027 - JPFA Capital Projects: Series 2005	**$101,981,707**	**$11,072,250**	**$11,072,250**	**-**
Non Departmental		11,072,250	11,072,250	-
6030 - Taxable Pension Obligation Bonds: 1997 Series A	**$133,206**	**$39,184,820**	**$39,184,820**	
Non Departmental		39,184,820	39,184,820	
6036 - JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	**$10,953,418**	**$16,386,200**	**$16,386,200**	
Non Departmental		16,386,200	16,386,200	
6037 - JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable Bonds)	**$2,078,911**	**$2,574,540**	**$2,574,540**	
Non Departmental		2,574,540	2,574,540	
6063 - General Obligation Bonds: Series 2005	**$254,552**	**$11,069,590**	**$11,069,590**	
Finance and Management Agency		11,069,590		
Non Departmental		-	11,069,590	
6310 - Measure G: 2002A Zoo, Museum, Chabot	**$336,334**	**$2,550,250**	**$2,550,250**	
Non Departmental		2,550,250	2,550,250	
6311 - Measure G: 2006 Zoo, Museum	**$180,149**	**$1,325,360**	**$1,325,360**	
Non Departmental		1,325,360	1,325,360	
6320 - Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	**$528,857**	**$4,429,070**	**$4,429,070**	
Non Departmental		4,429,070	4,429,070	
6520 - Fire Area - Redemption	**$1,970,098**	**$532,950**	**$528,980**	**0.40**
Finance and Management Agency		-	46,230	0.40
Non Departmental		532,950	482,750	
6530 - Rockridge Area Water District - Redemption	**$412,239**	**$63,360**	**$61,610**	
Non Departmental		63,360	61,610	
6540 - Skyline Sewer District - Redemption	**$22,598**	**$26,610**	**$23,640**	
Non Departmental		26,610	23,640	
6554 - LaSalle Utility Underground - Redemption	**$33,931**	**$47,470**	**$47,120**	
Non Departmental		47,470	47,120	
6558 - Grizzly Peak Utility Underground - Redemption	**$48,931**	**$12,120**	**$12,120**	
Non Departmental		12,120	12,120	
6570 - JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	**($142,324)**	**$21,830**	**$21,830**	
Non Departmental		21,830	21,830	

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
6580 - JPFA Pooled Assessment: 1997 Revenue	**$842**	**$56,500**	**$56,500**	
Non Departmental		56,500	56,500	
6585 - JPFA Reassessment District: 1999 Debt Service	**$320,615**	**$526,350**	**$526,350**	
Non Departmental		526,350	526,350	
6612 - JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	**$8,961,965**	**$9,267,750**	**$9,267,750**	**-**
Non Departmental		9,267,750	9,267,750	-
6999 - Miscellaneous Debt Service	**($49,351)**	**$21,500,000**	**$21,500,000**	**-**
Non Departmental		21,500,000	21,500,000	-
7100 - Police and Fire Retirement System	**$315,656,546**	**$4,028,800**	**$2,685,080**	**4.46**
City Attorney		-	91,940	0.40
Finance and Management Agency		-	40,620	0.13
Human Resources		-	2,552,520	3.93
Non Departmental		4,028,800	-	-
7120 - Oakland Municipal Employees' Retirement System OMERS	**$4,942,965**	**$362,110**	**$410,950**	**1.86**
City Attorney		-	22,990	0.10
Finance and Management Agency		-	40,620	0.13
Human Resources		-	347,340	1.63
Non Departmental		362,110	-	-
7130 - Employee Deferred Compensation	**$337,772**	**$167,670**	**$187,660**	**0.75**
Human Resources		167,670	187,660	0.75
7320 - Police and Fire Retirement System Refinancing Annuity Trust	**$120,006,234**	**$12,000,000**	**$12,000,000**	**-**
Non Departmental		12,000,000	12,000,000	-
7420 - State Asset Trust	**$413,291**	**$321,000**	**$321,000**	**-**
Police Services		321,000	321,000	-
7440 - Unclaimed Cash	**$1,311,776**	**$410,000**	**$303,000**	**-**
Police Services		410,000	303,000	-
7540 - Oakland Public Library Trust	**$1,475,605**	**$103,030**	**$103,210**	**-**
Library		103,030	103,210	-
7640 - Oakland Public Museum Trust	**$1,147,172**	**$32,610**	**$32,610**	**-**
Museum		32,610	32,610	-
7690 - Kerrison Trust for Police Enhancement	**$70,614**	**$3,660**	**$3,660**	**-**
Police Services		3,660	3,660	-
7760 - Grant Clearing	**($2,064,986)**	**$0**	**$379,520**	**78.14**
City Administrator		-	418,340	2.33
City Attorney		-	202,380	0.75
Finance and Management Agency		-	32,430	0.33
Human Resources		-	121,560	1.00
Information Technology		-	616,810	5.00
Public Works Agency		-	(226,570)	28.00
Community and Economic Development Agency		-	(785,430)	40.73

FY 2009-10 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2008-09 Estimated Ending Fund Balance	FY 2009-10 Amended Revenues	FY 2009-10 Amended Expenditures	Amended Positions (FTEs)
7780 - Oakland Redevelopment Agency Projects (ORA)	**($705,599)**	**$29,765,580**	**$29,765,580**	**171.81**
Mayor		-	475,710	1.65
City Council		-	1,630,220	9.71
City Administrator		-	1,534,690	11.61
City Clerk		-	267,780	2.31
City Attorney		-	3,685,790	12.85
City Auditor		-	72,830	0.57
Finance and Management Agency		-	862,850	6.10
Police Services		-	3,471,160	17.18
Public Works Agency		-	980,570	8.00
Human Services		-	544,670	4.15
Community and Economic Development Agency			15,923,260	97.68
Non Departmental		29,765,580	-	-
Capital Improvement Projects		-	316,050	-
7999 - Miscellaneous Trusts	**$771,402**	**$69,270**	**$69,290**	**-**
Parks and Recreation		69,270	69,290	-
Grand Total	**$770,535,290**	**$1,031,053,800**	**$1,033,285,970**	**4,124.12**

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
1010 - General Fund: General Purpose	**$426,860,210**	**426,834,240**	**$9,795,541**	**2,310.69**
Mayor	-	1,846,490		10.85
City Council	-	3,259,360		25.79
City Administrator	348,760	7,299,030		44.32
City Clerk	56,870	2,953,130		9.19
City Attorney	87,030	5,022,790		36.46
City Auditor	-	1,451,560		10.00
Finance and Management Agency	405,406,010	17,870,090		172.69
Human Resources	-	4,027,100		35.69
Information Technology	2,388,740	9,193,640		62.25
Contracting and Purchasing	147,920	1,920,920		15.50
Fire Services	7,557,660	98,764,910		551.50
Police Services	5,674,740	185,142,790		991.32
Public Works Agency	2,210	4,275,070		25.50
Parks and Recreation	1,088,200	12,788,270		147.07
Library	766,240	11,529,190		88.12
Museum	194,860	6,283,330		42.95
Human Services	125,830	5,469,870		29.66
Community and Economic Development Agency	2,555,160	2,508,360		11.83
Non Departmental	17,360	44,807,850		-
Capital Improvement Projects	442,620	420,490		-
1100 - Self Insurance Liability	**$18,091,260**	**$16,640,210**	**($19,875,256)**	**20.07**
City Attorney	-	3,569,100		20.07
Fire Services	1,522,740	1,132,920		-
Police Services	8,566,230	6,373,300		-
Public Works Agency	3,591,490	2,542,000		-
Parks and Recreation	436,310	324,610		-
Non Departmental	3,974,490	2,698,280		-
1150 - Worker's Compensation Insurance Claims	**$0**	**($6,280)**	**$36,900**	**8.04**
City Attorney	-	350,160		1.04
Finance and Management Agency	-	1,088,250		7.00
Human Resources	-	7,460		-
Non Departmental	-	(1,452,150)		-
1200 - Pension Override Tax Revenue	**$59,849,670**	**$59,339,430**	**$104,443,099**	**-**
Non Departmental	59,849,670	59,339,430		-
1700 - Mandatory Refuse Program	**$3,589,030**	**$2,078,930**	**($6,402,601)**	**15.47**
Finance and Management Agency	3,589,030	2,079,000		15.47
Information Technology	-	(70)		-
1710 - Recycling Program	**$9,827,460**	**$9,827,850**	**$6,186,553**	**18.06**
City Attorney	-	244,140		1.00
Contracting and Purchasing	-	120,000		1.00
Fire Services	-	48,870		-
Public Works Agency	9,827,460	9,166,360		15.06
Community and Economic Development Agency	-	248,480		1.00

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
1720 - Comprehensive Clean-up	**$17,912,840**	**$17,890,890**	**($499,257)**	**123.25**
Mayor	-	120		-
City Attorney	-	40		-
Finance and Management Agency	-	605,260		12.28
Fire Services	-	193,630		1.00
Public Works Agency	17,823,640	17,002,640		109.97
Community and Economic Development Agency	89,200	89,200		-
1730 - Henry J Kaiser Convention Center	**$625,540**	**$0**	**($4,057,122)**	**-**
Non Departmental	625,540	-		-
1740 - Hazardous Materials Inspections	**$681,730**	**$681,730**	**$873,994**	**5.10**
Fire Services	681,730	681,730		5.10
1750 - Multipurpose Reserve	**$4,865,220**	**$4,857,780**	**($3,871,397)**	**13.40**
City Attorney	-	60		-
City Auditor	-	180		-
Finance and Management Agency	-	1,964,520		0.40
Public Works Agency	-	330,000		-
Museum	-	142,870		-
Community and Economic Development Agency	4,865,220	2,420,150		13.00
1760 - Telecommunications Reserve	**$1,409,260**	**$1,119,650**	**($915,272)**	**8.11**
City Administrator	1,143,720	1,064,950		6.89
Information Technology	-	90		-
Library	-	54,610		1.22
Non Departmental	265,540	-		-
1770 - Telecommunications Land Use	**$335,630**	**$334,130**	**$771,983**	**2.02**
Community and Economic Development Agency	335,630	334,130		2.02
1780 - Kid's First Oakland Children's Fund	**$15,344,500**	**$15,341,120**	**$2,939,294**	**6.90**
*Human Services**	15,344,500	15,339,710		6.90
Non Departmental	-	1,410		-
**Additional use of prior year carryforwards*		*218,150*		
1790 - Contract Administration Fee	**$630,020**	**$0**	**($3,477,631)**	**-**
Non Departmental	630,020	-		-
1820 - OPRCA Self Sustaining Revolving Fund	**$2,740,810**	**$2,700,220**	**$1,165,000**	**65.88**
Parks and Recreation	2,740,810	2,700,220		65.88
2102 - Department of Agriculture	**$925,000**	**$924,110**	**($88,135)**	**6.50**
*Human Services**	925,000	924,110		6.50
**Additional use of prior year carryforwards*		*5,000*		
2103 - HUD-ESG/SHP/HOPWA	**$5,350,890**	**$5,345,050**	**($5,757,256)**	**0.80**
Human Services	5,350,890	5,345,050		0.80
2104 - Department of Commerce	**$17,000**	**$16,770**	**$191,639**	**-**
Community and Economic Development Agency	17,000	16,770		-
2105 - HUD-EDI Grants	**$0**	**($350)**	**($1,079,635)**	**2.14**
*Community and Economic Development Agency**	-	(350)		2.14
**Additional use of prior year carryforwards*		*477,170*		
2107 - HUD-108	**$2,184,500**	**$2,184,500**	**$7,190,621**	**-**
Community and Economic Development Agency	2,184,500	2,184,500		-

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
2108 - HUD-CDBG	**$9,086,960**	**$9,063,850**	**($1,477,152)**	**24.92**
City Administrator	-	24,180		0.30
City Attorney	-	62,450		0.19
Finance and Management Agency	-	158,480		1.00
Human Services	-	371,650		1.38
*Community and Economic Development Agency**	9,086,960	8,447,090		22.05
**Additional use of prior year carryforwards*		*262,170*		
2109 - HUD-Home	**$4,774,830**	**$4,773,510**	**$2,242,085**	**1.97**
Community and Economic Development Agency	4,774,830	4,773,510		1.97
2112 - Department of Justice	**$1,985,000**	**$3,150,970**	**($2,349,822)**	**8.50**
City Administrator	150,000	148,960		0.50
Police Services	1,600,000	2,767,010		8.00
Parks and Recreation	235,000	235,000		-
2114 - Department of Labor	**$1,238,240**	**$1,226,970**	**($150,442)**	**63.28**
Human Services	1,238,240	1,226,970		63.28
2120 - Federal Action Agency	**$324,950**	**$324,390**	**($92,114)**	**0.78**
Human Services	324,950	324,390		0.78
2123 - US Dept of Homeland Security	**$188,160**	**$177,460**	**($1,645,889)**	**4.10**
*Fire Services**	-	(320)		3.10
Police Services	188,160	177,780		1.00
**Additional use of prior year carryforwards*		*343,010*		
2124 - Federal Emergency Management Agency (FEMA)	**$0**	**$0**	**($4,373,702)**	**2.35**
*Fire Services**	-	-		2.35
**Additional use of prior year carryforwards*		*369,270*		
2128 - Department of Health and Human Services	**$17,378,440**	**$17,296,660**	**($1,123,461)**	**140.49**
*Human Services**	17,378,440	17,296,660		140.49
**Additional use of prior year carryforwards*		*1,850*		
2132 - California Department of Aging	**$233,790**	**$233,790**	**$20,076**	**1.72**
Human Services	233,790	233,790		1.72
2138 - California Department of Education	**$950,330**	**$950,320**	**$30,337**	**-**
Human Services	950,330	950,320		-
2140 - California Department of Transportation	**$4,000,000**	**$4,000,000**	**$970,759**	**-**
Community and Economic Development Agency	4,000,000	-		-
Capital Improvement Projects	-	4,000,000		-
2141 - State Traffic Congestion Relief - Proposition 42	**$4,200,720**	**$4,200,720**	**$243,653**	**20.00**
Public Works Agency	-	1,932,420		20.00
Community and Economic Development Agency	4,200,720	-		-
Capital Improvement Projects	-	2,268,300		-

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
2146 - California State Emergency Services	**$0**	**($77,760)**	**$2,070,996**	**1.00**
*Fire Services**	-	(77,760)		1.00
**Additional use of prior year carryforwards*		*157,110*		
2148 - California Library Services	**$83,670**	**$79,920**	**($1,189,010)**	**1.08**
Library	83,670	79,920		1.08
2159 - State of California Other	**$1,078,350**	**$1,073,080**	**$562,952**	**5.14**
Human Services	1,078,350	1,073,080		5.14
2160 - County of Alameda: Grants	**$1,643,900**	**$1,616,540**	**$5,146,900**	**4.98**
*Fire Services**	925,740	921,500		1.00
Library	18,010	16,660		0.27
Human Services	700,150	678,380		3.71
**Additional use of prior year carryforwards*		*58,130*		
2165 - Prop 1B Nov 2006 CA Trans Bond	**$6,176,850**	**$6,176,850**	**($231,347)**	**-**
Community and Economic Development Agency	6,176,850	-		-
Capital Improvement Projects	-	6,176,850		-
2172 - Alameda County: Vehicle Abatement Authority	**$480,150**	**$467,200**	**$154,098**	**3.00**
Police Services	480,150	467,200		3.00
2185 - Oakland Redevelopment Agency Grants	**$2,500,000**	**$2,500,000**	**($1,338,787)**	**-**
Community and Economic Development Agency	2,500,000	2,500,000		-
2190 - Private Grants	**$35,280**	**$17,270**	**($240,572)**	**0.20**
City Attorney	10,280	(7,760)		-
Fire Services	25,000	25,030		0.20
2195 - Workforce Investment Act	**$5,722,220**	**$5,716,440**	**$43,522**	**8.38**
Finance and Management Agency	-	228,650		2.00
Human Services	-	131,350		1.10
Community and Economic Development Agency	5,722,220	5,356,440		5.28
2211 - Measure B: ACTIA	**$10,950,000**	**$10,950,000**	**$11,452,443**	**57.52**
City Administrator	-	100,430		0.70
Finance and Management Agency	250,000	-		-
Public Works Agency	9,200,000	3,019,000		29.32
Community and Economic Development Agency	1,500,000	1,630,550		27.50
Capital Improvement Projects	-	6,200,020		-
2212 - Measure B: Bicycle/Pedestrian Pass-Thru Funds	**$1,010,320**	**$1,010,320**	**$2,472,927**	**-**
Public Works Agency	1,010,320	-		-
Community and Economic Development Agency	-	10,320		-
Capital Improvement Projects	-	1,000,000		-
2213 - Measure B: Paratransit - ACTIA	**$915,270**	**$914,130**	**($248,098)**	**4.41**
Human Services	915,270	914,130		4.41
2230 - State Gas Tax	**$7,187,550**	**$7,187,550**	**($971,147)**	**35.32**
Finance and Management Agency	-	118,190		1.00
Public Works Agency	161,100	6,229,900		31.32
Community and Economic Development Agency	7,026,450	839,460		3.00

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
2240 - Library Services Retention-Enhancement	**$13,277,450**	**$11,841,150**	**$5,192,233**	**124.35**
City Administrator	-	15,720		-
Library	13,277,450	11,825,430		124.35
2250 - Measure N: Fund	**$1,476,550**	**$1,234,500**	**$2,236,561**	**6.10**
City Administrator	-	4,190		-
Fire Services	1,476,550	1,230,310		6.10
2251 - Measure Y: Public Safety Act 2004	**$19,808,850**	**$19,318,530**	**($888,109)**	**71.75**
Mayor	-	118,760		1.00
City Administrator	-	484,230		2.20
Finance and Management Agency	19,808,850	30,060		-
Fire Services	-	4,000,000		-
*Police Services**	-	9,002,830		63.00
Human Services	-	5,682,650		5.55
**Additional use of prior year carryforwards*		*3,002,870*		
2260 - Measure WW: East Bay Regional Parks District Local Grant	**$0**	**$0**	**$0**	**-**
2310 - Landscaping and Lighting Assessment District	**$18,392,750**	**$18,387,810**	**($6,009,297)**	**71.76**
City Administrator	-	21,060		-
City Attorney	-	190		-
Finance and Management Agency	18,208,550	23,290		0.20
Public Works Agency	184,200	13,915,210		62.27
Parks and Recreation	-	4,211,460		7.29
Museum	-	216,600		2.00
2321 - Wildland Fire Prevention Assessment District	**$1,686,070**	**$1,856,620**	**$264,315**	**1.00**
Fire Services	1,686,070	1,856,620		1.00
2330 - Werner Court Vegetation Mgmt District	**$3,000**	**$3,000**	**$15,826**	**-**
Fire Services	3,000	3,000		-
2410 - Link Handipark	**$21,090**	**$21,090**	**$95,843**	**0.18**
Human Services	21,090	21,090		0.18
2412 - Alameda County: Emergency Dispatch Service Supplemental Assessment	**$1,826,860**	**$1,513,820**	**$1,051,866**	**12.10**
City Administrator	-	4,190		-
Fire Services	1,826,860	1,509,630		12.10
2415 - Development Service Fund	**$26,511,300**	**$26,243,400**	**$850,808**	**140.70**
City Administrator	-	220		-
City Attorney	-	464,100		1.35
Information Technology	-	720		-
Community and Economic Development Agency	26,511,300	25,778,360		139.35
2416 - Traffic Safety Fund	**$2,551,400**	**$3,598,170**	**$679,302**	**39.49**
Police Services	1,105,130	2,076,960		30.13
Public Works Agency	-	1,004,440		6.36
Community and Economic Development Agency	1,446,270	516,770		3.00

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
2417 - Excess Litter Fee Fund	**$440,900**	**$440,900**	**$361,144**	**-**
City Administrator	-	440,900		-
Finance and Management Agency	440,900	-		-
2607 - Department of Justice-COPS Hiring Recovery Program (ARRA)	**$0**	**$5,917,070**	**($10,303,890)**	**41.00**
Police Services	-	5,917,070		41.00
2910 - Federal Asset Forfeiture: 15% Set-aside	**$22,080**	**$22,080**	**$388,492**	**-**
Police Services	22,080	22,080		-
2912 - Federal Asset Forfeiture: City Share	**$84,500**	**$84,400**	**$623,879**	**-**
Police Services	84,500	84,400		-
2914 - State Asset Forfeiture	**$108,000**	**$106,020**	**$124,411**	**-**
Police Services	108,000	106,020		-
2990 - Public Works Grants	**$280,000**	**$280,000**	**($1,161,436)**	**1.47**
Public Works Agency	70,000	70,000		0.47
Community and Economic Development Agency	210,000	210,000		1.00
2992 - Parks and Recreation Grants	**$44,510**	**$44,510**	**($2,590,857)**	**-**
Parks and Recreation	44,510	44,510		-
2993 - Library Grants	**$250,000**	**$250,000**	**$578,169**	**-**
Library	250,000	250,000		-
2994 - Social Services Grants	**$56,000**	**$56,000**	**$516,571**	**-**
Human Services	56,000	56,000		-
2995 - Police Grants	**$700,000**	**$643,950**	**$112,819**	**3.50**
Police Services	700,000	643,950		3.50
3100 - Sewer Service Fund	**$38,104,240**	**$38,067,970**	**$111,654,636**	**145.74**
City Attorney	-	143,920		0.54
Finance and Management Agency	700,000	819,740		-
Fire Services	-	262,240		2.00
Public Works Agency	25,000	12,435,550		79.00
Community and Economic Development Agency	37,379,240	9,042,460		64.20
Non Departmental	-	8,244,060		-
Capital Improvement Projects	-	7,120,000		-
3200 - Golf Course	**$78,080**	**$78,080**	**$4,862,097**	**0.75**
Parks and Recreation	69,630	69,630		0.75
Community and Economic Development Agency	8,450	8,450		-
4100 - Equipment**	**$16,484,300**	**$15,650,710**	**($14,956,236)**	**60.00**
Finance and Management Agency	(1,272,750)	-		-
Information Technology	-	120		-
Public Works Agency	17,757,050	15,650,590		60.00
4200 - Radio / Telecommunications**	**$3,302,240**	**$3,296,380**	**($338,569)**	**7.35**
Information Technology	3,302,240	3,144,970		7.35
Community and Economic Development Agency	-	151,410		-
4210 - Telephone Equipment and Software**	**$511,440**	**$511,440**	**$359,214**	**-**
Information Technology	511,440	511,440		-

*** Cash balance is presented for these Internal Service Funds instead of fund balance.*

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
4300 - Reproduction**	**$1,424,490**	**$1,420,730**	**($115,700)**	**6.40**
Information Technology	1,424,490	1,420,730		6.40
4400 - City Facilities**	**$21,409,500**	**$21,922,160**	**($31,857,833)**	**109.88**
Finance and Management Agency	(2,158,520)	-		-
Information Technology	-	120		-
Police Services	-	230		-
Public Works Agency	23,565,620	21,921,810		109.88
Community and Economic Development Agency	2,400	-		-
4500 - Central Stores**	**$2,628,570**	**$2,157,480**	**($4,376,966)**	**9.50**
Finance and Management Agency	2,628,570	2,157,480		9.50
4550 - Purchasing**	**$985,690**	**$736,900**	**($941,084)**	**7.00**
Contracting and Purchasing	985,690	736,900		7.00
5130 - Rockridge: Library Assessment District	**$134,420**	**$3,140**	**$723,508**	**-**
City Administrator	-	3,140		-
Finance and Management Agency	134,420	-		-
5200 - JPFA Capital Projects: Series 2005	**$1,040,000**	**$1,040,000**	**$5,405,682**	**-**
Capital Improvement Projects	1,040,000	1,040,000		-
5310 - Measure G: 2002A Zoo, Museum, Chabot	**$0**	**$170**	**$142,944**	**-**
Non Departmental	-	170		-
5320 - Measure DD: 2003A Clean Water, Safe Parks & Open Space Trust Fund for Oakland	**$0**	**$0**	**$12,439,839**	**7.50**
*City Administrator**	-	(240,460)		-
*Community and Economic Development Agency**	-	(609,540)		7.50
Capital Improvement Projects	-	850,000		-
**Additional use of prior year carryforwards*		*2,039,860*		
5501 - Municipal Capital Improvement: 1989 LGFA Refunding	**$611,580**	**$611,580**	**$3,120,883**	**-**
Capital Improvement Projects	611,580	611,580		-
5505 - Municipal Capital Improvement: Public Arts	**$257,680**	**$257,680**	**$342,958**	**1.75**
Community and Economic Development Agency	257,680	257,680		1.75
5510 - Capital Reserves	**$0**	**$1,000,000**	**$5,825,989**	**8.80**
Public Works Agency	-	-		2.20
Community and Economic Development Agency	-	-		6.60
Capital Improvement Projects	-	1,000,000		-
6014 - Oakland Convention Center 1992	**$14,163,770**	**$14,163,770**	**$88,965**	**-**
Non Departmental	14,163,770	14,163,770		-
6015 - COP-Oakland Museum 2002 Series A	**$3,681,350**	**$3,681,350**	**($2,945)**	**-**
Non Departmental	3,681,350	3,681,350		-
6016 - Civic Improvement Corp. 1985	**$3,941,560**	**$3,941,560**	**$937,601**	**-**
Non Departmental	3,941,560	3,941,560		-

*** Cash balance is presented for these Internal Service Funds instead of fund balance.*

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
6027 - JPFA Capital Projects: Series 2005	**$11,093,750**	**$11,093,750**	**$101,981,707**	**-**
Non Departmental	11,093,750	11,093,750		-
6030 - Taxable Pension Obligation Bonds: 1997 Series A	**$40,308,500**	**$40,308,500**	**$133,206**	**-**
Non Departmental	40,308,500	40,308,500		-
6036 - JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	**$16,500,450**	**$16,500,450**	**$10,953,418**	**-**
Non Departmental	16,500,450	16,500,450		-
6037 - JPFA Refunding Revenue Bonds: 2008	**$2,530,480**	**$2,530,480**	**$2,078,911**	**-**
Non Departmental	2,530,480	2,530,480		-
6063 - General Obligation Bonds: Series 2005	**$11,091,070**	**$11,091,070**	**$254,552**	**-**
Finance and Management Agency	11,091,070	-		-
Non Departmental	-	11,091,070		-
6310 - Measure G: 2002A Zoo, Museum, Chabot	**$2,549,250**	**$2,549,250**	**$336,334**	**-**
Non Departmental	2,549,250	2,549,250		-
6311 - Measure G: 2006 Zoo, Museum	**$1,329,360**	**$1,329,360**	**$180,149**	**-**
Non Departmental	1,329,360	1,329,360		-
6320 - Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	**$4,429,510**	**$4,429,510**	**$528,857**	**-**
Non Departmental	4,429,510	4,429,510		-
6520 - Fire Area - Redemption	**$515,050**	**$511,080**	**$1,978,038**	**0.40**
Finance and Management Agency	-	47,170		0.40
Non Departmental	515,050	463,910		-
6530 - Rockridge Area Water District - Redemption	**$61,860**	**$59,280**	**$416,569**	**-**
Non Departmental	61,860	59,280		-
6540 - Skyline Sewer District - Redemption	**$25,810**	**$23,010**	**$28,368**	**-**
Non Departmental	25,810	23,010		-
6554 - LaSalle Utility Underground - Redemption	**$29,670**	**$29,670**	**$34,281**	**-**
Non Departmental	29,670	29,670		-
6558 - Grizzly Peak Utility Underground - Redemption	**$7,320**	**$7,320**	**$48,931**	**-**
Non Departmental	7,320	7,320		-
6570 - JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	**$21,200**	**$21,200**	**($142,324)**	**-**
Non Departmental	21,200	21,200		-
6580 - JPFA Pooled Assessment: 1997 Revenue Bonds	**$34,240**	**$34,240**	**$842**	**-**
Non Departmental	34,240	34,240		-

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
6585 - JPFA Reassessment District: 1999 Debt Service	**$505,180**	**$505,180**	**$320,615**	**-**
Non Departmental	505,180	505,180		-
6612 - JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	**$9,071,330**	**$9,071,330**	**$8,961,965**	**-**
Non Departmental	9,071,330	9,071,330		-
6999 - Miscellaneous Debt Service	**$21,500,000**	**$21,500,000**	**($49,351)**	**-**
Non Departmental	21,500,000	21,500,000		-
7100 - Police and Fire Retirement System	**$4,028,800**	**$2,697,260**	**$318,331,806**	**4.46**
City Attorney	-	93,810		0.40
Finance and Management Agency	-	41,440		0.13
Human Resources	-	2,562,010		3.93
Non Departmental	4,028,800	-		-
7120 - Oakland Municipal Employees' Retirement System OMERS	**$362,110**	**$416,760**	**$4,839,475**	**1.86**
City Attorney	-	23,450		0.10
Finance and Management Agency	-	41,440		0.13
Human Resources	-	351,870		1.63
Non Departmental	362,110	-		-
7130 - Employee Deferred Compensation	**$168,630**	**$189,120**	**$297,292**	**0.75**
Human Resources	168,630	189,120		0.75
7320 - Police and Fire Retirement System Refinancing Annuity Trust	**$11,700,000**	**$11,700,000**	**$120,006,234**	**-**
Non Departmental	11,700,000	11,700,000		-
7420 - State Asset Trust	**$321,000**	**$321,000**	**$413,291**	**-**
Police Services	321,000	321,000		-
7440 - Unclaimed Cash	**$420,000**	**$313,000**	**$1,525,776**	**-**
Police Services	420,000	313,000		-
7540 - Oakland Public Library Trust	**$103,030**	**$103,210**	**$1,475,245**	**-**
Library	103,030	103,210		-
7640 - Oakland Public Museum Trust	**$32,610**	**$32,610**	**$1,147,172**	**-**
Museum	32,610	32,610		-
7690 - Kerrison Trust for Police Enhancement	**$3,660**	**$3,660**	**$70,614**	**-**
Police Services	3,660	3,660		-
7760 - Grant Clearing	**$0**	**($389,640)**	**($2,054,866)**	**68.81**
City Administrator	-	13,240		0.08
Public Works Agency	-	(226,050)		28.00
Community and Economic Development Agency	-	(176,830)		40.73

FY 2010-11 AMENDED BUDGET SUMMARY BY FUND (continued)

Fund Description	FY 2010-11 Amended Revenues	FY 2010-11 Amended Expenditures	FY 2010-11 Estimated Ending Fund Balance	Amended Positions (FTEs)
7780 - Oakland Redevelopment Agency Projects (ORA)	**$30,013,360**	**$30,013,360**	**($705,599)**	**171.24**
Mayor	-	482,280		1.65
City Council	-	1,652,470		9.71
City Administrator	-	1,578,110		11.61
City Clerk	-	274,450		2.31
City Attorney	-	3,745,720		12.85
Finance and Management Agency	-	880,430		6.10
Police Services	-	3,364,960		17.18
Public Works Agency	-	994,490		8.00
Human Services	-	548,550		4.15
Community and Economic Development Agency	-	16,175,850		97.68
Non Departmental	30,013,360	-		-
Capital Improvement Projects	-	316,050		-
7999 - Miscellaneous Trusts	**$69,270**	**$69,290**	**$771,362**	**-**
Parks and Recreation	69,270	69,290		-
Grand Total	**$1,018,512,270**	**$1,016,608,590**	**$757,166,770**	**4,121.16**

NOTES

LOCAL ASSESSMENTS

NOTES

LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT

The Landscaping and Lighting Assessment District (LLAD) was initially formed on June 23, 1989 and confirmed in 1994 after City of Oakland voters defeated a ballot initiative challenging it. The LLAD utilizes direct benefit assessments as a funding source to support maintenance, operations, and improvements of public landscaping, park and recreation facilities, and street lighting in selected areas within the City of Oakland. The State of California Landscaping and Lighting Act of 1972 governs the LLAD.

The method of assessment is based upon parcel type, location and the special benefit it receives. Over 99 percent of the LLAD revenues derive from parcel assessments and are paid by property owners along with property taxes. The remaining LLAD revenues primarily derive from fees collected as a result of damaged street light poles or other lighting fixtures. All funds collected through the assessment are placed in a special fund.

Revenues from LLAD assessments support landscaping, facilities management and grounds-keeping related to parks and open space. Proceeds also fund electricity for street lighting throughout Oakland.

The current assessment rate structure for the LLAD has been in place since FY 1993-94, the year that the voters confirmed the existence of the LLAD. An increase in the rates requires a vote of the electorate in accordance with State Proposition 218, passed by California voters in November 1996.

LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT

FY 2009-11 Amended Policy Budget

		FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues				
Property Assessments		$17,832,024	$18,208,550	$18,208,550
Recoveries for Damaged Street Lights		166,700	166,700	166,700
Tree Removal Permits		12,600	17,500	17,500
Miscellaneous Service Charges for Sidewalk Permits		70,700		
Total Revenues		**$18,082,024**	**$18,392,750**	**$18,392,750**
Estimated Expenditures				
City Attorney				
Advisory Services (IP18)		162,962	165,850	190
City Administrator - Budget Office				
Budget Analysis and Operations (IP12)		105,396	102,850	21,060
(includes funding for the Assessment Engineer)				
Finance and Management - Revenue and Information Technology				
Financial Management (IP59)		12,186	22,850	23,290
Technology Management (IP62)		8,200		
	Subtotal	*20,386*	*22,850*	*23,290*
Museum				
Cultural Arts Oversight (NB20)		60,000	60,010	60,010
Museum Visitor Services (NB21)		188,978	153,470	156,590
	Subtotal	*248,978*	*213,480*	*216,600*
Public Works				
Grounds (NB07)		5,859,728	4,989,660	5,107,510
Public Works Administration				
Trees (NB09)		2,069,208	2,250,100	2,292,080
Fleet Management and Maintenance (IN01)				
Electrical and Energy Efficiency (IN07)		3,996,126	3,981,370	3,990,420
Facilities Management and Development (IN02)		2,269,921	2,193,690	2,225,430
Safety & Liability (IP40)			141,410	143,490
Keep Oakland Clean and Beautiful (NB35)		177,274	153,660	156,280
	Subtotal	*14,372,256*	*13,709,890*	*13,915,210*
CEDA				
Streets and Sidewalks Mgmt & Maintenance		*221,917*		
Parks and Recreation				
Central Administration and Reservations (NB01)		104,758	136,470	137,680
Recreation, Cultural, Civic (NB03)		2,151,428	2,760,720	2,784,830
Adult Sports (NB04)		292,103	380,510	383,880
Aquatics (NB05)		412,077	536,800	541,560
Ball Fields (NB10)		356,330	357,070	363,510
	Subtotal	*3,316,696*	*4,171,570*	*4,211,460*
Total Expenditures		**$18,448,591**	**$18,386,490**	**$18,387,810**
Contribution To/(From) Fund Balance		(366,567)	6,260	4,940
Ending Fund Balance		(6,020,497)	(6,014,237)	(6,009,297)

WILDFIRE PREVENTION ASSESSMENT DISTRICT

In January 2004, Oakland hills property owners approved the Wildfire Prevention Assessment District (WPAD). The WPAD continues and expands vegetation management and fire prevention programs in the fire-prone Oakland hills. These programs were initiated a few years after the 1991 Oakland hills firestorm, which destroyed 3,000 homes and killed 25 people.

The district imposes a levy based on the benefit a property receives from fire prevention programs and is calculated using the following factors: a] use of the parcel (e.g., single-family, condominium, apartment, commercial, industrial, public, etc.); b] size of the parcel; c] the development status of each parcel (e.g., developed, improved, undeveloped).

This measure required constitution of a Citizens Advisory Committee comprised of representatives of the Mayor's Office and the four (4) Council Districts within the Assessment District. The Citizens' Advisory Committee takes responsibility to propose the WPAD budget and recommend program priorities for City Council approval.

This district includes approximately 25,000 parcels and is anticipated to generate about $1.69 million in each fiscal year of 2009-11, net of Alameda County administrative costs. This act does not allow for increases indexed to annual inflation; therefore, rates will remain flat through its duration. The district is authorized through July 1, 2014, unless re-approved by the property owners in the district.

WILDFIRE PREVENTION ASSESSMENT DISTRICT

FY 2009-11 Amended Policy Budget

		FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues				
Voter-Approved Special Tax		$1,701,202	$1,792,800	$1,792,800
Allowance for Delinquencies			(80,000)	(80,000)
County Administrative Fee for Assessment Collections			(26,730)	(26,730)
Total Revenues		**$1,701,202**	**$1,686,070**	**$1,686,070**
Expenditures by Department and Program				
Services				
Roving Fire Patrol		10,000	10,000	10,000
Goat Grazing		265,000	265,000	265,000
Property Owner Chipping		100,000	100,000	100,000
Vegetation Management		873,142	1,000,000	1,000,000
Fire Prevention Education & Training		137,000	137,000	137,000
Support Servcies for Inspection Programs		35,000	35,000	35,000
	Subtotal	*1,420,142*	*1,547,000*	*1,547,000*
District Administration				
Annual Audit		10,000	21,860	21,860
City Staff/Board Expenses		10,000	10,000	10,000
Public Outreach		40,000	65,000	65,000
Assessment Engineering		15,000	12,760	12,760
	Subtotal	*75,000*	*109,620*	*109,620*
Operating Reserves		200,000	300,000	200,000
Total Expenditures		**$1,695,142**	**$1,956,620**	**$1,856,620**
Contribution to (from) Fund Balance		6,060	(270,550)	(170,550)
Ending Fund Balance		705,415	434,865	264,315

EMERGENCY MEDICAL SERVICES RETENTION ACT

In June 1997, the City of Oakland voters approved the Emergency Medical Services Retention Act of 1997, also referred to as “Measure M.” The act authorized a special parcel tax for the purpose of raising revenue necessary to retain and enhance emergency dispatch and medical services, and replaced funding from a previous assessment that was invalidated by State Proposition 218 (Right to Vote on Taxes Act) approved by California voters in November 1996.

The 1997 base parcel tax rate for a single-family home was $9.00. The act also authorized the City Council to increase the tax rate by an annual inflation based on the Consumer Price Index with a maximum increase of 5 percent in any given year. For the first three years of its existence, no increases were implemented. However, beginning in June 2000, the City Council adopted legislation implementing a rate increase. The rate for a single family home on the FY 2009-10 property tax roll was $11.70.

This act covers approximately 106,000 parcels and is expected to generate approximately $1.8 million in parcel tax revenue in FY 2009-10 and $1.8 million in FY 2010-11. The act does not have a sunset date.

EMERGENCY MEDICAL SERVICES RETENTION ACT

FY 2009-11 Amended Policy Budget

		FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues				
Voter-Approved Special Tax		$1,680,938	$1,771,930	$1,826,860
Total Revenues		**$1,680,938**	**$1,771,930**	**$1,826,860**
Expenditures by Department and Program				
City Administrator - Budget Office				
Budget Analysis and Operations (IP12)		4,179	4,190	4,190
(includes funding for the Assessment Engineer)				
Fire Services				
Fire Department Administration (PS15)		10,087	11,330	11,550
Dispatch Communication (PS20)		1,465,953	1,303,430	1,330,750
Emergency Medical Services (PS19)		279,960	164,140	167,330
	Subtotal	*1,755,999*	*1,478,900*	*1,509,630*
Total Expenditures		**$1,760,178**	**$1,483,090**	**$1,513,820**
Contribution to (from) Fund Balance		(79,240)	288,840	313,040
Ending Fund Balance		449,986	738,826	1,051,866

PARAMEDIC SERVICES ACT

In June 1997, the City of Oakland voters approved the Paramedic Services Act of 1997, also referred to as "Measure N." The act authorized a special parcel tax for the purpose of raising revenue necessary to increase, enhance, and support paramedic emergency services.

The 1997 base parcel tax rate for a single-family home was $7.18 annually. The act also authorized the City Council to increase the tax rate by an annual inflation based on the Consumer Price Index with a maximum increase of 5 percent in any given year after the third year of its implementation. Therefore, the rate remained flat until FY 2000-01. The rate for a single family home on the FY 2009-10 property tax roll was $9.60.

This act covers approximately 105,876 parcels and is expected to generate approximately $1.4 million in parcel tax revenue in FY 2009-10 and $1.5 million in FY 2010-11. The act does not have a sunset date.

PARAMEDIC SERVICES ACT

FY 2009-11 Amended Policy Budget

		FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues				
Voter-Approved Special Tax		$1,337,675	$1,411,490	$1,474,650
Miscellaneous Fees			1,900	1,900
Operating Transfer In			35,000	
Total Revenues		**$1,337,675**	**$1,448,390**	**$1,476,550**
Expenditures by Department and Program				
City Administrator - Budget Office				
Budget Analysis and Operations (IP12)		4,179	4,190	4,190
City Auditor				
Auditing (IP54)		0	35,000	0
Fire Services				
Fire Department Administration (PS15)		9,583	10,220	10,420
Emergency Medical Services (PS19)		1,222,255	1,220,020	1,219,890
	Subtotal	*1,231,838*	*1,230,240*	*1,230,310*
Total Expenditures		**$1,236,017**	**$1,269,430**	**$1,234,500**
Contribution to (from) Fund Balance		101,658	178,960	242,050
Ending Fund Balance		1,815,551	1,994,511	2,236,561

LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT

In November 2004, the City of Oakland voters approved the extension of the Library Services Retention and Enhancement Act of 1994, also referred to as Measure Q. The act re-authorized a special parcel tax on residential and non-residential parcels for the purpose of raising revenue for library services. Measure Q continued varying tax rates for single-family residential parcels, multiple unit residential parcels, and non-residential parcels.

In 1994, the base parcel tax rate for a single-family home was $29.28. Following the passage of Measure Q in 2004, the rate for a single family home was increased to $75 per parcel. Rates on other types of property were increased as well. Certain low-income homeowner and low-income residential hotels are exempt from this levy. Annual rate increases are determined by an inflation factor tied to the Consumer Price Index, capped at 5 percent in any given year.

This measure covers approximately 105,438 parcels and is expected to generate approximately $12.87 million in FY 2009-10 in parcel tax revenue and $13.27 million in FY 2010-11. The measure requires a reserve level of 5% of the total amount of parcel tax collected by the City in the previous fiscal year. This value is estimated to be $0.61 million for FY 2009-10 (based on unaudited FY 2008-09 actual revenues) and is maintained as part of the FY 2009-11 budget. Measure Q will sunset on July 1, 2024, unless the City Council submits an ordinance to the voters of the City of Oakland extending the tax and the voters approve this extension.

LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT

FY 2009-11 Amended Policy Budget

	FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues			
Voter-Approved Special Tax	$12,520,163	$12,870,950	$13,269,950
Other Revenue		15,000	7,500
Operating Transfer In		35,000	
Total Revenues	**$12,520,163**	**$12,920,950**	**$13,277,450**
Expenditures by Department and Program			
City Administrator - Budget Office			
Budget Analysis and Operations (IP12)	15,670	15,720	15,720
(includes funding for the Assessment Engineer)			
City Auditor			
Auditing (IP54)	0	35,000	0
Library			
Main Library Services (NB16)	1,840,932	1,823,980	1,848,360
Branch Library Services (NB17)	4,680,630	4,167,550	4,304,280
African American Museum and Library at Oakland (NB18)	478,983	381,660	387,580
Literacy Programs (NB19)	268,970	260,550	265,490
Library Systemwide Services (NB37)	5,027,996	5,239,650	5,019,720
Subtotal	*12,297,511*	*11,873,390*	*11,825,430*
Total Expenditures	**$12,313,181**	**$11,924,110**	**$11,841,150**
Contribution to (from) Fund Balance	206,982	996,840	1,436,300
Ending Fund Balance	2,759,093	3,755,933	5,192,233

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VIOLENCE PREVENTION AND PUBLIC SAFETY ACT

In November 2004, the City of Oakland voters approved the Violence Prevention and Public Safety Act of 2004. The Act – also known as Measure Y -- authorizes a special parcel tax on residential and non-residential parcels utilizing benefit assessments and a parking surcharge on commercial parking lots. Measure Y revenues are generated for such activities as community and neighborhood policing; violence prevention services with an emphasis on youth; and fire services. Measure Y assesses an 8 ½ percent surcharge on every rented parking space in commercial parking lots throughout the City.

The measure also establishes varying parcel tax rates for single-family residential parcels, multiple unit residential parcels, and non-residential parcels. To calculate tax levies, a single-family residential unit equivalent is computed for the multiple unit and non-residential parcels, based on frontage and total area. Exemptions exist for certain low-income homeowner and low-income residential hotels. In 2005, the base parcel tax rate for a single-family home is $88.00; beginning in FY 2006-07, annual growth determined by an inflation factor tied to the Consumer Price Index, capped at 5 percent in any given year, could be applied.

Measure Y is estimated to generate a total of $39.5 million from parking surcharge and parcel tax collections during FY 2009-11, allowing for an operating surplus in the first year. Measure Y is authorized until January 1, 2015.

VIOLENCE PREVENTION AND PUBLIC SAFETY ACT

FY 2009-11 Amended Policy Budget

		FY 2008-09 October Budget Revise	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Estimated Revenues				
Voter-Approved Special Tax		$13,651,144	$13,618,470	$13,618,470
Parking Surcharge		7,947,800	6,069,000	6,190,380
Total Revenues		**$21,598,944**	**$19,687,470**	**$19,808,850**
Expenditures by Department and Program				
City Administrator				
Budget Analysis & Operations			16,220	16,220
Finance and Management Agency				
Financial Management			30,060	30,060
Police				
Agency-wide Administration (PS01)			9,910	9,910
Patrol (PS11)		9,369,413	7,814,040	7,877,620
Criminal Investigations (PS03)		469,110	897,680	908,080
Special Operations (PS13)		431,694	5,660	5,660
Police Training (PS09)		-	189,960	201,560
	Subtotal	*10,270,217*	*8,917,250*	*9,002,830*
Fire				
Fire Suppression (PS17)		3,902,777	4,000,000	4,000,000
Dept. of Human Services/City Admin/Mayor				
Measure Y Programs (PS37)		7,425,950	6,215,110	6,269,420
Total Expenditures		**$21,598,944**	**$19,178,640**	**$19,318,530**
Contribution to (from) Fund Balance		-	508,830	490,320
Use of Prior Year Carryforwards			(2,937,510)	(3,002,870)
Ending Fund Balance		4,053,121	1,624,441	(888,109)

CAPITAL IMPROVEMENT PROGRAM

NOTES

CAPITAL IMPROVEMENT PROGRAM

DEFINITION

The Capital Improvement Program includes, in general, new and continuing projects costing more than $50,000. These projects are designed to upgrade and repair existing facilities, parks/open space, streets, sidewalks, and sewers; purchase technology-related equipment and service contracts; mitigate traffic hazards; improve pedestrian and bicycle safety; and improve disabled persons' access to City facilities.

CATEGORIES

The 2009-11 Capital Improvement Program budget is organized around seven categories.

Buildings and Facilities
This category of projects includes improvements and new developments of recreation centers, fire stations, community centers, and other City buildings, facilities, and structures.

Parks and Open Space
Projects in this category include improvements to playgrounds and tot lots, improvements to park facilities and City swimming pools; and improvements to Oakland's waterways.

Sewers and Storm Drains
Projects in this category include reconstruction of sewer mains throughout the City as required by the infiltration/inflow program. The Cease and Desist Order issued to Oakland and other Bay Area communities by the State Water Resources Control Board of the California Environmental Protection Agency requires that the City plan and implement management practices and capital repairs and replacements to the aging sewer facilities to prevent sewage discharges into creeks, lakes, and the San Francisco Bay. Funding for emergency repair and replacement of sewer and storm drain facilities is also included.

Streets and Sidewalks
Projects in this category include street improvements, street safety projects, street lighting, and sidewalk repair, as well as streetscape improvements. These projects are designed to address the maintenance backlog of City streets and sidewalks.

Technology Enhancements
Projects in this category include all technology-related projects, including investments in hardware and software, and related service contracts.

Traffic Improvements
This category includes traffic and transportation-related improvements, including traffic calming, traffic signals, modernization of traffic signals and signal controllers, and signal synchronization. It also includes bicycle and pedestrian safety improvement projects.

Miscellaneous
This category of projects includes those that cross multiple categories or do not intuitively fit under a single category.

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY SOURCE

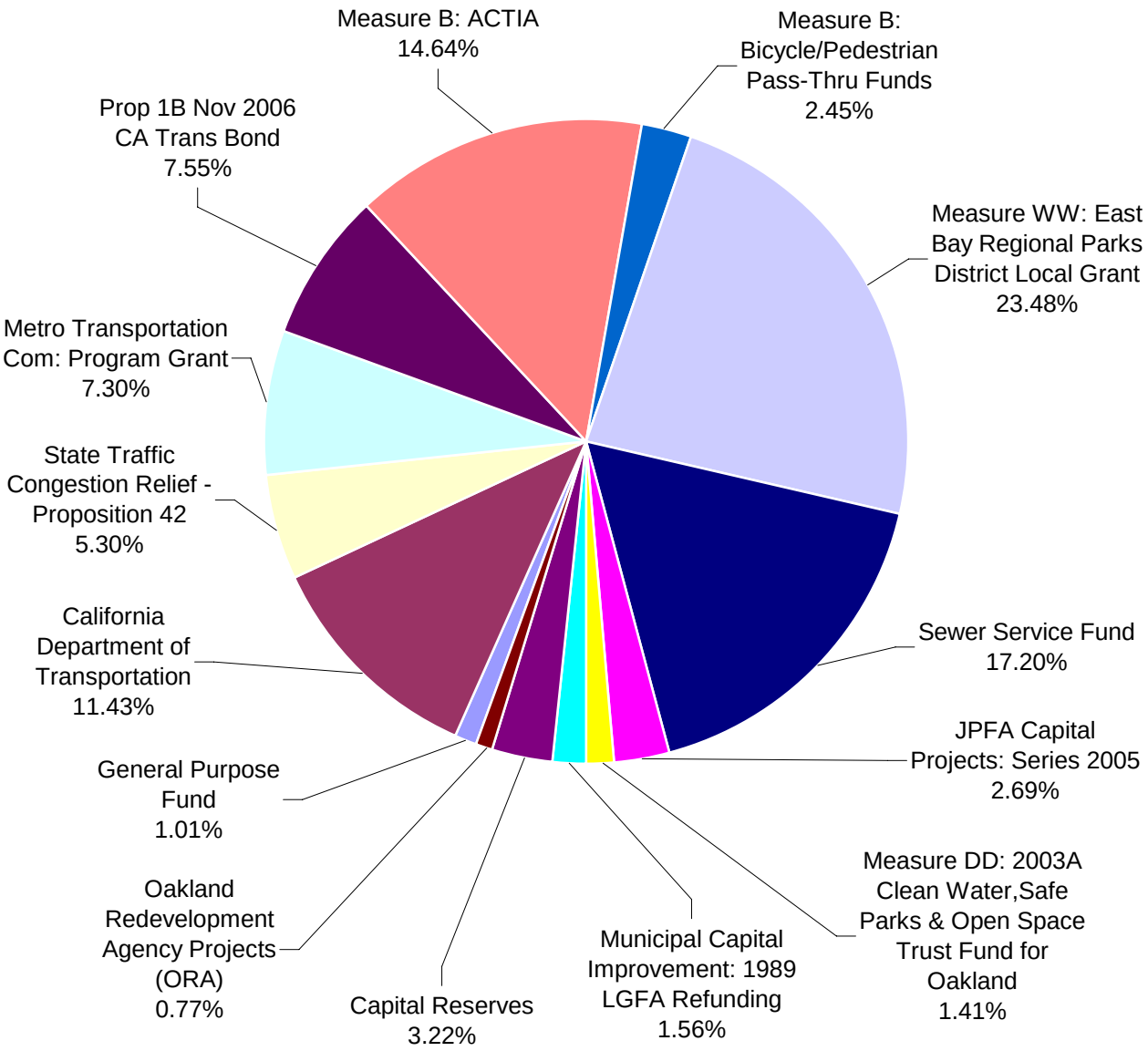
Source	Fund	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
City				
General Purpose Fund	1010	$406,840	$420,490	$827,330
California Department of Transportation	2140	5,350,000	4,000,000	9,350,000
State Traffic Congestion Relief - Proposition 42	2141	2,065,440	2,268,300	4,333,740
Metro Transportation Com: Program Grant	2163	5,968,000	-	5,968,000
Prop 1B Nov 2006 CA Trans Bond	2165	-	6,176,850	6,176,850
Measure B: ACTIA	2211	5,775,020	6,200,020	11,975,040
Measure B: Bicycle/Pedestrian Pass-Thru Funds	2212	1,000,000	1,000,000	2,000,000
Measure WW: East Bay Regional Parks District Local Grant	2260	19,204,460	-	19,204,460
Sewer Service Fund	3100	6,947,000	7,120,000	14,067,000
JPFA Capital Projects: Series 2005	5200	1,157,000	1,040,000	2,197,000
Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	5320	300,000	850,000	1,150,000
Municipal Capital Improvement: 1989 LGFA Refunding	5501	666,590	611,580	1,278,170
Capital Reserves	5510	1,633,550	1,000,000	2,633,550
Oakland Redevelopment Agency Projects (ORA)	7780	316,050	316,050	632,100
Subtotal City		**$50,789,950**	**$31,003,290**	**$81,793,240**
Oakland Redevelopment Agency *				
Coliseum: Operations	9450	$200,000	$200,000	$400,000
Coliseum: Capital	9451	2,841,100	1,127,120	3,968,220
Coliseum Area: Tax Allocation Bonds Series 2006B-TE (Tax Exempt)	9455	361,000	-	361,000
Coliseum Area: Tax Allocation Bond Series 2006B-T (Taxable)	9456	2,000,000	1,065,000	3,065,000
1986 Bonds	9504	1,690	1,710	3,400
Central District: Operations	9510	1,395,970	1,401,980	2,797,950
City Center: Garage West Subsidy	9513	2,062,500	2,151,000	4,213,500
Chinatown: Parking Lot	9515	1,120,000	230,000	1,350,000
1989 Bonds	9516	3,000,000	-	3,000,000
Multi Service Center / Rent - County	9522	98,110	98,110	196,220
Liability / Contingency / Finance	9526	158,500	-	158,500
10% School Set Aside / Coliseum	9527	760	760	1,520
Broadway / MacArthur / San Pablo: Operations	9529	101,600	101,620	203,220
Central District: TA Bond Series 2003	9532	3,070,000	-	3,070,000
Central District Tax Allocation Bond Series 2009T (Taxable)	9536	10,500,000	-	10,500,000
Central City East: Operations	9540	307,770	507,890	815,660
Unrestricted Land Sales Proceeds	9553	4,762,630	3,520,800	8,283,430
Oakland Base Reuse Authority (OBRA): Operations	9570	200,000	200,000	400,000
Subtotal ORA		**$32,181,630**	**$10,605,990**	**$42,787,620**
TOTAL *		**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

SUMMARY BY SOURCE – CITY

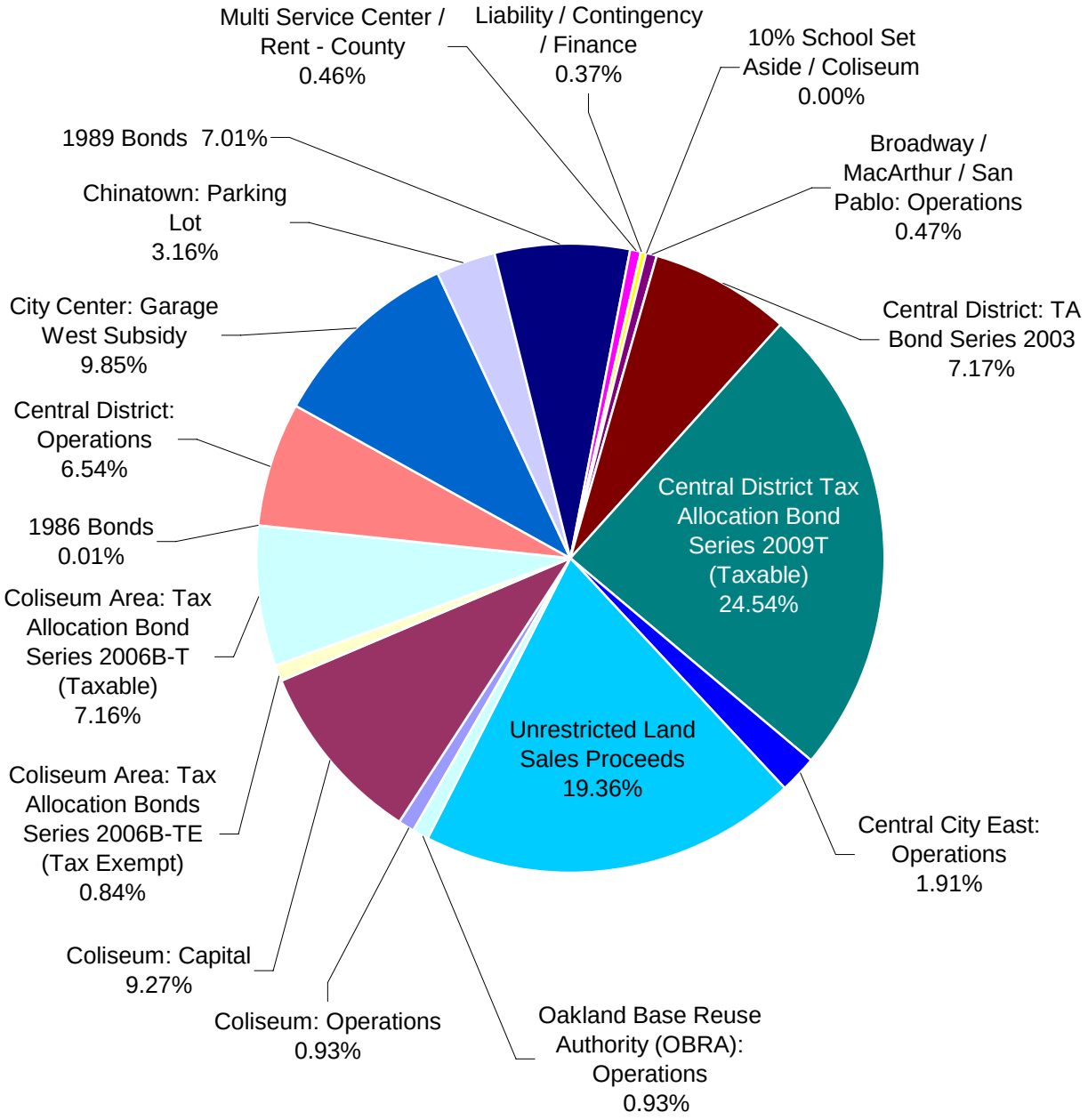
$81,793,240



CAPITAL IMPROVEMENT PROGRAM FY 2009-11

SUMMARY BY SOURCE – ORA *

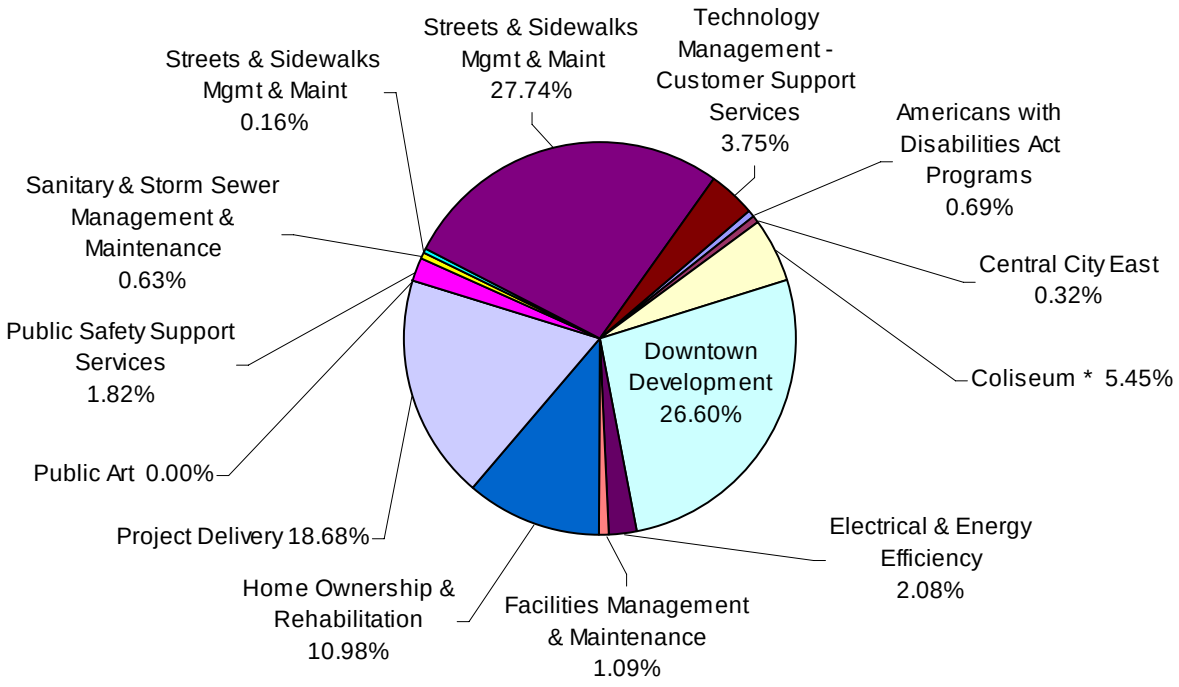
$42,787,620



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY PROGRAM

Program	Code	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Americans with Disabilities Act Programs	YS10	$310,000	$540,000	$850,000
Central City East	SC18	100,000	300,000	400,000
Coliseum *	SC12	4,884,710	1,874,710	6,759,420
Downtown Development	SC13	25,867,710	7,101,890	32,969,600
Electrical & Energy Efficiency	IN07	1,326,530	1,250,000	2,576,530
Facilities Management & Maintenance	IN02	850,000	500,000	1,350,000
Home Ownership & Rehabilitation	NB33	7,520,360	6,095,360	13,615,720
Project Delivery	IN06	20,506,400	2,650,640	23,157,040
Public Art	CE01	1,690	1,710	3,400
Public Safety Support Services	IP75	1,176,830	1,076,830	2,253,660
Sanitary & Storm Sewer Management & Maintenance	IN03	385,000	392,000	777,000
Streets & Sidewalks Mgmt & Maint	IN04	100,000	100,000	200,000
Streets & Sidewalks Mgmt & Maint	IN05	17,155,460	17,227,170	34,382,630
Technology Management - Customer Support Services	IP62	2,470,840	2,182,920	4,653,760
TOTAL		**$82,655,530**	**$41,293,230**	**$123,948,760**

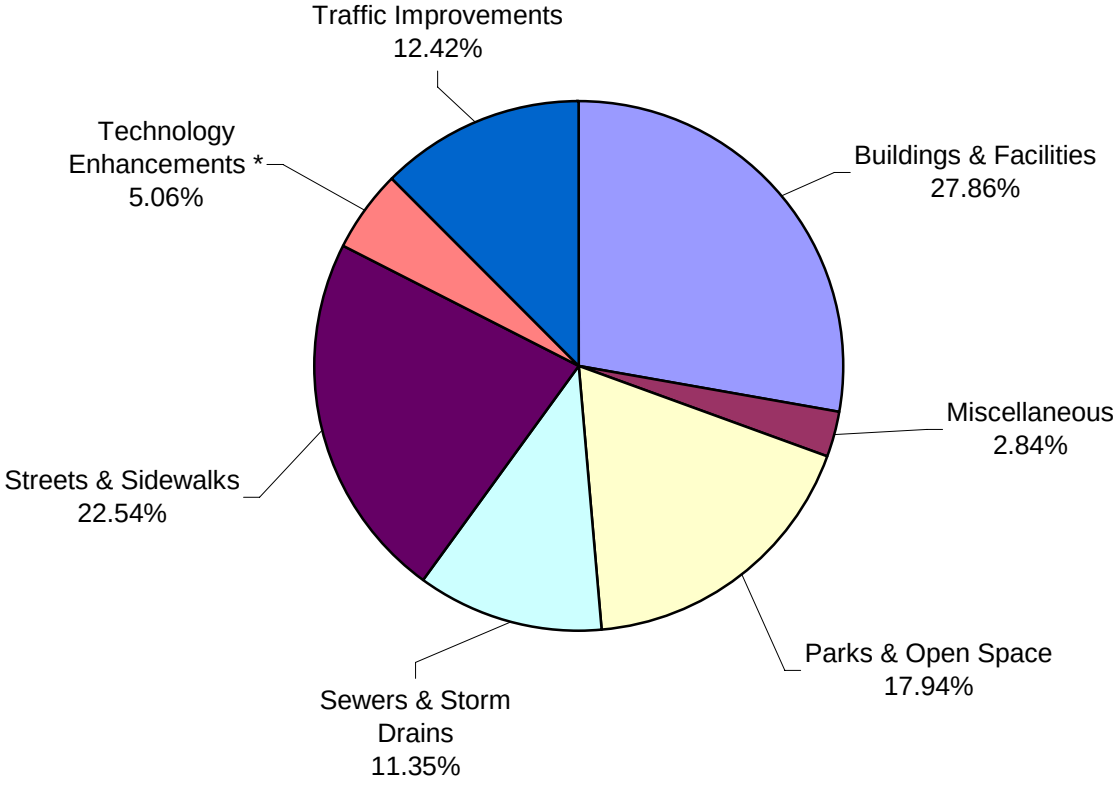
** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY CATEGORY

Category	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Buildings & Facilities	$25,874,870	$8,653,870	$34,528,740
Miscellaneous	1,785,290	1,730,490	3,515,780
Parks & Open Space	21,381,760	850,000	22,231,760
Sewers & Storm Drains	6,947,000	7,120,000	14,067,000
Streets & Sidewalks	15,563,440	12,375,150	27,938,590
Technology Enhancements *	3,331,620	2,943,700	6,275,320
Traffic Improvements	7,771,550	7,620,020	15,391,570
TOTAL	**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
PROJECTS BY CATEGORY

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Buildings and Facilities			
ADA Accommodations	$0	$100,000	$100,000
ADA Transition Plan	310,000	440,000	750,000
Citywide Roof Repairs	350,000	-	350,000
East Oakland Sports Center (Phase I)	6,000,000	-	6,000,000
Public Works Municipal Building Improvements	500,000	500,000	1,000,000
** 9th & Franklin Block	220,000	230,000	450,000
** 81st Avenue Library	760	760	1,520
** Central District - Public Facilities Capitol Projects	5,000,000	-	5,000,000
** Central District - Retail Entertainment Program	100,000	-	100,000
** City Center Garage West Opening	2,062,500	2,151,000	4,213,500
** Coliseum Capital Contract Contingency	200,000	200,000	400,000
** Coliseum Transit Village Infrastructure	1,000,000	1,065,000	2,065,000
** Downtown Capital Project Support	-	500,000	500,000
** Downtown Façade Project	1,658,500	-	1,658,500
** General Coliseum Infrastructure	1,000,000	675,000	1,675,000
** Oakland Ice Center	2,205,000	2,315,000	4,520,000
** Telegraph Plaza Garage	196,000	205,000	401,000
** Thomas L Berkley Square Residential	1,500,000	-	1,500,000
** Touraine Hotel / Henry Robinson Service Center	98,110	98,110	196,220
** University of California - Office of the President	174,000	174,000	348,000
** Uptown Garage (21st & Telegraph)	3,300,000	-	3,300,000
Buildings and Facilities Project Totals	**$25,874,870**	**$8,653,870**	**$34,528,740**
Miscellaneous			
** Broadway Corridor Revolving Loan Fund	$387,630	$126,800	$514,430
** Central District Planning	1,295,970	1,301,980	2,597,950
** Oakland Redevelopment Agency (ORA) - Central City East Repayment Agreement	100,000	300,000	400,000
** Public Art Fund	1,690	1,710	3,400
Miscellaneous Project Totals	**$1,785,290**	**$1,730,490**	**$3,515,780**
Parks & Open Space			
25th Street Mini Park	$730,000	$0	$730,000
Bellevue Avenue Reconfiguration at Lakeside Park	100,000	-	100,000
Bushrod Park - New Soccer Field (Former Washington Elementary School; Park Prioritization Project)	3,300,000	-	3,300,000
Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)	1,000,000	-	1,000,000
Central Reservoir Field Improvement - Leveling Playing Field Phase 2 (Park Prioritization Project)	600,000	-	600,000
Children's Fairyland Entry Improvements	500,000	-	500,000
City Stables Improvements	500,000	-	500,000

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

PROJECTS BY CATEGORY (continued)

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Parks & Open Space (continued)			
Feather River Camp Capital Improvement Projects	500,000	-	500,000
Hardy Park Restroom	207,300	-	207,300
Laurel District Park	500,000	-	500,000
Lazear Field Lighting Improvement	500,000	-	500,000
Madison Square Park Improvements (Park Prioritization Project)	300,000	-	300,000
Morcom Rose Garden (Park Prioritization Project)	1,700,000	-	1,700,000
Owen Jones Field Improvements WW Project	1,000,000	-	1,000,000
Police Activities League (PAL) Camp	1,000,000	-	1,000,000
Poplar Field Improvement - Leveling Playing Field Ph 2 (Park Prioritization Project)	850,000	-	850,000
Raimondi Park Fields - Phase 1	224,460	-	224,460
Snow Park/Lakeside Drive Renovation	200,000	800,000	1,000,000
Waterfront Trail at the ConAgra site	-	50,000	50,000
** Fox Courts	170,000	-	170,000
** Lincoln Recreation Center Oakland Redevelopment Agency (ORA) Project	7,500,000	-	7,500,000
Parks & Open Space Project Totals	**$21,381,760**	**$850,000**	**$22,231,760**
Sewers & Storm Drains			
Citywide Cyclic Sewer Replacement	$2,500,000	$2,500,000	$5,000,000
Root Foaming of City Sewer Mains Citywide	385,000	392,000	777,000
Sewer Rehabilitation: Golf Links, Fontaine, Crest	396,000	-	396,000
Sewer Rehabilitation: Jones St, 98th Ave, Edes Ave	2,730,000	-	2,730,000
Sewer Rehabilitation: Macarthur, 64th Ave, Simon St, 72nd Ave	-	2,860,000	2,860,000
Sewer Rehabilitation: Shattuck-66th, Telegraph-59th	360,000	-	360,000
Sewer Relief Improvements (52-6)	-	540,000	540,000
Sewer Relief Improvements (54-8.400, 8.610 & 8.900)	-	288,000	288,000
Sewer Relief Improvements (56-3.100 & 56-3.200)	342,000	-	342,000
Sewer Relief Improvements (81-3a & 3b)	-	540,000	540,000
Sewer Relief Improvements (81-4)	234,000	-	234,000
Sewers & Storm Drains Project Totals	**$6,947,000**	**$7,120,000**	**$14,067,000**
Streets & Sidewalks			
ADA Curb Ramp 30-Year Transition Plan	$660,000	$660,000	$1,320,000
Bridge Maintenance Program	-	500,000	500,000
Citywide Sidewalk Repairs and Accessibility	2,064,000	870,000	2,934,000
Emergency Roadway Repairs - Contingency Fund	400,000	400,000	800,000
Glascock / Lancaster Community Improvements	1,350,000	-	1,350,000
Matching Funds for Grant Funded Projects	750,000	750,000	1,500,000
Repair and Rehabilitation of City Paths and Stairs	400,000	400,000	800,000
Street Rehabilitation / Resurfacing	6,839,440	8,445,150	15,284,590
** Fruitvale Alive Streetscape	200,000	-	200,000

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

PROJECTS BY CATEGORY (continued)

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Streets & Sidewalks (continued)			
** International Boulevard Streetscape	750,000	250,000	1,000,000
** Oakland Redevelopment Agency (ORA) Sidewalk Replacement	100,000	100,000	200,000
** Railroad Avenue Phase II	100,000	-	100,000
** South Coliseum Way & Edes Street Streetscape	900,000	-	900,000
** Sunshine Court Improvements	1,050,000	-	1,050,000
Streets & Sidewalks Project Totals	**$15,563,440**	**$12,375,150**	**$27,938,590**
Technology Enhancements			
EOC HVAC Systems & Microwave Transmitter Replacement	$347,000	$0	$347,000
IPSS Support and Maintenance	1,406,560	1,420,490	2,827,050
Oracle Corporation Software & License Support	717,280	762,430	1,479,710
Sun Server Lease Agreement *	860,780	760,780	1,621,560
Technology Enhancements Project Totals	**$3,331,620**	**$2,943,700**	**$6,275,320**
Traffic Improvements			
Bicycle Facilities Design and Implementation	$350,000	$350,000	$700,000
Caldecott Tunnel Community Transportation Improvements	4,000,000	4,000,000	8,000,000
Citywide Sign Replacement Program	200,000	200,000	400,000
Disabled Parking Zone Program	50,000	50,000	100,000
Enhanced Streetlight Program	100,000	100,000	200,000
Hazard Elimination	200,000	200,000	400,000
LED Traffic Signal Replacement	350,000	350,000	700,000
Necklace of Lights	76,530	-	76,530
Neighborhood Traffic Safety Program (NTSP)	375,000	300,000	675,000
Pedestrian Crossing Improvement @ High Accident Locations	250,000	250,000	500,000
Pedestrian Streetscape Program	150,000	150,000	300,000
Proactive Street Re-Lamping Project	500,000	-	500,000
Safe Routes to School Local Match	100,000	100,000	200,000
Traffic Signal - (Per Priority List)	330,010	330,010	660,020
Traffic Signal Capital Replacement	100,000	100,000	200,000
Traffic Signal Controller Replacement	100,000	100,000	200,000
Traffic Signal Maintenance Program	-	500,000	500,000
Traffic Signal Modernization	330,010	330,010	660,020
Traffic Signal Operation Citywide Program	110,000	110,000	220,000
Traffic Signal Video Detection	100,000	100,000	200,000
Traffic Improvements Project Totals	**$7,771,550**	**$7,620,020**	**$15,391,570**
TOTAL	**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
UNFUNDED PROJECTS BY DEPARTMENT / AGENCY

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Community & Economic Development Agency			
Adeline Street Bridge Repair	$1,400,000	$0	$1,400,000
Citywide Emergency Storm Drainage Repairs	500,000	500,000	1,000,000
Citywide Guardrail Program	150,000	150,000	300,000
Citywide Intelligent Transportation System Program	450,000	450,000	900,000
On Call Street Projects	300,000	300,000	600,000
Storm Drains Capital Improvements	8,000,000	8,000,000	16,000,000
Street Rehabilitation / Resurfacing	5,000,000	5,000,000	10,000,000
CEDA Unfunded Projects	**$15,800,000**	**$14,400,000**	**$30,200,000**
Fire Services			
Bathroom Repairs to various Fire Stations	$1,000,000	$1,000,000	$2,000,000
Build Police and Fire Joint Training Facility	5,000,000	7,500,000	12,500,000
Dormitory Partition Wall Replacements to all Fire Stations	112,500	337,500	450,000
EOC Kitchen Renovation	40,000	125,000	165,000
Exterior Painting Fire Station 4	150,000	-	150,000
Gate Replacement and Repairs for Fire Station 20 and 26	30,000	-	30,000
Gutter Replacement for Fire Stations 20 and 26	50,000	-	50,000
HVAC / Duct Cleaning at all Fire Stations	250,000	250,000	500,000
Installation of A Traffic Signal at Fire Station 17	62,500	187,500	250,000
Kitchen Repairs to Various Fire Stations	750,000	2,250,000	3,000,000
Paving Parking Lots for 5 Fire Stations	75,000	225,000	300,000
Rebuild Fire Station 25	2,500,000	7,500,000	10,000,000
Rebuild Fire Station 4	2,500,000	7,500,000	10,000,000
Rebuild or Replace Fire Station 29	2,500,000	7,500,000	10,000,000
Repair Apparatus Apron at Various Fire Stations 1, 5, 8, 13, 17, & 19	112,500	337,500	450,000
Repair Fire Training Center	50,000	-	50,000
Replacement of Fire Dispatch Center Workstations	40,000	-	40,000
Replacement of Floor Covering at the Fire Dispatch Center	20,000	-	20,000
Replacement of Roofs at Various Fire Stations 27, 7, 14, 6 and 17	70,000	217,000	287,000
Replacement of Telescoping Door at Various Fire Stations	72,000	-	72,000
Replacement of Two Fire Trucks	1,700,000	-	1,700,000
Structural Modification - I - Beam Door Installation	50,000	150,000	200,000
Upgrade Electrical Panels at Various Fire Stations	250,000	750,000	1,000,000
Upgrade Exterior Building Lighting at 9-1-1 Fire Dispatch	25,000	-	25,000
Window Replacement to Various Fire Stations	70,000	-	70,000
Fire Department Unfunded Projects	**$17,479,500**	**$35,829,500**	**$53,309,000**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Information Technology			
City Network Equipment Replacement	$247,150	$247,150	$494,300
City Server Replacement	329,300	-	329,300
E-Government Network Security	570,000	-	570,000
Emergency Operations Center Computer Room Air Conditioning Upgrade	137,000	-	137,000
Microwave Transmitter Replacement	210,000	-	210,000
Oracle Reporting and Publishing Standardization	250,000	-	250,000
Public Saftey Server Replacements	121500	0	121,500
Telephone Equipment Replacement	$0	$250,000	250,000
Upgrade 50 Oaklad Fire Department Mobile Data Terminals	866,623	-	866,623
DIT Unfunded Projects	**$2,731,573**	**$497,150**	**$3,228,723**
Library			
AAMLO (African American Museum and Library of Oakland)	$218,750	$656,250	$875,000
Asian Library 388 9th Street	1,800,000	5,400,000	7,200,000
Asian Library Restrooms 388 9th Street	39,595	118,785	158,380
Brookfield Library	2,138,000	6,412,000	8,550,000
Cesar Chavez Library	55,000	165,000	220,000
Dimond Library Carpet & Electrical 3565 Fruitvale Avenue	31,250	93,750	125,000
Dimond Library Expansion 3565 Fruitvale Avenue	5,125,000	15,375,000	20,500,000
Eastmont Library 7200 Bancroft Avenue	6,590,000	19,950,000	26,540,000
Elmhurst Library 1427 88th Avenue	776,000	2,330,000	3,106,000
Golden Gate Library 5606 San Pablo Avenue	550,000	1,650,000	2,200,000
Hooover Library New location	3,900,000	11,700,000	15,600,000
Lakeview Library 550 El Embarcadero	1,925,000	5,775,000	7,700,000
Lakeview Library Foundation Repair 550 El Embarcadero	87,500	262,500	350,000
Lakeview Library Restroom Addition	625,000	187,500	812,500
Laurel Library TBD	3,900,000	11,700,000	15,600,000
Main Library Relocation	40,000,000	120,000,000	160,000,000
Main Library Relocation 125 4th Street	1,544,938	-	1,544,938
Main Library Shelves 125 4th Street	31,000	94,000	125,000
Martin Luther King Jr. Library	898,207	2,694,621	3,592,828
Melrose Library 4805 Foothhill Blvd	845,000	2,535,000	3,380,000
Montclair Library 1687 Mountain Blvd	182,000	548,000	730,000
Piedmont Library 160 41st Street	1,625,000	4,875,000	6,500,000
Rockridge Library	352,000	1,056,078	1,408,078
Rockridge Library 5366 Colleage Avenue	70,000	-	70,000
San Antonio Library New	7,250,000	21,750,000	29,000,000
Temescal Library 5205 Telegraph Avenue	562,500	1,687,500	2,250,000
Temescal Library Awning	60,000	-	60,000
West Oakland Library 1801 Adeline Street	5,062,500	15,187,500	20,250,000
Library Unfunded Projects	**$86,244,240**	**$252,203,484**	**$338,447,724**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Museum			
Museum - Freight & Passenger Elevators Replacement	$300,000	$0	$300,000
Museum - James Moore Theater Refurbishment	1,200,000	-	1,200,000
Museum - Roof and Waterproofing Replacement	500,000	-	500,000
Museum Total	**$2,000,000**	**$0**	**$2,000,000**
Parks and Recreation			
Marshall Field Project	$125,000	$375,000	$500,000
88th St. Park Renovation Project	187,500	562,500	750,000
Allendale Park Improvement Projects	1,000,000	3,000,000	4,000,000
Arroyo Viejo Recreation Center Improvements	125,000	375,000	500,000
Brookdale Park Improvements (Park Prioritization Project)	750,000	2,250,000	3,000,000
Brookdale Teen Center	187,500	562,500	750,000
Bushrod Ball Field Renovation (Billy Martin Field)	375,000	1,125,000	1,500,000
Bushrod Park - New Soccer Field (Former Washington Elementary School) (Park Prioritization Project)	700,000	-	700,000
Bushrod Park General Improvements (Park Prioritization Project)	875,000	2,625,000	3,500,000
Bushrod Recreation Center Improvements	300,000	-	300,000
Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)	800,000	-	800,000
Carter Middle School Park Conversion (Park Prioritization Project)	750,000	2,250,000	3,000,000
Cesar Chavez Mini Park Renovation Project	187,500	562,500	750,000
Cesar Chavez Park - Park Improvement Project	500,000	1,500,000	2,000,000
Chinese Garden Improvements (Park Prioritzation Project)	200,000	1,000,000	1,200,000
Clinton Park General Imprevement Project (Park Prioritization Project)	500,000	1,500,000	2,000,000
Concession Stand Renovations	250,000	750,000	1,000,000
Coolidge House at Peralta Hacienda Historic Park (Park Prioritization Project)	200,000	800,000	1,000,000
Curt Flood Field Project	325,000	975,000	1,300,000
DeFremery Pool Repair	300,000	-	300,000
Dimond Park Entry Improvements (Park Prioritization Project)	500,000	1,500,000	2,000,000
Dimond Recreation Center Improvements	375,000	1,125,000	1,500,000
Durant Park Mini Park Renovation Project (Park Pioritization Project)	187,500	562,500	750,000
Feather River Camp Capital Improvement Projects	187,500	562,500	750,000
Field Restroom Improvements	250,000	750,000	1,000,000
Franklin Recreation Center Improvement Project	304,000	911,000	1,215,000
Fremont Pool Repair	150,000	-	150,000

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Parks and Recreation (continued)			
Glen Daniel King Estates Trail Improvements (Park Prioritization Project)	550,000	1,650,000	2,200,000
Golden Gate Park Improvement Project	375,000	1,125,000	1,500,000
Ira Jinkins Ball Field Project (Joe Morgan)	325,000	975,000	1,300,000
Ira Jinkins Recreation Center Improvements	375,000	1,125,000	1,500,000
Jefferson Park Improvement Project (Park Prioritization Project)	610,000	1,833,000	2,443,000
Joaquin Miller Community Center Improvement (Enterprise Facility)	250,000	-	250,000
Lake Merritt Boating Center	200,000	600,000	800,000
Lake Merritt Sailboat House (Enterprise Facility)	400,000	-	400,000
Lakeside Park Garden Center (Enterprise Facility)	250,000	750,000	1,000,000
Lincoln Square Master Plan Improvements (Park Prioritization Project)	600,000	1,800,000	2,400,000
Lincoln Square Park Synthetic Turf Field	1,000,000	-	1,000,000
Linden Park Mini Park Renovation Project	187,500	562,500	750,000
Lions Pool Deck Replacement (Dimond Park)	50,000	-	50,000
Live Oak Pool	300,000	-	300,000
Madison Square Park Improvements (Park Prioritization Project)	825,000	2,475,000	3,300,000
Manzanita Recreation Center Improvements	300,000	-	300,000
Montclair Park Improvements Project (Park Prioritization Project)	500,000	1,500,000	2,000,000
Montclair Recreation Center Improvement Project	1,000,000	3,000,000	4,000,000
Morcom Rose Garden (Park Prioritization Project)	800,000	-	800,000
Morgan Plaza Park Renovation Project	187,500	562,500	750,000
Moss House Improvements (Park Prioritization Project)	625,000	1,875,000	2,500,000
Owen Jones Field Improvements WW Project	500,000	-	500,000
Raimondi Sports Complex (Phase 2)	2,500,000	7,500,000	10,000,000
Rainbow Recreation Center Improvement/Expansion Project (Park Prioritization Project)	925,000	2,775,000	3,700,000
Rainbow Teen Center Improvement Project	925,000	2,775,000	3,700,000
Redwood Heights	250,000	-	250,000
Rotary Nature Center Rehabilitation Project	500,000	-	500,000
San Antonio Park & Rec Center Improvement Project	337,500	10,125,000	10,462,500
Sequoia Lodge Improvement (Enterprise Facility)	75,000	-	75,000
Sheffield Village Recreation Center Improvement	50,000	-	50,000
Tassafaronga Recreation Center Improvements & Expansion (Park Prioritization Project)	1,125,000	3,375,000	4,500,000
Tyrone Carney Park	575,000	1,725,000	2,300,000
West Oakland Teen Center	100,000	-	100,000
William Wood Park Improvements (Park Prioritization Project)	375,000	1,125,000	1,500,000
Willie Wilkins Park (Elmhurst) (Park Prioritization Project)	700,000	2,089,000	2,789,000
Woodminster Amphitheater Upgrade	1,500,000	4,500,000	6,000,000
Parks and Recreation Unfunded Projects	**$30,739,000**	**$81,445,500**	**$112,184,500**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Public Works Agency			
Coliseum Way - Drainage Trenching	$526,000	$0	$526,000
Lighting Energy Efficiency Improvements 3rd Generation	1,924,000	-	1,924,000
Police Administration Building Chiller, Boiler and HVAC upgrades and efficiency	180,000	620,000	800,000
Proactive Street Re-Lamping Project	-	500,000	500,000
Street Lighting Energy Efficiency and Quality Upgrade	35,000	-	35,000
Swimming Pool Heater Replacement	-	239,000	239,000
Traffic Signal Maintenance Program (Redirect funding from proactive street light re-lamping resources)	500,000	500,000	1,000,000
Upgrade Diesel Storage Tank Compressed Natural Gas (CNG) Equipment	-	15,000	15,000
Upgrade Main HVAC Control Panels to Resolve Obsolescence Problem	-	221,000	221,000
Public Works Agency Unfunded Projects	**$3,165,000**	**$2,095,000**	**$5,260,000**
TOTAL UNFUNDED PROJECTS	**$158,159,313**	**$386,470,634**	**$544,629,947**

REVENUE TABLES

AMENDED REVENUE BY FUND GROUP: FY 2009-10

Revenue Source	General	Special Revenue	Enterprise	Internal Service
Property Tax	$188,179,860	$13,618,470	$0	$0
Sales Taxes	41,730,000	10,852,620	-	1,530
Vehicle License Fee	1,089,520	-	-	-
Gasoline Tax	-	7,026,450	-	-
Business License Tax	52,000,400	-	-	-
Utility Consumption Tax	54,451,200	-	-	-
Real Estate Transfer Tax	27,387,010	-	-	-
Transient Occupancy Tax	10,097,740	-	-	-
Parking Tax	8,112,830	6,069,000	-	-
Local Assessments	-	40,046,360	-	-
Licenses and Permits	1,453,890	19,847,370	540,800	81,030
Fines and Penalties	30,311,140	2,758,570	-	-
Interest Income	2,000,000	628,500	700,000	(2,522,260)
Service Charges	86,185,720	9,778,110	36,434,910	596,440
Grants & Subsidies	1,500,000	82,841,180	-	-
Internal Service Revenue	-	-	-	48,329,440
Miscellaneous Revenue	820,960	1,068,640	-	800,000
Subtotal Revenue	**$505,320,270**	**$194,535,270**	**$37,675,710**	**$47,286,180**
Transfers In	32,905,040	21,975,190	-	-
Total Revenue	**$538,225,310**	**$216,510,460**	**$37,675,710**	**$47,286,180**

AMENDED REVENUE BY FUND GROUP: FY 2009-10 (continued)

Revenue Source	Capital Projects	Debt Service	Trust & Agency	FY 2009-10 Total
Property Tax	$0	$19,374,270	$0	$221,172,600
Sales Taxes	-	-	-	52,584,150
Vehicle License Fee	-	-	-	1,089,520
Gasoline Tax	-	-	-	7,026,450
Business License Tax	-	-	-	52,000,400
Utility Consumption Tax	-	-	-	54,451,200
Real Estate Transfer Tax	-	-	-	27,387,010
Transient Occupancy Tax	-	-	-	10,097,740
Parking Tax	-	-	-	14,181,830
Local Assessments	-	-	-	40,046,360
Licenses and Permits	-	-	-	21,923,090
Fines and Penalties	-	-	-	33,069,710
Interest Income	-	8,662,170	80,610	9,549,020
Service Charges	-	-	-	132,995,180
Grants & Subsidies	-	-	29,765,580	114,106,760
Internal Service Revenue	253,370	-	-	48,582,810
Miscellaneous Revenue	-	22,182,510	12,977,410	37,849,520
Subtotal Revenue	**$253,370**	**$50,218,950**	**$42,823,600**	**$878,113,350**
Transfers In	1,823,590	91,796,500	4,440,130	152,940,450
Total Revenue	**$2,076,960**	**$142,015,450**	**$47,263,730**	**$1,031,053,800**

AMENDED REVENUE BY FUND GROUP: FY 2010-11

Revenue Source	General	Special Revenue	Enterprise	Internal Service
Property Tax	$189,339,470	$13,618,470	$0	$0
Sales Taxes	41,430,000	11,045,300	-	1,830
Vehicle License Fee	1,111,310	-	-	-
Gasoline Tax	-	7,026,450	-	-
Business License Tax	50,813,310	-	-	-
Utility Consumption Tax	54,906,170	-	-	-
Real Estate Transfer Tax	29,600,000	-	-	-
Transient Occupancy Tax	10,299,690	-	-	-
Parking Tax	8,471,800	6,190,380	-	-
Local Assessments	-	46,978,070	-	-
Licenses and Permits	1,517,440	18,710,130	540,800	81,030
Fines and Penalties	30,625,040	2,758,570	-	-
Interest Income	2,000,000	628,500	700,000	(3,431,270)
Service Charges	87,189,740	9,733,610	36,941,520	596,440
Grants & Subsidies	1,500,000	56,337,990	-	-
Internal Service Revenue	-	-	-	48,698,200
Miscellaneous Revenue	3,914,520	1,061,140	-	800,000
Subtotal Revenue	**$512,718,490**	**$174,088,610**	**$38,182,320**	**$46,746,230**
Transfers In	34,070,170	20,184,010	-	-
Total Revenue	**$546,788,660**	**$194,272,620**	**$38,182,320**	**$46,746,230**

AMENDED REVENUE BY FUND GROUP: FY 2010-11 (continued)

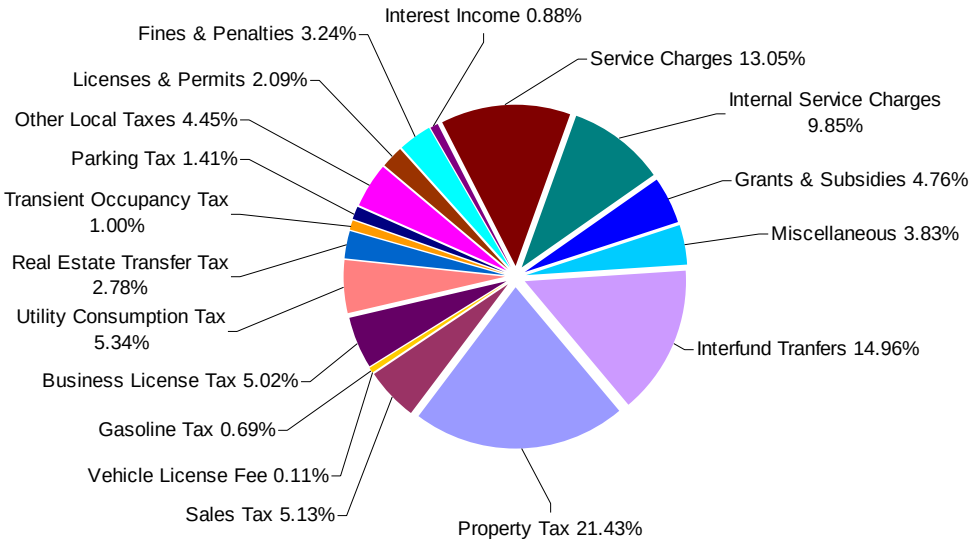
Revenue Source	Capital Projects	Debt Service	Trust & Agency	FY 2010-11 Total
Property Tax	$0	$19,399,190	$0	$222,357,130
Sales Taxes	-	-	-	52,477,130
Vehicle License Fee	-	-	-	1,111,310
Gasoline Tax	-	-	-	7,026,450
Business License Tax	-	-	-	50,813,310
Utility Consumption Tax	-	-	-	54,906,170
Real Estate Transfer Tax	-	-	-	29,600,000
Transient Occupancy Tax	-	-	-	10,299,690
Parking Tax	-	-	-	14,662,180
Local Assessments	-	-	-	46,978,070
Licenses and Permits	-	-	-	20,849,400
Fines and Penalties	-	-	-	33,383,610
Interest Income	-	8,540,900	80,610	8,518,740
Service Charges	-	-	-	134,461,310
Grants & Subsidies	-	-	30,013,360	87,851,350
Internal Service Revenue	257,680	-	-	48,955,880
Miscellaneous Revenue	-	22,139,710	12,687,410	40,602,780
Subtotal Revenue	**$257,680**	**$50,079,800**	**$42,781,380**	**$864,854,510**
Transfers In	1,651,580	93,310,910	4,441,090	153,657,760
Total Revenue	**$1,909,260**	**$143,390,710**	**$47,222,470**	**$1,018,512,270**

ALL FUNDS REVENUE

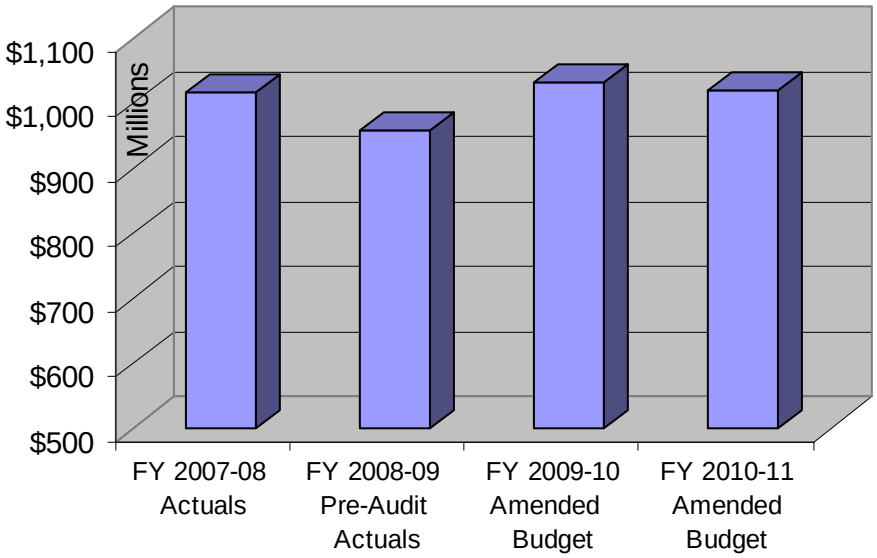
Revenue Type	FY 2007-08 Actuals	FY 2008-09 Pre-Audit Actuals	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
PROPERTY TAX	$231,547,157	$223,424,625.81	221,172,600	222,357,130
SALES TAX	64,811,797	55,153,318	52,584,150	52,477,130
VEHICLE LICENSE FEE	1,810,683	1,440,000	1,089,520	1,111,310
GASOLINE TAX	7,305,235	6,183,942	7,026,450	7,026,450
BUSINESS LICENSE TAX	52,542,182	54,310,000	52,000,400	50,813,310
UTILITY CONSUMPTION TAX	52,524,442	52,706,430	54,451,200	54,906,170
REAL ESTATE TRANSFER TAX	36,205,017	34,270,000	27,387,010	29,600,000
TRANSIENT OCCUPANCY TAX	12,200,531	10,463,000	10,097,740	10,299,690
PARKING TAX	15,746,303	14,190,990	14,181,830	14,662,180
OTHER LOCAL TAXES	37,684,944	38,277,613	40,046,360	46,978,070
LICENSES & PERMITS	19,821,191	14,979,808	21,923,090	20,849,400
FINES & PENALTIES	24,743,533	29,627,145	33,069,710	33,383,610
INTEREST INCOME	39,895,672	16,385,693	9,549,020	8,518,740
SERVICE CHARGES	131,446,633	126,313,641	132,995,180	134,461,310
INTERNAL SERVICE CHARGES	41,374,961	44,990,012	114,106,760	87,851,350
GRANTS & SUBSIDIES	128,392,380	144,295,253	48,582,810	48,955,880
MISCELLANEOUS	(19,527,324)	(68,721,275)	37,849,520	40,602,780
INTERFUND TRANSFERS	139,166,049	159,745,657	152,940,450	153,657,760
Total Revenue	**$ 1,017,691,384**	**$ 958,035,855**	**$ 1,031,053,800**	**$ 1,018,512,270**

** Miscellaneous Revenue actuals included unrealized gains/losses on investments in Police and Fire Retirement System Fund (7100) and Oakland Municipal Employees' Retirement System (7120).*

BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) ALL FUNDS REVENUE BY TYPE



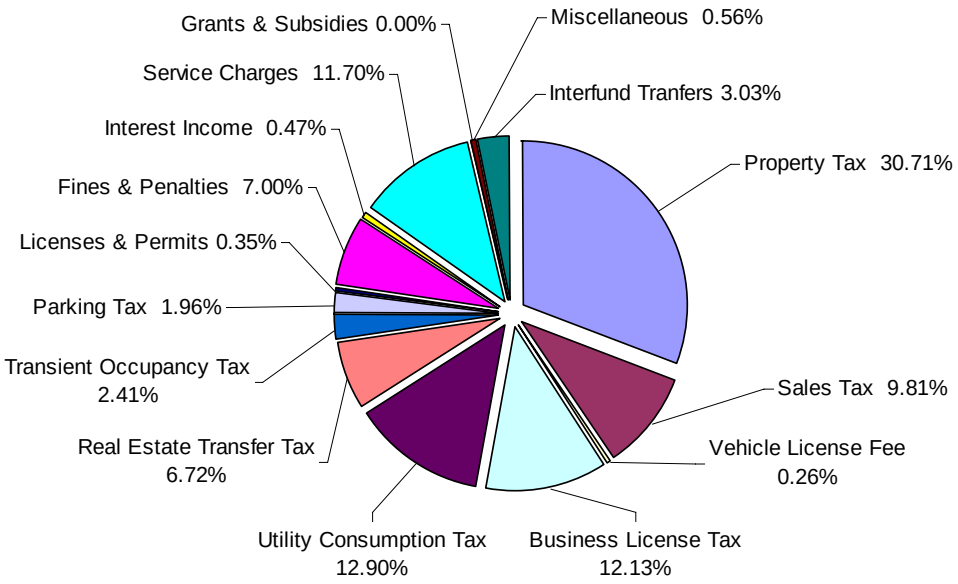
HISTORICAL CHANGES IN ALL FUNDS REVENUE



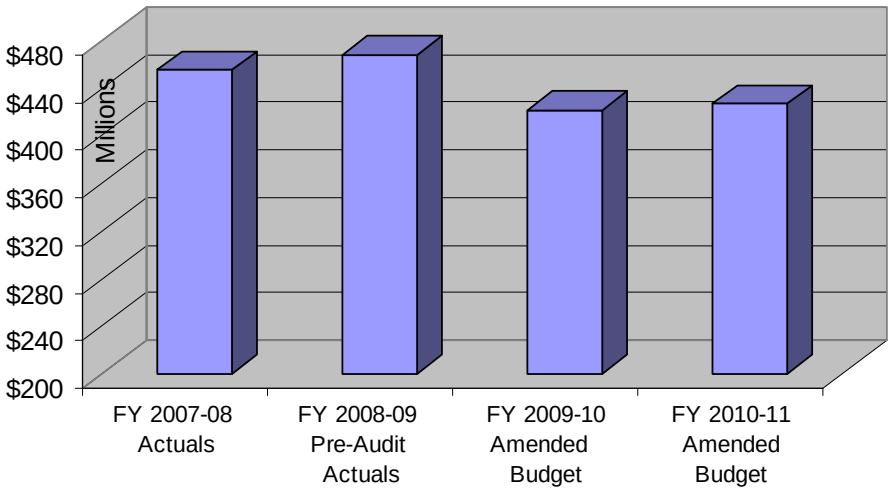
GENERAL PURPOSE FUND REVENUES

Revenue Type	FY 2007-08 Actuals	FY 2008-09 Pre-Audit Actuals	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
PROPERTY TAX	$131,744,660	$134,500,000	$130,199,120	$130,199,120
SALES TAX	53,089,829	45,960,000	41,730,000	41,430,000
VEHICLE LICENSE FEE	1,810,683	1,440,000	1,089,520	1,111,310
BUSINESS LICENSE TAX	52,541,762	54,310,000	52,000,400	50,813,310
UTILITY CONSUMPTION TAX	52,524,442	52,704,000	54,451,200	54,906,170
REAL ESTATE TRANSFER TAX	36,205,017	34,270,000	27,387,010	29,600,000
TRANSIENT OCCUPANCY TAX	12,200,531	10,463,000	10,097,740	10,299,690
PARKING TAX	8,523,565	7,652,000	8,112,830	8,471,800
LICENSES & PERMITS	1,607,539	1,282,000	1,444,890	1,508,440
FINES & PENALTIES	22,009,434	25,620,000	29,516,210	29,816,210
INTEREST INCOME	4,466,914	1,639,000	2,000,000	2,000,000
SERVICE CHARGES	44,097,690	43,950,000	49,174,740	50,047,020
GRANTS & SUBSIDIES	4,647,185	4,310,000	-	-
MISCELLANEOUS	4,056,770	11,667,000	820,960	3,914,520
INTERFUND TRANSFERS	25,695,366	38,690,000	12,966,380	12,742,620
Total Revenue	**$ 455,221,387**	**$ 468,457,000**	**$ 420,991,000**	**$ 426,860,210**

BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) GPF REVENUE BY TYPE



HISTORICAL CHANGES IN GPF REVENUE



NOTES

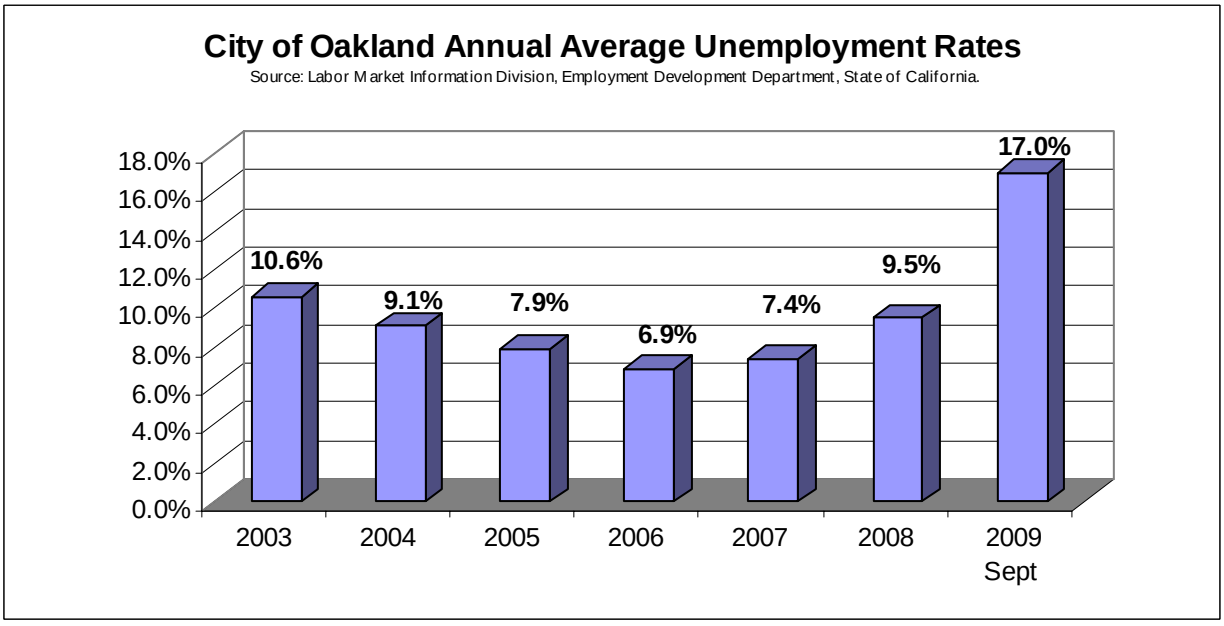
GENERAL ECONOMIC OVERVIEW

The Bureau of Economic Analysis second quarter 2009 estimate of gross domestic product (GDP) reflected a 0.7 percent decline compared to the first quarter. The 0.7 percent decline is a relative improvement in economic activity over the last two quarters when GDP fell 6.4 percent in 1st quarter 2009, and 5.4 in 4th quarter 2008. While economic activity over the last several quarters has dropped precipitously, the rate of decline for some indicators is now slowing. Currently, the negative trends in the employment sector and the continuing housing recession are showing signs of recovery.

Consumer Spending - The decrease in real GDP in the 2nd quarter primarily reflected broad based negative contributions from several GDP components: personal consumption expenditures (PCE), private inventory investment, non-residential fixed investment, residential fixed investment, and exports. The decreases in GDP were partially offset by positive contributions from federal government spending and state and local government spending. Imports, which are a subtraction in the calculation of GDP, decreased. Consumer spending, which accounts for about 70 percent of the economy, declined at a slower 0.9 percent in the second quarter of 2009, in comparison with the two percent average decline for the previous three quarters.

Employment - The U.S. Department of Labor's Bureau of Labor Statistics reported nationwide job losses of 263,000 in September 2009. During the previous six quarters, job losses had been trending upwards, reaching a high of 741,000 in January 2009. Since then, job losses have gradually decreased. Nevertheless, cumulative job losses drove the U.S. unemployment to 9.8 percent recorded in September 2009. And, as a result, employment uncertainties continue to hinder economic recovery.

The State Department of Finance reported that non-agricultural employment in California had fallen steadily to 14.2 million in July 2009, after reaching a peak of 15.2 million in July 2007. As of July 2009 California's unemployment rate, has increased to 11.9 percent, after dropping to a low of 4.8 percent in 2006. Locally, the unemployment picture is bleak. In Oakland, the unemployment rate stood at 17 percent in September, nearly twice as high as it was in 2008.



Housing - The housing sector remains weak, placing a further drag on the economy. There is still a growing trend of foreclosures, which depress housing prices. In August the National Association of Realtors reported that the median price for an existing home in 2009 was 12.5 percent below the same period in 2008. As unemployment continues to increase, home foreclosures are also reported to be increasing at a record rate. Reuters News reported in July 2009 that foreclosure filings jumped to a record 1.9 million as compared to 1.5 million properties in the first six months of the year. However, positive news exists: annual sales volume improved to a positive growth of 3.4 percent and existing home inventory has fallen to 8.5 months from its 2008 high of 10.5 months.

Outlook - Economists continue to forecast a slow economic recovery from the steep declines of the 4th quarter 2008 and 1st quarter 2009. Slow economic recovery began during the 3rd quarter, but the effects may not appear immediate with regard to local revenues. The employment forecast for the remainder of 2009 continues to be negative, although the rate of job loss is declining. In general, the 2010 economic forecast is for the economy to show signs of improvement and recovery towards the latter half of the year.

SUMMARY OF THE GENERAL PURPOSE FUND REVENUES

Below is a detailed discussion of the individual categories that comprise GPF revenues. For each category, a brief description is provided, followed by historical data, relevant analysis, key forecast assumptions and then the forecast itself.

Property Tax

Property tax is the largest single source of revenue for the General Purpose Fund (GPF). The property tax is ad valorem, which means that the tax paid on a property is proportional to the property's value. However Proposition 13, which passed in 1978, introduced two significant caveats: 1) the annual tax owed is a maximum of 1 percent of a property's assessed value, and 2) the assessed value can only increase a maximum 2 percent each year, unless ownership changes, in which case the prevailing market value assessment is used as basis for taxation.

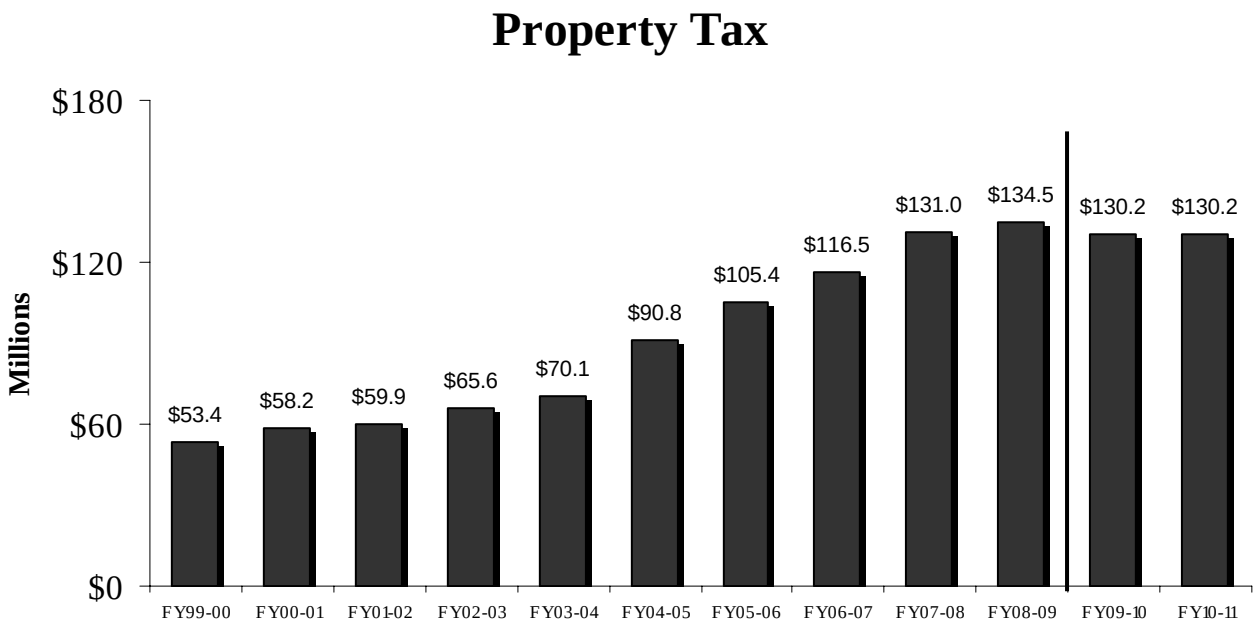
The one percent assessment is collected by the County and is distributed to various public entities in accordance with a complex formula. The County's computation results in the City receiving about 28 percent of total collections.

Over the last 10 years, property tax revenue has grown at a steady pace of 7.4 percent, due primarily to robust increases in local housing values. The growth for that period was accelerated by a rapid run-up of housing demand, new construction, and developments that began in FY 2004-05. The rise in FY 2004-05 property tax revenues was also due to a Vehicle License Fee (VLF) "backfill" payment from the State (the difference between the old VLF of 2.0% and new fee of 0.65%) in the form of property tax. The value of rising property tax, which increased more quickly than VLF revenues, brought Oakland additional revenues.

Since FY 2004-05, property assessments rose quickly, propelled by high home sales volume and high home prices. Driven by loose lending practices, the housing market accelerated and finally peaked in 2007. After this peak, housing demand and prices eventually declined due to over-supply, lack of affordability, tightened credit, and increased foreclosures. The resulting decrease in home sales volume for new and existing homes drove down home prices, which in turn slowed Property Tax revenue growth in FY 2008-09.

Taking into consideration the uncertainties brought on by the continuing housing recession, the increase of home foreclosures, tightened lending policies, the assumption is that the growth rate for Property Tax revenue will be below the historical trend for the forecast period. The budget assumes a 3.2% percent decline in FY 2009-10 and flat growth in FY 2010-11. The 3.2% percent decline in FY 2009-10 reflects Alameda County's estimate of the lowered FY 2009-10 assessment rolls as a result of aggressive property revaluations by the County. The flat growth for FY 2010-11 is consistent with the economic outlook that assumes that the real estate market will have reached its trough in 2009 or 2010, and then a slow recovery period.

Property Tax is budgeted at $130.2 million for each of FY 2009-10 and FY 2010-11. The chart below illustrates the trend.



Sales & Use Tax

Sales and Use Tax applies to the retail sale or use of "tangible personal property." The recent passage of a temporary three-year State Sales Tax increase of 1%, which took effect on April 1, 2009, brings the local sales tax percentage to 9.75 percent.

Part of the Sales and Use Tax the City receives is the "Triple Flip" property tax revenue. The Triple Flip was a three-way fund transfer method the State used to take away the Bradley-Burns portion of sales tax (0.25 percent) from the City, for the purpose of repaying Proposition 57 budget deficit bonds authorized by the voters in March 2004. The second transfer involved replacing the 0.25 percent tax taken from the City with property tax revenues the State took away from the Educational Revenue Augmentation Funds (ERAF) used by schools. The final transfer was the State replacing the ERAF funds taken from schools with the State's General Fund revenues.

The table below details the general allocation of sales and use tax allocations, as well as the specific allocation of 0.99 percent to the City of Oakland.

SALES TAX ALLOCATION TABLE

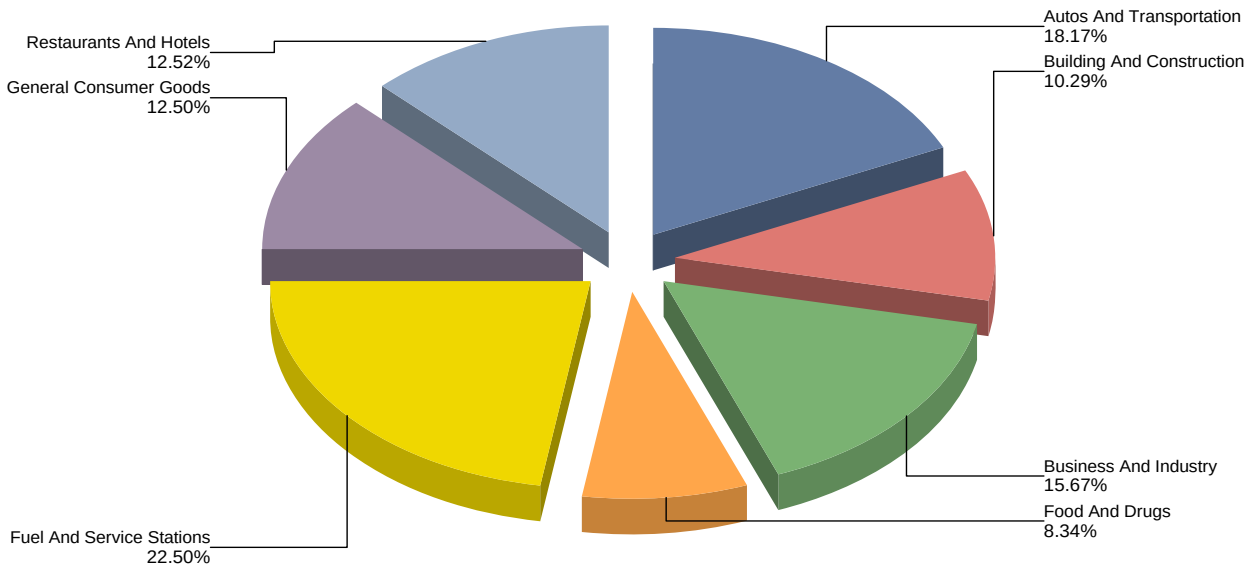
Sales Tax Component	Rate	State	Alameda County	City of Oakland
State General Fund	5.25%	5.25%		
Temporary 1% Sales Tax Increase	1.00%	1.00%		
Local city allocation	0.75%	0.01%	0.05%	0.69%
County Mental Health/Welfare obligations	0.50%	0.00%	0.50%	
Public Safety Fund (Prop 172)	0.50%	0.00%	0.45%	0.05%
Local County Transportation (Bradley-Burns)	0.25%		0.25%	
Total Statewide Base	**8.25%**			
Alameda Cnty. Transport. Improvem. Authority (ACTIA)	0.50%		0.50%	
Alameda County Medical (Measure A)	0.50%		0.50%	
Alameda County (BART)	0.50%		0.50%	
Total Sales Tax Rate	**9.75%**	**6.26%**	**2.75%**	**0.74%**
"Triple Flip" Property Tax to Oakland				0.25%
Total to City of Oakland				**0.99%**

Sales tax revenue is fairly volatile, varying to a large extent with the overall strength of the local and national economy. During previous recessions, sales tax revenue growth declined significantly. Sales tax fluctuations over the last four years have ranged from a positive 14 percent to a negative 9 percent.

The current recession, which began in December 2007, applies downward pressure on Sales Tax revenues similar to what the City experienced during the last two recessions. This downside risk has been taken into consideration in the projection of Sales Tax revenue for FY 2009-10.

One of the strengths of the Oakland sales tax base is its diversity; it comes from six major business groups. No single group accounts for more than 30 percent of the total or less than 7 percent (see chart below).

Sales Tax by Business Group – 2008

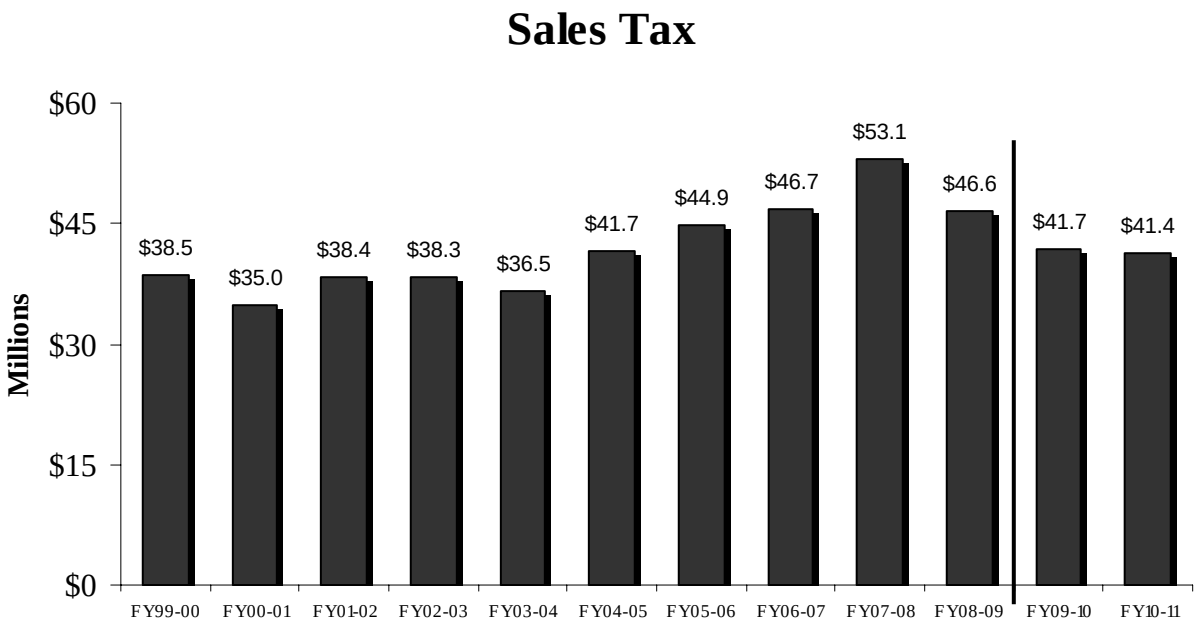


Sales Tax revenue in FY 2009-10 is projected to decline by 9.0 percent due to the severe recession and financial market meltdown that is reducing consumer spending, and further decline of 0.7 percent in FY 2010-11 as the economy recovers.

Another major assumption factored into the budget is the negative true-up of approximately $2.2 million over-payment made by the State in their FY 2008-09 Triple Flip allocation to the City. The true-up occurs every year and corrects the prior years' over or under payment of the triple flip.

The Sales Tax revenue is budgeted at $41.7 million for FY 2009-10, and $41.4 million for FY 2010-11.

The chart below illustrates historical sales tax revenue, as well as shows the projected sales tax amounts for the next two years.



Vehicle License Fee (VLF)

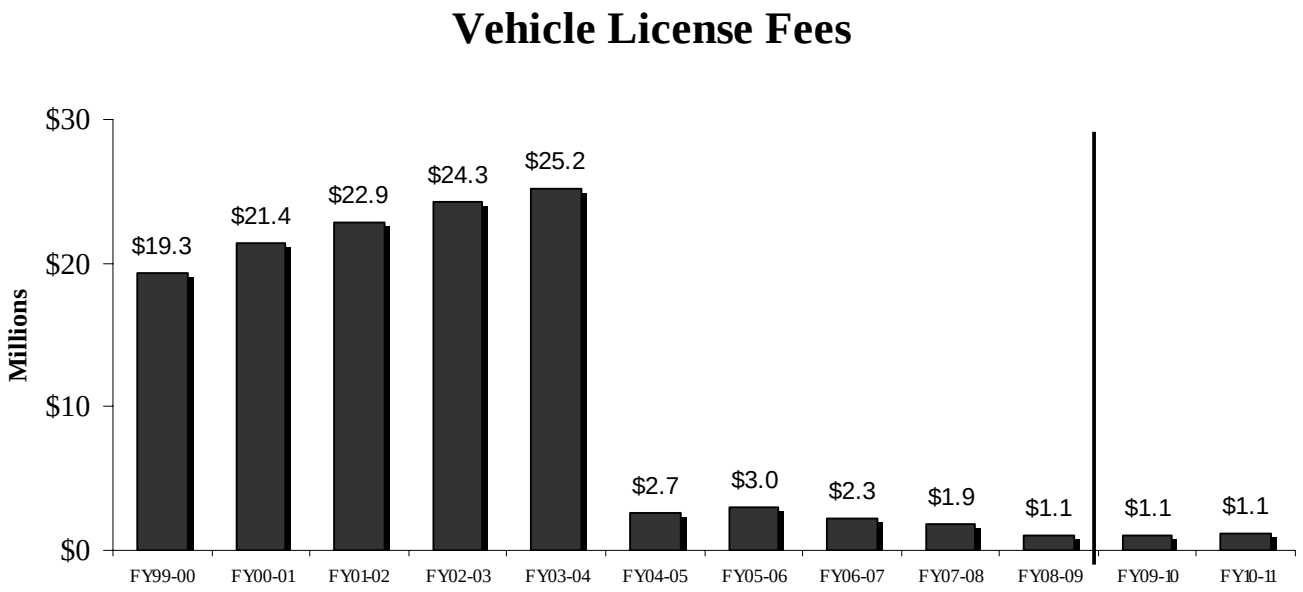
The VLF is an ad valorem tax on vehicle ownership. A vehicle's taxable base is reduced each year according to standard depreciation schedules. The tax is assessed annually and collected by the State, and a portion of the collections is remitted to local governments. The statewide revenue pool is increased by new auto sales across all of California. The formula for allocating from this pool is complex, but for cities is generally based on population.

In 1998 the Legislature began a series of reductions in the VLF tax rate, from 2 percent to an effective rate of 0.65 percent over a period of years. However, the State held local governments harmless by providing them with "backfill" payments, which made up the difference between 2 percent and 0.65 percent.

As part of the State's 2004-05 Budget, the State entered into an agreement with local governments to swap the VLF "backfill" payments for the same amount of property taxes. As the chart below will show, this swap reduced VLF revenue to Oakland in 2004-05 by $21.28 million to $3.05 million, but a comparable amount of property tax replaced the lost VLF. In the Spring of 2009, the newly adopted state budget increased the VLF rate from 0.65% to 1.15% for the purpose of funding public safety programs, such as Community Oriented Policing Services (COPS). The VLF rate increase will have no impact on the City's current VLF revenue.
VLF revenue is affected by California's DMV Department administrative fees, as well as new car sales. In recent years, California DMV administrative fees charged to cities have been rising rapidly, and have degraded revenue received by cities for the past 2-3 years. During the months of October and November 2008, no VLF revenue was available to distribute to cities after deducting the administrative fees and other miscellaneous allocations.

The City's consultant, the HdL Companies, has referenced a report indicating that there were approximately 18 percent fewer cars registered in the first half of 2008 than for the same period in the previous year. National statistics on auto sales, updated through December 8, 2008, revealed a drop of 6 million cars sold annually in 2008 as compared to annualized sales of 16 million vehicles sold at the end of 2007. Federal government statistics on auto sales reveal a downward trend continuing into the first quarter 2009.

The budget assumes that VLF revenue will be flat in FY 2009-10, and then grow 2 percent in FY 2010-11 as the economy recovers. The VLF revenue budget is $1.1 million for FY 2009-10 and $1.1 million in FY 2010-11.



Business License Tax

The Business License Tax (BLT) is charged annually to businesses based in the City and is primarily applied to either gross receipts (62 percent) or rental income (38 percent). The rate on gross receipts varies by type of business, from as low as sixty cents per $1,000 of receipts for grocers to six dollars per $1,000 of receipts for public utilities. The rate on rental income is $13.95 per $1,000.

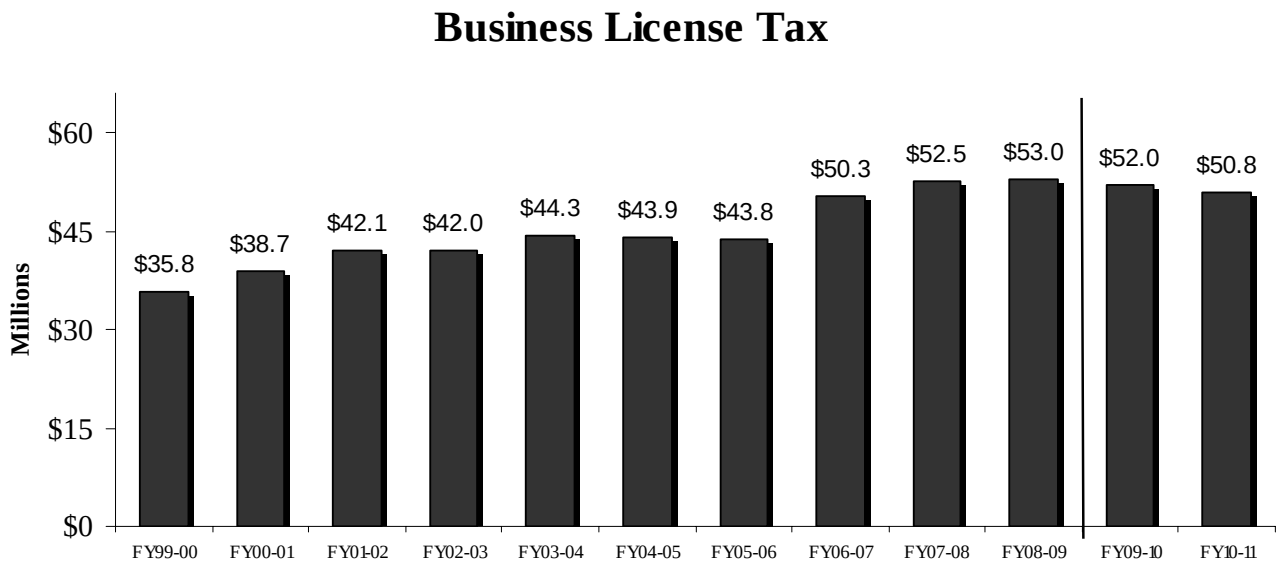
Business License Tax has been a relatively steady and reliable revenue source as the chart below shows. However, BLT is impacted by the condition of the economy. Recessions slow down business activity, which in turn slow down the number of businesses paying business license taxes.

It is assumed that the current economic recession will adversely impact Business License Tax revenue for FY 2009-10 and FY 2010-11. It is also expected that the economic impact to BLT will be lessened to some degree due to continuing strength in the rental market. As noted above, 62 percent of BLT revenue is associated with gross receipts from the prior year, which should follow the trend of sales tax with a one year lag. This revenue category is assumed to decrease by 8.0% in FY 2009-10 and another 4.0% in FY 2010-11.

The rental income category (38 percent of BLT) is expected to strengthen due to the constrained lending market, weak home sales, and the slow economic recovery. Furthermore, it is assumed that the next few years' collections will return towards a more normal baseline without the large increases in collections resulting from compliance efforts of the last two years. The revenue in this category is expected to increase by 3% in FY 2009-10 and 3% in FY 2010-11.

Other factors impacting BLT revenue budget include a one-time tax amnesty that is expected to bring in an estimated $0.5 million in FY 2009-10 and a Cannabis Business Tax that is expected to bring in an estimated $0.3 million per year based on an increased $18 rate per $1,000 of receipts.

Based on these assumptions, Business License Tax is budgeted at $52.0 million for FY 2009-10 and $50.8 million in FY 2010-11.

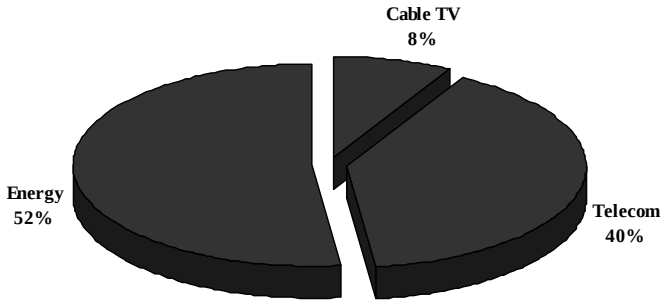


Utility Consumption Tax

The Utility Consumption Tax (UCT) is imposed on the use of utilities, primarily electricity, natural gas, cable television, and telephone. The UCT applies to both residential and commercial users. It is collected by utility companies and remitted to the City each month. The tax rate in Oakland has been 7.5 percent since 1993, although there are two significant exceptions: annual payments by manufacturers are capped at $350,000, and low-income residents pay just 5.5 percent on energy use (gas and electricity).

The composition of FY 2007-08 UCT revenue, which totaled $53 million, is shown below. The graph illustrates that in FY 2007-08 energy and telecommunications accounted for a major portion of UCT, at 52 percent and 40 percent, respectively. Cable television accounted for the remaining 8 percent. Within the energy category, the electricity share is typically 70-75 percent, with natural gas accounting for the remainder.

UCT Composition in FY 2007-08



Historical growth in UCT revenue has been due in large part to increases in the tax rate and the prices of energy and services billed to customers. This tax has high variability due to industry restructuring, technological change, weather, dynamics of energy markets, price volatility, consumption patterns, energy conservation.

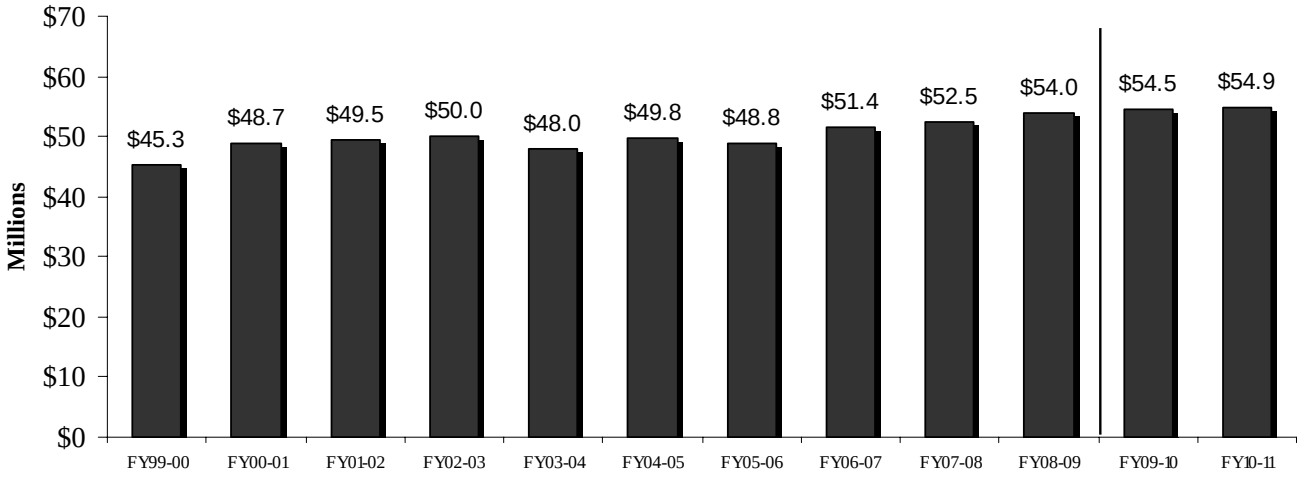
Energy prices have been steadily rising for natural gas and electricity. Fast rising oil and natural gas prices also drive up the cost of delivering electricity. The demand and limited supply of energy sources will support the continued growth of the City's Utility Consumption Tax. In the near term, declining or slowing economic growth could reduce demand and slow price acceleration. However, other environmental factors, such as global demand in developing countries and limited supply will continue to put upward pressure on energy prices and support positive growth of UCT in the longer term.

Telecommunications accounts for 40 percent of UCT. During four of the last five years, Telecommunications revenue growth has averaged 2.2 percent a year. The only exception was in FY 2005-06, when revenue declined 9 percent. Energy accounts for 52 percent of UCT. Revenue from Energy has experienced an average growth rate of 2.4 percent for the last 5 years. Cable TV, 8 percent of UCT revenue, has grown at a rate of 7 percent. In the aggregate, UCT growth rate has been approximately 2 percent annually in the past three years.

The assumption is that the effects of the recession will apply some downward pressure on energy usage and prices, resulting in slow UCT revenue growth. The growth rate for individual UCT components is anticipated to be as follows: Energy (52% of total) will grow 2% each year; Telecom (40% of total) will decline 2% per year, and Cable (8% of total) will increase 5% each year.

In the aggregate, growth for FY 2009-10 and FY 2010-11 is projected at 0.8 percent. Consequently, Utility Consumption Tax is budgeted at $54.5 million for FY 2009-10 and $54.9 million for FY 2010-11.

Utility Consumption Tax

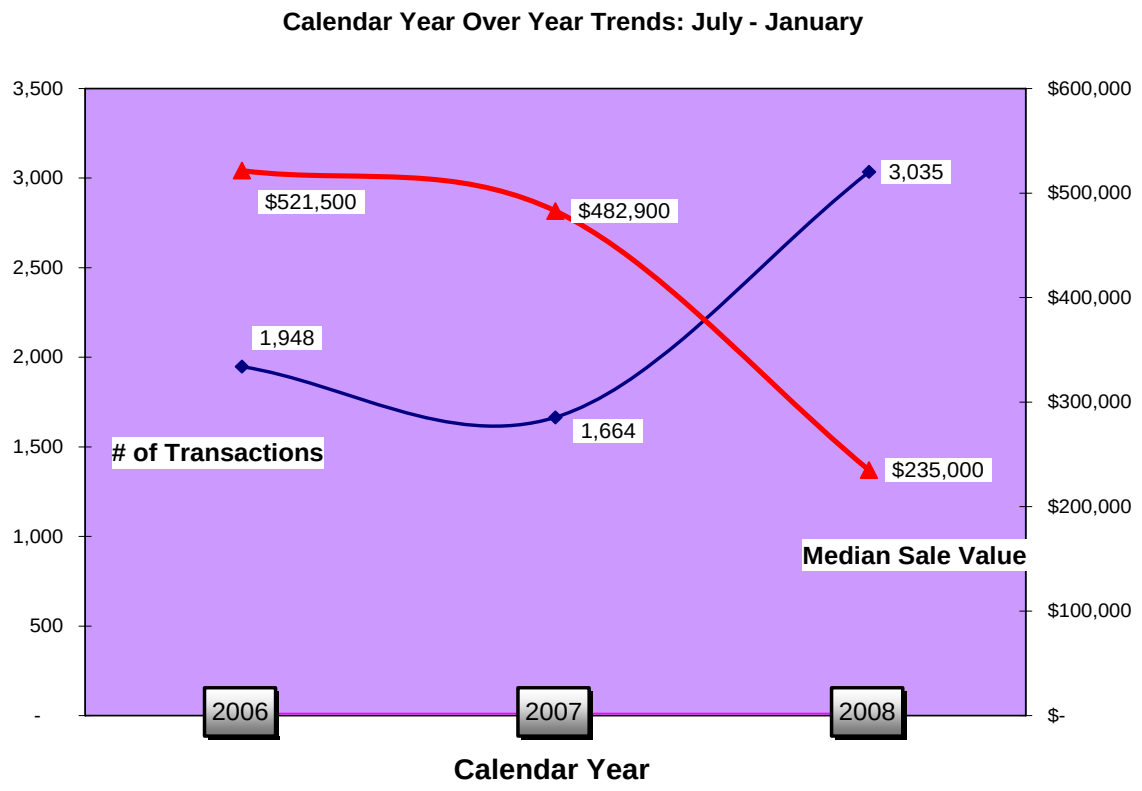


Real Estate Transfer Tax (RETT)

The RETT rate is 1.61 percent charged to real estate purchasers. Oakland's share is 1.5 percent - Alameda County gets the remainder. The tax is triggered by the transfer of property ownership.

Up until 2006, RETT revenue had been one of the fastest growing major revenue categories, following the significant real estate market growth. As the real estate market cooled in 2007, sales volume significantly declined, and home prices have been driven down. This has resulted in rising new and existing home inventories, and escalating home foreclosures due to falling home prices and growing number of adjustable rate mortgages and subprime loan defaults. Additionally, new and more stringent lending standards plus reluctance on the part of lenders have applied further downward pressure on a sagging housing market. As demand for housing and sales transactions plummeted, RETT revenue has taken a major hit.

As the chart below shows, the number of real estate transactions declined temporarily in 2007 but increased significantly in 2008. However, a sharper decline in the median value of sold houses has driven down RETT from the peak of $79.5 million in FY 2005-06 to $34.3 million received in FY 2008-09. Based on historical data, "normal" annual RETT revenue (prior to FY 2003-04) is between $35 and $40 million.



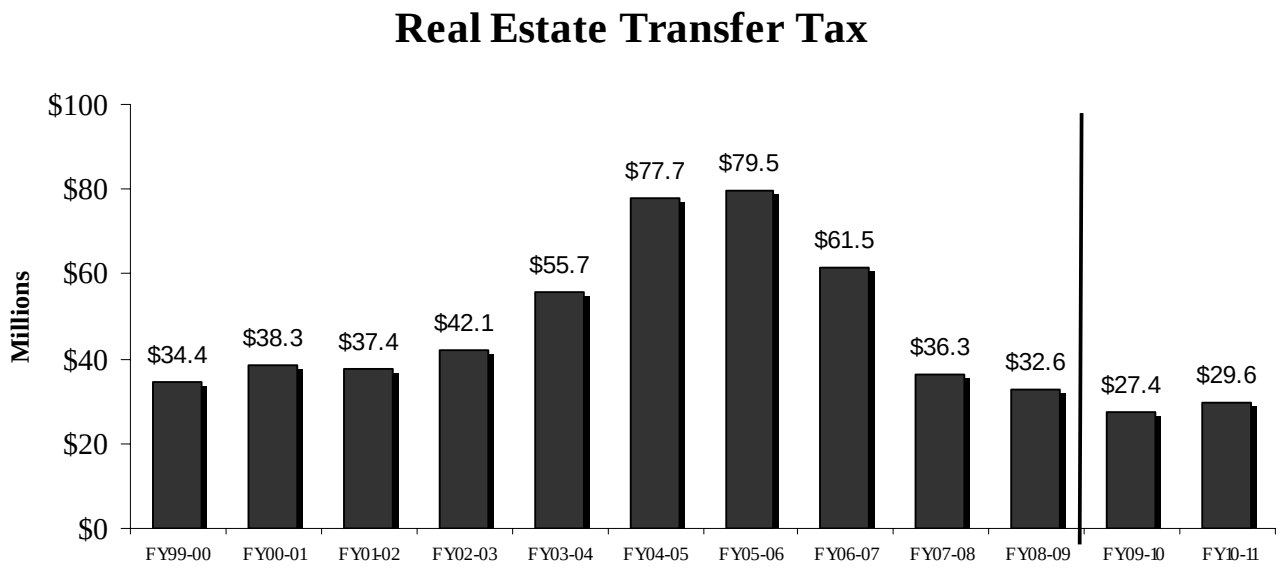
Source: Dataquick

The grim state of the housing market is not without any positive recovery potential building up at this time. The rising foreclosure sales, steeply falling home prices, and reduction in home loans and credit all have another effect, though longer term, of increasing housing affordability, reducing excess home inventories, and increasing the savings rate to potentially fund future home purchases.

The budget for FY 2009-10 was based on average monthly collections experienced in the current year, less the removal of a $6 million one-time transaction that happened in FY 2008-09 (the sale of Brandywine property). Additionally, $0.55 million was also added into the RETT budget, after voter approval of a Municipal Code amendment to tax transfers resulting from mergers, acquisitions, and other business consolidation actions.

In year two of the budget, the assumption is that the housing market will recover in the latter part of FY 2010-11, as demand for housing moves toward normalization, and home buyer resources and affordability rise.

RETT revenue is budgeted at $27.4 million for FY 2009-10, reflecting a $6 million drop from FY 2008-09 plus the $0.55 million tax amendment. In FY 2010-11 the RETT revenue is projected to increase slightly to $29.6 million, slowly returning to the historically "normal" levels of $30 - 40 million.



Transient Occupancy Tax (TOT)

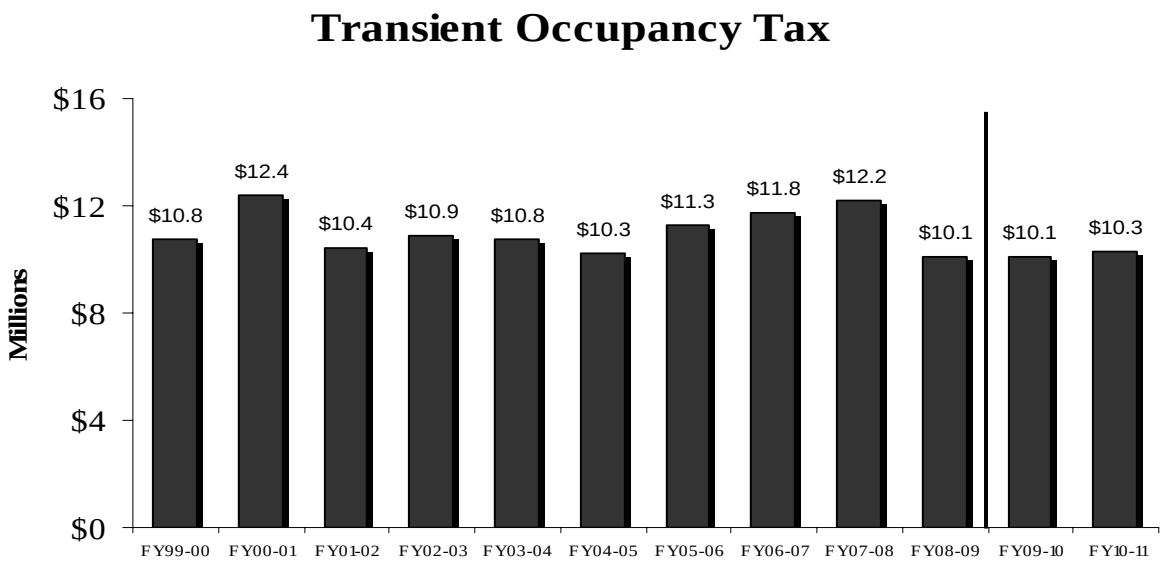
The Transient Occupancy Tax (TOT) rate is 11 percent and is paid by lodgers at the City's hotels who stay thirty days or less; the tax is collected and remitted by hotel operators. The rate was increased from 10 to 11 percent in FY 1993-94.

TOT's long term historical growth record ranges from 4 to 5 percent. This revenue has also shown to be sensitive to economic conditions and events that affect tourism and travel. During the past two recessions, TOT was negatively affected. For example, from FY 1995-96 through FY 2000-01, the period prior to the September 11, 2001 terrorist attacks, revenue growth had been increasing at a double-digit rate. After the attack coupled with the start of an economic slowdown, TOT took a dive and stayed flat for the next four years through FY 2004-05. In FY 2005-06, TOT rebounded by a hefty 9.7 percent, and continued positive growth two years afterward, culminating in a near-record high of $12.2 million in FY 2007-08. In FY 2008-09, TOT was again affected by an unprecedented economic recession that is still continuing.

TOT is driven by room and occupancy rates for the Oakland hotel properties. The average daily room rates have generally risen every year in 2006, 2007, and 2008. The occupancy rates were also up between January 2007 and April of 2008 but began to drop in June 2008. This decline corresponds with the economic slowdown caused by the recession affecting the overall economy.

The Oakland Convention and Visitors' Bureau reported that occupancy in Oakland dropped by ten percent in December 2008 from the prior year, while average daily room rates dropped by one percent. The budget assumes that TOT will have zero growth in FY 2009-10, then slowly improve as the economy recovers and expands in the later years. In FY 2010-11 TOT is projected to grow by 2 percent.

TOT is budgeted at $10.1 million in FY 2009-10, and $10.3 million in FY 2010-11; the chart below reflects the trend.



It is noted that a three percent Hotel Tax surcharge was recently approved by the voters by a two-thirds margin. This surcharge will generate revenue to be distributed equally among the Oakland Zoo (25%), the Oakland Museum of California (25%), the Chabot Space and Science Center (25%), and cultural arts programs and festivals (25%). The surcharge will begin on October 2, 2009 and is anticipated to generate approximately $2.8 million annually. The revenue generated from the Hotel Tax surcharge will not supplant any existing funding sources for these institutions; it is instead intended to provide needed financial stability and vitality. The FY 2009-11 budget for Hotel Tax was not increased from the proposal to increase Hotel Tax, since such an increase would be "budget neutral" due to offsetting new costs.

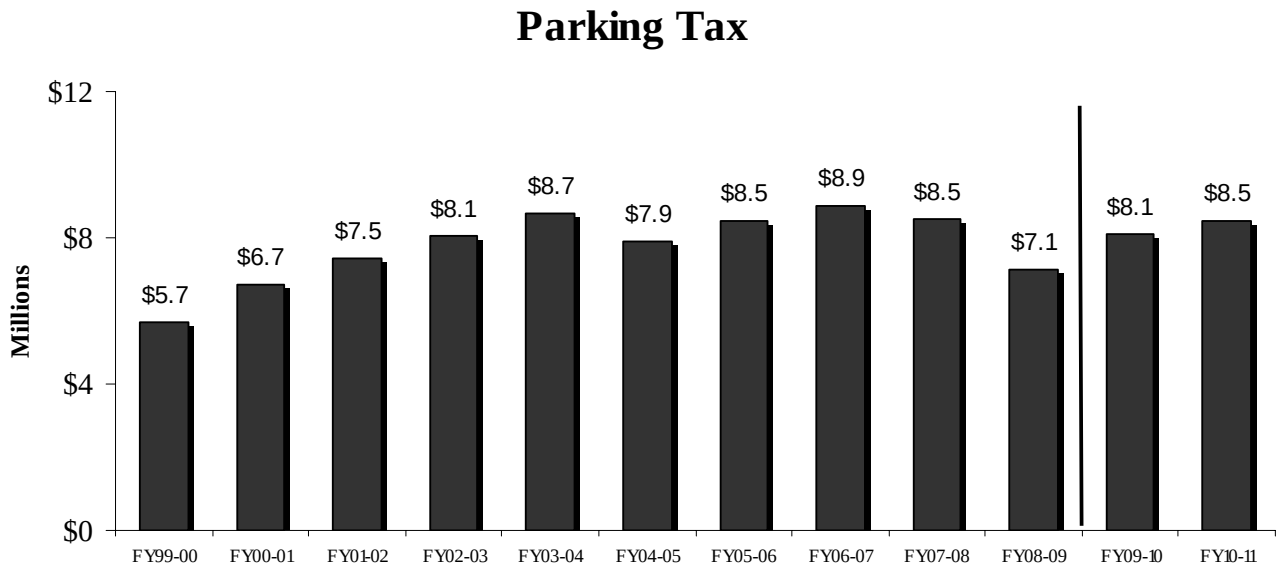
Parking Tax

The Parking Tax is a tax imposed on the occupant of an off-street parking space for rental of that space on City-owned property. The tax rate is 18.5 percent (8.5 percent supports Measure Y activities), and is collected by parking operators. Approximately half of the City's Parking Tax revenue is generated from parking at the Oakland Airport.

The long term average growth for Parking Tax has been between 6 and 7 percent. Prior to FY 2001-02, Parking Tax saw several years of double-digit growth, as the number of passengers traveling through the Oakland International Airport increased. However, revenue growth declined sharply in FY 2004-05, due to aggressive price competition from off-site parking lots. This off-site competition seems to have reduced parking rates at airport lots and consequently, City parking tax revenue on a permanent basis.

Parking Tax revenue reached a peak of revenue collections at $8.8 million in FY 2006-07, with a 5 percent growth consistent with historical long term average. After the peak, there was a slow decline with subsequent leveling out. The recession, which has slowed business activity and tourism, is a major factor reducing parking activities and related revenue.

Parking Tax in FY 2008-09 was down sharply due to the decline in travel, and loss of airlines at the Oakland Airport. Collection of parking tax at the Coliseum and from diesel trucks is expected to boost revenue and help to stabilize this revenue source. The forecast assumes no growth in FY 2009-10, with a slow return to a positive 2 percent growth in FY 2010-11 as the economy is expected to continue to improve.
Parking Tax is budgeted at $8.1 million for FY 2009-10, and $8.5 million for FY 2010-11.



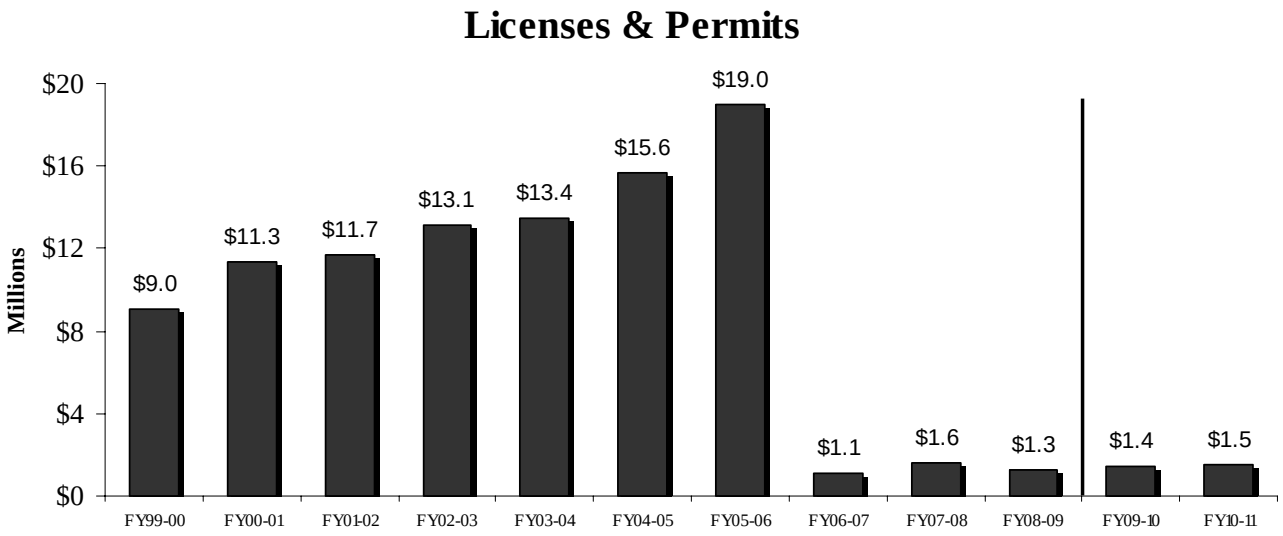
Licenses & Permits

Licenses and Permit revenue primarily includes special Police and Fire permits, traffic, medical cannabis, bingo permits, residential parking permits, and animal licenses. This revenue could be broken down into Police and Fire permits, Construction permits (e.g. sidewalks/driveways, and encroachment and obstruction permits), and residential parking permits.

In FY 2006-07, 93 percent of License & Permit revenue related to development and building code enforcement activities were taken out of the General Purpose Fund (GPF) and moved to the new Development Services Fund (2415). Those revenues were specifically associated with a variety of development and enforcement activities, such as land use, permit, and inspection and abatement services. This separation was intended to allow clearer monitoring of these revenues and their related expenditures, as required by state law.

As a result of the separation, Licenses and Permits revenue after FY 2006-07 dropped to a new baseline of about only 7 percent of the previous normal amounts.

Licenses and Permits are assumed to reach a three-year average collection level of $1.4 million in FY 2009-10, and $1.5 million in FY 2010-11.



Fines & Penalties

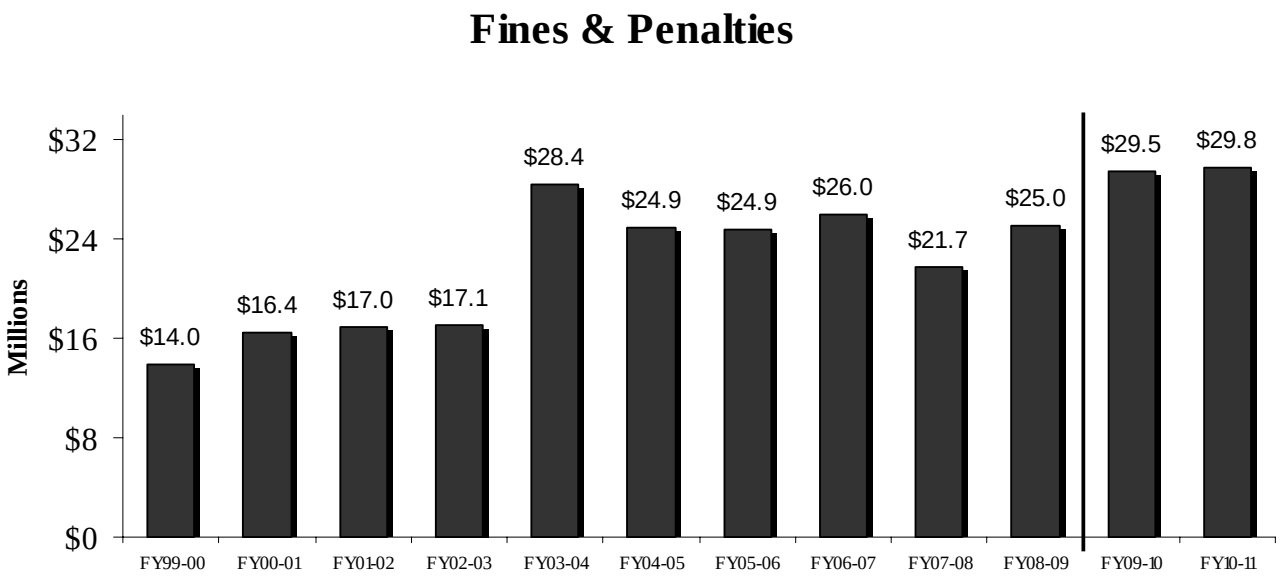
Fines & Penalties consist primarily of parking enforcement fines (averaging 90 percent of the total over the last three years), and penalties and interest for late tax payments.

Annual increases in the last five to twenty years have averaged between 6.5 and 9.9 percent. The growth is to a large extent attributable to rate increases, and not necessarily to the underlying quantity of violations or late payments.

The budget for FY 2009-10, which assumes no growth, projects a normal baseline of Parking Citation revenues of $25.12 million, plus approximately $2.3 million in increased parking citation revenues from approved increases in fines, for a total of $27.42 million. Increases were approved for California Vehicle Code fines, new roving patrol, the vehicle boot program, and illegal truck parking. The balance of Fines and Penalties revenues projected to be collected by other departments is assumed to come in at a zero growth rate, in the amount of $2.1 million. The budget assumption for FY 2010-11 is similarly projected at an assumed zero growth rate.

Fines and Penalties revenue is budgeted at $29.5 million for FY 2009-10 and $29.8 million FY 2010-11. The table below shows historical collection and forecast by category.

	Actual FY06/07	Actual FY07/08	Oct. 2008 Revised Budget FY08-09	Pre-Audit Actual FY08-09	Amended Budget FY2009-10	Amended Budget FY2010-11
Parking Citation	23,557,880	18,942,232	26,450,767	23,550,000	27,415,840	27,715,840
Library Fines	204,752	230,744	297,809	276,528	297,809	207,440
Property Tax Penalties	184,668	874,807	949,317	471,794	956,170	956,170
RETT Penalties		38,434	197,598	91,479	197,598	197,598
Misc. Fines & Penalties	1,684,593	1,458,723	1,410,000	1,230,139	648,790	739,162
Total	25,631,893	21,544,940	29,305,491	25,619,940	29,516,207	29,816,210



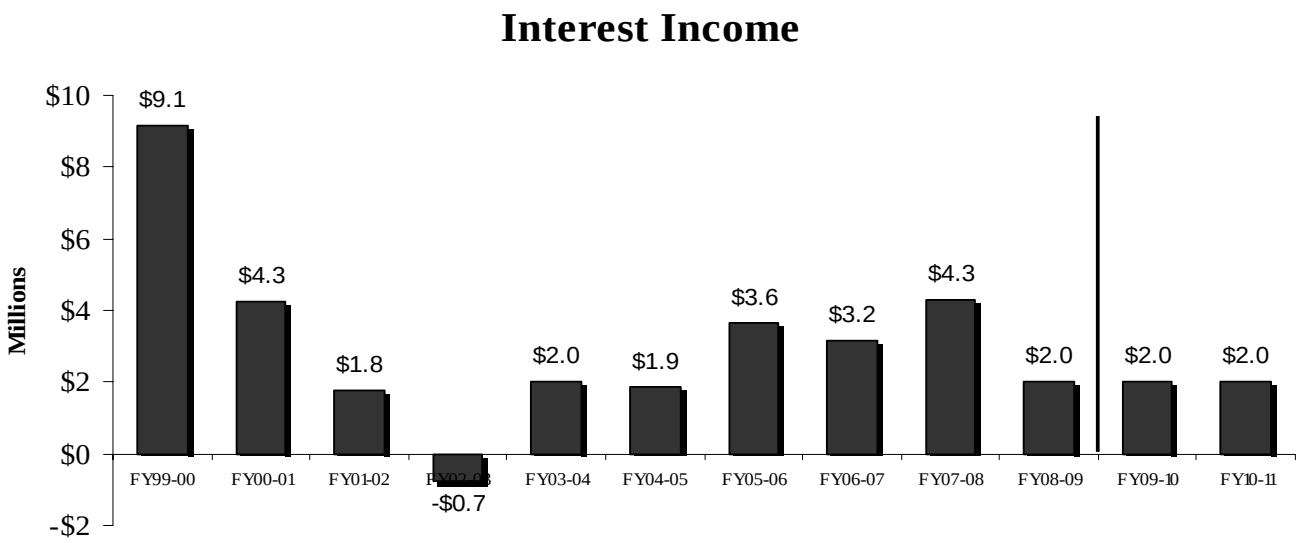
Note: At its October 6, 2009 meeting, the City Council approved the cancellation of extended parking meter hours, replaced by several key revenue enhancement measures. As a result of this action, $0.15 million was added to the revenue expectation for Fines & Penalties from increased enforcement against illegal use of disabled parking placards. Overall, this action was budget neutral.

Interest Income

This revenue category nets interest income from investments against the cost of advances made from the City's General Purpose Fund to other Funds.

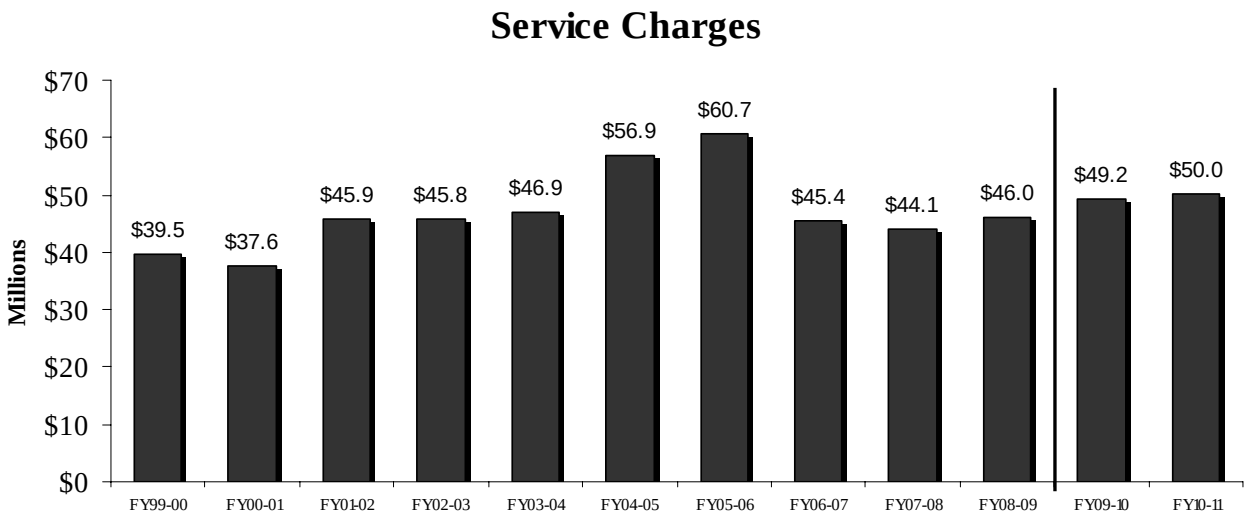
Interest income is volatile, fluctuating along with short-term interest rate movements. It can also be heavily influenced by the City's accounting processes and procedures, overall funds available for investments, and the cash flow status of the City. Historically, the City has not budgeted for interest revenue due to its volatility. Most of the projected interest earnings are from the Tax and Revenue Anticipation Notes (TRAN) transaction, which is used to partially offset interest expense on the same.

Interest income is estimated at $2.0 million in each of FY 2009-10 and FY 2010-11. The amount reflects the interest income projected from the issuance of TRANs. The offsetting interest charge of $3.5 million and retirement advance savings of $1.5 million are reflected on the expenditure side, in the Non-Departmental unit.



Service Charges

Service charges are imposed on the user of a service provided by the City. The charge, or fee, may recover all or part of the cost of providing the service. In FY 2006-07, the composition of this revenue changed significantly, explaining the steep drop in revenue that year. A major change in that year saw $11 million in revenues related to building and construction being permanently moved into the Development Services Fund (2415).



Background and budgetary information concerning each service charge component is provided below, followed by a summary table.

- **Port Revenue** consists of payments for general services, Fire, and other services the City provides to the Port. The City invoices semi-annually, based on actual costs of services. The budget for Port Revenue has been adjusted to reflect anticipated reimbursements in FY 2009-10 and FY 2010-11.

- **Franchise Fees** apply to four utilities: PG&E for gas and electric; Waste Management of Alameda County for garbage collection; East Bay MUD for water; and Comcast for cable television. The budget for this component is based on historical average increase, and assumes growth of 5.2% in FY 2009-10 and 5.3% in FY 2010-11.

- **Parking Meter Revenue** consists of charges for parking in metered street stalls. Revenue is expected to be affected by the on-going recession and anticipated slow recovery. Consequently, a slight reduction of revenues is expected for FY 2009-10 and FY 2010-11. Revenues are expected to be stabilized and improved by current increases in meter rates, and extension of meter operation hours.

  At its October 6, 2009 meeting, the City Council approved the cancellation of extended parking meter hours, replaced by the following key revenue enhancement measures: procure additional revenue from the authorization of future billboard agreements; add 250 metered stalls to locations citywide; create a program with OPD and Parking Enforcement to increase enforcement against illegal use of disabled parking placards; re-direct a portion of the revenue from parking garage automation to the General Fund; open the Pacific Renaissance garage for residential use at night; and sell advertising space on the back of parking receipts. Overall, this action was budget-neutral.

- **Public Works Fees and Permits** primarily represent street and sidewalk work done in conjunction with other building activity. The budget increase for this line item revenue is proposed at 3%, based on increasing labor benefits cost.

- **Rental Concessions** represent rental fees for the City's facilities and lands, as well as concessions at various locations. Certain rental fees are proposed to be increased by 3%, while some Parks and Recreation related revenue items have been moved to a special fund as approved by Council during the October FY 2008-09 midcycle budget.

- **Personnel Services** are reimbursements to the City for police protection at a variety of special events or activities such as A's games, Raider games, concerts, street fairs or festivals, or for production of legal documentation in response to subpoenas. The demand for these services is variable and difficult to forecast. Personnel Services revenue has been negatively affected by the cancellation of the Oakland Unified School District annual contract for police services effective August 2009, reflecting a $1 million drop in FY 2009-10, and the continuing economic slowdown that affects requests for police services.

- **Miscellaneous Service** Charges include a variety of fees such as Deemed Approved Program - Alcohol and Tobacco Retailers' Inspection Fee, Rent Arbitration Fee, Fire Prevention Charges, and Tow Services contract. The FY 09-11 budget was adjusted downward to reflect the current year overestimation of the Deemed Approved Program – Alcohol and Tobacco Retailers' Inspection fee collections.

Service Charges revenue is budgeted at $49.2 million in FY 2009-10, $50.1 million in FY 2010-11. The breakdown by category is provided below.

	Actual FY 2006-07	Actual FY 2007-08	Oct. 2008 Revised Budget FY 2008-09	Pre-Audit Actual FY 2008-09	Amended Budget FY 2009-10	Amended Budget FY 2010-11
Port Revenue	$ 10,247,951	$ 9,248,817	$ 8,193,653	$ 7,766,615	$ 7,751,410	$ 7,751,410
Franchise Fees	$ 11,712,751	$ 12,514,693	$ 12,831,133	$ 12,831,133	$ 13,492,260	$ 14,201,710
Parking Meter Fees*	$ 9,524,797	$ 9,600,497	$ 11,421,347	$ 10,101,621	$ 14,830,000	$ 14,830,000
Public Works Fees	$ 246,759	$ 373,238	$ 300,000	$ 593,619	$ 309,000	$ 318,270
Rental Concessions	$ 2,098,207	$ 2,774,124	$ 2,233,876	$ 1,859,904	$ 2,336,220	$ 2,408,610
Personnel Services	$ 3,620,401	$ 2,615,631	$ 3,694,612	$ 3,082,469	$ 2,233,330	$ 2,150,000
Miscellaneous Charges						
Police Charges	$ 3,143,542	$ 2,028,504	$ 1,613,009	$ 1,391,247	$ 1,546,130	$ 1,602,570
Fire (Mutual Aid, etc)	$ 1,678,966	$ 1,515,577	$ 1,551,564	$ 1,434,606	$ 1,417,920	$ 1,457,650
Finance	$ 538,884	$ 497,989	$ 1,503,989	$ 1,112,969	$ 1,551,610	$ 1,591,260
Rent Arbitration	$ 1,592,542	$ 2,175,226	$ 1,957,000	$ 1,911,700	$ 1,890,990	$ 1,890,990
Deemed Approved Program	$ 471,655	$ 608,912	$ 1,419,662	$ 1,048,892	$ 918,600	$ 918,600
Parks & Rec. Fee	$ 259,039	$ 406,778	$ 387,713	$ 236,838	$ 486,260	$ 500,140
Other	$ 707,090	$ 363,664	$ 472,442	$ 578,219	$ 411,010	$ 425,810
Total	$ 45,842,584	$ 44,723,650	$ 47,580,000	$ 43,949,832	$ 49,174,740	$ 50,047,020

* At its October 6, 2009 meeting, the City Council approved the cancellation of extended parking meter hours, replaced by the following key measures: procure additional revenue from the authorization of future billboard agreements; add 250 metered stalls to locations citywide; create a program with OPD and Parking Enforcement to increase enforcement against illegal use of disabled parking placards; re-direct a portion of the revenue from parking garage automation to the General Fund; open the Pacific Renaissance garage for residential use at night; and sell advertising space on the back of parking receipts. Although the parking meter fee revenue expectation was reduced by $1 million in FY 2009-10 and $1.3 million in FY 2010-11, $0.2 million for additional metered stalls was added back to this anticipated revenue. Overall, this action was budget-neutral.

Grants & Subsidies

Grants and Subsidies in the General Purpose Fund are generally very small, and reflect those grants and subsidies that can not easily fit into one of the City's many special grant categories. (For comparison, FY 2007-08 grant revenue collection outside of GPF was $123.8 million while the GPF received only $4.6 million.)

There are no known GPF grants and subsidies for FY 2009-10 and FY 2010-11.

Miscellaneous

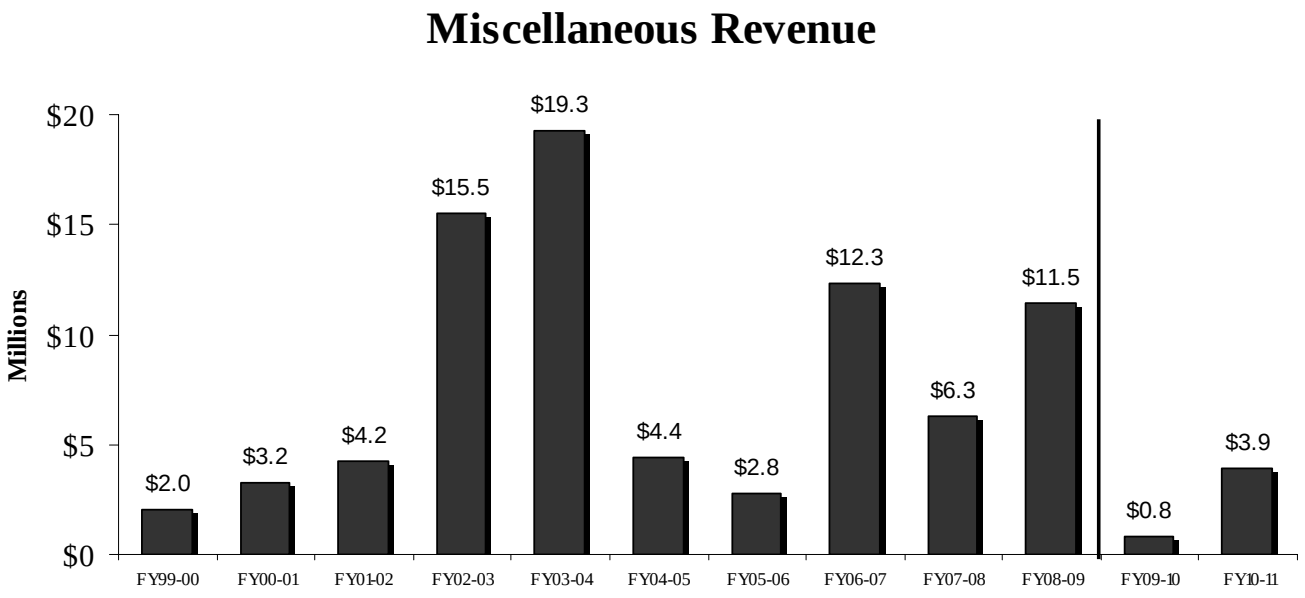
The Miscellaneous category consists largely of one-time items that do not fit well into other categories. Examples are land sales, cash payouts from bond re-financings, loan pre-payments, and certain fund transfers.
The Miscellaneous category has experienced substantial variation from year to year, due to its one-time and unpredictable nature. The peaks in FY 2002-03, FY 2003-04 and FY 2006-07 occurred as a result of a large number of land sales in those years, while an increase in FY 2008-09 was due to the sale of properties.
The table below shows miscellaneous revenue by category. Many one-time items will discontinue after FY 2008-09, resulting in a substantial revenue drop in FY 2009-10.

	Actual FY 2007-08	Oct. 2008 Revised Budget FY 2008-09	Pre-Audit Actual FY 2008-09	Amended Budget FY 2009-10	Amended Budget FY 2010-11
Bedroom Tax	$ 199,600	$ 200,000	$ 137,257	$ 125,960	$ 144,520
Raiders Surcharge	$ 174,560	$ 160,000	$ 176,456	$ 160,000	$ 160,000
Property Sales	$ 4,044,436	$ 300,000	$ 8,715,016	$ 125,000	$ -
Oak Center Loan Repayment	$ 700,000	$ 700,000	$ -	$ 400,000	$ 400,000
Bond Refunding**	$ -	$ 9,500,000	$ -	$ -	$ -
Accounting Adjustments	$ 351,500	$ -	$ 678,350	$ -	$ 3,200,000
Other Misc. Revenue	$ 802,587	$ 542,150	$ 1,962,921	$ 10,000	$ 17,000
Total	$ 6,272,683	$ 11,402,150	$ 11,670,000	$ 820,960	$ 3,921,520

**One-time savings from the Capital Trust refunding - Actual receipts reported under Fund Transfers

Miscellaneous Revenue is projected at $0.8 million in FY 2009-10, and $3.9 million in FY 2010-11. The City is planning to find $3.2 million in revenue solutions to help balance the FY 2010-11 budget.

Note: At its October 6, 2009 meeting, the City Council approved the cancellation of extended parking meter hours, replaced by several key revenue enhancement measures. As a result of this action, $0.5 million was added to the revenue expectation for Miscellaneous Revenue from the authorization of future billboard agreements. Overall, this action was budget neutral.



Interfund Transfers

Interfund Transfers are transfers into the GPF from other funds. They can be made for a variety of reasons and have various objectives. These transfers are usually one time payments or scheduled payments for a limited time. Examples include cost reimbursements into the GPF from other funds, or use of excess workers' compensation payments.

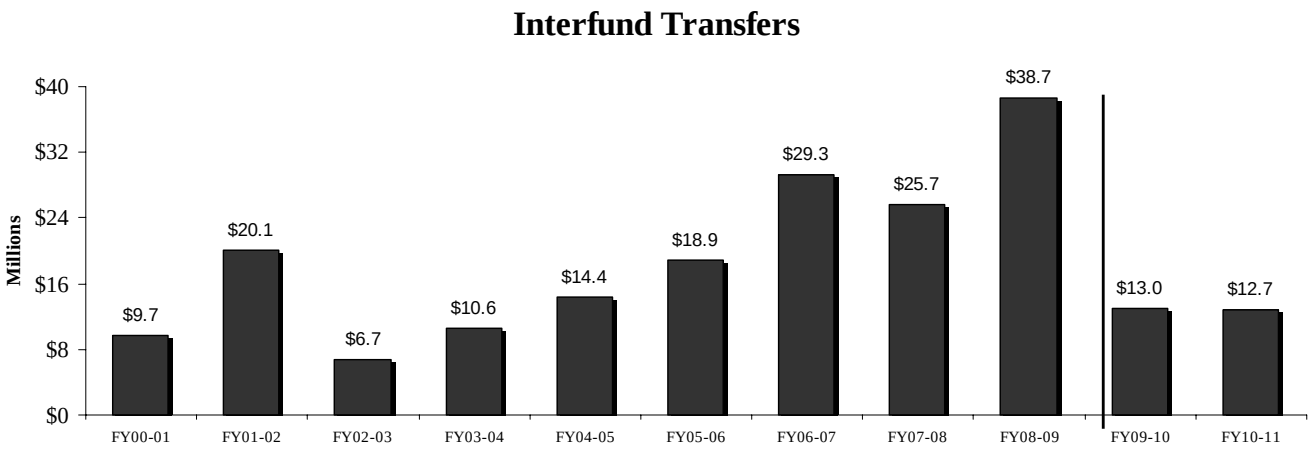
The following table provides detail of interfund transfers:

	Actual FY06/07	Actual FY07/08	Oct. 2008 Adjusted Budget FY08/09	Pre-Audit Actual FY08/09	Amended Budget FY09/10	Amended Budget FY10/11
Pension Annuity Fund	$ 13,323,852	$ 12,500,000	$ 12,300,000	$ 12,348,409	$ 12,000,000	$ 11,700,000
Mandatory Garbage Fund	$ 1,841,580	$ 1,000,000	$ -	$ -	$ -	$ -
Golf Fund	$ -	$ -	$ 100,000	$ 100,000	$ -	$ -
Sewer Fund	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000	$ 600,000
Development Service Fund	$ 1,356,770	$ 3,000,000	$ 2,634,009	$ 2,634,009	$ -	$ -
Deferred Pension Credits	$ -	$ 3,500,000	$ 1,500,000	$ 3,000,000	$ -	$ -
Workmen's Comp	$ -	$ 5,100,000	$ 5,300,000	$ 5,300,000	$ -	$ -
Unclaimed Cash	$ -	$ -	$ 1,000,000	$ 1,000,000	$ -	$ -
G.O. Bonds Residual Balance	$ -	$ -	$ -	$ 1,206,886	$ -	$ -
Capital Trust Refunding	$ -	$ -	$ -	$ 12,500,000	$ -	$ -
Capital Fund	$ 10,600,000	$ -	$ -	$ -	$ 366,380	$ 442,620
OPD In-car video mgt.system	$ 900,000	$ -	$ -	$ -	$ -	$ -
Transfers from GPF Reserve:						
Undesignated GPF Fund Balance	$ -	$ 6,965,637	$ -	$ -	$ -	$ -
Subsidy to Landscape & Lighting Fund	$ -	$ 3,503,891	$ -	$ -	$ -	$ -
Oakland Convention Visitors Bureau	$ -	$ 776,698	$ -	$ -	$ -	$ -
Cale Meters Parking Lease	$ -	$ 4,520,000	$ -	$ -	$ -	$ -
Other Transfers	$ -	$ 500	$ -	$ -	$ -	$ -
Total	$ 28,622,202	$ 41,466,726	$ 23,434,009	$ 38,689,304	$ 12,966,380	$ 12,742,620

In recent years, transfers have been made to the GPF from various funds for a variety of reasons. For example, the Sewer Service Fund (3100) has been making fund transfers into GPF to cover the cost of the office space taken up by Sewer Service employees in the City Administration Complex. In FY 2008-09, the GPF received over $23 million of transfers that are no longer received as of FY 2009-10. These funds included a one-time payment of $5.3 million for excess workers' compensation payment, a $3.0 million from Deferred Pension Credits; a $12.5 million from Capital Trust Bonds, and a final $2.6 million transfer from the Development Service Fund (2415) for cost reimbursement.

There are only three Interfund Transfers known at this time. The two on-going transfers are from the Sewer Service Fund and the Pension Annuity Fund (the latter is declining every year). The third transfer is a one-time transfer of $0.4 million per year from the City's bond closure fund balance. The funds from the one-time transfer will be used towards capital improvement projects. No new transfers are projected over the forecast period.
Interfund Transfers are projected to be $13.0 million in FY 2009-10, then declining to $12.7 million in FY 2010-11.

Note: At its October 6, 2009 meeting, the City Council approved the cancellation of extended parking meter hours, replaced by several key revenue enhancement measures. As a result of this action, $0.18 million was added to the revenue expectation for Interfund Transfers re-directed from Multipurpose Reserve Fund (1750) due to anticipated revenues from parking garage automation, and opening the Pacific Renaissance garage for residential use at night. Overall, this action was budget neutral.


Interfund Transfers
Millions
$40
$32
$24
$16
$8
$0
$9.7
$20.1
$6.7
$10.6
$14.4
$18.9
$29.3
$25.7
$38.7
$13.0
$12.7
FY00-01
FY01-02
FY02-03
FY03-04
FY04-05
FY05-06
FY06-07
FY07-08
FY08-09
FY09-10
FY10-11

EXPENDITURE TABLES

AMENDED EXPENDITURES BY FUND GROUP: FY 2009-10

Agency / Department	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds
Mayor	$1,805,010	$118,780	$0	$0
City Council	3,251,830	-	-	-
City Administrator	7,533,730	1,499,450	-	-
City Attorney	7,742,060	1,563,770	141,260	-
City Auditor	1,421,980	70,000	-	-
City Clerk	2,630,840	-	-	-
Contracting and Purchasing	1,990,150	-	-	716,920
Information Technology	8,070,060	313,480	-	5,250,140
Finance and Management	23,902,090	548,740	819,740	2,137,110
Human Resources	3,828,500	-	-	-
Police Services	189,906,930	19,519,200	-	230
Fire Services	99,649,200	9,614,740	257,760	-
Museum	6,425,850	213,480	-	-
Library	10,953,590	12,219,970	-	-
Parks and Recreation	15,761,890	4,451,080	68,680	-
Human Services	5,811,110	50,746,000	-	-
Public Works	33,973,490	25,894,700	12,244,810	38,616,570
Community & Economic Development	6,086,320	54,699,500	8,906,000	147,000
Non Departmental and Port	104,828,170	-	8,243,560	-
Capital Improvement Projects	406,840	39,362,920	6,947,000	-
Grand Total	**$535,979,640**	**$220,835,810**	**$37,628,810**	**$46,867,970**

AMENDED EXPENDITURES BY FUND GROUP: FY 2009-10 (continued)

Agency / Department	Capital Project Funds	Debt Service Funds	Trust & Fiduciary Funds	Grand Total
Mayor	$0	$0	$475,710	$2,399,500
City Council	-	-	1,630,220	4,882,050
City Administrator	(240,460)	-	1,953,030	10,745,750
City Attorney	-	-	4,003,100	13,450,190
City Auditor	-	-	72,830	1,564,810
City Clerk	-	-	267,780	2,898,620
Contracting and Purchasing	-	-	-	2,707,070
Information Technology	-	-	616,810	14,250,490
Finance and Management	-	46,230	976,520	28,430,430
Human Resources	-	-	3,209,080	7,037,580
Police Services	-	-	4,098,820	213,525,180
Fire Services	-	-	-	109,521,700
Museum	-	-	32,610	6,671,940
Library	-	-	103,210	23,276,770
Parks and Recreation	-	-	69,290	20,350,940
Human Services	-	-	544,670	57,101,780
Public Works	-	-	754,000	111,483,570
Community & Economic Development	188,920	-	15,137,830	85,165,570
Non Departmental and Port	170	141,960,180	12,000,000	267,032,080
Capital Improvement Projects	3,757,140	-	316,050	50,789,950
Grand Total	**$3,705,770**	**$142,006,410**	**$46,261,560**	**$1,033,285,970**

AMENDED EXPENDITURES BY FUND GROUP: FY 2010-11

Agency / Department	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds
Mayor	$1,846,610	$118,760	$0	$0
City Council	3,259,360	-	-	-
City Administrator	8,363,980	1,247,220	-	-
City Attorney	9,186,290	518,980	143,920	-
City Auditor	1,451,740	-	-	-
City Clerk	2,953,130	-	-	-
Contracting and Purchasing	2,040,920	-	-	736,900
Information Technology	9,193,660	720	-	5,077,380
Finance and Management	23,607,120	558,670	819,740	2,157,480
Human Resources	4,034,560	-	-	-
Police Services	191,516,090	21,265,300	-	230
Fire Services	100,822,060	9,468,010	262,240	-
Museum	6,426,200	216,600	-	-
Library	11,583,800	12,172,010	-	-
Parks and Recreation	15,813,100	4,490,970	69,630	-
Human Services	5,469,870	50,569,330	-	-
Public Works	33,316,070	26,170,970	12,435,550	37,572,400
Community & Economic Development	5,600,320	52,263,420	9,050,910	151,410
Non Departmental and Port	105,393,410	1,410	8,244,060	-
Capital Improvement Projects	420,490	19,645,170	7,120,000	-
Grand Total	**$542,298,780**	**$198,707,540**	**$38,146,050**	**$45,695,800**

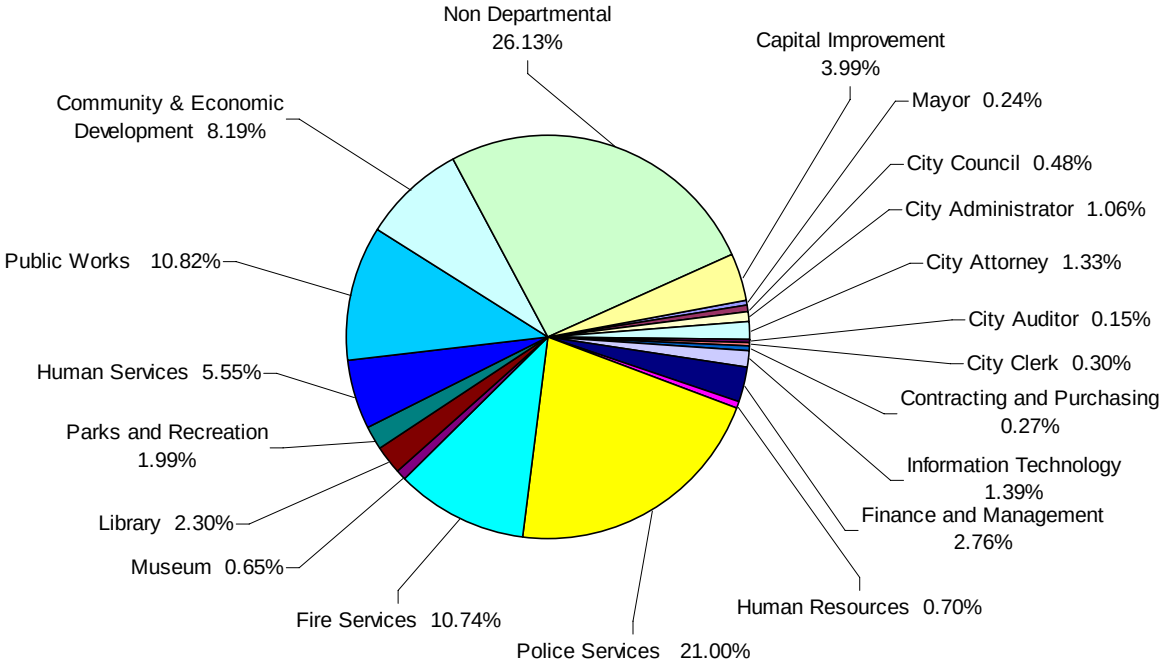
AMENDED EXPENDITURES BY FUND GROUP: FY 2010-11 (continued)

Agency / Department	Capital Project Funds	Debt Service Funds	Trust & Fiduciary Funds	Grand Total
Mayor	$0	$0	$482,280	$2,447,650
City Council	-	-	1,652,470	4,911,830
City Administrator	(240,460)	-	1,591,350	10,962,090
City Attorney	-	-	3,862,980	13,712,170
City Auditor	-	-	-	1,451,740
City Clerk	-	-	274,450	3,227,580
Contracting and Purchasing	-	-	-	2,777,820
Information Technology	-	-	-	14,271,760
Finance and Management	-	47,170	963,310	28,153,490
Human Resources	-	-	3,103,000	7,137,560
Police Services	-	-	4,002,620	216,784,240
Fire Services	-	-	-	110,552,310
Museum	-	-	32,610	6,675,410
Library	-	-	103,210	23,859,020
Parks and Recreation	-	-	69,290	20,442,990
Human Services	-	-	548,550	56,587,750
Public Works	-	-	768,440	110,263,430
Community & Economic Development	(351,860)	-	15,999,020	82,713,220
Non Departmental and Port	170	143,334,190	11,700,000	268,673,240
Capital Improvement Projects	3,501,580	-	316,050	31,003,290
Grand Total	**$2,909,430**	**$143,381,360**	**$45,469,630**	**$1,016,608,590**

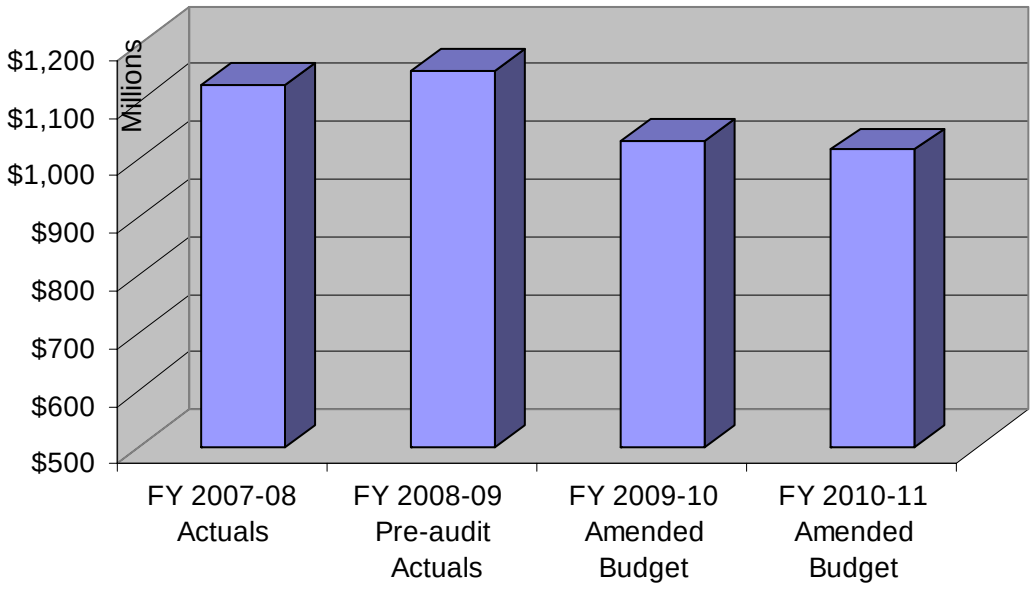
ALL FUNDS EXPENDITURES BY DEPARTMENT: FY 2009-11

Agency / Department	FY 2007-08 Actuals	FY 2008-09 Pre-audit Actuals	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Mayor	$3,866,439	$3,643,394	$2,399,500	$2,447,650
City Council	5,076,130	4,689,438	4,882,050	4,911,830
City Administrator	15,382,881	13,496,837	10,745,750	10,962,090
City Attorney	15,402,600	14,690,342	13,450,190	13,712,170
City Auditor	1,316,972	1,738,043	1,564,810	1,451,740
City Clerk	2,837,149	1,926,829	2,898,620	3,227,580
Contracting and Purchasing	2,913,569	2,587,410	2,707,070	2,777,820
Information Technology	17,893,022	15,886,298	14,250,490	14,271,760
Finance and Management	37,151,379	37,182,808	28,430,430	28,153,490
Human Resources	7,049,253	9,496,549	7,037,580	7,137,560
Police Services	227,671,124	233,963,572	213,525,180	216,784,240
Fire Services	119,738,034	120,804,792	109,521,700	110,552,310
Museum	7,641,117	7,034,951	6,671,940	6,675,410
Library	23,979,354	21,870,936	23,276,770	23,859,020
Parks and Recreation	21,407,004	21,544,785	20,350,940	20,442,990
Human Services	56,457,536	61,393,522	57,101,780	56,587,750
Public Works	126,244,311	119,136,224	111,483,570	110,263,430
Community & Economic Development	92,714,426	108,619,406	85,165,570	82,713,220
Non-Departmental	267,710,473	287,660,285	267,032,080	268,673,240
Subtotal Expenditures	**$1,052,452,774**	**$1,087,366,422**	**$982,496,020**	**$985,605,300**
Capital Improvement Projects	75,972,059	65,366,311	50,789,950	31,003,290
Grand Total	**$1,128,424,833**	**$1,152,732,733**	**$1,033,285,970**	**$1,016,608,590**

BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) ALL FUNDS EXPENDITURE BY DEPARTMENT



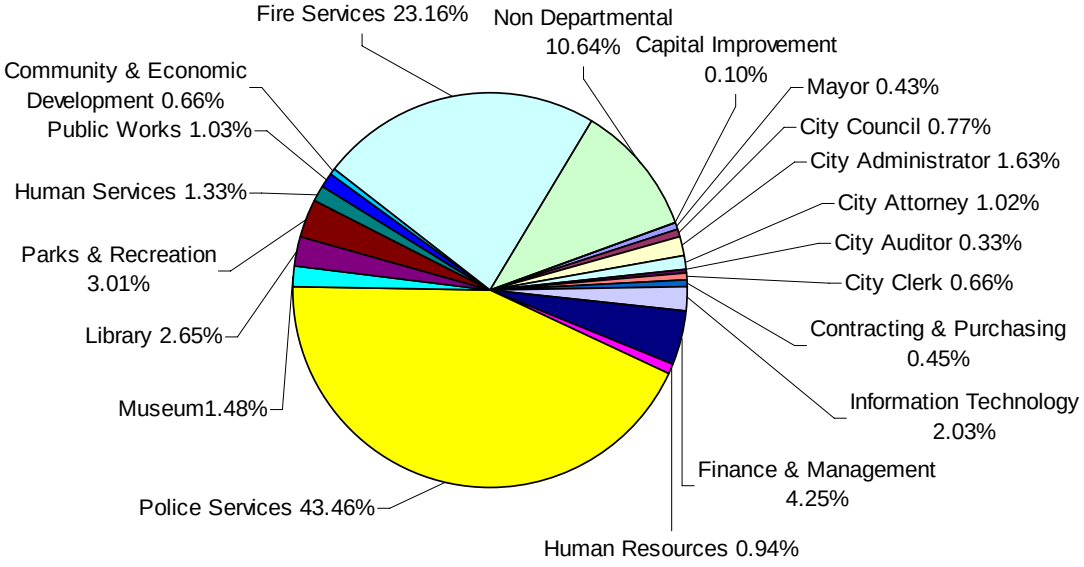
HISTORICAL CHANGES IN ALL FUNDS



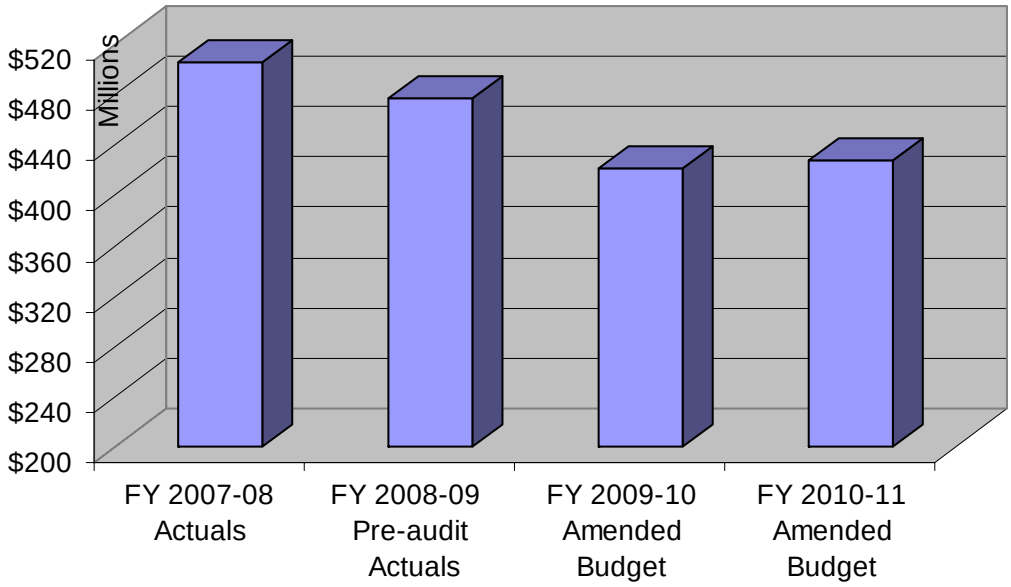
GENERAL PURPOSE FUND EXPENDITURES BY DEPARTMENT: FY 2009-11

Agency / Department	FY 2007-08 Actuals	FY 2008-09 Pre-audit Actuals	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget
Mayor	$3,220,044	$2,811,398	$1,804,890	$1,846,490
City Council	3,658,799	3,310,176	3,251,830	3,259,360
City Administrator	9,265,351	6,953,451	6,497,930	7,299,030
City Attorney	9,367,818	5,884,958	3,643,240	5,022,790
City Auditor	1,171,124	1,594,737	1,338,840	1,451,560
City Clerk	2,769,349	1,859,949	2,630,840	2,953,130
Contracting and Purchasing	1,890,958	1,927,528	1,873,560	1,920,920
Information Technology	11,432,493	10,295,391	7,996,690	9,193,640
Finance and Management	23,307,585	23,265,475	18,223,210	17,870,090
Human Resources	6,307,202	5,898,792	3,821,050	4,027,100
Police Services	201,712,905	206,284,586	183,315,150	185,142,790
Fire Services	107,177,193	105,139,584	97,571,610	98,764,910
Museum	6,986,880	6,516,535	6,282,980	6,283,330
Library	11,942,708	10,591,829	10,899,680	11,529,190
Parks and Recreation	15,000,975	12,968,719	12,744,150	12,788,270
Human Services	6,553,772	5,793,379	5,811,110	5,469,870
Public Works	2,405,577	2,644,366	4,441,730	4,275,070
Community & Economic Development	2,428,077	2,123,090	3,081,940	2,508,360
Non Departmental and Port	71,737,975	60,125,492	45,381,440	44,807,850
Subtotal Expenditures	**$498,336,785**	**$475,989,436**	**$420,611,870**	**$426,413,750**
Capital Improvement Projects	6,164,709	767,120	406,840	420,490
Grand Total	**$504,501,494**	**$476,756,556**	**$421,018,710**	**$426,834,240**

BREAKDOWN OF FY 2009-11 (2 YEAR TOTAL) GENERAL PURPOSE FUND EXPENDITURE BY DEPARTMENT



HISTORICAL CHANGES IN GENERAL PURPOSE FUNDS



NOTES

OTHER BUDGET INFORMATION

NOTES

NEGATIVE FUNDS

Many non-GPF City funds have serious financial issues, specifically, negative fund balances. Some result from historical overspending and/or under-recovery. Others stem from more recent operational shortfalls (cost increases outpacing revenue growth).

Funds with historical negatives include: Self-Insurance Liability Fund (-$21.5 million un-audited FY 2008-09 ending fund balance), Kaiser Convention Center Fund (-$4 million), Equipment Fund (-$15.5 million), and Facilities Fund (-$31.3 million). These negative balances harm the overall health of the City's assets by borrowing from the available positive funds, such as the General Purpose Fund, internal pension assets, deferred leave balances, etc. Except for the GPF, these other positive funds are mostly restricted, and funds borrowed from them will require repayment.

Funds with recent, operational shortfalls include: Comprehensive Clean-Up (-$0.5 million un-audited FY 2008-09 ending fund balance), OPRCA Self Sustaining Revolving (-$1.0 million), 2006 FEMA Spring and Winter Storm (-$0.7 million combined), selected U.S. Housing and Urban Development funds (-$5.9 million), California Library Services (-$1.2 million) and ORA Grants (-$1.3 million). Largely, these negative funds will be addressed through grant reimbursements and/or expenditure/carryforward reductions.

In the next several pages, ending fund balances for FY 2007-08 (audited) and FY 2008-09 (pre-audit) are presented in terms of strategies for resolving negative balances.

There are various funds in the City with negative balances, categorized as follows:

1. **Negative Internal Services Funds:** Internal services funds are funds used to account for goods or services given to one department by another on a cost-reimbursement basis. These funds are profit-and-loss oriented. Repayment schedules were established in FY 2005-07 but not followed. For FY 2009-11, the City Council approved continuation of negative fund repayment, as well as cost reductions for the Equipment and Facilities funds.
2. **Selected General Funds on Existing Repayment Schedules:** These include the Self-Insurance Liability, Henry J. Kaiser Convention Center, Telecommunications Reserve and Contract Administration Fee funds. Repayment schedules were also established in FY 2005-07 and have been followed since. However, for FY 2009-10 only, the City Council approved suspension of repayments to these funds, with resumption scheduled for FY 2010-11.
3. **Negative Funds Not Requiring One-Time Revenues:** These negative balances exist in other City-controlled funds including the Mandatory Refuse Program, Comprehensive Clean-Up, Multipurpose Reserve, and Grant Clearing funds. The FY 2009-11 Adopted Budget includes rate increases, cost reductions, and other transfers from positive funds to mitigate negative balances.
4. **Negative Funds Requiring One-Time Revenues:** These are funds with historical negatives whose only balancing option is an infusion of one-time revenues, or the write-off of negatives against the General Purpose Fund.
5. **Negative Grant Funds:** These negatives are generally caused by lagging draw-downs, requirements to expend prior to reimbursement and, in rare cases, disallowed expenditures. Departments have been developing plans and timelines to address these negatives, conducting research as necessary with assistance from the Finance and Management Agency along with the Budget Office.
6. **Other Negative Funds:** These funds are primarily capital, bond and trust/agency funds. They are minor, manageable and require follow-up by the Finance and Management Agency.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
1. Negative Internal Service Funds (Cash Basis)					
4100	Equipment	PWA	($20,181,922)	($15,496,396)	This fund is currently on a repayment plan as part of the FY 2009-11 Adopted Budget. Reduction in negative fund balance was due in part to the additional revenue collected to cover the actual maintenance cost.
4200	Radio / Telecommunications	DIT	55,718	(355,179)	Addressed prior years' non-payments or underpayments from participating agencies during FY 2009-11 budget development. Appropriations have been increased to cover negative fund balance.
4300	Reproduction	DIT	(5,920)	(124,170)	Actual revenue came in under budget, creating a negative fund balance. Reproduction jobs have decreased due to budget constraints. Staff is developing a plan to eliminate the negative balance.
4400	City Facilities	PWA	(26,416,474)	(31,314,583)	This fund is currently on a repayment plan as part of the FY 2009-11 Adopted Budget. The FY 2008-09 Adopted Budget had a structural deficit of $5.8 million, increasing the negative fund balance.
4500	Central Stores	FMA	(4,376,202)	(5,319,566)	Negative balance will be paid down with funds collected through the established assessment schedule.
4550	Purchasing	DCP	(1,550,766)	(1,445,134)	Negative balance will be paid down with funds collected through the established assessment schedule.
	Subtotal		**($52,475,567)**	**($54,055,029)**	
2. Selected General Funds on existing repayment schedules					
1100	Self Insurance Liability	Budget Office	(22,592,288)	(21,452,416)	Negative balance will be paid down with funds collected through the established repayment schedule; and recovery of legal costs.
1730	Henry J Kaiser Convention Center	Budget Office	(5,215,747)	(4,682,662)	Negative balance will be paid down with funds collected through the established repayment schedule.
1760	Telecommunications Reserve	Budget Office	(1,122,034)	(1,222,682)	Negative balance will be paid down with funds collected through the established repayment schedule.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
2. Selected General Funds on existing repayment schedules (continued)					
1790	Contract Administration Fee	DCP	(4,649,775)	(4,107,651)	Negative balance will be paid down with funds collected through the established assessment schedule.
	Subtotal		**(33,579,844)**	**(31,465,411)**	
3. Negative Funds NOT requiring one-time revenues					
1700	Mandatory Refuse Program	FMA	(7,375,550)	(9,424,921)	Rising lien receivables due to non-payments of garbage fees, and previous multiple transfers to GPF. Negative funds should be eliminated when liens are collected through sale of properties, and the approved surcharge rate increase.
1720	Comprehensive Clean-up	PWA	678,007	(513,567)	Staff is preparing analysis of the causes of the negative fund balance. Anticipated under spending will be used in FY 2009-10 to "pay back" current negative fund balance.
1750	Multipurpose Reserve	CEDA	(3,170,176)	(3,887,067)	Garage automation and capital improvements in FY 2009-11, along with better revenue management, are expected to improve the fiscal condition of the fund.
7760	Grant Clearing	CEDA / PWA	(2,859,594)	(2,064,986)	This fund is currently on a repayment plan (2-3 year) in conjunction with CEDA and FMA.
7780	Oakland Redevelopment Agency Projects (ORA)	CEDA	(769,790)	(705,599)	Funds are being advanced to the City from ORA to increase positive interest earning; research will be complete by December 2009 to identify any unreimbursed charges.
	Subtotal		**(13,497,103)**	**(16,596,140)**	
4. Negative Funds requiring one-time revenues					
1600	Underground District Revolving Fund	PWA	(2,423,142)	(2,471,453)	Increase in negative balance due to negative interest charges. Existing large negative fund balance is due to old unreimbursable projects.
5500	Municipal Capital Improvement	CEDA / CIP / Budget Office	(4,644,609)	(4,384,781)	Receivable of $0.5 million collected in FY 2008-09, but offset by interest charges.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
4. Negative Funds requiring one-time revenues (continued)					
5999	Miscellaneous Capital Projects	CEDA / CIP / Budget Office	(3,887,804)	(3,969,052)	Multiple departments have contributed to the negative fund blance (DIT, Non-Dept., CEDA/DEC, PWA). Staff is preparing analysis to identify source of overspending and develop plan for elimination of negative fund balance.
7400	Security Deposits - California Waste Solutions	OPD	(46,608)	-	Negative balance eliminated.
7660	Museum Preservation Trust	Museum	(137,338)	(140,077)	Proposed to use positive balance from Major Gifts Trust Fund (7680) to eliminate negative and close the fund; pending FMA research/action.
7752	Rehabilitation Trust: City Funded	FMA	(1,039,999)	(1,039,999)	Staff is preparing analysis of the causes of the negative fund balance.
	Subtotal		**(12,179,501)**	**(12,005,362)**	
5. Negative Grant Funds					
2061	2006 FEMA: 1628 Winter Storms	CEDA	45	(235,392)	Finalizing projects, and drawdowns will be cleaned up by December 2009.
2062	2006 FEMA: 1646 Spring Storms	CEDA	(158,886)	(462,670)	Finalizing projects, and drawdowns will be cleaned up by December 2009.
2081	2008 Winter Storm	PWA	(18,446)	35,879	Negative balance eliminated.
2102	Department of Agriculture	DHS	(192,287)	(84,915)	Pending drawdown of $20k; disallowed vehicle charges from Summer Food Service Program $28k should be transferred back to Equipment Fund; and old non-DHS projects $36k.
2103	HUD-ESG/SHP/HOPWA	DHS	(7,845,904)	(5,768,976)	Original existing uncollectible balance prior to program transfer to DHS ($4.0M); Uncollectible amounts due to HUD modified cost reimbursement methodology ($1.2M); and to be billed ($0.5M).
2105	HUD-EDI Grants	CEDA	104,527	(130,165)	FY 2008-09 final draw pending, which will eliminate negative.
2106	Department of Defense	CEDA	(297,925)	-	Negative eliminated via payment from the Army Base redev area. Fund is closing.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
5. Negative Grant Funds (continued)					
2108	HUD-CDBG	CEDA	1,947,139	(1,003,282)	FY 2008-09 final draw completed in July totaling $2.2M, which eliminated the negative.
2112	Department of Justice	OPD	10,403	(56,542)	Staff is preparing analysis of the causes of the negative fund balance.
2114	Department of Labor	DHS	(1,072,891)	(173,142)	CEDA drew down over $900k to close out DOL grants. DHS has $12k pending drawdowns. Remaining negative balance are unallowed fringe benefits and pending overhead cost waiver adjustments for Senior AIDES participants (non-employees).
2118	National Foundation of the Arts and Humanities	OPR	(83,697)	(83,697)	Staff is preparing analysis of the causes of the negative fund balance.
2120	Federal Action Agency	DHS	(116,014)	(93,214)	Negative fund balance cleared in the beginning of FY 2009-10.
2123	US Dept of Homeland Security	Fire	(244,858)	(915,459)	Homeland Security Grants received payments subsequently early in FY 2009-10. This is a reimbursement grant and thus, it is showing negative until the grants are fully reimbursed before December 2009.
2124	Federal Emergency Management Agency (FEMA)	Fire	(3,471,623)	(3,638,832)	Urban Search & Rescue (USAR) Grant received payments subsequently in early FY 2009-10. The is a reimbursement grant and thus, it is showing negative because it is not rolled over to FY 2009-10. There is cash drawdown in the amount of $0.17 million.
2126	Department of Education	Library	(154,390)	(154,875)	Staff is preparing analysis of the causes of the negative fund balance.
2128	Department of Health and Human Services	DHS	(80,921)	(1,213,611)	$1.17 million of negative fund balance originated from the City's legacy financial system (pre-Oracle). The likelihood of collecting this amount is remote. $40,000 of net expenditures are pending collection.
2134	California Parks and Recreation	CEDA	(1,093,726)	(848,097)	Drawdown requests on current grants are up-to-date; research will be completed by December 2009 to identify cause of historic negative.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
5. Negative Grant Funds (continued)					
2141	State Traffic Congestion Relief - Proposition 42	CEDA	(198,216)	243,653	Negative eliminated by underspending compared to actual revenue.
2144	California Housing and Community Development	CEDA/DHS	746	(4,102)	Request for reimbursement is in process, and is anticipated to be received in the first quarter of FY 2009-10.
2148	California Library Services	Library	2,372	(1,196,510)	Staff is preparing analysis of the causes of the negative fund balance.
2152	California Board of Corrections	OPD	(80,935)	(15,034)	Staff is preparing analysis of the causes of the negative fund balance.
2154	California Integrated Waste Management Board	PWA	(330,692)	(343,428)	Staff is preparing analysis of the causes of the negative fund balance. Once variances are identified, departments will be contacted to assist in preparing prior year adjustments to move ineligible grant charges to other matching fund sources.
2158	5th Year State COPS Grant, AB 1913, Statutes of 2000	OPD	340,587	(165,149)	Staff is preparing analysis of the causes of the negative fund balance.
2162	Metro Transportation Com: TDA	CEDA	(127,524)	(64,116)	Draw down requests on current grants are up-to-date; research will be completed by December 2009 to identify cause of historic negative.
2163	Metro Transportation Com: Program Grant	CEDA	(72,734)	(231,347)	Draw down requests on current grants are up-to-date; research will be completed by December 2009 to identify cause of historic negative.
2164	Congestion Mitigation & Air Quality (CMAQ)	CEDA	(890,728)	(147,367)	Draw down requests on current grants are up-to-date; research will be completed by December 2009 to identify cause of historic negative.
2185	Oakland Redevelopment Agency Grants	CEDA	2,441,934	(1,338,787)	FY 2008-09 final draw was completed to eliminate negative; positive cash of $1.4 million as of August 2009.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
5. Negative Grant Funds (continued)					
2190	Private Grants	DHS	(409,906)	(276,592)	Negative funds originating from City Attorney's Office and Capital Improvement Projects. DHS in contact with CAO and CIP to determine resolution.
2213	Measure B: Paratransit - ACTIA	DHS	38,979	(250,358)	All drawdowns on current grants will be processed in the current year and will eliminate negative balance.
2214	ACTIA Reimbursable Grants	CEDA	(342,795)	(378,635)	Drawdown requests on current grants are up-to-date; research will be completed by December 2009 to identify cause of historic negative.
2230	State Gas Tax	PWA	(12,887)	(971,147)	Additional revenue received early in FY 2009-10 reduced the negative fund balance to -$0.2 million.
2310	Lighting and Landscape Assessment District	PWA / CEDA	(4,032,012)	(6,020,497)	Negative fund balance was proposed to be eliminated through use of one-time revenues, which were later diverted to balance the General Purpose Fund. Negative balance was due to past structural deficits.
2400	Senior Citizens Bonds	DHS	(3,576)	44	Negative balance eliminated.
2511	Local Law Enforce Block Grant (LLEBG) 2001	OPD	(17,087)	(17,087)	Staff is preparing analysis of the causes of the negative fund balance.
2513	Local Law Enforce Block Grant (LLEBG) 2003	OPD	(239,153)	(239,153)	Staff is preparing analysis of the causes of the negative fund balance.
2602	Department of Labor (ARRA)	DHS	-	(3,014)	Negative fund balance cleared in the beginning of FY 2009-10.
2810	Rehabilitation Trust Loans	CEDA	(2,499)	(2,499)	Fund inactive; CEDA is working with FMA to identify appropriate source to eliminate negative and close fund.
2820	Community Development Rehabilitation Loan Section 312	CEDA	(3,172)	(3,172)	Fund inactive; CEDA is working with FMA to identify appropriate source to eliminate negative and close fund.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
5. Negative Grant Funds (continued)					
2822	Title I Loans: Revolving	CEDA	(30,431)	(30,431)	Fund inactive; CEDA is working with FMA to identify appropriate source to eliminate negative and close fund.
2824	FHA 203k Loan: Revolving	CEDA	(17,808)	(17,808)	Fund inactive; CEDA is working with FMA to identify appropriate source to eliminate negative and close fund.
2916	Vice Crimes Protection - Court Ordered to Police	OPD	(1,973)	(1,973)	Staff is preparing analysis of the causes of the negative fund balance.
2990	Public Works Grants	PWA	(856,569)	(1,161,436)	Staff is preparing analysis of the causes of the negative fund balance by Agency, and will ask responsible departments to assist in preparing prior year adjustments to move ineligible grant charges to other matching fund sources.
2992	Parks and Recreation Grants	OPR	(2,583,736)	(2,590,857)	The large negative balance occurred in FY 1993-94 and likely cannot be recovered. OPR was not the custodian of the fund, and no supporting documentation was found. OPR is anticipating a $7,121 grant reimbursement.
	Subtotal		**(20,199,268)**	**(30,053,791)**	
6. Other Negative Funds					
5012	JPFA Admin Building: Series 1996	CEDA	(1,661,739)	(1,596,959)	CEDA proposed to FMA to use positive balance from CHW Insurance Proceeds Fund (5502) to eliminate negative and close fund; pending FMA research/action.
6015	COP-Oakland Museum 2002 Series A	FMA	(547,309)	(2,945)	Negative balance will be eliminated in FY 2009-10.
6570	JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	Non Dept / Debt Service	(139,781)	(142,324)	Negative balance will be eliminated overtime through transfers of excess funds from lower bonds.
6999	Miscellaneous Debt Service	FMA	(48,386)	(49,351)	Staff is preparing analysis of the causes of the negative fund balance.

SUMMARY OF NEGATIVE FUNDS BY CATEGORY (continued)

Fund & Description		Assigned Agency / Dept	FY 2007-08 Ending Fund Balance (Audited)	FY 2008-09 Ending Fund Balance (Pre-audit)	Status
6. Other Negative Funds (continued)					
7520	Caring for Oaklanders in Need (COIN)	Library	(2,727)	-	Negative balance eliminated.
7700	Earthquake Relief Efforts	Fire	(302)	-	Prior year accounting adjustment eliminated negative fund balance.
	Subtotal		**(2,400,243)**	**(1,791,580)**	
Grand Total			**(134,331,526)**	**(145,967,314)**	

TEN-YEAR REPAYMENT PLAN FOR FUNDS WITH NEGATIVE BALANCES

Certain funds with negative fund balances, such as the Kaiser Convention Center Fund, Telecommunication Fund, and Contract Compliance Fund, were put on 10-year repayment schedules during FY 2005-07. The plan involves the GPF amortizing the negative balance in these funds and making annual transfers over a 10-year period. These schedules have been adhered to since they were approved in FY 2005-07. For FY 2009-10 only repayments from the General Purpose Fund to the Self-Insurance Liability, Kaiser Convention Center, Telecommunications, and Contract Compliance Funds will be suspended. Repayment to the funds from the General Purpose Fund will resume in FY 2010-11.

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES

SELF-INSURANCE FUND (1100) FINANCIAL PROJECTION

Beginning Fund Deficit **$ (21,452,416)**	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Transfer GPF Portion	Amount of Transfer Non-GPF Portion	Change in Transfer	Increase in Subsidy
2009-10	17,105,760	16,979,658	126,102	(21,326,314)	15,627,992	1,477,768	-	-
2010-11	18,091,260	16,640,210	1,451,050	(19,875,264)	16,591,773	1,499,481	985,494	6%
2011-12	19,038,477	17,231,635	1,806,842	(18,068,421)	17,509,007	1,529,471	947,223	5%
2012-13	19,750,149	17,943,307	1,806,842	(16,261,579)	18,190,089	1,560,060	711,672	4%
2013-14	20,411,312	18,604,470	1,806,842	(14,454,737)	18,820,051	1,591,261	661,163	3%
2014-15	21,242,311	19,435,469	1,806,842	(12,647,895)	19,619,225	1,623,086	830,999	4%
2015-16	22,068,089	20,261,247	1,806,842	(10,841,053)	20,412,541	1,655,548	825,778	4%
2016-17	23,026,636	21,219,794	1,806,842	(9,034,211)	21,337,977	1,688,659	958,547	4%
2017-18	24,088,723	22,281,881	1,806,842	(7,227,369)	22,366,291	1,722,432	1,062,087	5%
2018-19	25,046,844	23,240,002	1,806,842	(5,420,526)	23,052,521	1,994,323	958,121	4%
2019-20	26,046,164	24,239,322	1,806,842	(3,613,684)	23,970,797	2,075,367	999,320	4%
2020-21	27,088,455	25,281,613	1,806,842	(1,806,842)	24,928,653	2,159,802	1,042,291	4%
2021-22	28,175,564	26,368,722	1,806,842	0	25,927,792	2,247,772	1,087,109	4%

*Expenditure growth is projected based from Phoenix Model actuary report for year ending June 30, 2008.

KAISER CONVENTION CENTER FUND (1730) FINANCIAL PROJECTION

Beginning Fund Deficit **$ (4,682,662)**	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2009-10	0	-	0	(4,682,662)	0	-	0%
2010-11	625,540	-	625,540	(4,057,122)	625,540	625,540	0%
2011-12	579,589	-	579,589	(3,477,533)	579,589	(45,951)	0%
2012-13	579,589	-	579,589	(2,897,944)	579,589	-	0%
2013-14	579,589	-	579,589	(2,318,356)	579,589	-	0%
2014-15	579,589	-	579,589	(1,738,767)	579,589	-	0%
2015-16	579,589	-	579,589	(1,159,178)	579,589	-	0%
2016-17	579,589	-	579,589	(579,589)	579,589	-	0%
2017-18	579,589	-	579,589	0	579,589	-	0%

*No Activity.

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES (continued)

TELECOMMUNICATIONS FUND (1760) FINANCIAL PROJECTION

Beginning Fund Deficit $ (1,222,682)	Non-subsidy Revenue*	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Increase in Subsidy
2009-10	1,143,720	1,143,720	1,125,920	17,800	(1,204,882)	-	0%
2010-11	1,143,720	1,409,260	1,119,650	289,610	(915,272)	265,540	
2011-12	1,143,720	2,078,412	1,153,240	925,172	9,900	934,692	

*Revenue growth from COMCAST franchise fees is projected at 3% per year; annual expenditure growth is also projected at 3%.

CONTRACT COMPLIANCE FUND (1790) FINANCIAL PROJECTION

Beginning Fund Deficit $ (4,107,651)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2009-10	0	-	0	(4,107,651)	0	-	0%
2010-11	630,020	-	630,020	(3,477,631)	630,020	630,020	0%
2011-12	579,605	-	579,605	(2,898,026)	579,605	(50,415)	0%
2012-13	579,605	-	579,605	(2,318,421)	579,605	-	0%
2013-14	579,605	-	579,605	(1,738,816)	579,605	-	0%
2014-15	579,605	-	579,605	(1,159,210)	579,605	-	0%
2015-16	579,605	-	579,605	(579,605)	579,605	-	100%
2015-16	579,605	-	579,605	0	579,605	-	100%

*No Activity.

EQUIPMENT FUND (4100) FINANCIAL PROJECTION

Beginning Cash Deficit $ (15,496,396)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	16,327,920	351,740	16,679,660	16,973,090	(293,430)	(15,789,826)	6,867,720	0%
2010-11	16,453,910	30,390	16,484,300	15,650,710	833,590	(14,956,236)	6,750,530	1%
2011-12	17,693,370	452,898	18,146,268	16,276,738	1,869,530	(13,086,707)	7,431,215	8%
2012-13	18,250,963	546,375	18,797,337	16,927,808	1,869,530	(11,217,177)	7,665,404	3%
2013-14	18,834,599	639,851	19,474,450	17,604,920	1,869,530	(9,347,648)	7,910,531	3%
2014-15	19,445,319	733,328	20,178,647	18,309,117	1,869,530	(7,478,118)	8,167,034	3%
2015-16	20,084,207	826,804	20,911,011	19,041,482	1,869,530	(5,608,589)	8,435,367	3%
2016-17	20,752,390	920,281	21,672,671	19,803,141	1,869,530	(3,739,059)	8,716,004	3%
2017-18	21,451,039	1,013,757	22,464,796	20,595,267	1,869,530	(1,869,530)	9,009,436	3%
2018-19	22,181,373	1,107,234	23,288,607	21,419,077	1,869,530	0	9,316,177	3%

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES (continued)

FACILITIES FUND (4400) FINANCIAL PROJECTION

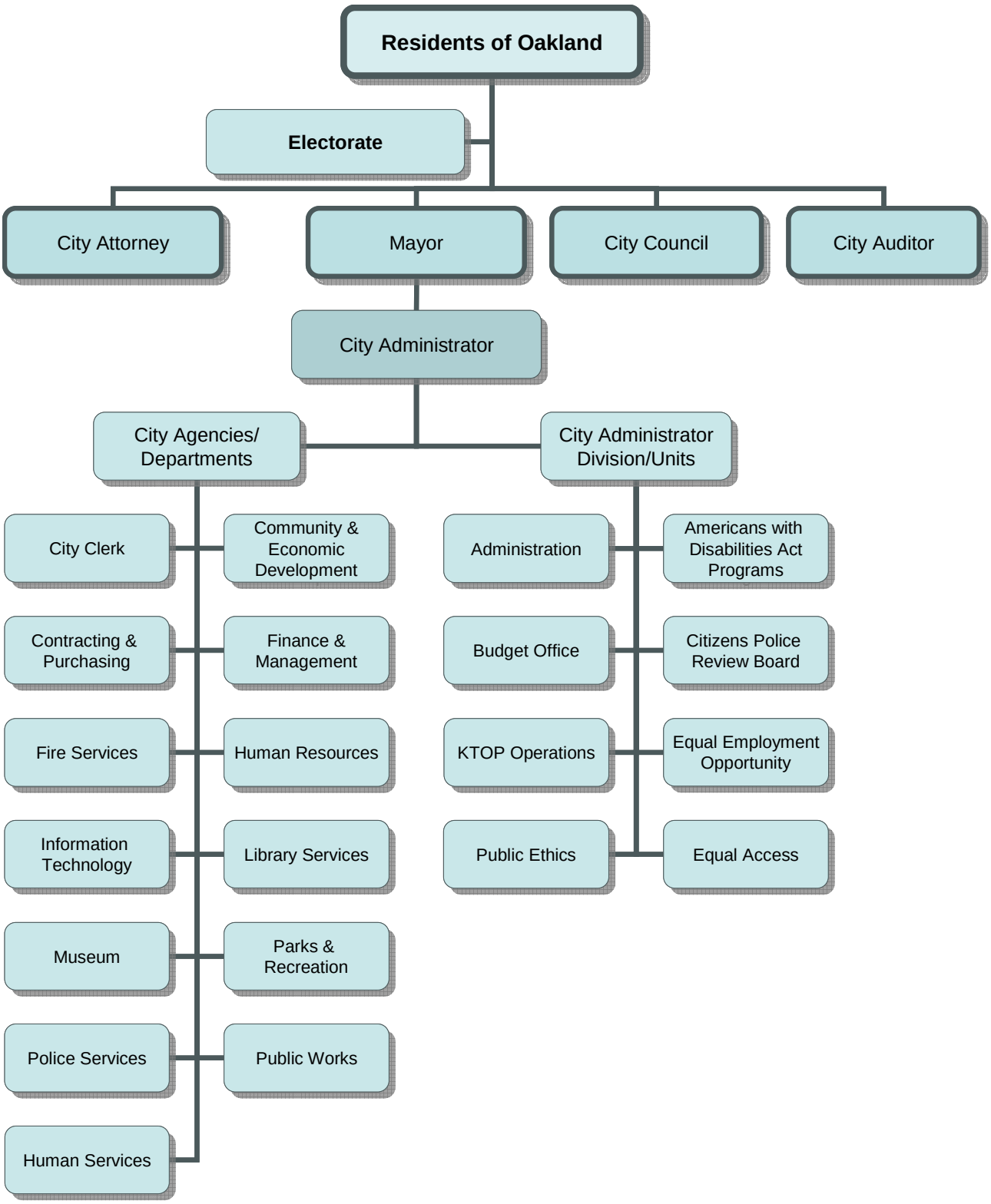
Beginning Cash Deficit **$ (31,314,583)**	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	23,373,200	(1,574,620)	21,798,580	21,829,170	(30,590)	(31,345,173)	14,857,550	0%
2010-11	23,579,270	(2,169,770)	21,409,500	21,922,160	(512,660)	(31,857,833)	14,989,200	1%
2011-12	25,071,609	(1,382,892)	23,688,718	23,314,760	373,958	(31,483,876)	16,045,830	6%
2012-13	26,658,399	(1,364,194)	25,294,205	24,022,317	1,271,888	(30,211,987)	17,061,375	6%
2013-14	28,345,617	(1,300,599)	27,045,018	24,900,329	2,144,689	(28,067,298)	18,141,195	6%
2014-15	30,139,620	(1,193,365)	28,946,255	25,818,183	3,128,072	(24,939,226)	19,289,357	6%
2015-16	32,047,166	(1,036,961)	31,010,205	26,777,780	4,232,425	(20,706,801)	20,510,186	6%
2016-17	34,075,441	(825,340)	33,250,101	27,781,110	5,468,991	(15,237,811)	21,808,282	6%
2017-18	36,232,086	(551,891)	35,680,196	28,830,262	6,849,934	(8,387,877)	23,188,535	6%
2018-19	38,525,226	(209,394)	38,315,306	29,927,429	8,387,877	0	24,656,145	6%

PURCHASING FUND (4550) FINANCIAL PROJECTION

Beginning Cash Deficit **$ (1,445,134)**	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	970,650	1,530	972,180	716,920	255,260	(1,189,874)	90,350	0%
2010-11	983,860	1,830	985,690	736,900	248,790	(941,084)	91,590	1%
2011-12	996,062	2,000	998,062	751,638	246,424	(694,660)	92,726	1%
2012-13	973,960	2,000	975,960	766,671	209,290	(485,371)	90,668	1%
2013-14	952,349	2,000	954,349	782,004	172,345	(313,026)	88,657	1%
2014-15	931,218	2,000	933,218	797,644	135,574	(177,452)	86,689	1%
2015-16	910,555	2,000	912,555	813,597	98,958	(78,494)	84,766	1%
2016-17	890,351	2,000	892,351	829,869	62,482	(16,011)	82,885	1%
2017-18	870,596	2,000	872,596	846,466	26,129	10,118	81,046	1%
2018-19	851,278	2,000	853,278	863,396	(10,118)	0	79,248	1%

CITY OF OAKLAND

ORGANIZATIONAL SUMMARY



SUMMARY OF POSITIONS BY AGENCY/DEPARTMENT
FY 1998-99 THROUGH FY 2010-11
(In Full Time Equivalents)

Agency/Department	FY 1998-99 Adopted Budget FTE	FY 1999-00 Adopted Budget FTE	FY 2000-01 Adopted Budget FTE	FY 2001-02 Adopted Budget FTE	FY 2002-03 Adopted Budget FTE	FY 2003-04 Adopted Budget FTE
Mayor	14.50	13.50	13.50	13.50	13.50	17.00
City Council	31.00	33.00	33.00	33.00	33.00	31.50
City Administrator	40.00	67.00	67.00	76.50	77.50	76.40
City Attorney	55.35	65.85	65.85	79.18	91.00	79.00
City Auditor	10.00	12.00	12.00	12.00	12.00	10.00
City Clerk	23.81	13.00	13.00	13.00	13.00	12.00
Contracting & Purchasing*						
Information Technology*						
Finance & Management	194.50	256.50	256.50	287.00	290.00	292.00
Human Resources**	46.57	46.57	46.57	45.75	45.75	36.75
Police Service	1,128.68	1,220.45	1,215.70	1,284.69	1,293.19	1,181.21
Fire Service	553.50	557.50	557.50	566.00	582.00	586.67
Museum	94.12	88.91	88.91	91.06	91.06	83.85
Human Services	252.73	280.87	276.37	291.66	292.66	308.92
Parks & Recreation	322.11	342.84	352.13	411.93	413.18	362.66
Library Services	226.10	223.15	220.96	253.48	264.29	215.73
Public Works	706.93	657.18	653.68	691.00	692.50	652.42
Community & Economic Development Agency	302.88	342.71	346.71	410.76	425.21	301.50
TOTAL FTE	**4,006.78**	**4,227.03**	**4,225.38**	**4,564.51**	**4,633.84**	**4,247.61**

**The Department of Contracting and Purchasing and Information Technology were divisions of the Finance and Management Agency through the end of FY 2006-07. These departments' position numbers are reflected within the Finance & Management Agency for FY 1997-98 though FY 2006-07.*

***Human Resources was a division of the Finance and Management Agency through the end of FY 2008-09.*

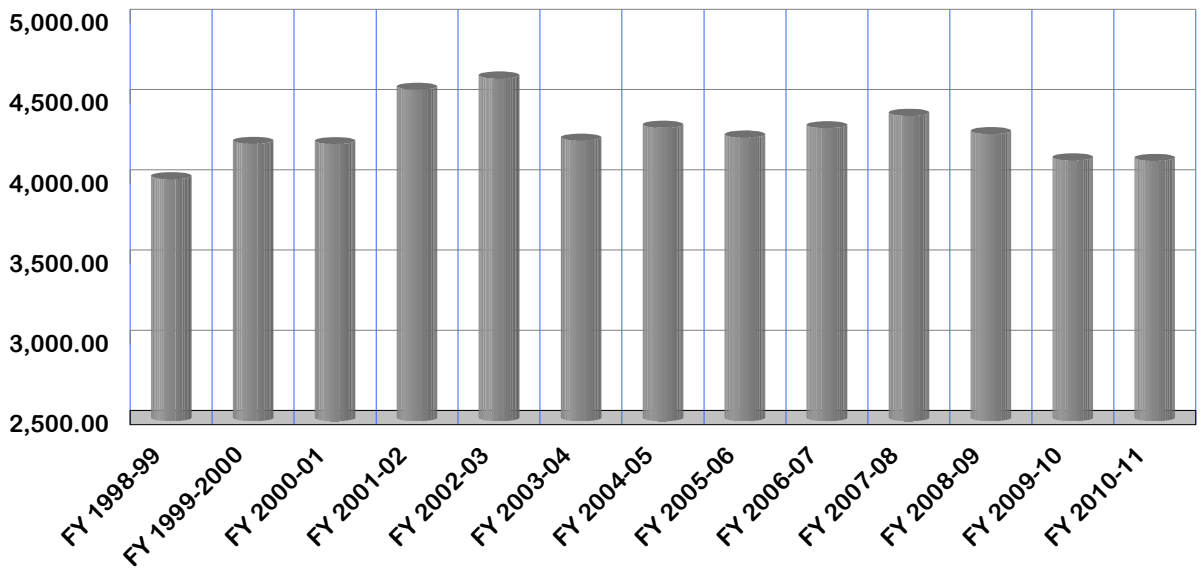
SUMMARY OF POSITIONS BY AGENCY/DEPARTMENT
FY 1998-99 THROUGH FY 2010-11
(In Full Time Equivalents)

FY 2004-05 Midcycle Amended Budget FTE	FY 2005-06 Adopted Budget FTE	FY 2006-07 Midcycle Amended FTE	FY 2007-08 Adopted Budget FTE	FY 2008-09 October Budget Revise FTE	FY 2009-10 Amended Budget FTE	FY 2010-11 Amended Budget FTE
17.00	17.00	16.00	24.00	23.00	13.50	13.50
31.50	31.50	31.50	35.50	35.50	35.50	35.50
88.05	89.30	93.80	84.80	79.30	66.60	66.60
79.65	77.65	78.65	79.35	77.00	74.00	74.00
10.00	10.00	10.00	10.00	10.00	10.00	10.00
14.00	12.00	12.00	13.00	11.50	11.50	11.50
			28.00	25.00	23.50	23.50
			100.00	86.00	80.00	76.00
293.00	306.05	314.05	231.05	228.25	229.30	228.30
37.75	45.75	59.00	63.00	58.00	42.00	42.00
1,175.63	1,153.63	1,162.13	1,180.13	1,166.13	1,159.13	1,158.13
587.67	587.00	588.00	596.00	594.75	586.45	586.45
73.54	61.77	51.92	51.83	44.95	44.95	44.95
308.39	285.86	289.56	286.63	284.27	276.75	275.75
220.64	210.15	211.83	241.32	237.93	220.99	220.99
253.49	244.89	249.06	232.24	217.29	211.00	215.04
839.59	838.16	852.81	686.81	644.03	587.35	587.35
297.30	295.22	304.72	457.72	464.62	451.60	451.60
4,327.20	**4,265.93**	**4,325.03**	**4,401.38**	**4,287.52**	**4,124.12**	**4,121.16**

**The Department of Contracting and Purchasing and Information Technology were divisions of the Finance and Management Agency through the end of FY 2006-07. These departments' position numbers are reflected within the Finance & Management Agency for FY 1997-98 though FY 2006-07.*

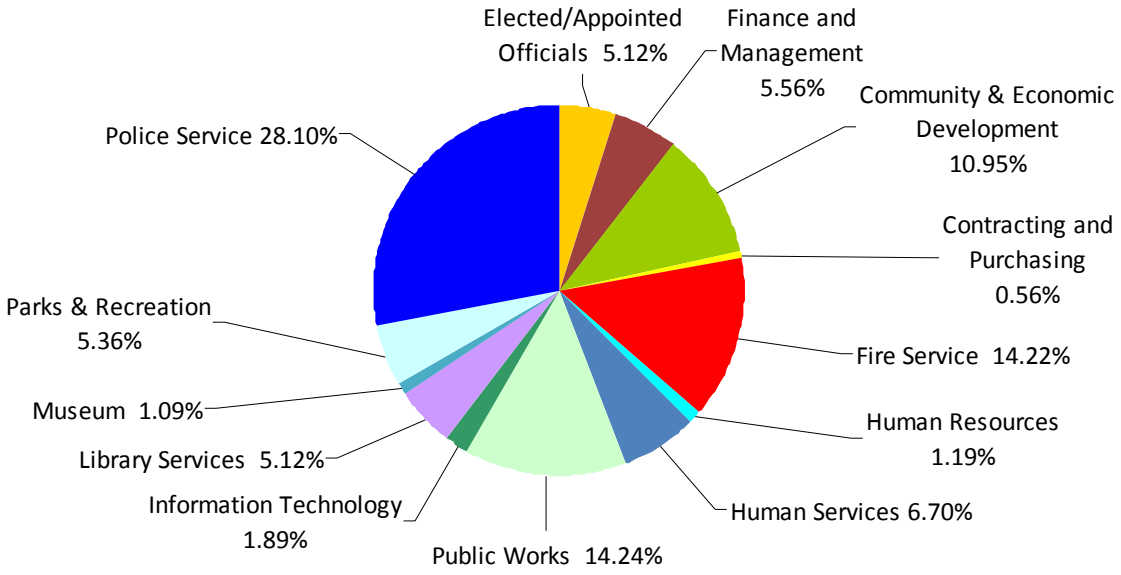
***Human Resources was a division of the Finance and Management Agency through the end of FY 2008-09.*

CITYWIDE FTE* CHANGE – 13-YEAR HISTORY



**Full Time Equivalent*

Breakdown of FY 2009-11 Authorized FTEs (2-Year Total) by Agency / Department



MAYOR

DUTIES AND RESPONSIBILITIES

The Mayor's Office supports the Mayor in working with the City Administrator and City staff to achieve the Mayor's priorities: increasing public safety and reducing crime and violence; fostering sustainable economic growth and development for the benefit of Oakland and Oakland residents; providing hope and opportunity for Oakland's youth; providing Oakland residents the opportunity to lead a healthy life; and providing city services in an effective and efficient manner.

The Mayor's Office also works to create public/private partnerships, develop inter-governmental relationships with the County and with surrounding jurisdictions, work closely with the state and federal government on legislative and inter-governmental matters, and establish partnerships with non-profit and philanthropic groups for the benefit of Oakland and Oakland's residents.

PRIORITIES

Mayor's priorities for Oakland surround the concept of a "Model City". A Model City is a coherent, cohesive city, anchored in a vibrant economy, where its citizenry is healthy, well-educated, well-trained, well-informed, capable of effective interactions with the civic, economic, social, and cultural institutions of our community.

The specific priorities that support the Model City concept include:

- Public Safety: Provide an adequate and uncompromised level of public safety services to Oakland residents and businesses; reduce crime and violence; engage youth in programs and services that prevent violence; and provide re-entry opportunities for ex-offenders.

- Sustainable and Healthy Environment: Invest and encourage private investment in clean and renewable energy; protect and support clean environment; and give Oakland residents an opportunity to lead a healthy life, have healthy life options and make healthy choices.

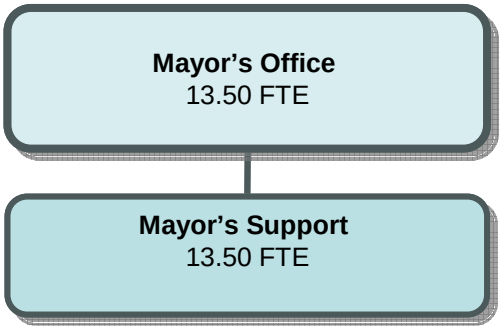
- Economic Development: Foster sustainable economic growth and development for the benefit of Oakland residents and businesses.

- Community Involvement and Empowerment: Create a sense of hope and empowerment among Oaklanders, especially the youth; provide Oaklanders with educational choices through the City Museum and libraries, and partnerships with the School District and other educational establishments.

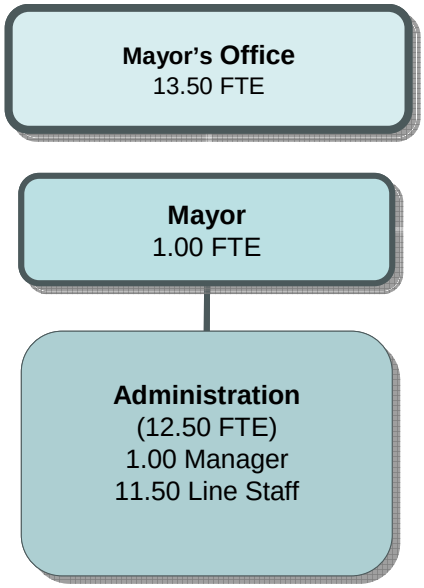
- Public-Private Partnerships: Engage private companies and other governmental agencies in forming public-private partnerships, to raise funds and deliver needed programs and services in an effective, efficient and all-inclusive manner.

- Government Solvency and Transparency: Deliver City services in an open, transparent, effective and efficient manner; and protect and manage City's resources in a fiscally responsible and prudent manner.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Mayor's Support (IP01)
This program works directly with the Mayor in implementing his goals and responding to queries and concerns of Oakland citizens, businesses, and elected officials.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Eliminate 0.50 FTE Mayor's PSE 51	(0.50)	($0.07)	($0.07)
Eliminate 1.0 FTE Project Manager III	(1.00)	($0.22)	($0.22)
Eliminate 2.0 FTE Mayor's PSE 14	(2.00)	($0.20)	($0.20)
Reduce Deputy Director, Program Planning & Development from 1.0 FTE to 0.50 FTE	(0.50)	($0.11)	($0.10)
10% Reduction in budgeted compensation for Mayor (affecting all elected officials)	-	($0.01)	($0.01)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Comprehensive Cleanup Fund (1720)			
Eliminate 0.50 FTE Mayor's PSE 51	(0.50)	($0.07)	($0.07)
Capital Reserves Fund (5510)			
Elimination of Pay-go appropriations for FY 2009-11	-	($0.13)	($0.13)

Organizational Changes	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer of 5.00 FTE Oaklanders' Assistance Center positions to City Administrator's Office	(5.00)	($0.45)	($0.46)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND *

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Purpose Fund	$3,220,044	$2,675,944	$1,804,890	$1,804,890	$1,846,490	$1,846,490
1720	Comprehensive Clean-up	107,723	101,704	120	120	120	120
2251	Measure Y/Public Safety	55,253	115,500	118,780	118,780	118,760	118,760
4450	City Facilities Energy Conservation Projects	(63,269)	-	-	-	-	-
7780	Oakland Redevelopment Agency	494,585	491,310	475,710	475,710	482,280	482,280
7999	Miscellaneous Trusts	52,103	-	-	-	-	-
TOTAL		**$3,866,439**	**$3,384,458**	**$2,399,500**	**$2,399,500**	**$2,447,650**	**$2,447,650**
Authorized FTE		**24.00**	**23.00**	**13.50**	**13.50**	**13.50**	**13.50**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures		83%	79%	75%	75%	75%	75%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	0%	0%	0%	0%

AUTHORIZED POSITIONS BY CLASSIFICATION *

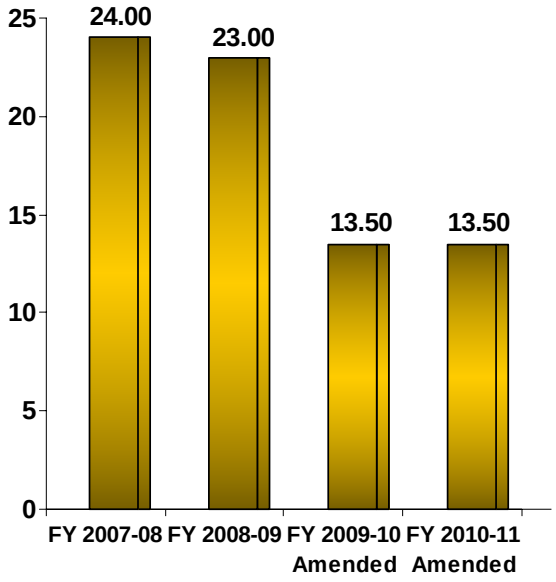
Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Admin Assistant to the Mayor	2.00	2.00	2.00	2.00	2.00	2.00
City Admininstrator Analyst	-	2.00	2.00	2.00	2.00	2.00
Deputy Director, Prg Planning	2.00	3.00	2.50	2.50	2.50	2.50
Mayor	1.00	1.00	1.00	1.00	1.00	1.00
Mayor's PSE 14	12.50	12.00	5.00	5.00	5.00	5.00
Mayor's PSE 14, PPT	0.50	-	-	-	-	-
Mayor's PSE 51	2.00	1.00	-	-	-	-
Project Manager II	2.00	-	-	-	-	-
Project Manager III	2.00	2.00	1.00	1.00	1.00	1.00
TOTAL	**24.00**	**23.00**	**13.50**	**13.50**	**13.50**	**13.50**

**Oaklanders' Assistance Center Unit (5 FTEs) transferred to the City Administrator's Office in FY 2009-10.*

AUTHORIZED POSITIONS BY PROGRAM *

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Mayor's Support	18.00	17.00	13.50	13.50	13.50	13.50
Oaklanders' Assistance Center	6.00	6.00	-	-	-	-
TOTAL	**24.00**	**23.00**	**13.50**	**13.50**	**13.50**	**13.50**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM *

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Mayor's Support	$3,346,867	$2,804,093	$2,399,500	$2,399,500	$2,447,650	$2,447,650
Oaklanders' Assistance Center	519,572	580,365	-	-	-	-
TOTAL	**$3,866,439**	**$3,384,458**	**$2,399,500**	**$2,399,500**	**$2,447,650**	**$2,447,650**

**Oaklanders' Assistance Center Unit (5 FTEs) transferred to the City Administrator's Office in FY 2009-10.*

PROGRAM DETAIL: MAYOR'S SUPPORT (IP01)

This program works directly with the Mayor in implementing his goals and responding to queries and concerns of Oakland citizens, businesses, and elected officials.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$1,804,890	$1,511,910	$292,980	10.85
1720	Comprehensive Clean-up	-	120	-	120	-
2251	Measure Y: Public Safety Act 2004	-	118,780	118,550	230	1.00
7780	Oakland Redevelopment	-	475,710	334,610	141,100	1.65
TOTAL		**$0**	**$2,399,500**	**$1,965,070**	**$434,430**	**13.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$1,846,490	$1,551,600	$294,890	10.85
1720	Comprehensive Clean-up	-	120	-	120	-
2251	Measure Y: Public Safety Act 2004	-	118,760	118,530	230	1.00
7780	Oakland Redevelopment	-	482,280	341,180	141,100	1.65
TOTAL		**$0**	**$2,447,650**	**$2,011,310**	**$436,340**	**13.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carry forward offsets)*

Program Related Performance Measures - None

CITY COUNCIL

DUTIES AND RESPONSIBILITIES

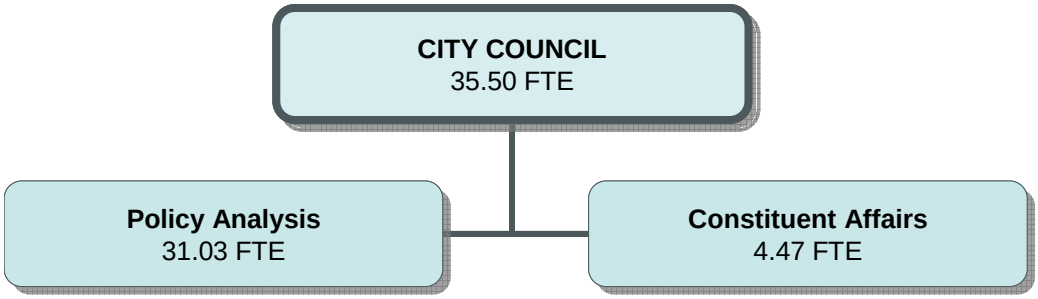
The Oakland City Council consists of eight Councilmembers, with seven nominated and elected from districts and one Citywide (At-Large). All Councilmembers are elected to a term of four years.

The City Council is the governing body of the City. It exercises the corporate powers of the City and, subject to the expressed limitations of the City Charter, is vested with all powers of legislation in municipal affairs adequate to provide a complete system of local government consistent with the Constitution of the State of California. The Council has no administrative powers.

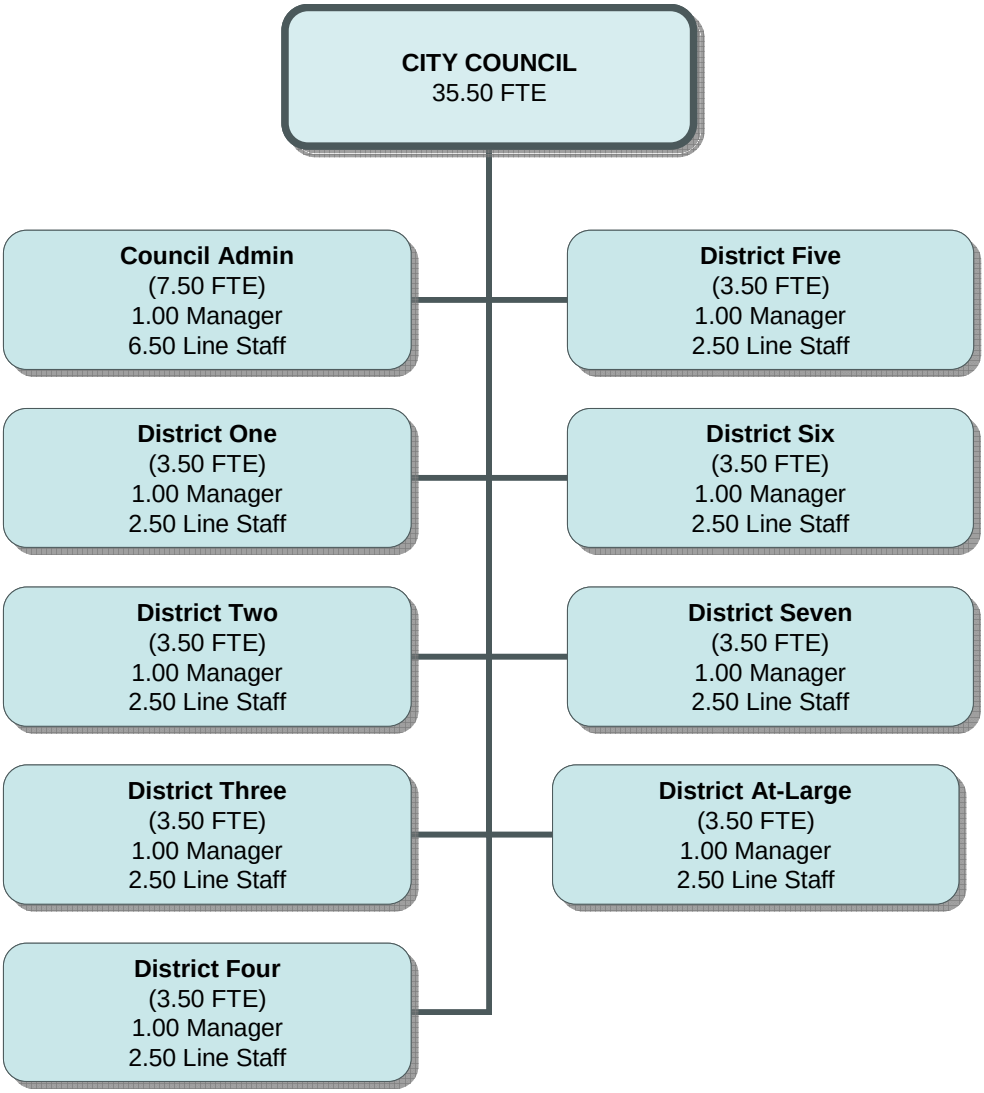
GOALS

- Improve efficiency and responsiveness to our residents.
- Improve the infrastructure.
- Reduce crime and ensure public safety for every Oakland neighborhood.
- Develop a sustainable city.
- Ensure that all Oakland children through seniors have an opportunity to be successful.
- Expand economic development.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Constituent Affairs (IP53)
This program organizes and addresses constituent concerns to the City of Oakland City Council.

Policy Analysis (IP52)
This program analyzes new public policy initiative and ensures that City of Oakland policy objectives are being met.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
10% reduction in budgeted annual compensation for Councilmembers (affecting all elected officials)	-	($0.04)	($0.04)
Eliminate contract contigency budget	-	($0.03)	($0.03)
Transfer 1.0 FTE Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee to Oakland Redevelopment Agency Projects Fund (7780)	(1.00)	($0.15)	($0.15)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Capital Reserves Fund (5510)			
Elimination of Pay-go appropriations for FY 2009-11	-	($1.00)	($1.00)
Oakland Redevelopment Agency Projects Fund (7780)			
Transfer 1.0 FTE Senior Council Policy Analyst (Legislative Analyst) for the Community and Economic Development Committee from the General Purpose Fund (1010)	1.00	$0.20	$0.20

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010 General Fund: General Purpose	$3,633,855	$3,609,488	$3,406,570	$3,251,830	$3,417,260	$3,259,360
7780 Oakland Redevelopment Agency	1,442,274	1,451,323	1,428,600	1,630,220	1,447,690	1,652,470
TOTAL	**$5,076,130**	**$5,060,812**	**$4,835,170**	**$4,882,050**	**$4,864,950**	**$4,911,830**
Authorized FTE	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures	72%	71%	70%	67%	70%	66%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures	1%	1%	1%	1%	1%	1%

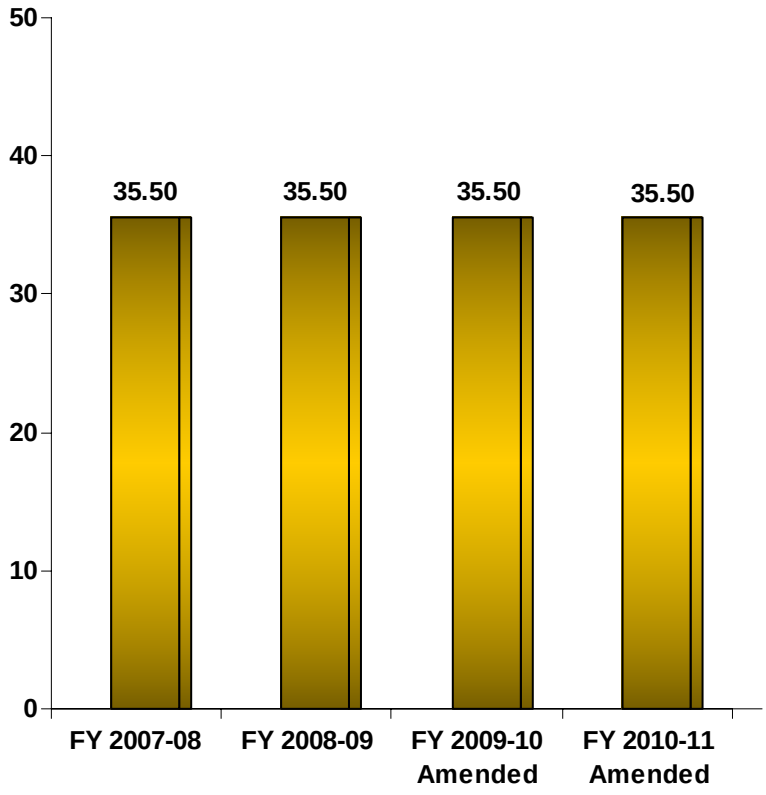
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
City Council Admin Assistant	4.50	4.50	4.50	4.50	4.50	4.50
City Councilmember's Assistant	16.00	16.00	16.00	16.00	16.00	16.00
Council Member	8.00	8.00	8.00	8.00	8.00	8.00
Exec Assistant to the City Council	1.00	1.00	1.00	1.00	1.00	1.00
Senior Council Policy Analyst	6.00	6.00	6.00	6.00	6.00	6.00
TOTAL	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Constituent Affairs	6.65	6.65	4.47	4.47	4.47	4.47
Policy Analysis	28.85	28.85	31.03	31.03	31.03	31.03
TOTAL	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**	**35.50**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Constituent Affairs	$1,431,581	$1,076,834	$4,169,300	$4,231,620	$4,190,271	$4,252,590
Policy Analysis	3,644,549	3,983,978	665,870	650,430	674,680	659,240
TOTAL	**$5,076,130**	**$5,060,812**	**$4,835,170**	**$4,882,050**	**$4,864,951**	**$4,911,830**

PROGRAM DETAIL: CONSTITUENT AFFAIRS (IP53)

This program helps to reduce crime by implementing a comprehensive crime prevention/reduction strategy. Also facilitates the development of housing for people of all incomes, reduction of blight and nuisance and provides for clean, well-maintained and accessible streets, sidewalks, facilities, amenities, parks recreational facilities and trees.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	($29,830)	$0	($29,830)	0.00
7780	Oakland Redevelopment Agency Projects (ORA)	$0	$680,260	$470,190	$210,070	4.47
TOTAL		**$0**	**$650,430**	**$470,190**	**$180,240**	**4.47**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	($29,820)	$0	($29,820)	0.00
7780	Oakland Redevelopment Agency Projects (ORA)	$0	$689,060	$478,990	$210,070	4.47
TOTAL		**$0**	**$659,240**	**$478,990**	**$180,250**	**4.47**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: POLICY ANALYSIS (IP52)

This progam develops and monitors public policy initiatives for the City. Also, encourages and supports social equity for all Oakland residents and maximizes socially and environmentally sustainable economic growth, including conservation of natural resources.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,281,660	$3,039,150	$212,680	25.79
7780	Oakland Redevelopment Agency Projects (ORA)	-	949,960	656,060	293,900	5.24
TOTAL		**$0**	**$4,231,620**	**$3,695,210**	**$506,580**	**31.03**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,289,180	$3,045,120	$214,240	25.79
7780	Oakland Redevelopment Agency Projects (ORA)	-	963,410	669,510	293,900	5.24
TOTAL		**$0**	**$4,252,590**	**$3,714,630**	**$508,140**	**31.03**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

NOTES

CITY ADMINISTRATOR

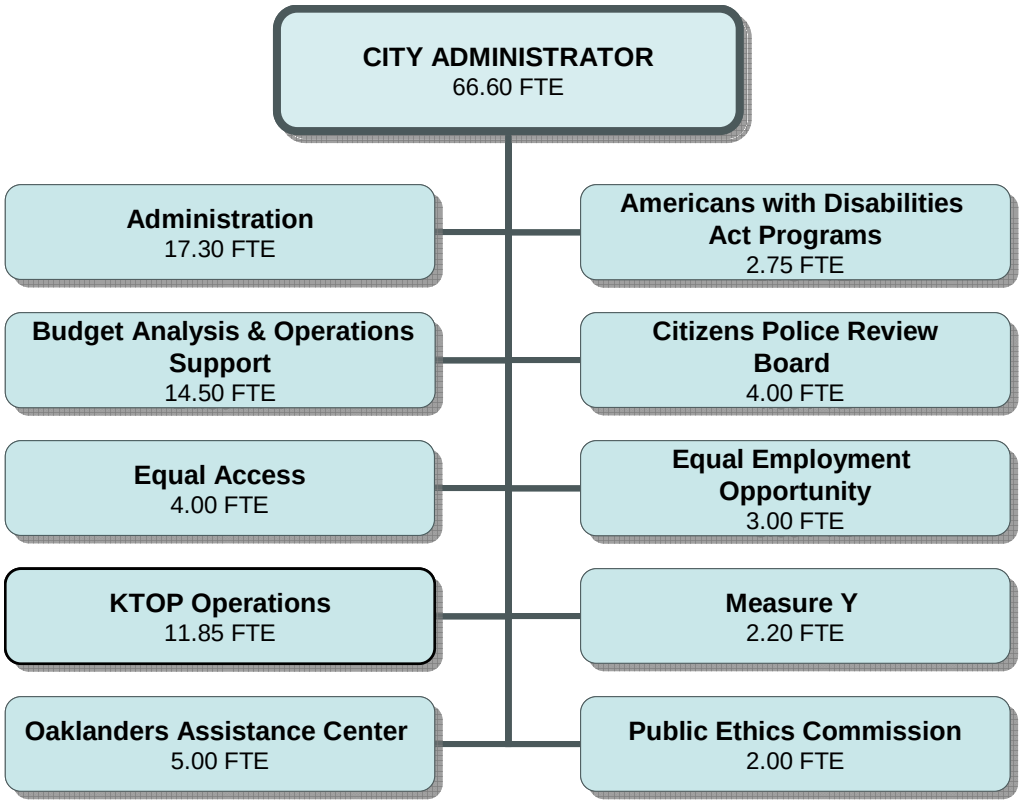
MISSION STATEMENT

The Office of the City Administrator provides strategic leadership that supports the Mayor and City Council and motivates and challenges the organization to deliver efficient and effective services to the community.

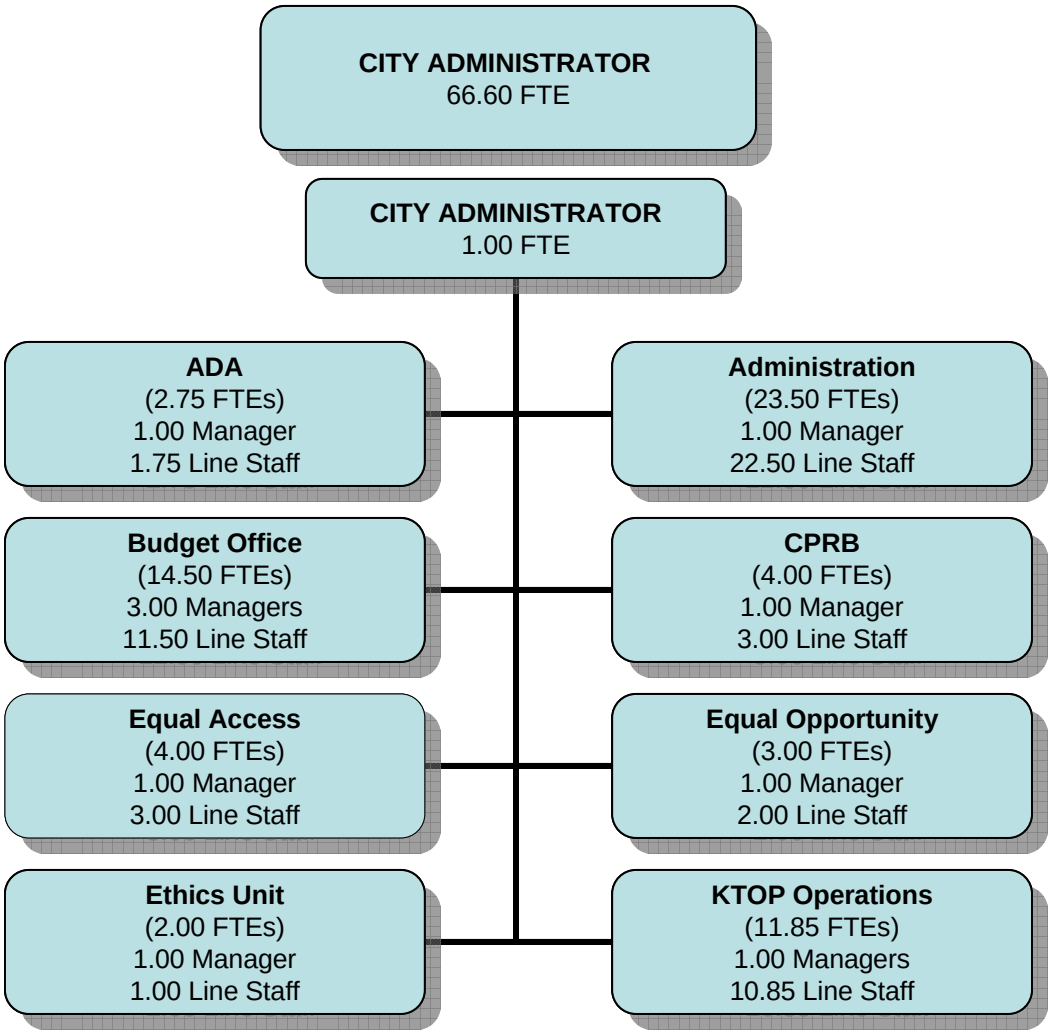
BUSINESS GOALS

- Administer the affairs of the City in an efficient and effective manner.
- Conduct necessary reviews of City operations to improve efficiency and accountability of City government.
- Manage and coordinate citywide service delivery.
- Enforce all laws, ordinances and policies of the City.
- Advance the City's vision and goals and build organizational capacity.
- Provide professional expertise and support to the Mayor and City Council in the formulation, interpretation, and application of public policy.
- Advance the Mayor's and City Council's priorities.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Administration (IP03)
This program directs and coordinates all City agencies and departments to ensure the goals and policy directives of the City Council and Mayor are implemented and services are delivered to the community in an efficient and cost effective manner.

Americans with Disabilities Act (ADA) (YS10)
This program coordinates citywide compliance with the ADA, excluding employment; serves the disability, business and non-profit communities as well as City agencies and departments; investigates complaints of disability discrimination (except employee or applicant complaints), creates disability policies and implements access compliance programs, administers ADA capital improvement programs, reviews other City capital projects for ADA compliance, provides technical assistance and training, staffs the Commission on Persons with Disabilities; and coordinates public events and programs that promote the advancement of youth with disabilities and celebrate disability art and culture.

Budget, Analysis, and Operations Support (IP12)
This program develops a fiscally responsible budget; develops a budget that meets community priorities; produces accurate and timely analysis of program revenues and expenditures; provides consultative services to ensure programs are efficient and effective; provides thorough legislative analysis to the City Administrator and elected officials to ensure the City remains proactive in its legislative agenda.

Citizens Police Review Board (IP06)
This program is the civilian police oversight agency for the City of Oakland, established to review complaints of conduct by police officers and park rangers, conduct fact-finding investigations of these complaints, and thereafter make advisory reports to the City Administrator.

Equal Access (IP05)
This program monitors and facilitates City Agencies' compliance with the Equal Access to Services Ordinance; develops translation quality control guidelines; coordinates with Agencies' to provide vital documents and recorded telephonic main messages in language shared with substantial number of limited English speaking persons group; and recommends the number of bilingual personnel needed in Agencies' public contact areas.

Equal Employment Opportunity (IP07)
This program mandated by federal, state, and local laws and regulations, performs the following functions: investigates Equal Employment Opportunity (EEO) claims of discrimination and harassment via a neutral fact finding process; receives and responds to informal EEO mediation and dispute resolution requests from employees; provides and administers an ADA/FEHA workplace accommodations process for City employees and job applicants; develops and submits EEO statistical reports; conducts sexual harassment education and EEO training programs; monitors hiring practices for EEO compliance and conducts outreach to the Oakland community.

KTOP Operations (IP13)
This program provides coverage of City Council, Council Committee, and other City Agency meetings, and broadcasting original and acquired programming that connects and engages viewers with their city government, fellow citizens and the world at large.

Measure Y (PS37)
This program provides approximately $20 million annually for violence prevention and public safety programs managed by the Department of Human Services and the Police Services Agency. Currently, the City Administrator's Office manages the evaluation portion of the program. In addition, the Department of Human Services contracts with Neighborhood Services to manage the City/County Neighborhood Initiative Program.

Oaklanders' Assistance Center (IP02)
This program provides constituent service center for information and troubleshooting various concerns and problems for all Oakland citizens.

Public Ethics Commission (IP11)
This program was created with the goal of ensuring "fairness, openness, honesty and integrity" in city government. It is responsible for reviewing, administering and enforcing Oakland's Campaign Reform Act (OCRA), Sunshine Ordinance, Limited Public Financing Act, False Endorsement in Campaign Literature Act and the Lobbyist Registration Act, and reviews and adjusts the salaries for the Oakland City Council each year per City Charter.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Citizens' Police Review Board: reduce O&M, eliminate 1.00 FTE CPRB Executive Director, eliminate 1.00 FTE Executive Assistant.	(2.00)	($0.15)	($0.15)
ADA Programs: redistribute ADA Project Coordinator and Program Analyst II to Measure B Fund (2211)	(0.07)	($0.02)	($0.03)
Various offices: additional annualized savings from FY 2008-09 reductions	(2.00)	($0.33)	($0.33)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Measure Y Fund (2251)			
Eliminate 1.00 FTE Assistant to the City Administrator	(1.00)	($0.08)	($0.08)
Measure DD Fund (5320)			
Transfer 1.00 FTE Project Manager III to Community and Economic Development Agency	(1.00)	($0.25)	($0.25)

Organizational Changes	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	(12.00)	($1.98)	($2.03)
Transfer Oaklanders' Assistance Center positions (5.00 FTEs) from the Mayor's Office	5.00	$0.45	$0.46

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$9,265,351	$6,723,293	$6,497,930	$6,497,930	$7,299,030	$7,299,030
1710	Recycling Program	-	5,000	-	-	-	-
1760	Telecommunications Reserve	1,627,554	1,441,331	1,035,800	1,035,800	1,064,950	1,064,950
1790	Contract Administration Fee	160	-	-	-	-	-
2108	HUD-CDBG	21,753	-	23,460	23,460	24,180	24,180
2112	Department of Justice	143,019	150,000	148,330	148,330	148,960	148,960
2123	US Dept of Homeland Security	577,277	-	-	-	-	-
2211	Measure B: ACTIA	30,394	79,180	97,500	97,500	100,430	100,430
2240	Library Services Retention-Enhancement	20,029	15,670	15,720	15,720	15,720	15,720
2250	Measure N: Fund	5,360	4,179	4,190	4,190	4,190	4,190
2251	Measure Y: Public Safety Act 2004	688,083	16,170	472,850	472,850	484,230	484,230
2310	Lighting and Landscape Assessment District	112,358	105,396	102,850	102,850	21,060	21,060
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	5,239	4,179	4,190	4,190	4,190	4,190
2415	Development Service Fund	176,719	173,079	186,320	186,320	220	220
2417	Excess Litter Fee Fund	-	3,134	440,900	440,900	440,900	440,900
5130	Rockridge: Library Assessment District	3,894	768,075	3,140	3,140	3,140	3,140
5320	Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	269,241	(11,358)	(240,460)	(240,460)	(240,460)	(240,460)
5500	Municipal Capital Improvement	5,000	-	-	-	-	-
5505	Municipal Capital Improvement: Public Arts	87,015	376,692	-	-	-	-
5510	Capital Reserves	5,000	-	-	-	-	-
7760	Grant Clearing	440,652	425,772	418,340	418,340	13,240	13,240
7780	Oakland Redevelopment Agency Projects (ORA)	1,902,283	2,245,504	1,534,690	1,534,690	1,578,110	1,578,110
7800	Youth Opportunity Program Trust	(3,500)	-	-	-	-	-
TOTAL		**$15,382,881**	**$12,525,297**	**$10,745,750**	**$10,745,750**	**$10,962,090**	**$10,962,090**
Authorized FTE		**84.80**	**79.30**	**66.60**	**66.60**	**66.60**	**66.60**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		60%	54%	60%	60%	67%	67%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	1%	2%	2%	2%	2%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Accountant II	2.00	2.00	2.00	2.00	2.00	2.00
Accountant III	1.00	1.00	1.00	1.00	1.00	1.00
ADA Projects Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Admin. Asst. to the Mayor	1.00	1.00	1.00	1.00	1.00	1.00
Admin. Asst. to the City Administrator	2.00	2.50	0.50	0.50	0.50	0.50
Administrative Analyst I	-	1.00	1.00	1.00	1.00	1.00
Administrative Analyst II	1.00	-	-	-	-	-
Administrative Assistant II	1.00	2.00	1.00	1.00	1.00	1.00
Administrative Assistant II (CONF)	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	1.00	1.00	-	-	-	-
Assistant Budget Analyst	2.00	-	1.00	1.00	1.00	1.00
Asst. City Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Asst. to the City Admin.	7.00	7.00	5.00	5.00	5.00	5.00
Budget Director	1.00	1.00	1.00	1.00	1.00	1.00
Budget & Grants Administrator	2.00	0.50	-	-	-	-
Budget & Operations Analyst III	4.00	4.00	4.00	4.00	4.00	4.00
Cable Operations Technician	5.00	5.00	5.00	5.00	5.00	5.00
Cable TV Operations Chief Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Cable TV Producer	1.00	1.00	1.00	1.00	1.00	1.00
Cable TV Production Assistant	3.80	3.80	3.85	3.85	3.85	3.85
Cable TV Station Manager	1.00	1.00	1.00	1.00	1.00	1.00
City Administrator	1.00	1.00	1.00	1.00	1.00	1.00
City Administrator Analyst	1.00	3.00	4.00	4.00	4.00	4.00
Complaint Investigator II	3.00	2.00	2.00	2.00	2.00	2.00
Complaint Investigator III	1.00	1.00	1.00	1.00	1.00	1.00
CPRB Executive Director	1.00	1.00	-	-	-	-
Deputy City Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director, Prg Planning & Dev	-	1.00	1.00	1.00	1.00	1.00
Equal Opportunity Specialist	3.00	2.00	2.00	2.00	2.00	2.00
Exec Assist to Asst City Admin	2.00	1.00	1.00	1.00	1.00	1.00
Exec Asst. to the City Admin	1.00	1.00	1.00	1.00	1.00	1.00
Exec Dir to Public Ethics Comm.	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	2.50	2.00	1.00	1.00	1.00	1.00
Film Coordinator	1.00	1.00	-	-	-	-
Financial Analyst	2.00	2.00	2.00	2.00	2.00	2.00
Financial Analyst, Principal	2.00	1.00	1.00	1.00	1.00	1.00
Graphic Design Specialist	1.00	1.00	-	-	-	-
Human Resource Analyst, Principal	1.00	1.00	1.00	1.00	1.00	1.00
Management Intern, PT	0.50	0.50	0.50	0.50	0.50	0.50
Manager, Affirmative Action	1.00	-	-	-	-	-
Manager, Capital Improvement Prgm	-	1.00	-	-	-	-
Mayor's PSE 14	-	-	5.00	5.00	5.00	5.00
Mayor's PSE 14, PT	-	-	1.00	1.00	1.00	1.00
Office Assistant II	1.00	-	-	-	-	-
Policy Analyst	1.00	1.00	1.00	1.00	1.00	1.00

AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

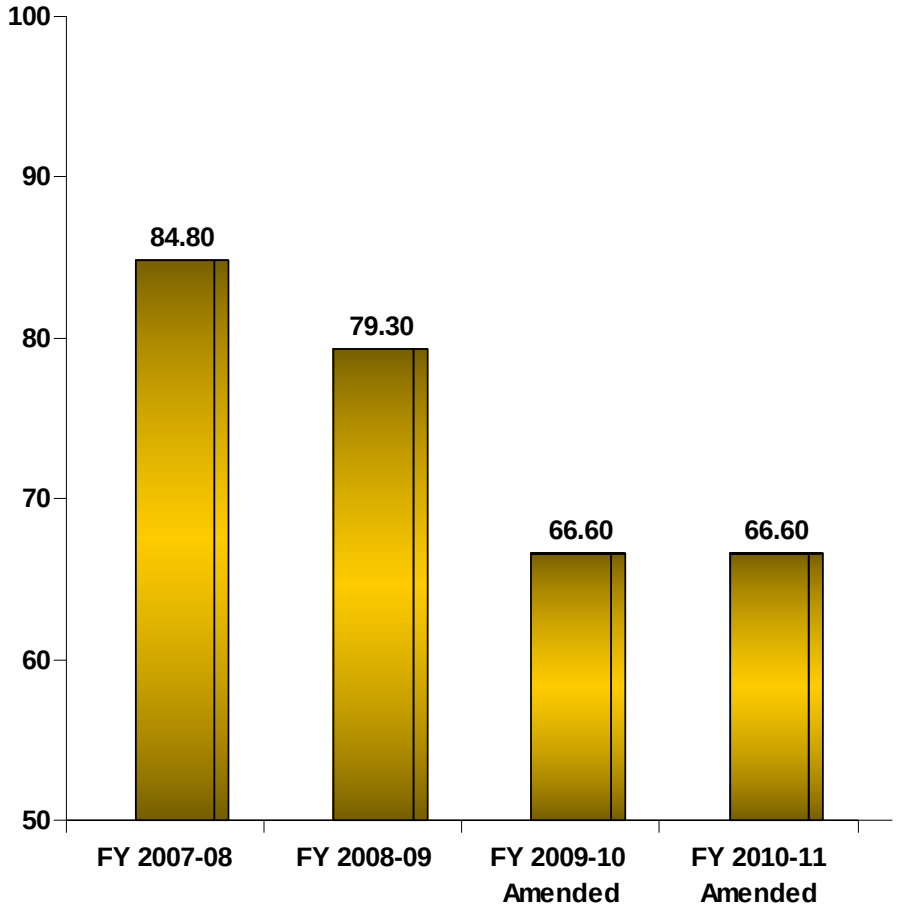
Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Program Analyst I	5.00	5.00	4.00	4.00	4.00	4.00
Program Analyst I, PPT	0.50	0.50	-	-	-	-
Program Analyst II	2.00	1.50	-	-	-	-
Program Analyst II, PPT	1.50	1.50	0.75	0.75	0.75	0.75
Program Analyst III	4.00	3.50	2.00	2.00	2.00	2.00
Project Manager III	1.00	1.00	-	-	-	-
Public Information Officer II	1.00	1.00	-	-	-	-
Special Events Coordinator	2.00	2.00	-	-	-	-
TOTAL	**84.80**	**79.30**	**66.60**	**66.60**	**66.60**	**66.60**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Administration	18.50	19.50	17.30	17.30	17.30	17.30
Americans with Disabilities Act Programs	2.50	2.50	2.75	2.75	2.75	2.75
Budget, Analysis and Operations Support	15.50	13.50	14.50	14.50	14.50	14.50
Citizens Police Review Board	8.00	6.00	4.00	4.00	4.00	4.00
Cultural Funding*	3.00	1.00	-	-	-	-
Equal Access	4.00	4.00	4.00	4.00	4.00	4.00
Equal Opportunity Programs	6.00	4.00	3.00	3.00	3.00	3.00
KTOP Operations	-	-	11.85	11.85	11.85	11.85
Marketing & Special Events*	20.30	19.80	-	-	-	-
Measure Y	2.00	4.00	2.20	2.20	2.20	2.20
Oaklanders' Assistance Center**	-	-	5.00	5.00	5.00	5.00
Public Art*	3.00	3.00	-	-	-	-
Public Ethics Commission	2.00	2.00	2.00	2.00	2.00	2.00
TOTAL	**84.80**	**79.30**	**66.60**	**66.60**	**66.60**	**66.60**

**Transferred to the Community and Economic Development Agency in FY 2009-10*
***Newly transferred from the Mayor's Office in FY 2009-10*

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Administration	$16,372	$369,732	$488,600	$488,600	$498,760	$498,760
KTOP Operations**	-	-	1,143,720	1,143,720	1,143,720	1,143,720
Marketing*	1,434,394	1,159,579	-	-	-	-
Public Art*	101,339	67,470	-	-	-	-
TOTAL	**$1,552,105**	**$1,596,781**	**$1,632,320**	**$1,632,320**	**$1,642,480**	**$1,642,480**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Administration	4,865,133	$3,539,306	$4,127,590	$4,127,590	$4,200,650	$4,200,650
Americans with Disabilities Act Programs	334,544	350,193	437,880	437,880	445,410	445,410
Budget, Analysis and Operations Support	2,405,083	2,094,482	2,081,080	2,081,080	2,121,770	2,121,770
Citizens Police Review Board	1,075,639	894,056	614,340	614,340	622,320	622,320
Cultural Funding*	305,475	190,586	-	-	-	-
Equal Access	483,940	474,056	449,420	449,420	457,970	457,970
Equal Employment Opportunity	883,975	607,519	428,110	428,110	436,690	436,690
KTOP Operations**	-	-	1,441,540	1,441,540	1,483,020	1,483,020
Marketing*	3,644,603	3,010,726	-	-	-	-
Measure Y	667,869	696,000	456,620	456,620	468,010	468,010
Oaklanders' Assistance Center***	-	-	448,650	448,650	460,500	460,500
Public Art*	445,701	393,419	-	-	-	-
Public Ethics Commission	270,919	274,956	260,520	260,520	265,750	265,750
TOTAL	**$15,382,881**	**$12,525,297**	**$10,745,750**	**$10,745,750**	**$10,962,090**	**$10,962,090**

**Marketing, Cultural Funding and Public Art transferred to the Community and Economic Development Agency FY 2009-10*

***Originally part of the Marketing program. KTOP has remained within the City Administrator's Office*

****Oaklanders' Assistance Center transferred from the Mayor's Office in FY 2009-10.*

PROGRAM DETAIL: ADMINISTRATION (IP03)

This program directs and coordinates all City agencies and departments to ensure the goals and policy directives of the City Council and Mayor are implemented and services are delivered to the community in an efficient and cost effective manner.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$338,600	$2,624,770	$1,634,550	$990,220	10.35
2108	HUD-CDBG	-	23,460	23,460	-	0.30
2112	Department of Justice	150,000	148,330	97,030	51,300	0.50
2415	Development Service Fund	-	44,870	44,810	60	0.25
2417	Excess Litter Fee Fund	-	440,900	-	440,900	-
5320	Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	-	(240,460)	-	(240,460)	-
7760	Grant Clearing	-	263,050	263,050	-	1.25
7780	Oakland Redevelopment Agency Projects (ORA)	-	822,670	822,670	-	4.65
TOTAL		**$488,600**	**$4,127,590**	**$2,885,570**	**$1,242,020**	**17.30**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$348,760	$2,981,400	$1,984,770	$996,630	11.85
2108	HUD-CDBG	-	24,180	24,180	-	0.30
2112	Department of Justice	150,000	148,960	98,820	50,140	0.50
2415	Development Service Fund	-	60	-	60	-
2417	Excess Litter Fee Fund	-	440,900	-	440,900	-
5320	Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	-	(240,460)	-	(240,460)	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	845,610	845,610	-	4.65
TOTAL		**$498,760**	**$4,200,650**	**$2,953,380**	**$1,247,270**	**17.30**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

*** Measure DD is funded with existing bond proceed appropriations*

Program Related Performance Measures - None

PROGRAM DETAIL: AMERICANS WITH DISABILITIES ACT (ADA) (YS10)

This program coordinates all City ADA activities, which are largely mandated by the ADA or other federal, state, and local laws/regulations; serves the disability, business and non-profit communities as well as City agencies and departments; investigates complaints of disability discrimination, administers ADA capital improvement programs, reviews other City capital projects for ADA compliance, develops and implements disability policies and programs, provides technical assistance and training, and staffs the Commission on Persons with Disabilities; coordinates public events and programs that promote the advancement of youth with disabilities and celebrate disability art and culture.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$327,530	$201,630	$125,900	1.97
2211	Measure B: ACTIA	-	97,500	97,370	130	0.70
7760	Grant Clearing	-	12,850	12,850	-	0.08
TOTAL		**$0**	**$437,880**	**$311,850**	**$126,030**	**2.75**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$331,740	$205,840	$125,900	1.97
2211	Measure B: ACTIA	-	100,430	100,300	130	0.70
7760	Grant Clearing	-	13,240	13,240	-	0.08
TOTAL		**$0**	**$445,410**	**$319,380**	**$126,030**	**2.75**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (YS10)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of qualified complaints filed with ADA Programs that are resolved without litigation	100%	N/A	95%	95%	95%
Percent of qualified requests for program modification mediated and resolved	N/A	N/A	N/A	95%	95%

PROGRAM DETAIL: BUDGET, ANALYSIS AND OPERATIONS SUPPORT (IP12)

This program develops a fiscally responsible budget; develops a budget that meets community priorities; produces accurate and timely analysis of program revenues and expenditures; provides consultative services to ensure programs are efficient and effective; provides thorough legislative analysis to the City Administrator and elected officials to ensure the City remains proactive in its legislative agenda.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$1,385,340	$1,310,570	$74,770	10.80
2240	Library Services Retention-	-	15,720	-	15,720	-
2250	Measure N: Fund	-	4,190	-	4,190	-
2251	Measure Y: Public Safety Act	-	16,220	-	16,220	-
2310	Lighting and Landscape	-	102,850	70,910	31,940	0.50
2412	Alameda County: Emergency	-	4,190	-	4,190	-
2415	Development Service Fund	-	141,450	122,600	18,850	0.70
5130	Rockridge: Library	-	3,140	-	3,140	-
7760	Grant Clearing	-	142,440	123,530	18,910	1.00
7780	Oakland Redevelopment	-	265,540	229,450	36,090	1.50
TOTAL		**$0**	**$2,081,080**	**$1,857,060**	**$224,020**	**14.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$1,784,660	$1,660,170	$124,490	13.00
2240	Library Services Retention-	-	15,720	-	15,720	-
2250	Measure N: Fund	-	4,190	-	4,190	-
2251	Measure Y: Public Safety Act	-	16,220	-	16,220	-
2310	Lighting and Landscape	-	21,060	-	21,060	-
2412	Alameda County: Emergency	-	4,190	-	4,190	-
2415	Development Service Fund	-	160	-	160	-
5130	Rockridge: Library	-	3,140	-	3,140	-
7780	Oakland Redevelopment	-	272,430	236,050	36,380	1.50
TOTAL		**$0**	**$2,121,770**	**$1,896,220**	**$225,550**	**14.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: BUDGET, ANALYSIS AND OPERATIONS SUPPORT (IP12) (continued)

Program Related Performance Measures (IP12)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Maximum percent variance between actual year-end surplus/shortfall and quarterly Revenue & Expenditure projections	5.0%	4.5%	5.0%	5.0%	5.0%
Percentage of staff report fiscal analyses reviewed and responded to within 48 hours	N/A	N/A	N/A	100%	100%
Number of special projects completed	N/A	N/A	N/A	3	3
Percentage of department budget coordinators surveyed who rate budget assistance as "good" or "excellent"	N/A	N/A	N/A	80%	80%

PROGRAM DETAIL: CITIZEN'S POLICE REVIEW BOARD (IP06)

This program is the civilian police oversight agency for the City of Oakland, established to review complaints of conduct by police officers and park rangers, conduct fact-finding investigations of these complaints, and thereafter make advisory reports to the City Administrator.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$614,340	$593,770	$20,570	4.00
TOTAL		**$0**	**$614,340**	**$593,770**	**$20,570**	**4.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$622,320	$601,750	$20,570	4.00
TOTAL		**$0**	**$622,320**	**$601,750**	**$20,570**	**4.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP06)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of priority cases prepared for hearing within six months of initiating investigation	85%	90%	90%	90%	90%
Percentage of post-hearing reports on sustained complaints submitted to the City Administrator within thirty days of hearing	100%	100%	100%	100%	100%
Percentage of cases, subject for dismissal, submitted to the Board within sixty days of discovery of proper grounds for dismissal	85%	90%	90%	90%	90%
Percentage of community events engaging youth through educational partnerships.	N/A	N/A	25%	50%	75%
Percentage of public forums on police training and the reforms established by the Negotiated Settlement Agreement (NSA)	N/A	N/A	50%	100%	100%

PROGRAM DETAIL: EQUAL ACCESS (IP05)

This program monitors and facilitates City Agencies' compliance with the Equal Access to Services Ordinance; develops translation quality control guidelines; coordinates with Agencies' to provide vital documents and recorded telephonic main messages in language shared with substantial number of limited English speaking persons group; and recommends the number of bilingual personnel needed in Agencies' public contact areas.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$449,420	$417,500	$31,920	4.00
TOTAL		**$0**	**$449,420**	**$417,500**	**$31,920**	**4.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$457,970	$426,040	$31,930	4.00
TOTAL		**$0**	**$457,970**	**$426,040**	**$31,930**	**4.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: EQUAL EMPLOYMENT OPPORTUNITY (IP07)

This program mandated by federal, state, and local laws and regulations, performs the following functions: investigates Equal Employment Opportunity (EEO) claims of discrimination and harassment via a neutral fact finding process; receives and responds to informal EEO mediation and dispute resolution requests from employees; provides and administers an ADA/FEHA workplace accomodations process for City employees and job applicants; develops and submits EEO statistical reports; conducts sexual harassment education and EEO training programs; monitors hiring practices for EEO compliance and conducts outreach to the Oakland community.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$428,110	$410,230	$17,880	3.00
TOTAL		$0	**$428,110**	**$410,230**	**$17,880**	**3.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$436,690	$418,810	$17,880	3.00
TOTAL		**$0**	**$436,690**	**$418,810**	**$17,880**	**3.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP07)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of remedial strategies/plans implemented based on compliance findings	N/A	10%	80%	N/A	N/A
Personnel transactions reviewed annually for compliance	N/A	N/A	100%	N/A	N/A
Compile EEO/AA Plan	N/A	N/A	100%	N/A	N/A
Percent of discrimination complaint investigations completed within 100 days of initiation	N/A	N/A	N/A	90%	95%
Percent of ADA/FEHA reasonable accommodation requests completed within 90 days of request	N/A	N/A	N/A	90%	95%
Facilitate implementation of web-based sexual harassment prevention training for managers/supervisors/employees.	N/A	N/A	N/A	100%	N/A

PROGRAM DETAIL: KTOP OPERATIONS (IP13)**

This program provides coverage of City Council, Council Committee, and other City Agency meetings, and broadcasting original and acquired programming that connects and engages viewers with their city government, fellow citizens and the world at large.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$90	$0	$90	
1710	Recycling Program	-	-	-	-	-
1760	Telecommunications	1,143,720	1,035,800	948,900	86,900	6.89
7780	Oakland Redevelopment	-	405,650	405,650	-	4.96
TOTAL		**$1,143,720**	**$1,441,540**	**$1,354,550**	**$86,990**	**11.85**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General		$90	$0	$90	
1710	Recycling Program	-	-	-	-	-
1760	Telecommunications	1,143,720	1,064,950	977,950	87,000	6.89
7780	Oakland Redevelopment	-	417,980	417,980	-	4.96
TOTAL		**$1,143,720**	**$1,483,020**	**$1,395,930**	**$87,090**	**11.85**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*
***Originally part of the Marketing program. The Marketing program has transferred to the Community and Economic Development Agency beginning FY 09-10. KTOP has remained in the City Administrator's Office.*

Program Related Performance Measures (IP13)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of real hours recorded & played back	1,800	1,800	1,800	1,800	1,800
Number of real hours played back pertaining to acquired programming	1,700	1,700	1,700	1,700	1,700
Number of meetings archived	275	275	275	275	275
Number of hours on-air due to servicable equipment, etc.	14,954	14,954	14,954	14,954	14,954
Number of productions achieved and clients served	106	106	110	112	112
Number of PSA's completed to support City-sponsored civic and cultural events	12	12	14	16	16
Number of productions produced for City agencies and departments	18	20	22	24	26

PROGRAM DETAIL: MEASURE Y (PS37)

This program provides approximately $20 million annually for violence prevention and public safety programs managed by the Department of Human Service and the Police Services Agency. Currently, the City Administrator's Office manages the evaluation portion of the program. In addition, the Department of Human Services contracts with Neighborhood Services to manage the City/County Neighborhood Initiative Program.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2251	Measure Y: Public Safety Act	$0	$456,620	$269,630	$186,990	2.20
TOTAL		**$0**	**$456,620**	**$269,630**	**$186,990**	**2.20**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2251	Measure Y: Public Safety Act	$0	$468,010	$278,710	$189,300	2.20
TOTAL		**$0**	**$468,010**	**$278,710**	**$189,300**	**2.20**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: OAKLANDERS' ASSISTANCE CENTER (IP02)**

This program provides constituent service center for information and troubleshooting various concerns and problems for all Oakland citizens.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$407,820	$407,820	$0	4.50
7780	Oakland Redevelopment	-	40,830	40,830	-	0.50
TOTAL		**$0**	**$448,650**	**$448,650**	**$0**	**5.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General		$418,410	$418,410	$0	4.50
7780	Oakland Redevelopment	-	42,090	42,090	-	0.50
TOTAL		**$0**	**$460,500**	**$460,500**	**$0**	**5.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*
*** The Oaklanders Assistance Center transferred from the Mayor's Office beginning FY 2009-10.*

Program Related Performance Measures - None

PROGRAM DETAIL: PUBLIC ETHICS COMMISSION (IP11)

This program was created with the goal of ensuring "fairness, openness, honesty and integrity" in city government; responsible for reviewing, administering and enforcing Oakland's Campaign Reform Act (OCRA), Sunshine Ordinance, Limited Public Financing Act, False Endorsement in Campaign Literature Act and the Lobbyist Registration Act; reviews and adjusts the salaries for the Oakland City Council each year per City Charter.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$260,520	$250,450	$10,070	2.00
TOTAL		**$0**	**$260,520**	**$250,450**	**$10,070**	**2.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General	$0	$265,750	$255,680	$10,070	2.00
TOTAL		**$0**	**$265,750**	**$255,680**	**$10,070**	**2.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP11)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of complaints responded to within four months of filing	N/A	N/A	80%	80%	80%
Number of City employees to receive government ethics training	N/A	N/A	50	25	25

NOTES

CITY ATTORNEY

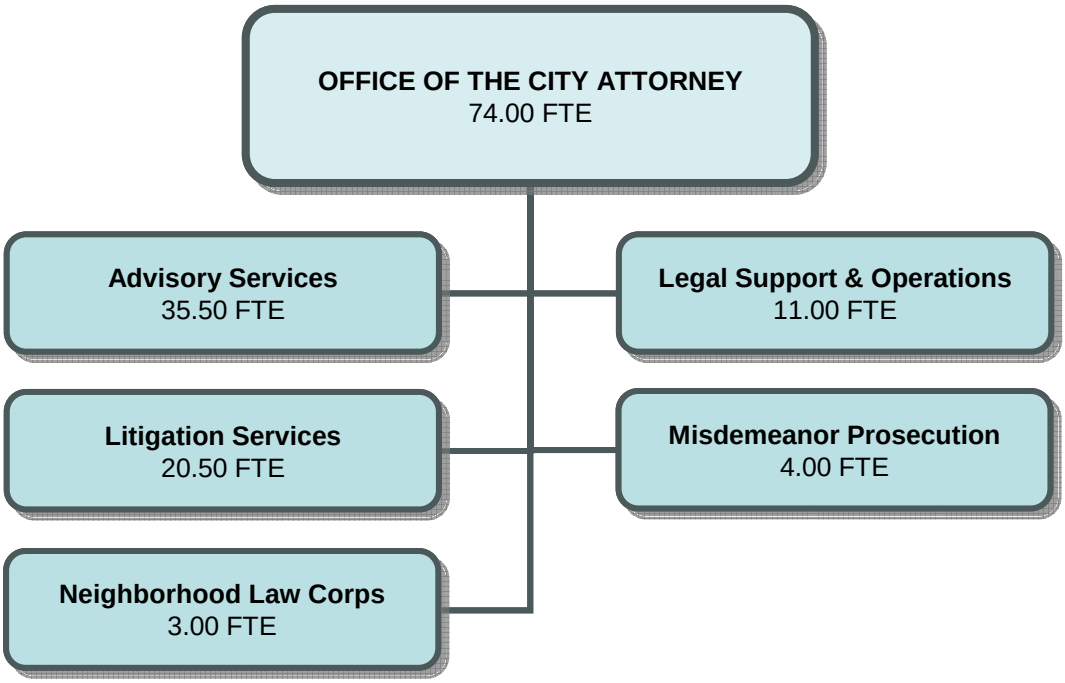
MISSION STATEMENT

The Office of the City Attorney is committed to providing the highest quality legal services to the City of Oakland, its employees, officers, agencies, departments, boards and commissions; and to promoting open government and accountability to the residents of Oakland in accordance with the letter and spirit of the law.

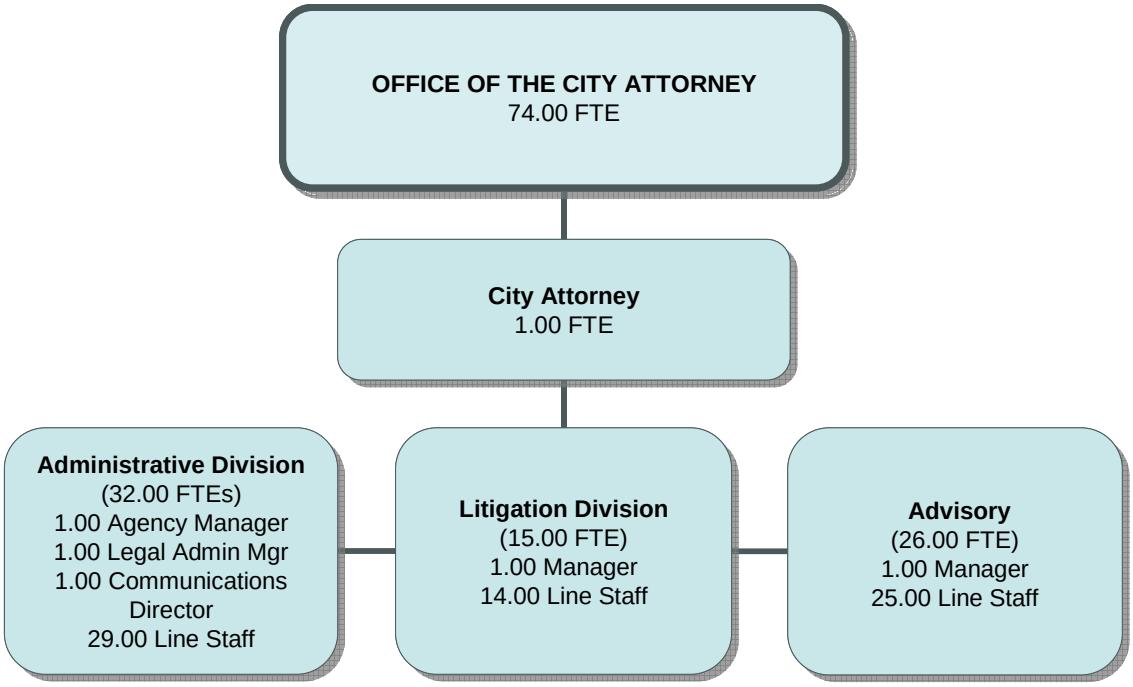
BUSINESS GOALS

- Assist the Mayor, City Council, and City Administrator in achieving their goals for the City.
- Minimize public liability exposure and reduce claims through effective advocacy, successful risk policies and useful training programs.
- Respond efficiently to the needs of City Agencies and Departments.
- Continue with the momentum of the Neighborhood Law Corps program to be responsive to residents and proactive in solving chronic neighborhood problems that degrade the quality of life.
- Promote open government and accountability to the residents of Oakland in accordance with the letter and spirit of the law.
- Continue with the momentum of the Special Prosecution team to develop law enforcement partnerships and aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Advisory Services (IP18)
Provide legal advice and counsel to the City in a wide range of legal issues that challenge a modern American city.

Legal Support & Operations (IP19)
Direct, set policy and manage the operations of the City Attorney's Office.

Litigation Services (IP17)
Advocate the City's interest in claims and lawsuits filed against and on behalf of the City, its officers, employees and agencies.

Misdemeanor Prosecution (IP71)
Aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods and ultimately lead to more serious or violent crimes. Examples of low level crimes are illegal dumping, prostitution-related crimes, cruelty to animals, disorderly conduct and other public nuisances.

Neighborhood Law Corps, NLC (IP20)
Serve predominantly low-income neighborhoods. The program's attorneys prosecute cases that are prioritized as most urgent by residents. These have been primarily nuisance actions against problem liquor stores, drug houses, and substandard apartment buildings. Attorneys' also provide residents with information and legal referrals.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer of Litigation & Advisory budget related to public liabilities cases to the Self-Insurance Fund (1100)	(20.07)	($3.50)	($3.57)
Reduction in budgeted compensation for the City Attorney (affecting all elected officials)	0.00	($0.02)	($0.02)
Reduction of 2.00 FTEs Deputy City Attorney IV; and 1.00 FTE Deputy City Attorney V	(3.00)	($0.71)	($0.73)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Multiple Funds			
Transfer of Litigation & Advisory budget related to public liabilities cases to the Self-Insurance Fund (1100).	20.07	$3.50	$3.57

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$9,367,818	$8,138,919	$3,643,240	$3,643,240	$5,022,790	$5,022,790
1100	Self Insurance Liability	-	-	3,497,910	3,497,910	3,569,100	3,569,100
1150	Worker's Compensation Insurance Claims	341,380	340,671	343,680	343,680	350,160	350,160
1710	Recycling Program	218,164	217,994	202,560	202,560	244,140	244,140
1720	Comprehensive Clean-up	54,061	53,965	54,610	54,610	40	40
1750	Multipurpose Reserve	59,976	58,938	60	60	60	60
2108	HUD-CDBG	82,009	84,684	61,300	61,300	62,450	62,450
2190	Private Grants	(5,000)	10,284	(7,760)	(7,760)	(7,760)	(7,760)
2310	Lighting and Landscape Assessment District	165,840	162,962	165,850	165,850	190	190
2415	Development Service Fund	1,321,246	1,318,447	1,344,380	1,344,380	464,100	464,100
3100	Sewer Service Fund	141,579	141,259	141,260	141,260	143,920	143,920
4450	City Facilities Energy Conservation Projects	702	-	-	-	-	-
7100	Police and Fire Retirement System	95,928	94,250	91,940	91,940	93,810	93,810
7120	Oakland Municipal Employees' Retirement System OMERS	23,988	23,580	22,990	22,990	23,450	23,450
7760	Grant Clearing	218,113	217,946	202,380	202,380	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	3,316,796	3,594,779	3,685,790	3,685,790	3,745,720	3,745,720
TOTAL		**$15,402,600**	**$14,458,678**	**$13,450,190**	**$13,450,190**	**$13,712,170**	**$13,712,170**
Authorized FTE		**79.35**	**77.00**	**74.00**	**74.00**	**74.00**	**74.00**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		61%	56%	27%	27%	37%	37%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	2%	1%	1%	1%	1%

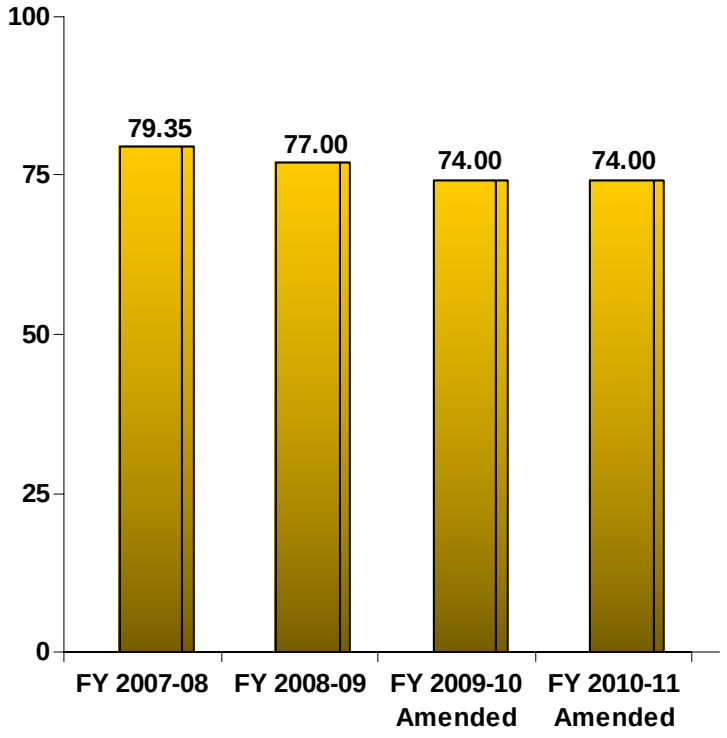
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00	1.00	1.00
City Attorney, Assistant	2.00	2.00	2.00	2.00	2.00	2.00
Claims Investigator II	2.00	1.00	1.00	1.00	1.00	1.00
Claims Investigator III	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Attorney II	2.00	5.00	5.00	5.00	5.00	5.00
Deputy City Attorney II, PPT	0.70	-	-	-	-	-
Deputy City Attorney III	11.00	9.00	9.00	9.00	9.00	9.00
Deputy City Attorney III, PPT	0.65	-	-	-	-	-
Deputy City Attorney IV	13.00	12.00	11.00	11.00	11.00	11.00
Deputy City Attorney IV, PPT	1.00	1.00	-	-	-	-
Deputy City Attorney V	7.00	8.00	7.00	7.00	7.00	7.00
Executive Assistant to the Asst City Attorney	2.00	2.00	2.00	2.00	2.00	2.00
Executive Assistant to the City Attorney	1.00	1.00	1.00	1.00	1.00	1.00
Exempt Limited Duration Employee	3.00	3.00	3.00	3.00	3.00	3.00
Information System Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Legal Administrative Assistant, Supervising	1.00	1.00	1.00	1.00	1.00	1.00
Legal Administrative Assistant	11.00	10.00	10.00	10.00	10.00	10.00
Legal Communications Officer	1.00	1.00	1.00	1.00	1.00	1.00
Legal Support Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Legal Administrative Services	1.00	1.00	1.00	1.00	1.00	1.00
Microcomputer Systems Specialist I	1.00	1.00	1.00	1.00	1.00	1.00
Open Government Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Paralegal	7.00	7.00	7.00	7.00	7.00	7.00
Public Service Representative	3.00	3.00	3.00	3.00	3.00	3.00
Receptionist to the City Attorney	1.00	1.00	1.00	1.00	1.00	1.00
Special Counsel	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**79.35**	**77.00**	**74.00**	**74.00**	**74.00**	**74.00**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Advisory Services	35.25	36.50	35.50	35.50	35.00	35.00
Legal Support & Operations	11.00	11.00	11.00	11.00	11.00	11.00
Litigation Services	30.10	26.50	20.50	20.50	21.00	21.00
Misdemeanor Prosecution	-	-	4.00	4.00	4.00	4.00
Neighborhood Law Corps (NLC)	3.00	3.00	3.00	3.00	3.00	3.00
TOTAL	**79.35**	**77.00**	**74.00**	**74.00**	**74.00**	**74.00**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Litigation Services	$184,784	$82,031	$84,500	$84,500	$87,030	$87,030
Neighborhood Law Corps (NLC)	-	10,284	10,280	10,280	10,280	10,280
TOTAL	**$184,784**	**$92,315**	**$94,780**	**$94,780**	**$97,310**	**$97,310**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Advisory Services	$7,379,392	$7,501,423	$7,109,420	$7,109,420	$6,896,120	$6,896,120
Legal Support & Operations	2,848,642	1,182,382	1,153,070	1,153,070	1,471,790	1,471,790
Litigation Services	4,996,166	4,923,339	3,943,870	3,943,870	4,075,600	4,075,600
Misdemeanor Prosecution	-	759,185	1,060,550	1,060,550	1,081,450	1,081,450
Neighborhood Law Corps (NLC)	178,400	92,349	183,280	183,280	187,210	187,210
TOTAL	**$15,402,600**	**$14,458,678**	**$13,450,190**	**$13,450,190**	**$13,712,170**	**$13,712,170**

PROGRAM DETAIL: ADVISORY SERVICES (IP18)

This program provides legal advice and counsel to the City in a wide range of legal issues that challenge a modern American city.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,015,750	$2,002,120	$13,630	15.31
1100	Self Insurance Liability	-	452,290	452,290	-	2.30
1150	Worker's Compensation Insurance Claims	-	18,190	12,780	5,410	0.05
1710	Recycling Program	-	202,560	142,700	59,860	0.75
1720	Comprehensive Clean-up	-	54,610	38,340	16,270	0.15
1750	Multipurpose Reserve	-	60	-	60	-
2108	HUD-CDBG	-	61,300	43,060	18,240	0.19
2310	Lighting and Landscape Assessment District	-	165,850	165,660	190	0.80
2415	Development Service Fund	-	890,200	624,640	265,560	4.50
3100	Sewer Service Fund	-	90,930	63,880	27,050	0.25
7100	Police and Fire Retirement System	-	91,940	91,850	90	0.40
7120	Oakland Municipal Employees' Retirement System OMERS	-	22,990	22,970	20	0.10
7760	Grant Clearing	-	202,380	142,700	59,680	0.75
7780	Oakland Redevelopment Agency Projects (ORA)	-	2,840,370	1,998,570	841,800	9.95
TOTAL		**$0**	**$7,109,420**	**$5,801,560**	**$1,307,860**	**35.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,056,980	$3,043,350	13,630	21.26
1100	Self Insurance Liability	-	461,620	461,620	-	2.30
1150	Worker's Compensation Insurance Claims	-	18,530	13,040	5,490	0.05
1710	Recycling Program	-	190,980	118,960	72,020	0.50
1720	Comprehensive Clean-up	-	40	-	40	-
1750	Multipurpose Reserve	-	60	-	60	-
2108	HUD-CDBG	-	62,450	43,930	18,520	0.19
2310	Lighting and Landscape Assessment District	-	190	-	190	-
2415	Development Service Fund	-	1,310	-	1,310	-
3100	Sewer Service Fund	-	92,640	65,170	27,470	0.25

PROGRAM DETAIL: ADVISORY SERVICES (IP18) (continued)

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7100	Police and Fire Retirement System	-	93,810	93,720	90	0.40
7120	Oakland Municipal Employees' Retirement System OMERS	-	23,450	23,430	20	0.10
7780	Oakland Redevelopment Agency Projects (ORA)	-	2,894,060	2,039,120	854,940	9.95
TOTAL		**$0**	**$6,896,120**	**$5,902,340**	**$993,780**	**35.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: LEGAL SUPPORT & OPERATIONS (IP19)

This program directs, sets policy and manages the operations of the City Attorney's Office.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$896,320	$1,525,050	($628,730)	10.70
7780	Oakland Redevelopment Agency Projects (ORA)	-	256,750	96,290	160,460	0.30
TOTAL		**$0**	**$1,153,070**	**$1,621,340**	**($468,270)**	**11.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,220,260	$1,533,460	($313,200)	10.70
7780	Oakland Redevelopment Agency Projects (ORA)	-	251,530	88,600	162,930	0.30
TOTAL		**$0**	**$1,471,790**	**$1,622,060**	**($150,270)**	**11.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: LITIGATION SERVICES (IP17)

This program advocates for the City's interest in claims and lawsuits filed against and on behalf of the City, its officers, employees and agencies.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$84,500	($1,660)	($41,390)	$39,730	-
1100	Self Insurance Liability	-	2,788,440	2,788,440	-	16.77
1150	Worker's Compensation Insurance Claims	-	325,490	228,950	96,540	0.99
2415	Development Service Fund	-	454,180	319,050	135,130	1.35
3100	Sewer Service Fund	-	50,330	35,260	15,070	0.29
7780	Oakland Redevelopment Agency Projects (ORA)	-	327,090	229,780	97,310	1.10
TOTAL		**$84,500**	**$3,943,870**	**$3,560,090**	**$383,780**	**20.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$87,030	($1,660)	($41,390)	$39,730	-
1100	Self Insurance Liability	-	2,845,150	2,845,150	-	16.77
1150	Worker's Compensation Insurance Claims	-	331,630	233,580	98,050	0.99
1710	Recycling Program	-	53,160	53,160	-	0.50
2415	Development Service Fund	-	462,790	325,530	137,260	1.35
3100	Sewer Service Fund	-	51,280	35,980	15,300	0.29
7780	Oakland Redevelopment Agency Projects (ORA)	-	333,250	234,430	98,820	1.10
TOTAL		**$87,030**	**$4,075,600**	**$3,686,440**	**$389,160**	**21.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: LITIGATION SERVICES (IP17) (continued)

Program Related Performance Measures (IP17)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
% of Claims Settled Prior to Litigation	24%	28%	26%	26%	26%
% of Defense Lawsuits Resolved within one year of filing	45%	39%	36%	36%	36%
% of Claims Resolved Resulting in No monetary payout	78%	72%	74%	74%	74%
% of Lawsuits Resolved Resulting in No monetary payout	58%	71%	51%	51%	51%
% of Claims settled for $5,000 or less	87%	90%	90%	90%	90%
% of Lawsuits settled for $5,000 or less	40%	40%	18%	18%	18%

PROGRAM DETAIL: MISDEMEANOR PROSECUTION (IP71)

Aggressively prosecute chronic low-level crimes that impact the quality of life in Oakland neighborhoods and ultimately lead to more serious or violent crimes. Examples of low level crimes are illegal dumping, prostitution-related crimes, cruelty to animals, disorderly conduct and other public nuisances.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$541,790	$519,930	$21,860	1.50
1100	Self Insurance Liability	-	257,180	257,180	-	1.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	261,580	261,580	-	1.50
TOTAL		**$0**	**$1,060,550**	**$1,038,690**	**$21,860**	**4.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$552,240	$530,380	$21,860	1.50
1100	Self Insurance Liability	-	262,330	262,330	-	1.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	266,880	266,880	-	1.50
TOTAL		**$0**	**$1,081,450**	**$1,059,590**	**$21,860**	**4.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: NEIGHBORHOOD LAW CORPS (NLC) (IP20)

Serve predominantly low-income neighborhoods. This program's attorneys prosecute cases that are prioritized as most urgent by residents in predominantly low-income neighborhoods. These have been primarily nuisance actions against problem liquor stores, drug houses, and substandard apartment buildings. Attorneys also provide residents with information and legal referrals.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$191,040	$191,040	$0	3.00
2190	Private Grants	10,280	(7,760)	(7,760)	-	-
TOTAL		**$10,280**	**$183,280**	**$183,280**	**$0**	**3.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$194,970	$194,970	$0	3.00
2190	Private Grants	10,280	(7,760)	(7,760)	-	-
TOTAL		**$10,280**	**$187,210**	**$187,210**	**$0**	**3.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

NOTES

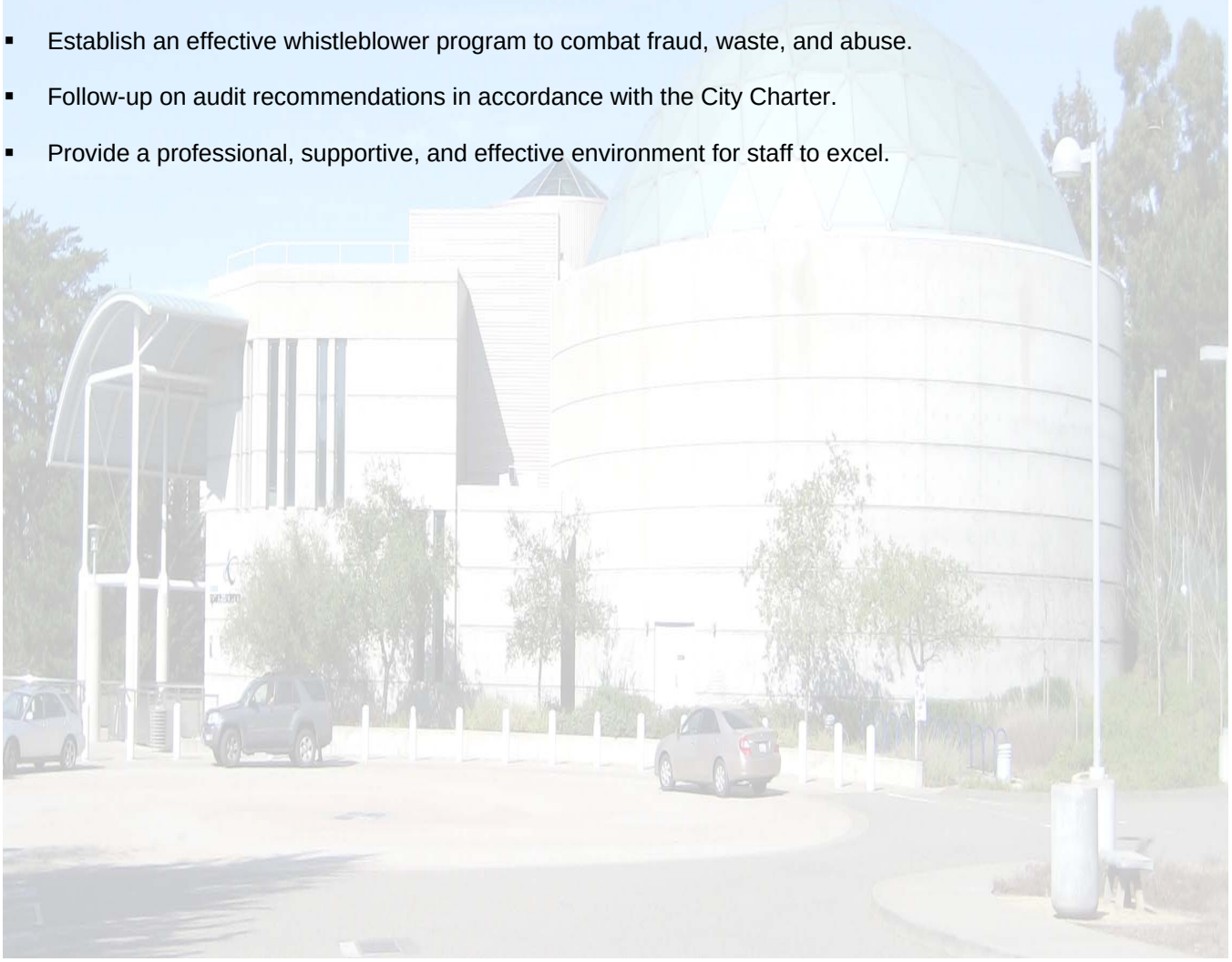
CITY AUDITOR

MISSION STATEMENT

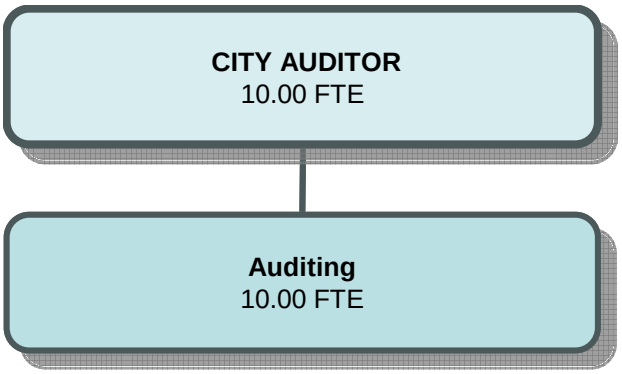
The mission of the Office of the City Auditor is to create a model performance auditing organization that returns in-depth and meaningful results to the citizens of Oakland by utilizing a risk-based audit approach to identify and audit the areas of government most vulnerable to fraud, waste, abuse and mismanagement.

BUSINESS GOALS

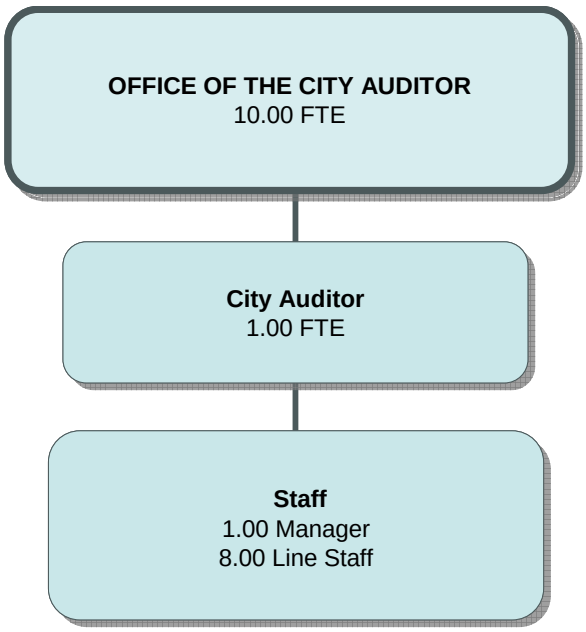
- Identify $4 of monetary benefit for every $1 in audit cost.
- Conduct performance audits to improve the economy, efficiency, effectiveness and accountability of City Government.
- Conduct mandated audits of City expenditures.
- Establish an effective whistleblower program to combat fraud, waste, and abuse.
- Follow-up on audit recommendations in accordance with the City Charter.
- Provide a professional, supportive, and effective environment for staff to excel.



ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Auditing (IP54)
This program conducts audits of all departments and agencies of the City in accordance with applicable government auditing standards and in conformity with Section 403 of the Oakland City Charter. Audit services will identify ways to increase the economy, efficiency, effectiveness, and accountability of City government.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer costs of required audits of local Measures Q (2240) and N (2250) to be funded by those fund balances.	-	($0.07)	-
Reduction in budgeted compensation for the City Auditor (affecting all elected officials)	-	($0.01)	($0.01)
10% reduction in City Auditor's budget	-	($0.14)	($0.14)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Multiple Funds			
Audit services funding by Measure Q Fund (2240) and Measure N Fund (2250)	-	$0.07	-

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$1,171,124	$1,570,658	$1,402,220	$1,338,840	$1,514,940	$1,451,560
1750	Multipurpose Reserve	92,736	91,126	83,140	83,140	180	180
2240	Library Services Retention-Enhancement	-	-	35,000	35,000	-	-
2250	Measure N: Fund	-	-	35,000	35,000	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	53,112	52,181	72,830	72,830	-	-
TOTAL		**$1,316,972**	**$1,713,965**	**$1,628,190**	**$1,564,810**	**$1,515,120**	**$1,451,740**
Authorized FTE		**10.00**	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		89%	92%	86%	86%	100%	100%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		0%	0%	0%	0%	0%	0%

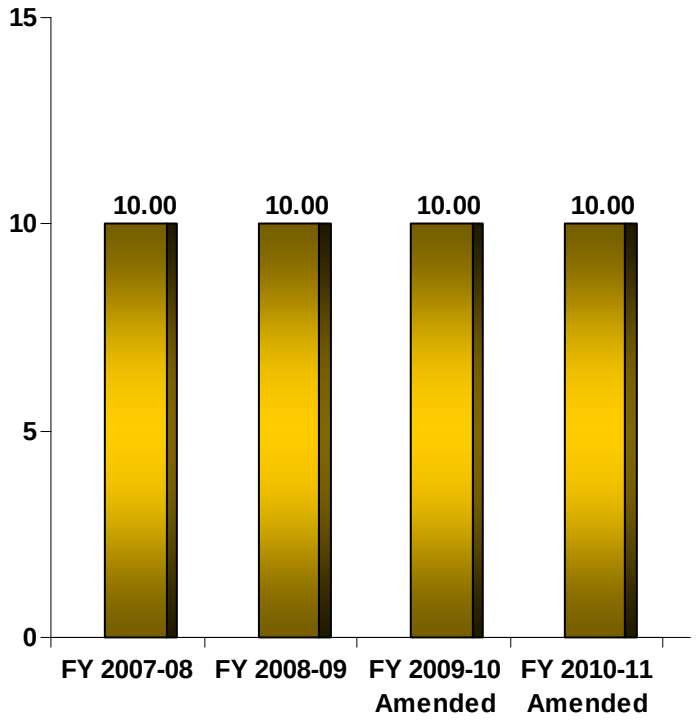
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Chief Deputy City Auditor	1.00	-	-	-	-	-
City Auditor	1.00	1.00	1.00	1.00	1.00	1.00
City Auditor, Assistant	-	1.00	1.00	1.00	1.00	1.00
Deputy City Auditor I	2.00	-	-	-	-	-
Deputy City Auditor III	2.00	-	-	-	-	-
Exec Assist to the City Auditor	1.00	1.00	1.00	1.00	1.00	1.00
Performance Auditor	-	2.00	2.00	2.00	2.00	2.00
Performance Auditor, Sr	-	-	2.00	2.00	2.00	2.00
Performance Audit Manager	-	2.00	2.00	2.00	2.00	2.00
Receptionist to the City Auditor	1.00	1.00	1.00	1.00	1.00	1.00
Student Trainee, PT	2.00	2.00	-	-	-	-
TOTAL	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Auditing	10.00	10.00	10.00	10.00	10.00	10.00
TOTAL	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Auditing	$60	$6,240	$70,000	$70,000	$0	$0
TOTAL	**$60**	**$6,240**	**$70,000**	**$70,000**	**$0**	**$0**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Auditing	$1,316,972	$1,713,965	$1,628,190	$1,564,810	$1,515,120	$1,451,740
TOTAL	**$1,316,972**	**$1,713,965**	**$1,628,190**	**$1,564,810**	**$1,515,120**	**$1,451,740**

PROGRAM DETAIL: AUDITING (IP54)

This program conducts audits of all departments and agencies of the City in accordance with applicable government auditing standards and in conformity with Section 403 of the Oakland City Charter. Audit services will identify ways to increase the economy, efficiency, effectiveness, and accountability of City government.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,338,840	$938,420	$400,420	8.50
1750	Multipurpose Reserve	-	83,140	82,960	180	0.93
2240	Library Services Retention-Enhancement	35,000	35,000	35,000	-	-
2250	Measure N: Fund	35,000	35,000	35,000	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	72,830	72,830	-	0.57
TOTAL		**$70,000**	**$1,564,810**	**$1,164,210**	**$400,600**	**10.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,451,560	$1,173,050	$278,510	10.00
1750	Multipurpose Reserve	-	180	-	180	-
TOTAL		**$0**	**$1,451,740**	**$1,173,050**	**$278,690**	**10.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP54)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Ration of Estimated monetary benefit to audit cost	N/A	$4 to $1	$4 to $1	$4 to $1	$4 to $1
Percent of audit recommendations implemented within one year	N/A	45%	75%	75%	75%
Number of Audits planned versus completed for the fiscal year	N/A	N/A	N/A	7	7

CITY CLERK

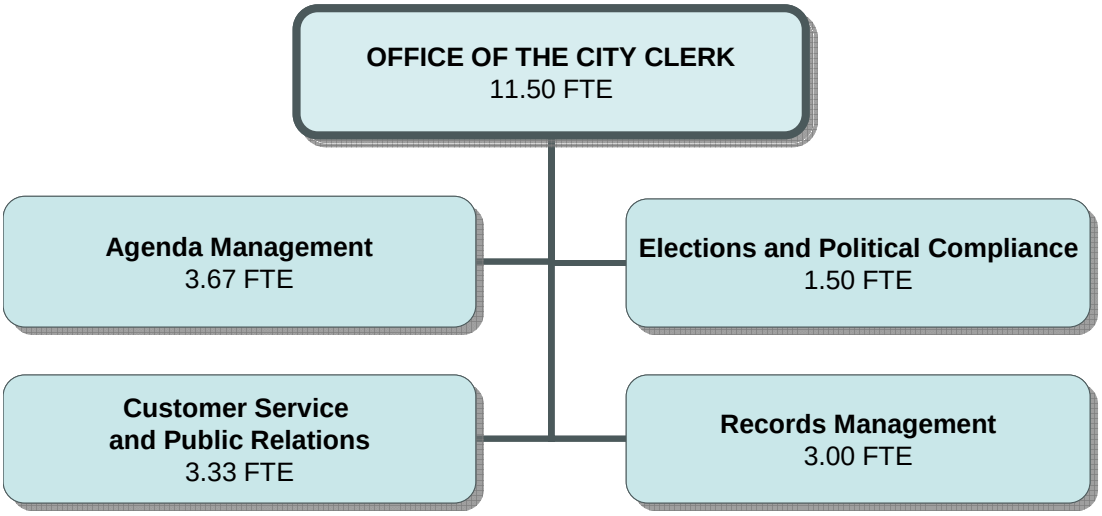
MISSION STATEMENT

The mission of the Office of the City Clerk is to enable the public to fully participate in the governmental process, by providing accurate information and services in a professional manner, and to assist residents in making informed decisions affecting the quality of their lives.

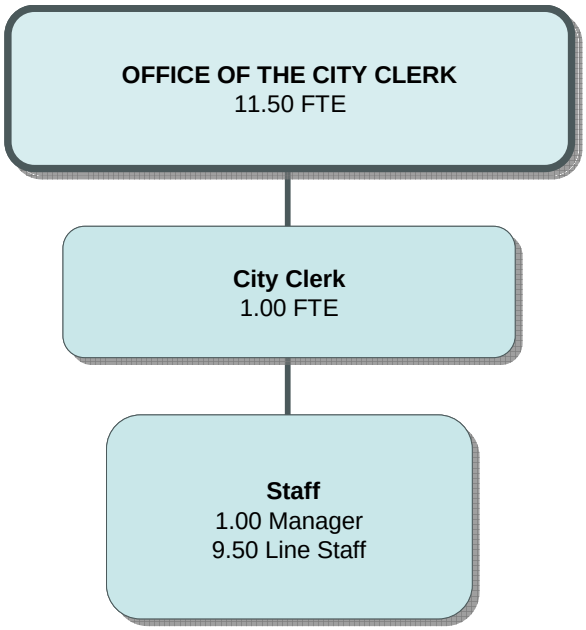
BUSINESS GOALS

- Support the Mayor, City Council, City Administrator, and Agency Directors in achieving their goals for the City through accurate recording of legislative activities and retention / retrieval of City records.
- Enhancement of City-Wide Records Management program to promote accessibility, retention, and timely destruction.
- Continue outreach to encourage citizen participation in government affairs and increase voter participation.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Agenda Management (IP14)
This program coordinates, prepares, and distributes legislative agendas. It ensures posting of agendas as mandated by law. Attends Council committee and Council meetings and Oakland Redevelopment Agency meetings, and prepares minutes. It processes, tracks, and archives legislation and contracts. This program includes filing and tracking of the City's Boards and Commission appointments. (Legally Mandated)

Customer Service and Public Relations (IP16)
This program conducts the City's voluntary Domestic Partnership Registration Program. Processes U.S. Passport applications, and provides passport photo service onsite. In addition, this unit is also responsible for scheduling Hearing Room reservations.

Elections & Political Compliance (IP15)
This program facilitates the Municipal Election process within the City of Oakland to ensure that elections are conducted properly and ethically in accordance with Federal, State, and local laws. In addition, this unit is also responsible for overseeing the filing of Campaign Disclosure Statements and Statements of Economic Interest (Form 700) as required by the Fair Political Practices Commission (FPPC).

Records Management (IP63)
This program maintains and indexes the agendas, minutes, ordinances, resolutions, and contracts adopted by the legislative body. It provides ready access to these records pursuant to Government Code section 34090 and City of Oakland Ordinance number 12643 C.M.S. Set policies, procedures, and guides City government's care, maintenance, retention, and disposition of all City records and information systems according to Ordinance 11370 C.M.S., Resolution 77659 C.M.S., and City of Oakland's Administrative Instruction 114.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer of costs to Oakland Redevelopment Agency (7780) to reflect the actual level of ORA-related activities performed the the Office of the City Clerk	(2.01)	($0.21)	($0.21)
Additional funding for Special Elections in FY 2009-10	-	$0.60	$0.90

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer of costs to Oakland Redevelopment Agency (7780) to reflect the actual level of ORA-related activities performed the the Office of the City Clerk	2.01	$0.21	$0.21

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010 General Fund: General	$2,769,349	$2,141,396	$2,630,840	$2,630,840	$2,953,130	$2,953,130
7780 Oakland Redevelopment Agency Projects (ORA) Total	67,800	66,880	267,780	267,780	274,450	274,450
TOTAL	**$2,837,149**	**$2,208,276**	**$2,898,620**	**$2,898,620**	**$3,227,580**	**$3,227,580**
Authorized FTE	**13.00**	**11.50**	**11.50**	**11.50**	**11.50**	**11.50**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures	98%	97%	91%	91%	91%	91%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures	1%	0%	1%	1%	1%	1%

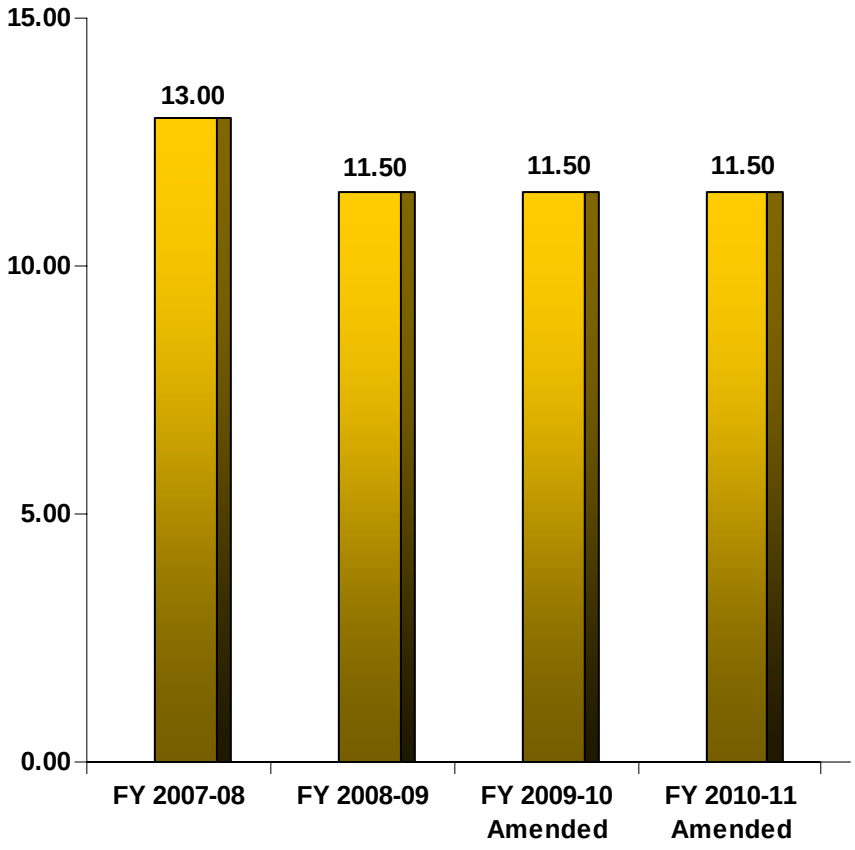
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst I	2.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant II, PPT	1.00	0.50	0.50	0.50	0.50	0.50
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
City Clerk, Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Citywide Records Manager	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Legislative Recorder	3.00	2.00	2.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant II	-	1.00	1.00	1.00	1.00	1.00
Public Service Representative	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**13.00**	**11.50**	**11.50**	**11.50**	**11.50**	**11.50**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Agenda Management	4.70	3.67	3.67	3.67	3.67	3.67
Customer Service and Public Relations	3.30	3.33	3.33	3.33	3.33	3.33
Elections and Political Compliance	2.00	1.50	1.50	1.50	1.50	1.50
Records Management	3.00	3.00	3.00	3.00	3.00	3.00
TOTAL	**13.00**	**11.50**	**11.50**	**11.50**	**11.50**	**11.50**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Agenda Management	$40,838	$69,047	$29,530	$29,530	$30,420	$30,420
Customer Service / Public Relations	61,016	56,902	25,680	25,680	26,450	26,450
TOTAL	**$101,854**	**$125,949**	**$55,210**	**$55,210**	**$56,870**	**$56,870**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Agenda Management	$1,080,121	$955,360	$1,030,770	$1,030,770	$1,044,650	$1,044,650
Customer Service / Public Relations	401,739	341,282	352,350	352,350	361,750	361,750
Elections & Political Compliance	1,055,071	530,840	1,142,350	1,142,350	1,440,150	1,440,150
Records Management	300,219	380,793	373,150	373,150	381,030	381,030
TOTAL	**$2,837,149**	**$2,208,276**	**$2,898,620**	**$2,898,620**	**$3,227,580**	**$3,227,580**

PROGRAM DETAIL: AGENDA MANAGEMENT (IP14)

This program coordinates, prepares, and distributes legislative agendas. Ensures posting of agendas as mandated by law. Attends council committee and council meetings and Oakland Redevelopment Agency meetings, and prepares minutes. Processes, tracks, and archives legislation and contracts. This program includes filing and tracking of the City's Boards and Commission appointments. (Legally Mandated)

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$29,530	$924,810	$402,650	$522,160	2.68
7780	Oakland Redevelopment Agency Projects (ORA)	-	105,960	105,960	-	0.99
TOTAL		**$29,530**	**$1,030,770**	**$508,610**	**$522,160**	**3.67**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$30,420	$936,020	$410,930	$525,090	2.68
7780	Oakland Redevelopment Agency Projects (ORA)	-	108,630	108,630	-	0.99
TOTAL		**$30,420**	**$1,044,650**	**$519,560**	**$525,090**	**3.67**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP14)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of meeting minutes and regular meeting agendas posted on the web 10 days from the meeting	100%	100%	100%	100%	100%
Percentage of special meeting agendas posted on Legistar 48 hours in advance of the meeting	100%	100%	100%	100%	100%
Preparation and posting of the Annual Vacancy Report and Annual Directory of Boards and Commissions	100%	100%	100%	100%	100%
Percentage of Special Vacancy Notices prepared for unanticipated vacancies.	100%	100%	100%	100%	100%
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

PROGRAM DETAIL: CUSTOMER SERVICE AND PUBLIC RELATIONS (IP16)

This program conducts the City's voluntary Domestic Partnership Registration Program. Processes U.S. Passport applications, and provides passport photo service onsite. In addition, this unit is also responsible for scheduling Hearing Room reservations.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$25,680	$282,770	$260,920	$21,850	3.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	69,580	69,580	-	0.33
TOTAL		**$25,680**	**$352,350**	**$330,500**	**$21,850**	**3.33**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$26,450	$290,770	$268,920	$21,850	3.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	70,980	70,980	-	0.33
TOTAL		**$26,450**	**$361,750**	**$339,900**	**$21,850**	**3.33**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP16)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

PROGRAM DETAIL: ELECTIONS AND POLITICAL COMPLIANCE (IP15)

This program facilitates the Municipal Election process within the City of Oakland to ensure that elections are conducted properly and ethically in accordance with Federal, State, and local laws. In addition, this unit is also responsible for overseeing the filing of Campaign Disclosure Statements and Statements of Economic Interest (Form 700) as required by the Fair Political Practices Commission (FPPC).

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,142,350	$146,410	$995,940	1.50
TOTAL		**$0**	**$1,142,350**	**$146,410**	**$995,940**	**1.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,440,150	$144,210	$1,295,940	1.50
TOTAL		**$0**	**$1,440,150**	**$144,210**	**$1,295,940**	**1.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP15)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

PROGRAM DETAIL: RECORDS MANAGEMENT (IP63)

This program maintains and indexes the agendas, minutes, ordinances, resolutions, and contracts adopted by the legislative body. Provides ready access to these record pursuant to Government Code section 34090 and City of Oakland Ordinance number 12643 C.M.S. Sets policy, procedures, and guides city Government's care, maintenance, retention, and disposition to all city records and information systems according to Ordinance 11370 C.M.S., Resolution 77659 C.M.S., and the City's Administrative Instruction 114.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$280,910	$187,260	$93,650	2.01
7780	Oakland Redevelopment Agency Projects (ORA)	-	92,240	92,240	-	0.99
TOTAL		**$0**	**$373,150**	**$279,500**	**$93,650**	**3.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$286,190	$192,540	$93,650	2.01
7780	Oakland Redevelopment Agency Projects (ORA)	-	94,840	94,840	-	0.99
TOTAL		**$0**	**$381,030**	**$287,380**	**$93,650**	**3.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP63)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of research requests satisfied within 10 days	N/A	100%	100%	100%	100%
25% reconciliation of Citywide Master Inventory	N/A	100%	100%	100%	100%
Destruction of identified expired records	N/A	0%	0%	100%	100%
Percentage of boxes properly dispositioned	N/A	100%	100%	100%	100%
Percentage of internal and external customers who rate this unit's service as satisfactory or better	N/A	N/A	N/A	100%	100%

CONTRACTING AND PURCHASING

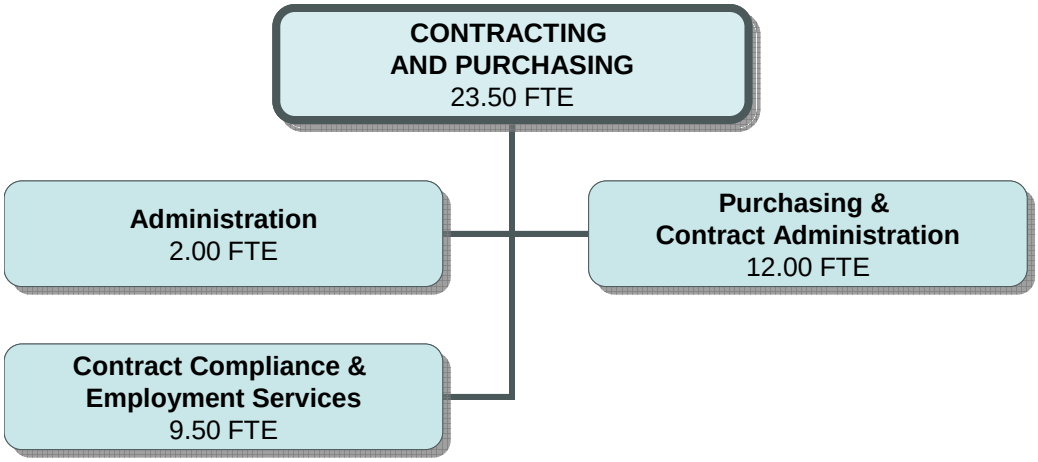
MISSION STATEMENT

The mission of the Department of Contracting and Purchasing is to support the procurement of materials, equipment and services essential to providing governmental services for the citizens of Oakland. The Department of Contracting and Purchasing supports the purchasing operations of City agencies and monitors and enforces City Council policies designed to stimulate the fair and equitable involvement of Oakland residents and businesses in the very economic market that their taxes help to create. In serving the City's needs, staff is dedicated to providing efficient and responsive service, in full compliance with the City's legal and social equity requirements while upholding the highest ethical and professional standards.

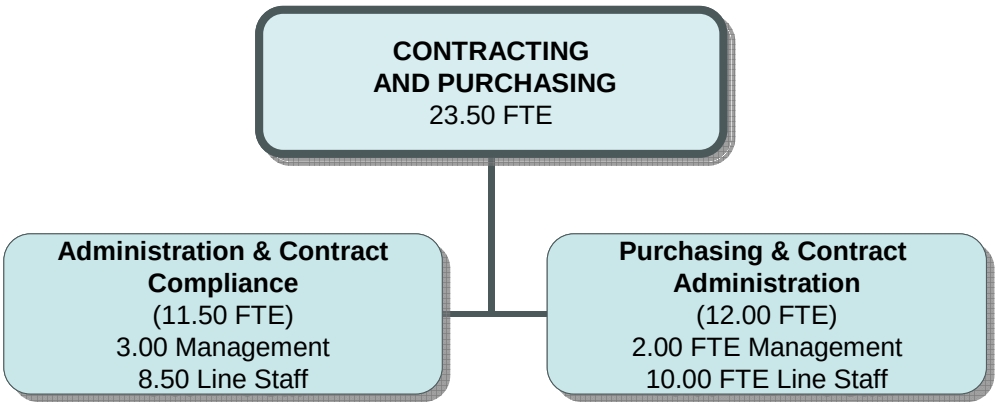
BUSINESS GOALS

- To assist agencies in meeting their contracting and procurement needs.
- To implement standard procurement and contracting processes and (in conjunction with Information Technology) mount a city-wide centralized automated contracting system known as Procure to Pay.
- To support the implementation of a city wide automated contracting program.
- To apply transparent strategies that will reduce staff's time and effort to procure quality deliverables.
- To ensure that social equity policies for Oakland businesses and residents are adhered to.
- Enhancement of City-Wide Records Management program to promote accessibility, retention, and timely destruction.
- To create and maintain new sustainable strategies that will allow business to more fully engage in the City's contracting process.
- Continue outreach to encourage citizen participation in government affairs and increase voter participation.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Administration (IP70)
This program provides department-wide administrative functions, including: executive leadership, fiscal services, personnel services, and information technology.

Contract Compliance and Employment Services (IP10)
This program supports all compliance policies that ensure social equity in public contracting and maximizes employment opportunities on City construction projects for Oakland residents; maximizes the economic stability of Oakland's diverse community via contracting, procurement and construction employment opportunities.

Purchasing and Contract Administration (IP28)
This program procures materials, supplies and services for City departments. Functions also include bidding, noticing, evaluating bids, maintaining a vendor list, and contracting.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Reduce contract compliance and office support staffing to reflect anticipated reduction in City's contract spending.	(1.50)	($0.14)	($0.14)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010 General Purpose Fund	$1,890,958	$1,907,885	$1,873,560	$1,873,560	$1,920,920	$1,920,920
1710 Recycling Program	114,979	112,900	116,590	116,590	120,000	120,000
4550 Equipment Parts Stores	624,373	809,303	716,920	716,920	736,900	736,900
7760 Grant Clearing	283,260	-	-	-	-	-
TOTAL	**$2,913,569**	**$2,830,089**	**$2,707,070**	**$2,707,070**	**$2,777,820**	**$2,777,820**
Authorized FTE	**28.00**	**25.00**	**23.50**	**23.50**	**23.50**	**23.50**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures	65%	67%	69%	69%	69%	69%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures	0%	0%	0%	0%	0%	0%

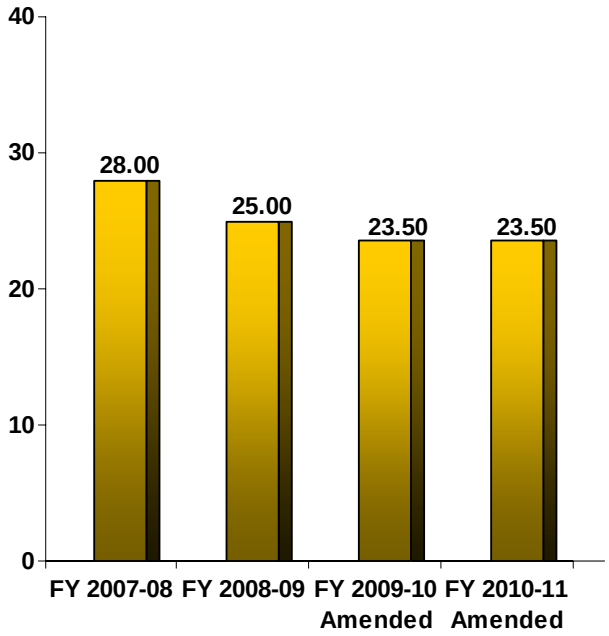
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Administrative Analyst I	1.00	-	-	-	-	-
Administrative Analyst II	1.00	2.00	2.50	2.50	2.50	2.50
Administrative Assistant I	1.00	1.00	-	-	-	-
Administrative Assistant II	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Services Manager I	1.00	1.00	1.00	1.00	1.00	1.00
Business Analyst III	1.00	1.00	1.00	1.00	1.00	1.00
Buyer	2.00	2.00	2.00	2.00	2.00	2.00
Contract Compliance Field Tech	2.00	1.00	1.00	1.00	1.00	1.00
Contract Compliance Office Assistant	2.00	3.00	3.00	3.00	3.00	3.00
Contract Compliance Officer	4.00	3.00	2.50	2.50	2.50	2.50
Contract Compliance Officer, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Employment Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Job Developer	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Contract & Employ Svcs	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant II	4.00	3.00	2.50	2.50	2.50	2.50
Program Analyst II	1.00	-	-	-	-	-
Purchasing Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Support Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**28.00**	**25.00**	**23.50**	**23.50**	**23.50**	**23.50**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Administration	4.00	2.00	2.00	2.00	2.00	2.00
Contract Compliance & Employment Svcs	11.00	10.00	9.50	9.50	9.50	9.50
Purchasing & Contract Administration	13.00	13.00	12.00	12.00	12.00	12.00
TOTAL	**28.00**	**25.00**	**23.50**	**23.50**	**23.50**	**23.50**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Purchasing & Contract Administration	$416,165	$865,205	$1,119,500	$1,119,500	$1,133,610	$1,133,610
TOTAL *	**$416,165**	**$865,205**	**$1,119,500**	**$1,119,500**	**$1,133,610**	**$1,133,610**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Administration	$656,735	396,969	$510,380	$510,380	$518,580	$518,580
Contract Compliance & Employment Svcs	958,967	974,574	927,980	927,980	958,080	958,080
Purchasing & Contract Administration	1,297,866	1,458,546	1,268,710	1,268,710	1,301,160	1,301,160
TOTAL *	**$2,913,569**	**$2,830,089**	**$2,707,070**	**$2,707,070**	**$2,777,820**	**$2,777,820**

** Historical data is reflected in the City Administrator's Office, Finance & Management Agency, and Public Works Agency since the Department of Contracting and Purchasing is a newly created department beginning in FY 2007-08.*

PROGRAM DETAIL: ADMINISTRATION (IP70)

This program provides department-wide administrative functions, including: executive leadership, fiscal services, personnel services, and information technology.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$510,380	$430,490	$79,890	2.00
TOTAL		**$0**	**$510,380**	**$430,490**	**$79,890**	**2.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$518,580	$438,690	$79,890	2.00
TOTAL		**$0**	**$518,580**	**$438,690**	**$79,890**	**2.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: CONTRACT COMPLIANCE & EMPLOYMENT SERVICES (IP10)

This program supports all compliance policies that ensure social equity in public contracting and maximizes employment opportunities on City construction projects for Oakland residents; maximizes the economic stability of Oakland's diverse community via contracting, procurement and construction employment opportunities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$927,980	$927,250	$730	9.50
TOTAL		**$0**	**$927,980**	**$927,250**	**$730**	**9.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$958,080	$957,330	$750	9.50
TOTAL		**$0**	**$958,080**	**$957,330**	**$750**	**9.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP10)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
% of L/SLBE participation on projects monitored by the department	61.93%	65.00%	30%	40%	40%
% of total hours worked by Oakland residents on City construction projects	N/A	32.35%	30%	40%	40%
% total dollars earned by Oakland apprentices	N/A	19%	15%	20%	20%
# of new (first-time) business certifications	122	144	200	225	250

PROGRAM DETAIL: PURCHASING & CONTRACT ADMINISTRATION (IP28)

This program procures materials, supplies and services for City departments. Functions also include bidding, noticing, evaluating bids, maintaining a vendor list, and contracting.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$147,320	$435,200	$423,090	$12,110	4.00
1710	Recycling Program	-	116,590	113,360	3,230	1.00
4550	Equipment Parts Stores	972,180	716,920	640,150	76,770	7.00
TOTAL		**$1,119,500**	**$1,268,710**	**$1,176,600**	**$92,110**	**12.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$147,920	$444,260	$432,150	$12,110	4.00
1710	Recycling Program	-	120,000	116,770	3,230	1.00
4550	Equipment Parts Stores	985,690	736,900	659,870	77,030	7.00
TOTAL		**$1,133,610**	**$1,301,160**	**$1,208,790**	**$92,370**	**$12.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP28)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Average number of weeks to process and execute contracts from City Council approval to completion of process	6	6	5	5	5
% of formal bids completed within 65 days	80%	75%	90%	90%	90%
% of informal bids completed within 21 days	80%	75%	90%	90%	90%

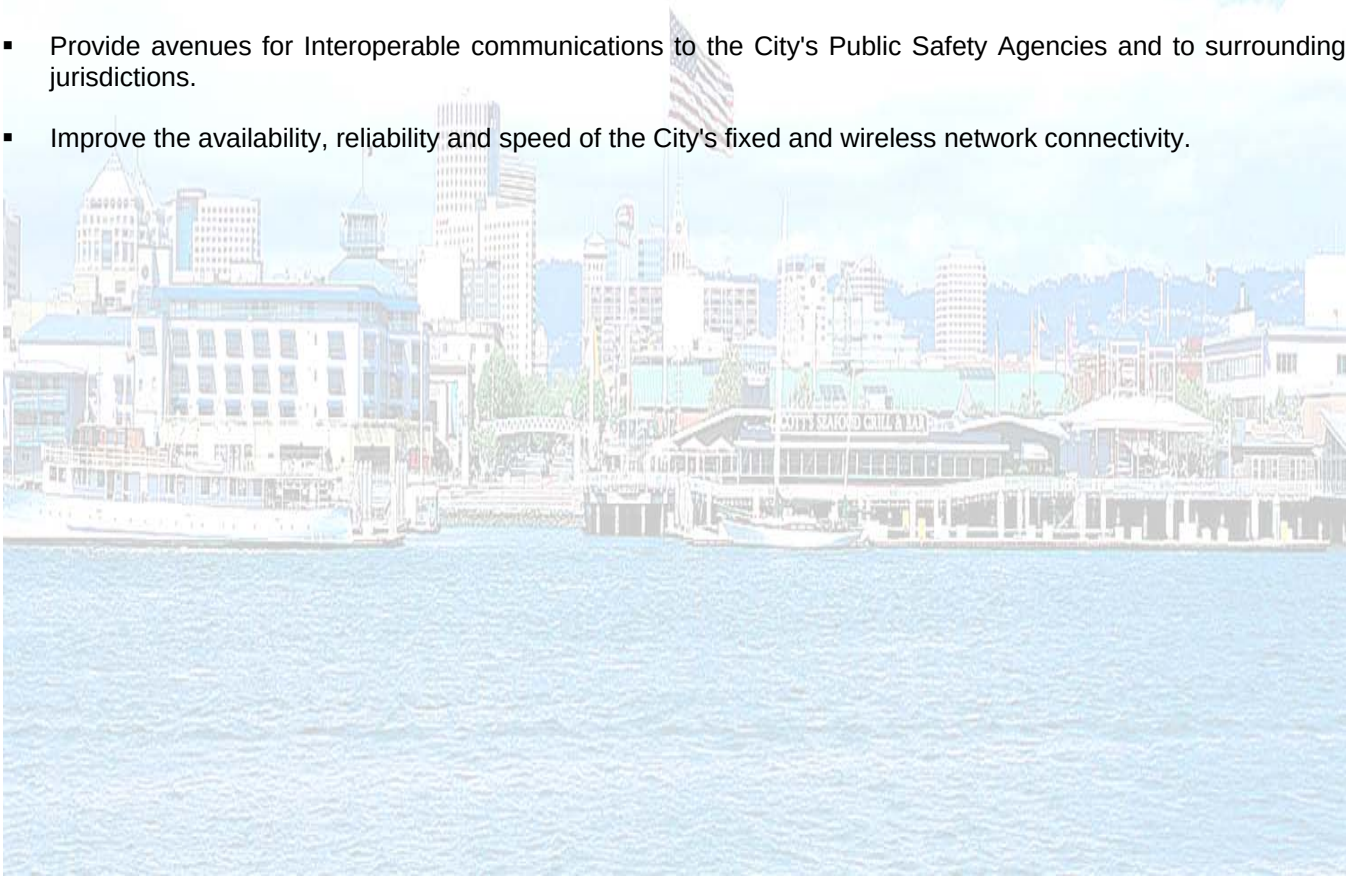
INFORMATION TECHNOLOGY

MISSION STATEMENT

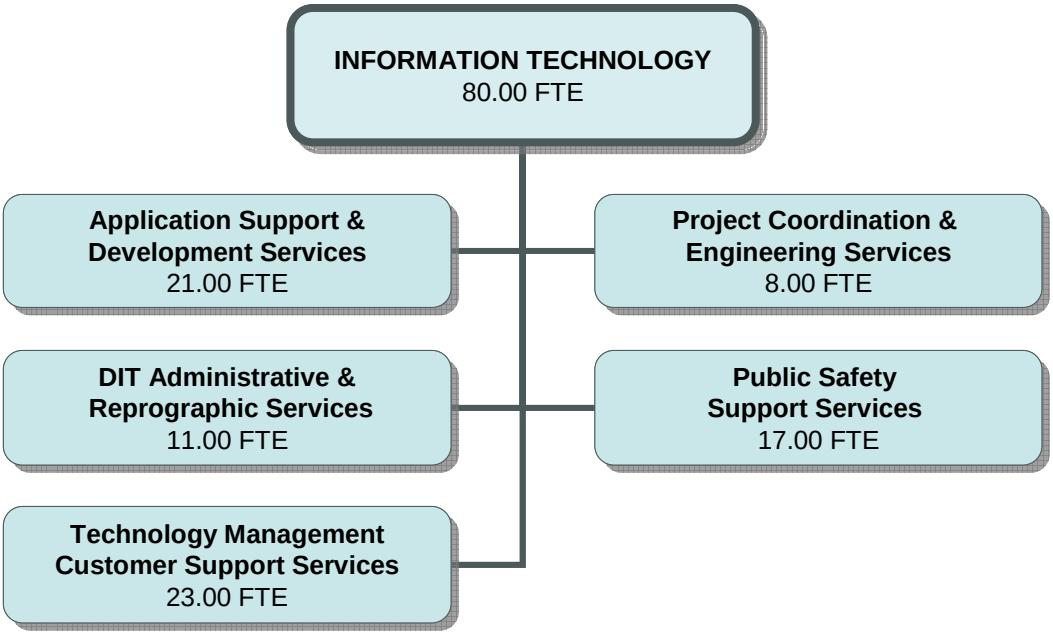
The Department of Information Technology is committed to providing the timely delivery of strategic, responsive, cost-effective technology solutions and quality services to meet the goals defined by the Mayor, City Council and Oakland's citizens. We are dedicated to maintaining the highest standards of excellence in our technical skills by providing total quality workmanship and expertise; by understanding the needs of the customer to facilitate the accomplishment of common objectives; and by always treating customers and staff with respect and dignity.

BUSINESS GOALS

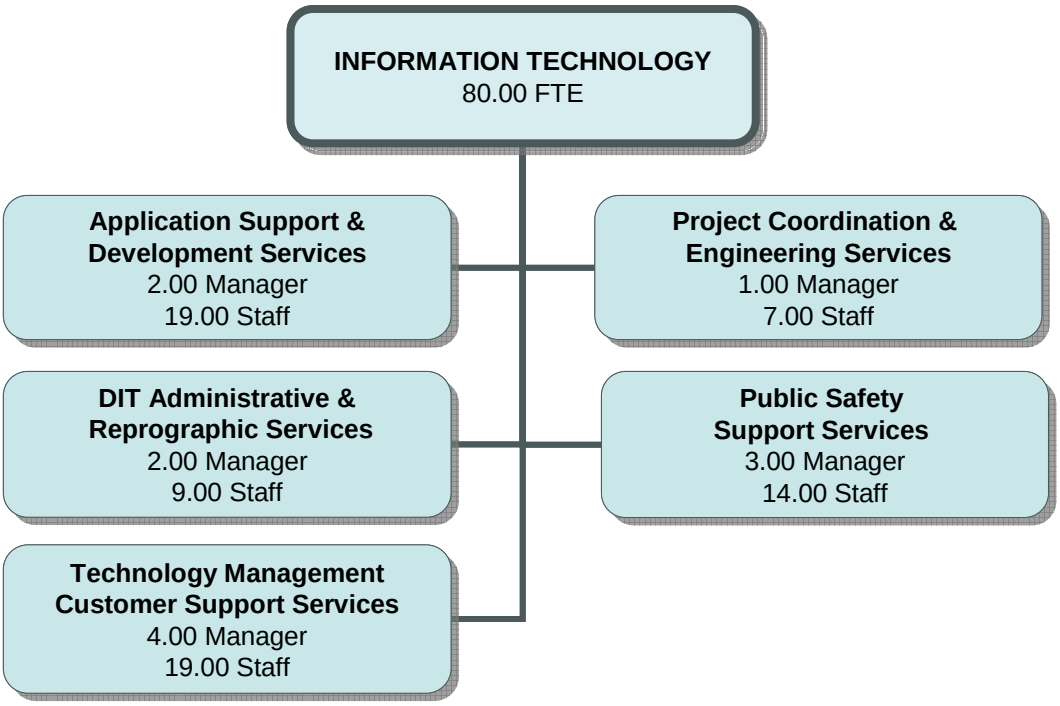
- Improve customer service for internal clients, businesses and the community by providing an overall Information Technology (IT) vision and strategic plan that includes the re-engineering and re-architecting of the City's existing IT environment and associated services.
- Provide a pro-active, stable and highly reliable intra/internet environment that supports and enhances E-Commerce, E-Oakland, Citywide GIS, Crime Watch and migration of City applications to the Web.
- Enable and publish City Data for the use of City Agencies and Departments and provide access to this resource to Residents and Businesses.
- Provide avenues for Interoperable communications to the City's Public Safety Agencies and to surrounding jurisdictions.
- Improve the availability, reliability and speed of the City's fixed and wireless network connectivity.



ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Application Support & Developmental Services (IP73)

This program maintains and supports enterprise applications and databases, to include Oracle's Public Sector Budgeting (PSB), Internet Recruitment, Internet Procurement, Internet Supplier, Financials, Payroll, Contract Management, and Internet Sourcing; designs, develops and implements program solutions for enterprise applications; provides support for performance monitoring of enterprise resources and performance capacity planning. It also provides GIS information to users; researches GIS database accuracy and completeness; develops web applications to access various resources; maintains intranet applications including web content management.

DIT Administrative and Reprographic Services (IP64)

This program provides general administrative support for the Department of Information Technology as well as: telephone and radio billing, cable television complaints and printing / duplicating services for all City departments.

Project Coordination and Engineering Services (IP74)

This program conducts feasibility studies of proposed projects; compiles and analyzes all business requirements; develops business plans and project timelines; manages the RFP process from development, proposal assessment to contractor selection and contract development. The program also supports and provides daily maintenance of the Citywide area IT Network infrastructure that provides voice and data services including the data network and e-mail systems. It prepares short and long range network strategies, is responsible for the development of the City's network access and security policies, standards, and technical specifications.

Public Safety Support Services (IP75)

This program is the One-Stop Shop for the citywide Public Safety operational needs and technology initiatives. The program components include support for all the mission critical public safety applications and infrastructure including 911 Computer Aided Dispatch (CAD) system, Records Management System (RMS), Citywide Two-way radio system, mobile applications, fire station alerting systems and public safety end-users equipment in the police and fire vehicles. This program also includes the on-going maintenance and support of various third-party as well as in-house developed applications and databases.

Technology Management – Customer Support Services (IP62)

This program provides IT related services to non public safety staff citywide. From the first call to the Help Desk to the support staff maintaining desktop equipment including software maintenance and general hardware repairs including servicing of computers, telephones and associated equipment. It provides maintenance of all non-public safety servers including the City's email, Legistar, Web servers, records and mobile applications.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Elimination of 2.00 FTEs Microcomputer Specialist I's	(2.00)	($0.21)	($0.22)
Elimination of 1.00 FTE Systems Analyst I	(1.00)	($0.10)	($0.11)
Elimination of 0.60 FTE Project Manager, beginning February 1, 2010	(0.60)	($0.04)	($0.10)
Elimination of 1.00 Telecommunications System Engineer beginning February 1, 2010	(1.00)	($0.07)	($0.16)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Multiple Funds			
Elimination of 0.40 FTE Project Manager, beginning February 1, 2010;Telecommunications Reserve Fund (1760)	(0.40)	($0.03)	($0.07)
Elimination of 1.00 FTE Project Manager, beginning February 1, 2010; Radio/Telecommunications Fund (4200)	(1.00)	($0.07)	($0.17)
Elimination of 1.00 Electronics Technician, beginning February 1, 2010; Radio/Telecommunications Fund (4200)	(1.00)	($0.04)	($0.11)
Downgrade 1.00 Electronics Supervisor to Electronics Technician; Radio/Telecommunications Fund (4200)	-	($0.02)	($0.02)
Add funding for interoperable radio equipment; Radio/Telecommunications Fund (4200)	-	$0.26	$0.30
Elimination of 1.00 FTE Systems Analyst III; Grant Clearing Fund (7760)	(1.00)	($0.16)	($0.16)
Elimination of 1.00 FTE Microcomputer Specialist II; Grant Clearing Fund (7760)	(1.00)	($0.13)	($0.14)
Transfer Project Manager II to Community & Economic Development Agency; Oakland Redevelopment Agency Fund (7760)	(1.00)	($0.23)	($0.24)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$11,432,493	$8,976,568	$7,996,690	$7,996,690	$9,193,640	$9,193,640
1700	Mandatory Refuse Program	47,880	34,186	37,160	37,160	(70)	(70)
1760	Telecommunications Reserve	-	64,517	36,210	36,210	90	90
2310	Lanscaping & Lighting Assessment District	47,880	8,200	-	-	-	-
2415	Development Service Fund	535,149	433,399	313,480	313,480	720	720
2513	Local Law Enforce Block Grant (LLEBG) 2003	160,794	-	-	-	-	-
3100	Sewer Service Fund	115	-	-	-	-	-
4100	Equipment	142	89,264	92,730	92,730	120	120
4200	Radio/ Telecommunications	2,224,800	1,336,054	3,144,490	3,144,490	3,144,970	3,144,970
4210	Telephone Equipment and Software	845,389	511,435	511,440	511,440	511,440	511,440
4300	Reproduction	1,672,878	1,290,764	1,408,750	1,408,750	1,420,730	1,420,730
4400	City Facilities	100,165	89,275	92,730	92,730	120	120
7760	Grant Clearing	825,336	983,851	616,810	616,810	-	-
TOTAL		**$17,893,022**	**$13,817,513**	**$14,250,490**	**$14,250,490**	**$14,271,760**	**$14,271,760**
Authorized FTE		**86.00**	**86.00**	**80.00**	**80.00**	**76.00**	**76.00**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		64%	65%	56%	56%	64%	64%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		2%	2%	2%	2%	2%	2%

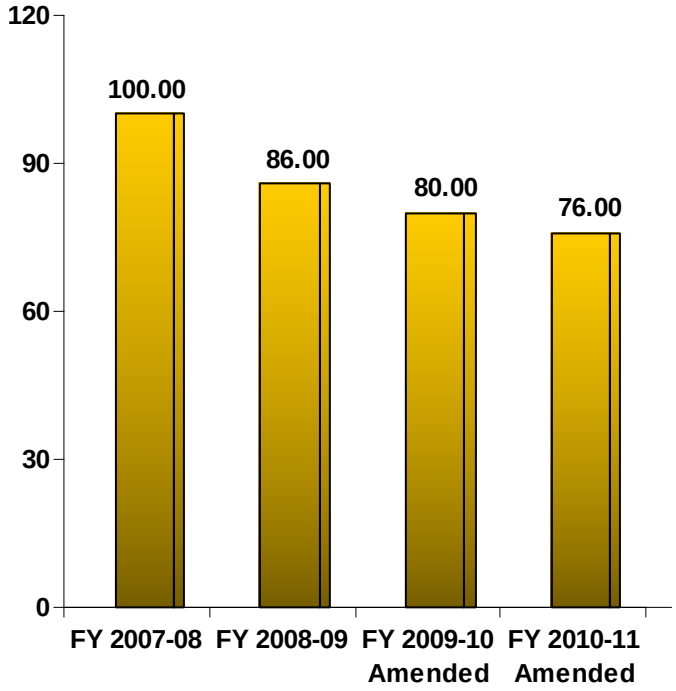
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst II	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	-	-	-	-	-
City Administrator Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	-	-	-	-	-
Data Entry Operator, Senior	1.00	-	-	-	-	-
Database Administrator	2.00	2.00	2.00	2.00	2.00	2.00
Database Analyst III	1.00	1.00	1.00	1.00	1.00	1.00
Director of Finance	1.00	1.00	1.00	1.00	1.00	1.00
Electronics Supervisor	1.00	1.00	-	-	-	-
Electronics Technician	5.00	5.00	6.00	6.00	5.00	5.00
Human Res Systems Analyst, Sr.	1.00	1.00	1.00	1.00	1.00	1.00
Information System Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Information Systems Supervisor	4.00	3.00	3.00	3.00	3.00	3.00
Manager, Information Systems	-	4.00	4.00	4.00	4.00	4.00
Microcomputer Systems Specialist I	5.00	5.00	3.00	3.00	3.00	3.00
Microcomputer Systems Specialist II	13.00	11.00	10.00	10.00	10.00	10.00
Microcomputer Systems Specialist II, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Microcomputer Systems Specialist III	6.00	4.00	4.00	4.00	4.00	4.00
Network Architect	2.00	1.00	1.00	1.00	1.00	1.00
Operations Support Specialist	4.00	3.00	3.00	3.00	3.00	3.00
Programmer Analyst III, PPT	1.00	-	-	-	-	-
Project Manager	4.00	2.00	2.00	2.00	-	-
Project Manager II	7.00	3.00	2.00	2.00	2.00	2.00
Project Manager III	1.00	1.00	1.00	1.00	1.00	1.00
Reproduction Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Reproduction Offset Operator	3.00	3.00	3.00	3.00	3.00	3.00
Reproduction Offset Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Reprograhpic Shop Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Spatial Data Analyst III	3.00	2.00	2.00	2.00	2.00	2.00
Systems Analyst I	1.00	1.00	-	-	-	-
Systems Analyst III	5.00	6.00	5.00	5.00	5.00	5.00
Systems Programmer III	7.00	7.00	7.00	7.00	7.00	7.00
Technical Communications Specialist	-	-	1.00	1.00	1.00	1.00
Telecommunication Systems Engineer	2.00	2.00	2.00	2.00	1.00	1.00
Telecommunications Electrician, Sr.	1.00	1.00	1.00	1.00	1.00	1.00
Telecommunications Supervisor	1.00	-	-	-	-	-
Telephone Services Specialist	6.00	6.00	5.00	5.00	5.00	5.00
Web Specialist	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**100.00**	**86.00**	**80.00**	**80.00**	**76.00**	**76.00**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Application Development & Database Administration	22.00	18.00	-	-	-	-
Application Support and Development Services	-	-	21.00	21.00	21.00	21.00
Desktop Support	25.00	24.00	-	-	-	-
DIT Administrative and Reprographic Services	10.00	9.00	11.00	11.00	11.00	11.00
Network Engineering & Telecommunication Services	17.00	15.00	-	-	-	-
Project Coordination and Engineering Services	-	-	8.00	8.00	6.00	6.00
Public Safety Support Services	-	-	17.00	17.00	16.00	16.00
Server Maintenance and Support	13.00	11.00	-	-	-	-
Technology Management - Customer Support Services	13.00	9.00	23.00	23.00	22.00	22.00
TOTAL	**100.00**	**86.00**	**80.00**	**80.00**	**76.00**	**76.00**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Customer & Project Support	$2,161,125	$0	$0	$0	$0	$0
DIT Administrative and Reprographic Services	1,541,804	-	6,051,010	6,051,010	6,202,420	6,202,420
Network Engineering & Telecommunication Services	766,932	-	-	-	-	-
Technology Management - Customer Support Services	1,549,716	5,665,206	1,413,460	1,413,460	1,424,490	1,424,490
TOTAL	**$6,019,577**	**$5,665,206**	**$1,413,460**	**$1,413,460**	**$1,424,490**	**$1,424,490**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Application Development & Database Administration	3,690,950	2,717,249	-	-	-	-
Application Support & Development Services	-	-	3,576,920	3,576,920	3,648,580	3,648,580
Customer & Project Support	1,980,498	489,653	-	-	-	-
Desktop Support	3,647,615	2,417,999	-	-	-	-
DIT Administrative and Reprographic Services	2,243,853	735,267	1,666,660	1,666,660	1,674,810	1,674,810
Network Engineering & Telecommunication Services	4,154,363	2,061,721	-	-	-	-
Project Coordination & Engineering Services	-	-	1,188,710	1,188,710	1,027,510	1,027,510
Public Safety Support Services	-	-	2,230,270	2,230,270	2,228,810	2,228,810
Server Maintenance and Support	2,175,735	1,232,845	-	-	-	-
Technology Management - Customer Support Services	$7	$4,162,780	$5,587,930	$5,587,930	$5,692,050	$5,692,050
TOTAL	**17,893,022**	**13,817,513**	**14,250,490**	**$14,250,490**	**$14,271,760**	**$14,271,760**

PROGRAM DETAIL: APPLICATION SUPPORT & DEVELOPMENTAL SERVICES (IP73)

This program maintains and supports enterprise applications and databases, to include Oracle's Public Sector Budgeting (PSB), Internet Recruitment, Internet Procurement, Internet Supplier, Financials, Payroll, Contract Management, and Internet Sourcing; designs, develops and implements program solutions for enterprise applications; provides support for performance monitoring of enterprise resources and performance capacity planning. It also provides GIS information to users; researches GIS database accuracy and completeness; develops web applications to access various resources; maintains intranet applications including web content management.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,227,000	$2,928,780	$298,220	18.75
1700	Mandatory Refuse Program	-	37,160	37,100	60	0.25
2415	Development Service Fund	-	312,760	312,760	-	2.00
TOTAL		**$0**	**$3,576,920**	**$3,278,640**	**$298,280**	**21.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,648,650	$3,350,430	$298,220	21.00
1700	Mandatory Refuse Program	-	(70)	(130)	60	-
TOTAL		**$0**	**$3,648,580**	**$3,350,300**	**$298,280**	**21.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP73)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Availability of SUN Server and Oracle Databases	99%	99%	99%	99%	99%
Availability of Oracle Applications	99%	99%	99%	99%	99%
Availability of GIS to users	99%	99%	99%	99%	99%

PROGRAM DETAIL: DIT ADMINISTRATIVE AND REPROGRAPHIC SERVICES (IP64)

This program provides general administrative support for the Department of Information Technology as well as: telephone and radio billing, cable television complaints and printing / duplicating services for all City departments.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$55,620	($20,890)	$76,510	3.50
4200	Radio / Telecommunications	-	202,290	200,280	2,010	1.10
4300	Reproduction	1,413,460	1,408,750	478,870	929,880	6.40
TOTAL		**$1,413,460**	**$1,666,660**	**$658,260**	**$1,008,400**	**11.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$45,700	($30,830)	$76,530	3.50
4200	Radio / Telecommunications	-	208,380	206,370	2,010	1.10
4300	Reproduction	1,424,490	1,420,730	489,420	931,310	6.40
TOTAL		**$1,424,490**	**$1,674,810**	**$664,960**	**$1,009,850**	**11.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP64)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of reproduction jobs completed within promised time	N/A	N/A	N/A	95%	95%
Percentage of reproduction jobs processed in-house	N/A	N/A	N/A	75%	75%

PROGRAM DETAIL: PROJECT COORDINATION AND ENGINEERING SERVICES (IP74)

This program conducts feasibility studies of proposed projects; compiles and analyzes all business requirements; develops business plans and project timelines; manages the RFP process from development, proposal assessment to contractor selection and contract development. The program also supports and provides daily maintenance of the Citywide area IT Network infrastructure that provides voice and data services including the data network and e-mail systems. It prepares short and long range network strategies, is responsible for the development of the City's network access and security policies, standards, and technical specifications.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,061,270	$1,061,270	$0	6.60
1760	Telecommunications Reserve	-	36,120	36,120	-	0.40
4200	Radio / Telecommunications	-	91,320	91,320	-	1.00
TOTAL		**$0**	**$1,188,710**	**$1,188,710**	**$0**	**8.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,027,510	$1,027,510	$0	6.00
TOTAL		**$0**	**$1,027,510**	**$1,027,510**	**$0**	**6.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP74)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Timely completion of well defined and budgeted projects	N/A	N/A	N/A	25%	25%
Customer satisfaction for all stakeholders and sponsors	N/A	N/A	N/A	75%	85%
Availability of Data Network	99%	99%	99%	99%	99%

PROGRAM DETAIL: PUBLIC SAFETY SUPPORT SERVICES (IP75)

This program is the One-Stop Shop for the citywide Public Safety operational needs and technology initiatives. The program components include support for all the mission critical public safety applications and infrastructure including 911 Computer Aided Dispatch (CAD) system, Records Management System (RMS), Citywide Two-way radio system, mobile applications, fire station alerting systems and public safety end-users equipment in the police and fire vehicles. This program also includes the on-going maintenance and support of various third-party as well as in-house developed applications and databases.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,609,210	$1,609,210	$0	11.00
4200	Radio / Telecommunications	-	621,060	621,060	-	6.00
TOTAL		**$0**	**$2,230,270**	**$2,230,270**	**$0**	**17.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,652,320	$1,652,320	$0	11.00
4200	Radio / Telecommunications	-	576,490	576,490	-	5.00
TOTAL		**$0**	**$2,228,810**	**$2,228,810**	**$0**	**16.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP75)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Availability of 800 MHz radio system	N/A	99%	99%	99%	99%
Availability of Public Safety Servers and Systems	N/A	99%	99%	99%	99%

PROGRAM DETAIL: TECHNOLOGY MANAGEMENT – CUSTOMER SUPPORT SERVICES (IP62)

This program provides IT related services to non-public safety staff citywide. From the first call to the Help Desk to the support staff maintaining desktop equipment including software maintenance and general hardware repairs including servicing of computers, telephones and associated equipment. It provides maintenance of all non-public safety servers including the City's email, Legistar, Web servers, records and mobile applications.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,237,330	$2,043,590	$1,741,800	$301,790	15.75
1760	Telecommunications Reserve	-	90	-	90	-
2415	Development Service Fund	-	720	-	720	-
4100	Equipment	-	92,730	92,610	120	0.50
4200	Radio / Telecommunications	3,302,240	2,229,820	159,860	2,069,960	1.25
4210	Telephone Equipment and Software	511,440	511,440	-	511,440	-
4400	City Facilities	-	92,730	92,610	120	0.50
7760	Grant Clearing	-	616,810	616,810	-	5.00
TOTAL		**$6,051,010**	**$5,587,930**	**$2,703,690**	**$2,884,240**	**23.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,388,740	$2,819,460	$2,516,850	$302,610	20.75
1760	Telecommunications Reserve	-	90	-	90	-
2415	Development Service Fund	-	720	-	720	-
4100	Equipment	-	120	-	120	-
4200	Radio / Telecommunications	3,302,240	2,360,100	164,490	2,195,610	1.25
4210	Telephone Equipment and Software	511,440	511,440	-	511,440	-
4400	City Facilities	-	120	-	120	-
TOTAL		**$6,202,420**	**$5,692,050**	**$2,681,340**	**$3,010,710**	**22.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carry forward offsets)*

PROGRAM DETAIL: TECHNOLOGY MANAGEMENT – CUSTOMER SUPPORT SERVICES (IP62) (continued)

Program Related Performance Measures (IP62)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of trouble calls resolved during initial call	60%	60%	60%	60%	60%
Percentage of Desktop Support trouble tickets resolved within 72 hours	N/A	60%	60%	40%	30%
Availability of Telephone Systems and Equipment	N/A	99%	99%	75%	60%
Availability of Application Servers	N/A	99%	99%	75%	60%

FINANCE AND MANAGEMENT AGENCY

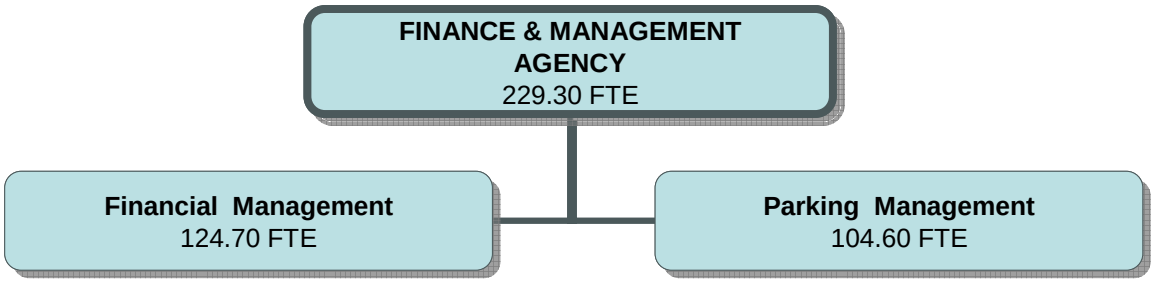
MISSION STATEMENT

The mission of the Finance and Management Agency is to provide high quality direct services to Oakland residents and businesses; and provide support services to the Mayor, City Council, City Administrator and all City agencies and departments. FMA services include: financial management, maintenance of the City's financial and payroll systems, portfolio and debt management, tax collections, parking enforcement and collections, customer services, warehousing and commodity inventory, mail services and risk management.

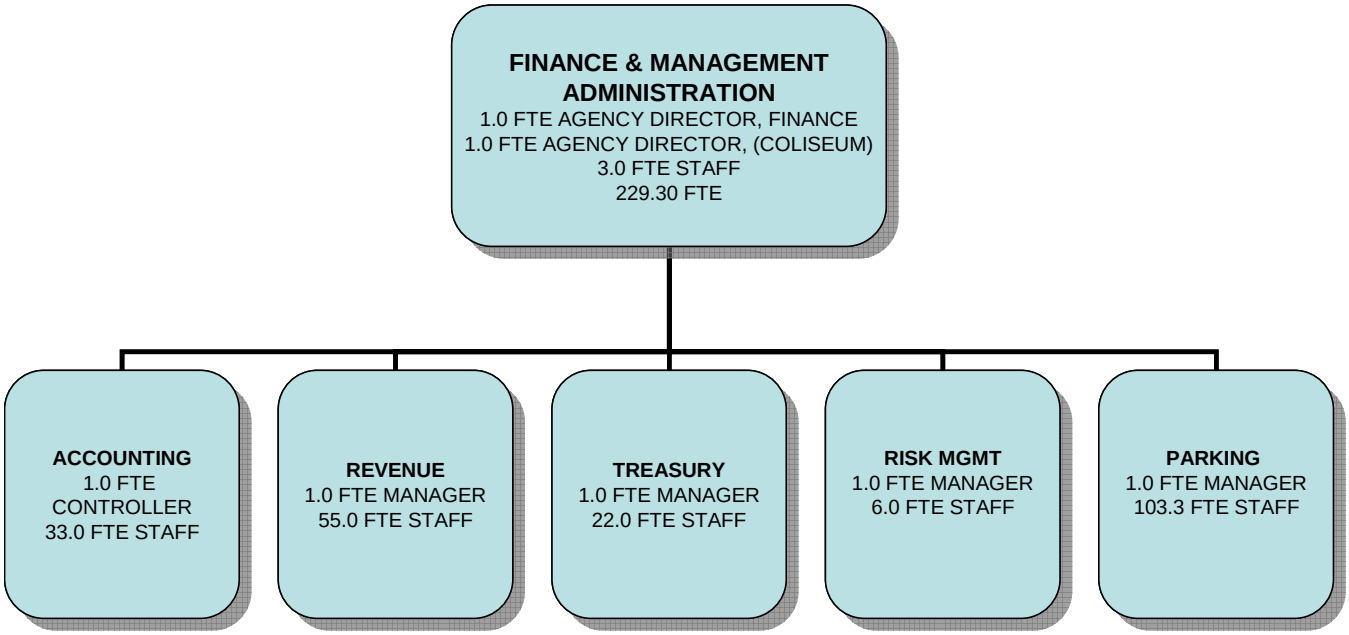
BUSINESS GOALS

- To provide oversight for all City financial interests as Treasurer of the City and the Redevelopment Agency, Secretary/Treasurer of the Coliseum Joint Powers Authority, Director of Finance for the Oakland Base Reuse Authority, and Board Member of the Oakland Municipal Employees Retirement System.
- To safeguard the City's financial and material assets by maintaining strong internal controls, ensuring equity and transparency in Agency processes, adhering to established financial policies and procedures, and complying with all legal fiscal reporting requirements.
- To review tax and fee ordinances to ensure equitable and fair application of taxes and fees paid to the City by the business and residential community.
- To ensure the stability of City financial resources through effective debt financing, maintenance of the City's bond ratings that reflect a deep, stable, and diversified economic base with management practices that are considered strong by rating agencies; and effective debt management.
- To support the health of the City's workers by managing workers' safety; and minimize the financial risk associated with workplace injuries and claims against the City for harm to persons or property.
- To promote parking opportunities throughout the City by fairly enforcing parking regulations and providing customer service related to parking and parking citations; effectively manage City revenues generated through the parking program.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Financial Management (IP59)
Provides comprehensive financial services for the City and the Redevelopment Agency; provides timely and accurate financial reports; maintains integrity of information in the City's Redevelopment Agency's financial systems and monitors internal controls; processes payments; processes payroll and maintains inventory of critical supplies (warehousing); collects deposits and records City revenues; procures materials, supplies and services for City departments; manages the City's and Redevelopment Agency's investments; issues City and Redevelopment bonds and restructures debt; plans, develops and administers all risk management, insurance and safety related activities.

Parking Management (IP60)
Enforces all parking regulations, processes all citations, collects meter revenues and conducts administrative reviews; accepts and posts related payments.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Revenue Changes:			
SALES TAX			
Revenue anticipated from One Work Place Company, a company that relocated to Oakland due to a sales tax rebate agreement.	-	$0.00	$0.40
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.15	$0.15
BUSINESS LICENSE TAX			
Revenue from new business tax classification for cannabis operations; voter approved rate of $18 per $1,000 gross receipts.	-	$0.30	$0.30
One-time revenue anticipated from new business license tax amnesty program for small local businesses.	-	$0.50	$0.00
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.23	$0.23
REAL ESTATE TRANSFER TAX			
Anticipated revenue from application of real property transfer tax to property mergers and acquisitions. Approved by voters at July 21, 2009 special election.	-	$0.55	$0.55
Additional revenues anticipated to be collected by the hiring of a new Tax Auditor III position.	-	$0.25	$0.25
PARKING TAX			
Anticipated revenue from enforcement of parking tax collections at the Oakland Coliseum (September 1, 2009 implementation).	-	$0.81	$0.97
Anticipated revenue from enforcement of parking tax to be paid from diesel truck parking (September 1, 2009 implementation).	-	$0.16	$0.22
FINES & PENALTIES			
Revenue from increased parking enforcement due to additional Roving Patrol ($1.34M); Revenue from various California Vehicle Code violation charge increases ($0.17M); Revenue from vehicle boot program ($0.5M)	-	$2.01	$2.31
SERVICE CHARGES			
Revenue from increasing parking meter rates from $1.50 per hour to $2.00 per hour	-	$2.20	$2.20

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE (continued)

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Revenue Changes: (continued)			
SERVICE CHARGES (continued)			
Additional revenue from the authorization of future billboard agreements; addition of 250 metered stalls citywide; enforcement against illegal use of disabled parking placards; revenue from parking garage automation; Pacific Renaissance garage for residential use at night; use of proceeds from the sale of advertisements on the back of parking receipts.	-	$1.00	$1.33
Revenue from increasing rates for garage/parking lot parking	-	$0.30	$0.30
Expenditure Changes			
RECOVERIES			
Insurance recoveries increase due to Risk Management's (Finance & Management Agency) implementation of aggressive program due to vehicle accidents and damages.	-	($0.50)	($0.50)
Treasury recoveries due to fees for investment portfolio management and bond issuances.	-	($0.69)	($1.29)
Increase parking citation recovery based on passing Alameda County ticket surcharge on to violator.	-	($1.80)	($1.80)
OTHER EXPENDITURES			
Transfer 0.40 FTE Controller and 0.01 FTE Asst Controller to Oakland Redevelopment Agency (7780)	(0.41)	($0.11)	($0.11)
Transfer 1.00 FTE Accountant III to Workforce Investment Act Fund (2195)	(1.00)	($0.13)	($0.14)
Eliminate 1.00 FTE Accountant II	(1.00)	($0.11)	($0.11)
Add 1.00 FTE Parking Enforcement Supervisor II to ensure operational efficiencies in day-to-day parking enforcement functions.	1.00	$0.11	$0.11
Downgrade 1.00 FTE Accountant II to 1.00 FTE Account Clerk III position	-	($0.03)	($0.03)
Eliminate 1.00 FTE Revenue Analyst, 1.00 FTE Administrative Assistant II and 0.53 FTE Parking Control Technician, PT positions; Add 1.00 FTE Administrative Assistant I position, 0.60 FTE Accountant III and 1.00 FTE Administrative Services Manager (ASM) II position	0.07	$0.08	$0.08
Eliminate 1.00 FTE Exempt Limited Duration Employee position	(1.00)	($0.13)	($0.13)
Eliminate 1.00 FTE Principal Financial Analyst	(1.00)	($0.14)	($0.19)
Eliminate 1.00 FTE HR Systems Analyst	(1.00)	($0.09)	($0.09)

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE (continued)

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Expenditure Changes (continued)			
OTHER EXPENDITURES (continued)			
Eliminate 1.00 FTE Public Service Representative	(1.00)	($0.06)	($0.06)
Transfer 1.00 FTE Administrative Assistant I to City Stores Fund (4500)	(1.00)	($0.06)	($0.06)
Eliminate 1.00 FTE Human Resource Operations Tech, Sr. in FY 20010-11 only	(1.00)	$0.00	($0.10)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Revenue Changes:			
Relocation of City employees from Clay St. & Dalziel garages to City Center Garage West	-	$0.23	$0.23
Expenditure Changes			
Eliminate 1.00 FTE Accountant III from Oakland Redevelopment Agency Fund (7780)	(1.00)	($0.11)	($0.11)
Transfer 0.40 FTE Controller and 0.01 FTE Assistant Controller from General Purpose Fund (1010) to Oakland Redevelopment Agency Fund (7780)	0.41	$0.11	$0.11
Delete 1.00 FTE Storekeeper II from Central Stores Fund (4500)	(1.00)	($0.08)	($0.09)
Transfer 1.00 FTE Accountant III from General Purpose Fund (1010) to Workforce Investment Act Fund (2195)	1.00	$0.13	$0.14
Transfer 1.00 FTE Administrative Assistant I to City Stores Fund (4500)	1.00	$0.06	$0.06
Add 0.40 FTE Accountant III to Multipurpose Reserve Fund (1750)	0.40	$0.04	$0.04

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$23,307,585	$21,702,602	$18,561,310	$18,223,210	$18,345,180	$17,870,090
1100	Self Insurance Liability	136	-	-	-	-	-
1150	Worker's Compensation Insurance Claims	6,060,830	6,355,861	1,070,400	1,070,400	1,088,250	1,088,250
1700	Mandatory Refuse Program	2,342,166	2,453,101	2,039,650	2,039,650	2,079,000	2,079,000
1720	Comprehensive Clean-up	635,033	628,161	605,130	605,130	605,260	605,260
1750	Multipurpose Reserve	-	-	1,963,700	1,963,700	1,964,520	1,964,520
2108	HUD-CDBG	144,061	164,014	155,960	155,960	158,480	158,480
2195	Workforce Investment Act	111,040	94,419	224,060	224,060	228,650	228,650
2230	State Gas Tax	148,231	118,675	115,810	115,810	118,190	118,190
2240	Library Services Retention-Enhancement	27	-	-	-	-	-
2251	Measure Y: Public Safety Act 2004	21,987	30,000	30,060	30,060	30,060	30,060
2310	Lighting and Landscape Assessment District	155,912	141,575	22,850	22,850	23,290	23,290
2417	Excess Litter Fee Fund	93,694	109,624	-	-	-	-
3100	Sewer Service Fund	921,129	819,740	819,740	819,740	819,740	819,740
4500	Central Stores	2,204,418	2,149,986	2,144,250	2,137,110	2,164,770	2,157,480
6520	Fire Area - Redemption	9,150	30,581	46,230	46,230	47,170	47,170
7100	Police and Fire Retirement System	47,514	39,881	40,620	40,620	41,440	41,440
7120	Oakland Municipal Employees' Retirement System OMERS	47,514	39,881	40,620	40,620	41,440	41,440
7760	Grant Clearing	38,573	29,660	32,430	32,430	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	862,380	947,438	862,850	862,850	880,430	880,430
TOTAL		**$37,151,379**	**$35,855,199**	**$28,775,670**	**$28,430,430**	**$28,635,870**	**$28,153,490**
Authorized FTE		**231.05**	**228.25**	**233.30**	**229.30**	**233.30**	**228.30**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures		63%	61%	65%	64%	64%	63%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures		5%	5%	4%	4%	4%	4%

** Office of Personnel Resource Management positions were moved to the newly created Department of Human Resources beginning in FY 2009-10.*

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk III	1.00	1.00	2.00	2.00	2.00	2.00
Accountant II	7.00	6.00	4.00	4.00	4.00	4.00
Accountant III	12.00	10.00	11.00	11.00	11.00	11.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Technician	6.00	6.00	6.00	6.00	6.00	6.00
Administrative Analyst II	-	1.00	-	-	-	-
Administrative Assistant I	2.00	2.00	3.00	3.00	3.00	3.00
Administrative Assistant II	2.00	2.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	-	-	1.00	1.00	1.00	1.00
Agency Director, Admin Services	1.00	1.00	1.00	1.00	1.00	1.00
Agency Director, Finance & Mgmt.	1.00	1.00	1.00	1.00	1.00	1.00
Benefits Technician	-	2.00	2.00	2.00	2.00	2.00
Budget & Operations Analyst III	-	1.00	1.00	1.00	1.00	1.00
Cashier	2.00	2.00	2.00	2.00	2.00	2.00
City Administrator Analyst	1.00	1.00	2.00	2.00	2.00	2.00
Collections Officer	7.00	7.00	7.00	7.00	7.00	7.00
Controller	1.00	1.00	1.00	1.00	1.00	1.00
Controller, Assistant	2.00	2.00	2.00	2.00	2.00	2.00
Data Entry Operator, Senior	1.00	-	-	-	-	-
Deputy City Auditor I	1.00	-	-	-	-	-
Disability Benefits Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Employee Fleet & Safety Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	1.00	1.00	1.00	1.00	1.00	1.00
Financial Analyst	3.00	3.00	3.00	3.00	3.00	3.00
Financial Analyst, Principal	6.00	5.00	5.00	4.00	5.00	4.00
Human Resource Clerk	1.00	-	-	-	-	-
Human Resource Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Human Resource Op. Tech, Sr.	3.00	3.00	3.00	3.00	3.00	2.00
Human Resource Operations Technician	1.00	1.00	1.00	1.00	1.00	1.00
Human Resource System Analyst	-	1.00	1.00	-	1.00	-
Human Resource Systems Analyst, Sr.	-	2.00	2.00	2.00	2.00	2.00
Management Assistant	1.00	-	-	-	-	-
Manager, Agency Administrative	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Claims & Risk	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Revenue	2.00	2.00	2.00	2.00	2.00	2.00
Manager, Treasury	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant II	2.00	-	-	-	-	-
Parking Control Technician	24.00	26.00	26.00	26.00	26.00	26.00
Parking Control Technician, PPT	6.95	6.95	6.95	6.95	6.95	6.95
Parking Control Technician, PT	15.10	22.70	26.75	26.75	26.75	26.75
Parking Enforcement Supervisor I	5.00	4.10	4.10	4.10	4.10	4.10
Parking Enforcement Supervisor II	1.00	-	1.00	1.00	1.00	1.00
Parking Meter Collector	10.00	8.00	8.00	8.00	8.00	8.00

AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

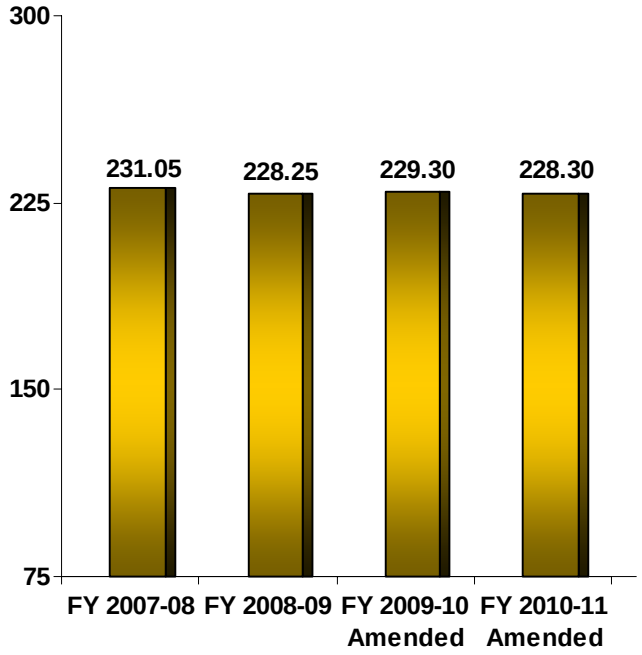
Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Parking Meter Collector Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Parking Meter Repair Worker	9.00	8.00	8.00	8.00	8.00	8.00
Payroll Personnel Clerk II	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Personnel Clerk III	-	1.00	1.00	1.00	1.00	1.00
Program Coordinator, Associate	1.00	-	-	-	-	-
Project Manager	1.00	-	-	-	-	-
Public Service Representative	17.00	16.00	16.00	15.00	16.00	15.00
Public Service Representative, PT	-	0.50	0.50	0.50	0.50	0.50
Public Works Supervisor I	2.00	2.00	2.00	2.00	2.00	2.00
Receptionist	2.00	-	-	-	-	-
Revenue Analyst	2.00	2.00	-	-	-	-
Revenue Assistant	14.00	14.00	14.00	14.00	14.00	14.00
Revenue Audit Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Revenue Collections Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Revenue Operations Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Safety & Loss Control Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Storekeeper II	7.00	7.00	7.00	6.00	7.00	6.00
Storekeeper III	2.00	2.00	2.00	2.00	2.00	2.00
Systems Accountant III	1.00	1.00	1.00	1.00	1.00	1.00
Tax Auditor II	7.00	7.00	7.00	7.00	7.00	7.00
Tax Auditor III	-	-	1.00	1.00	1.00	1.00
Tax Enforcement Officer II	13.00	13.00	13.00	13.00	13.00	13.00
Tax Representative II	8.00	7.00	7.00	7.00	7.00	7.00
Treasury Analyst	2.00	2.00	2.00	2.00	2.00	2.00
TOTAL	**231.05**	**228.25**	**233.30**	**229.30**	**233.30**	**228.30**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Financial Management	135.00	132.20	127.70	124.70	127.70	123.70
Parking Management	96.05	96.05	105.60	104.60	105.60	104.60
TOTAL	**231.05**	**228.25**	**233.30**	**229.30**	**233.30**	**228.30**

** Office of Personnel Resource Management positions were moved to the newly created Department of Human Resources beginning in FY 2009-10.*

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Financial Management	$411,358,596	$482,054,705	453,569,780	453,569,780	455,229,660	458,429,660
Parking Management	(1,015)	(1,015)	396,470	396,470	396,470	396,470
TOTAL	**$411,357,581**	**$482,053,690**	**$453,966,250**	**$453,966,250**	**$455,626,130**	**$458,826,130**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Financial Management	$25,362,391	$23,511,779	16,558,740	$16,273,040	$16,280,800	$15,859,180
Parking Management	11,788,988	$12,343,419	12,216,930	12,157,390	12,355,070	12,294,310
TOTAL	**$37,151,379**	**$35,855,199**	**$28,775,670**	**$28,430,430**	**$28,635,870**	**$28,153,490**

**Office of Personnel Resource Management positions moved to the newly created Department of Human Resources beginning in FY 2009-10.*

PROGRAM DETAIL: FINANCIAL MANAGEMENT (IP59)

This program provides comprehensive financial services for the City and Redevelopment Agency; provides timely and accurate financial reports; maintains integrity of information in the City's and Redevelopment Agency's financial systems; monitors internal controls; processes payments; processes payroll; maintains inventory of critical supplies; collects, deposits and records city revenues; manages the City's and Redevelopment Agency's investments; issues and restructures City's and Redevelopment's bond issues and debt; plans, directs and administers all risk management, insurance and safety activities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Purpose Fund	$399,403,460	$8,750,460	$9,086,100	($335,640)	82.44
1150	Worker's Compensation Insurance Claims	-	1,070,400	878,250	192,150	7.00
1700	Mandatory Refuse Program	3,589,030	2,039,650	1,606,560	433,090	15.47
2108	HUD-CDBG	-	155,960	123,480	32,480	1.00
2195	Workforce Investment Act	-	224,060	223,830	230	2.00
2211	Measure B: ACTIA	250,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	19,687,470	30,060	-	30,060	-
2310	Lighting and Landscape Assessment District	18,208,550	22,850	21,480	1,370	0.20
2417	Excess Litter Fee Fund	440,900	-	-	-	-
3100	Sewer Service Fund	700,000	819,740	-	819,740	-
4100	Equipment	(958,890)	-	-	-	-
4400	City Facilities	(1,563,370)	-	-	-	-
4500	Central Stores	2,608,620	2,137,110	886,980	1,250,130	9.50
5130	Rockridge: Library Assessment District	134,420	-	-	-	-
6063	General Obligation Bonds: Series 2005	11,069,590	-	-	-	-
6520	Fire Area - Redemption	-	46,230	46,180	50	0.40
7100	Police and Fire Retirement	-	40,620	40,620	-	0.13
7120	Oakland Municipal	-	40,620	40,620	-	0.13
7760	Grant Clearing	-	32,430	32,430	-	0.33
7780	Oakland Redevelopment Agency Projects (ORA)	-	862,850	862,850	-	6.10
TOTAL		**$453,569,780**	**$16,273,040**	**$13,849,380**	**$2,423,660**	**124.70**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Purpose Fund	$405,009,540	$8,263,750	$9,179,840	($916,090)	81.77
1150	Worker's Compensation Insurance Claims	-	1,088,250	896,100	192,150	7.00
1700	Mandatory Refuse Program	3,589,030	2,079,000	1,643,730	435,270	15.47
2108	HUD-CDBG	-	158,480	126,000	32,480	1.00

PROGRAM DETAIL: FINANCIAL MANAGEMENT (IP59) (continued)

FISCAL YEAR 2010-11 Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2195	Workforce Investment Act	-	228,650	228,420	230	2.00
2211	Measure B: ACTIA	250,000	-	-	-	-
2251	Measure Y: Public Safety Act 2004	19,808,850	30,060	-	30,060	-
2310	Lighting and Landscape Assessment District	18,208,550	23,290	21,920	1,370	0.20
2417	Excess Litter Fee Fund	440,900	-	-	-	-
3100	Sewer Service Fund	700,000	819,740	-	819,740	-
4100	Equipment	(1,272,750)	-	-	-	-
4400	City Facilities	(2,158,520)	-	-	-	-
4500	Central Stores	2,628,570	2,157,480	905,040	1,252,440	9.50
5130	Rockridge: Library Assessment District	134,420	-	-	-	-
6063	General Obligation Bonds: Series 2005	11,091,070	-	-	-	-
6520	Fire Area - Redemption	-	47,170	47,120	50	0.40
7100	Police and Fire Retirement	-	41,440	41,440	-	0.13
7120	Oakland Municipal	-	41,440	41,440	-	0.13
7780	Oakland Redevelopment Agency Projects (ORA)	-	880,430	880,430	-	6.10
TOTAL		**$458,429,660**	**$15,859,180**	**$14,011,480**	**$1,847,700**	**123.70**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP59)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Customer Service Quality: Rating of C or better (based on five point customer service ratings for courtesy, timeliness/efficiency, responsiveness and quality of communications)	N/A	N/A	N/A	C	C
Revenue Collection Efficiency Ratio: Annual Revenue/Cost of Collections; Revenue = confirmed revenue liability established based on either: tax lien amount confirmed by City Council, completed tax audit liability determination, final tax assessment, or court judgment	N/A	N/A	N/A	1	1
Gross interest income per dollar as percentage of benchmark	1.1389	1.0006	1.05	1.05	1.05
Percentage change (from prior year) in worker's compensation claims filed	-17%	-5%	-7%	-7%	-7%
Number of healthy and safety work environment trainings conducted	1	2	2	2	2

PROGRAM DETAIL: PARKING MANAGEMENT (IP60)

This program enforces all parking regulations, processes all citations, collects meter revenues, conducts administrative, reviews and accepts and posts all payments.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$396,470	$9,472,750	$6,615,740	$2,857,010	90.92
1720	Comprehensive Clean-up	-	605,130	603,940	1,190	12.28
1750	Multipurpose Reserve		1,963,700	40,000	1,923,700	0.40
2230	State Gas Tax	-	115,810	115,580	230	1.00
TOTAL		**$396,470**	**$12,157,390**	**$7,375,260**	**$4,782,130**	**104.60**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$396,470	$9,606,340	$6,736,270	$2,870,070	90.92
1720	Comprehensive Clean-up	-	605,260	604,070	1,190	12.28
1750	Multipurpose Reserve		1,964,520	40,820	1,923,700	0.40
2230	State Gas Tax	-	118,190	117,960	230	1.00
TOTAL		**$396,470**	**$12,294,310**	**$7,499,120**	**$4,795,190**	**104.60**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP60)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of revenue collected without adjudication efforts	95%	99%	95%	99%	99%
Percentages of cases resolved prior to court hearings	80%	88%	80%	88%	90%
Percentage of meters collected weekly	90%	95%	90%	95%	95%
Percentage of parking meters working	95%	95%	95%	95%	95%

HUMAN RESOURCES

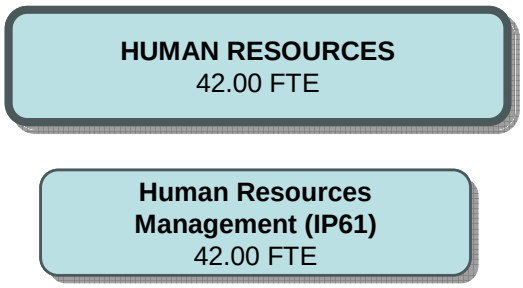
MISSION STATEMENT

The mission of the Department of Human Resources is to provide to the City agencies and departments with a competitive workforce through training, active outreach, recruitment, hiring, and promoting qualified candidates particularly from Oakland residents.

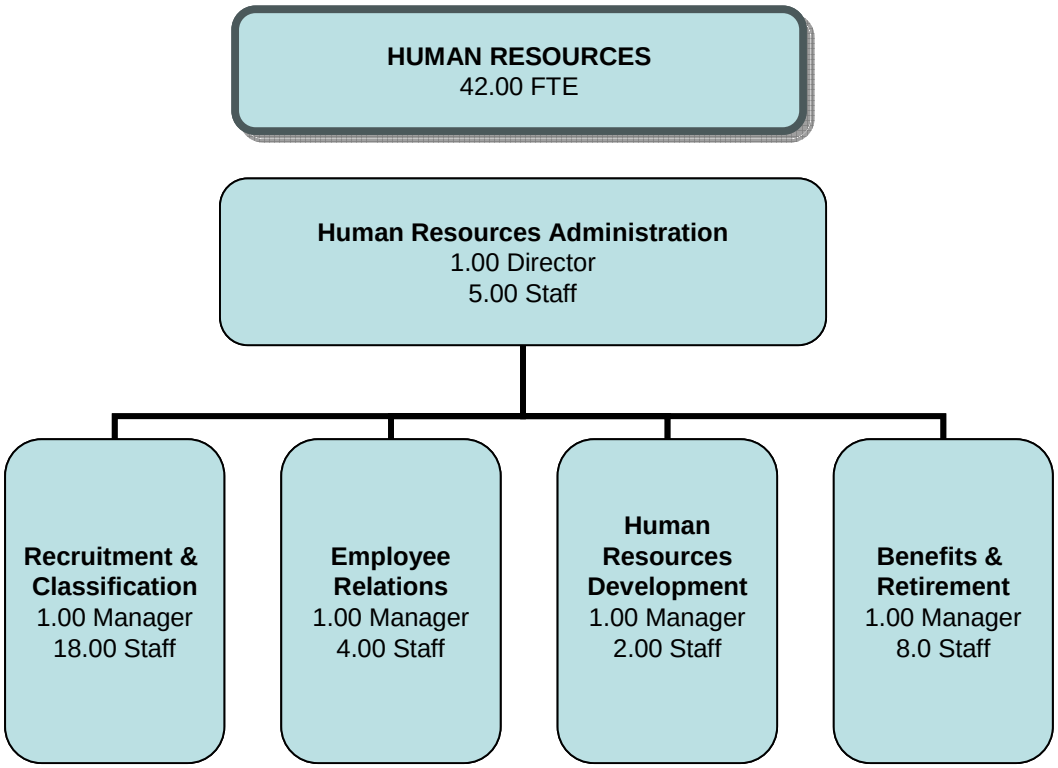
BUSINESS GOALS

- To provide City agencies and departments, especially the Oakland Police Department, with a high quality, skilled, diverse workforce through active outreach, recruitment, hiring and promoting qualified candidates, particularly Oakland residents; and to reach Police recruitment goals to ensure enhanced public safety throughout the City.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Human Resources Management (IP61)
Manages all human resource functions; administers benefit programs for employees and retirees; provides employee training and support; fosters positive relationship between management and union; directs and administers classification/compensation and operates the position control system; recruits qualified workforce for the City.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Downgrade 2.00 FTEs HR Analysts to HR Analyst Assistants; eliminate 5.00 FTEs (3.00 FTEs HR Clerks, 1.00 FTE Public Service Representative, 1.00 FTE Principal HR Analyst)	(5.00)	($0.44)	($0.44)
Add 1.00 FTE Administrative Services Manager II	-	$0.16	$0.17
Eliminate 5.00 FTEs (1.00 FTE HR Manager, 1.00 FTE Public Service Representative, 1.00 FTE HR Analyst and 2.00 FTEs HR Clerks)	(5.00)	($0.47)	($0.48)
Eliminate 1.00 FTE HR Analyst	(1.00)	($0.09)	($0.11)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Multiple Funds			
Eliminate 1.00 FTE HR Analyst, Senior from Grant Clearing Fund (7760)	(1.00)	($0.14)	($0.14)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$6,307,202	$5,167,131	$3,921,050	$3,821,050	$4,137,100	$4,027,100
1150	Worker's Compensation Insurance Claims	-	-	7,450	7,450	7,460	7,460
2251	Measure Y: Public Safety Act 2004	1,273,565	-	-	-	-	-
2310	Lighting and Landscape Assessment District	-	(129,389)	-	-	-	-
7100	Police and Fire Retirement System	3,204,985	3,863,535	2,552,520	2,552,520	2,562,010	2,562,010
7120	Oakland Municipal Employees' Retirement System OMERS	(3,931,332)	285,767	347,340	347,340	351,870	351,870
7130	Employee Deferred Compensation	85,944	154,359	187,660	187,660	189,120	189,120
7760	Grant Clearing	108,888	245,573	121,560	121,560	-	-
TOTAL		**$7,049,253**	**$9,586,976**	**$7,137,580**	**$7,037,580**	**$7,247,560**	**$7,137,560**
Authorized FTE		**63.00**	**58.00**	**43.00**	**42.00**	**43.00**	**42.00**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		89%	54%	55%	54%	57%	56%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	1%	1%	1%	1%

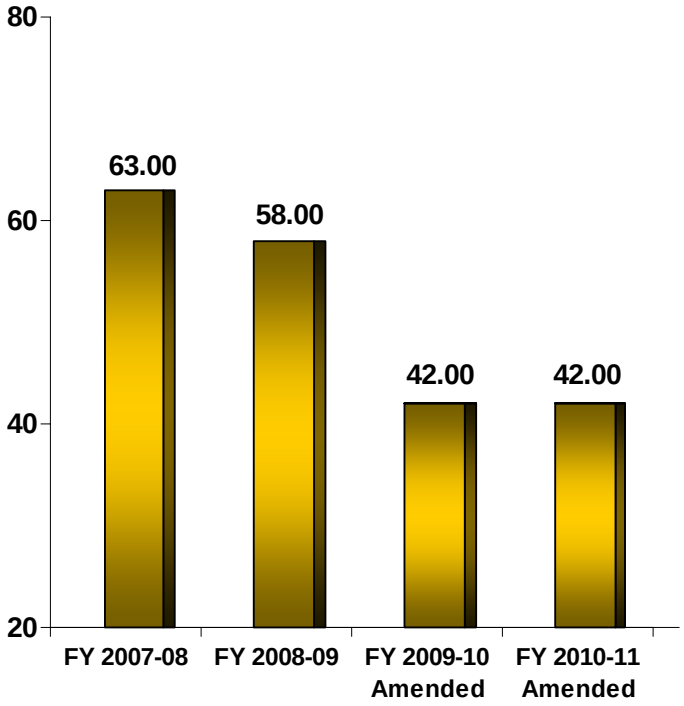
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk II	1.00	1.00	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	-	-	1.00	1.00	1.00	1.00
Benefits Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Benefits Representative	5.00	5.00	4.00	4.00	4.00	4.00
Director of Personnel Resource Mgmt	1.00	1.00	1.00	1.00	1.00	1.00
Employee Assist Counselor	1.00	-	-	-	-	-
Employee Assist Svcs Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Res Analyst, Sr Supervising	1.00	-	-	-	-	-
Human Resource Analyst	2.00	2.00	-	-	-	-
Human Resource Analyst, Assistant	-	-	2.00	2.00	2.00	2.00
Human Resource Analyst (CONF)	9.00	7.00	7.00	6.00	7.00	6.00
Human Resource Analyst, Principal	5.00	5.00	4.00	4.00	4.00	4.00
Human Resource Analyst, Sr.	6.00	6.00	3.00	3.00	3.00	3.00
Human Resource Clerk	6.00	5.00	-	-	-	-
Human Resource Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Human Resource Technician	9.00	9.00	7.00	7.00	7.00	7.00
Manager, Human Resources	3.00	4.00	3.00	3.00	3.00	3.00
Office Assistant II	2.00	2.00	2.00	2.00	2.00	2.00
Project Manager II	1.00	-	-	-	-	-
Project Manager III	1.00	1.00	-	-	-	-
Public Service Representative	3.00	3.00	1.00	1.00	1.00	1.00
Retirement Systems Accountant	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**63.00**	**58.00**	**43.00**	**42.00**	**43.00**	**42.00**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Human Resources Management	63.00	58.00	43.00	42.00	43.00	42.00
TOTAL	**63.00**	**58.00**	**43.00**	**42.00**	**43.00**	**42.00**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 Midcycle Amended Budget	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Human Resources Management	$0	$0	$167,670	$167,670	$168,630	$168,630
TOTAL	**$0**	**$0**	**$167,670**	**$167,670**	**$168,630**	**$168,630**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 Midcycle Amended Budget	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Human Resources Management	$7,049,253	$9,586,975	$7,137,580	$7,037,580	$7,247,560	$7,137,560
TOTAL	**$7,049,253**	**$9,586,975**	**$7,137,580**	**$7,037,580**	**$7,247,560**	**$7,137,560**

PROGRAM DETAIL: HUMAN RESOURCE MANAGEMENT (IP61)

This program manages all human resources functions; administers benefit programs for employees and retirees; provides employee training and support; fosters positive relationships between management and unions; directs and administers classification/compensation and position control system; recruits qualified workforce for the City.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,821,050	$3,679,640	$141,410	34.69
1150	Worker's Compensation Insurance Claims	-	7,450	-	7,450	-
7100	Police and Fire Retirement System	-	2,552,520	465,050	2,087,470	3.93
7120	Oakland Municipal Employees' Retirement	-	347,340	222,880	124,460	1.63
7130	Employee Deferred Compensation	167,670	187,660	72,140	115,520	0.75
7760	Grant Clearing	-	121,560	121,560	-	1.00
TOTAL		**$167,670**	**$7,037,580**	**$4,561,270**	**$2,476,310**	**42.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,027,100	$3,881,970	$146,130	35.69
1150	Worker's Compensation Insurance Claims	-	7,460	-	7,460	-
7100	Police and Fire Retirement System	-	2,562,010	474,540	2,087,470	3.93
7120	Oakland Municipal Employees' Retirement	-	351,870	227,410	124,460	1.63
7130	Employee Deferred Compensation	168,630	189,120	73,600	115,520	0.75
TOTAL		**$168,630**	**$7,137,560**	**$4,657,520**	**$2,481,040**	**42.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP61)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of the total number of Position Control documents processed to payroll within 2 working days	96%	98%	99%	99%	99%
Increase the number of eligible lists created for hiring into City classifications over prior year	N/A	126	132	139	146

NOTES

POLICE SERVICES AGENCY

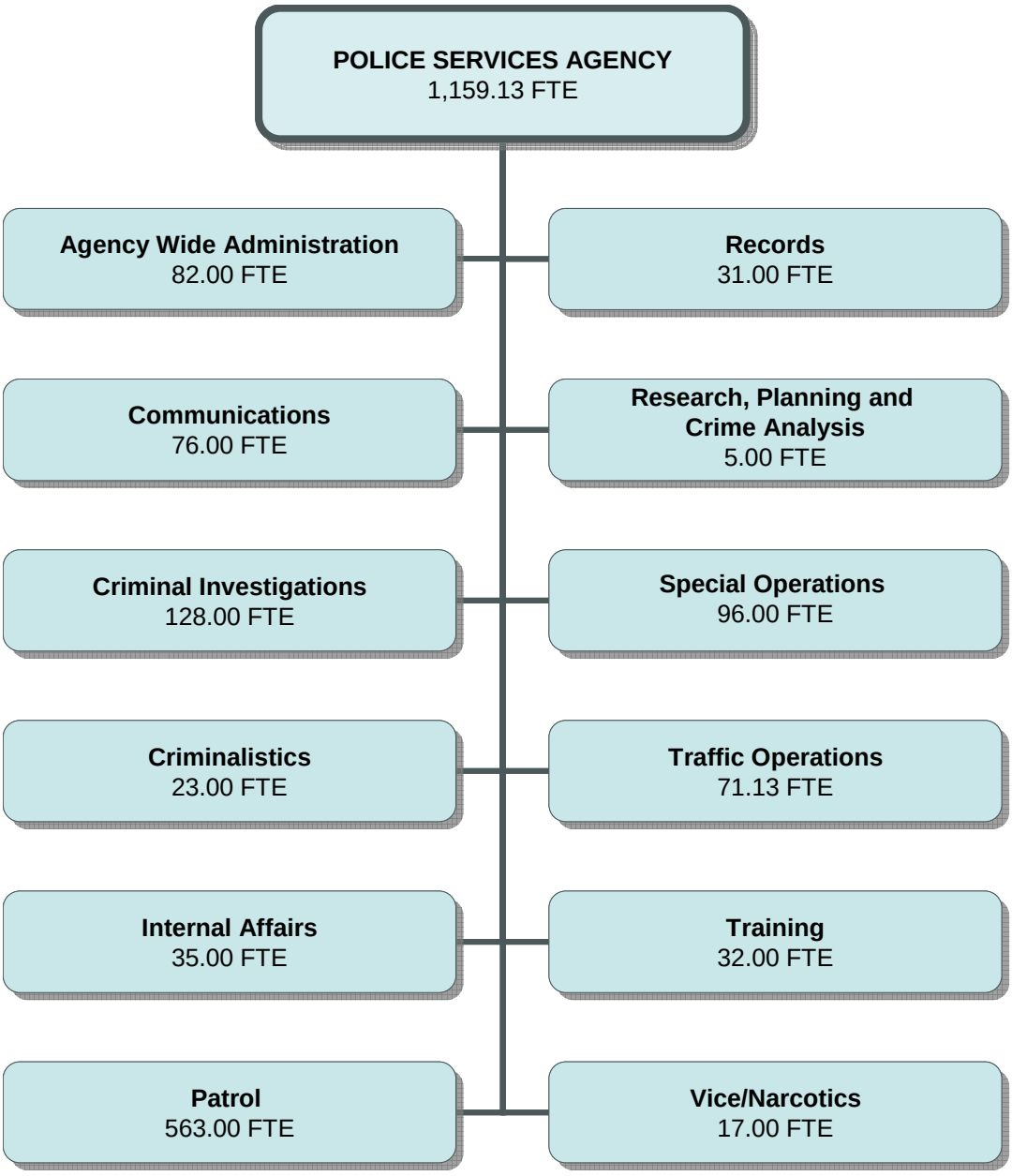
MISSION STATEMENT

The mission of the Oakland Police Department is to provide competent, effective, public safety services to all persons, with the highest regard for human dignity through efficient, professional, and ethical law enforcement and crime prevention practices by working in partnership with Oakland residents, business owners and their employees, and with representatives of other public, private, and community-based organizations.

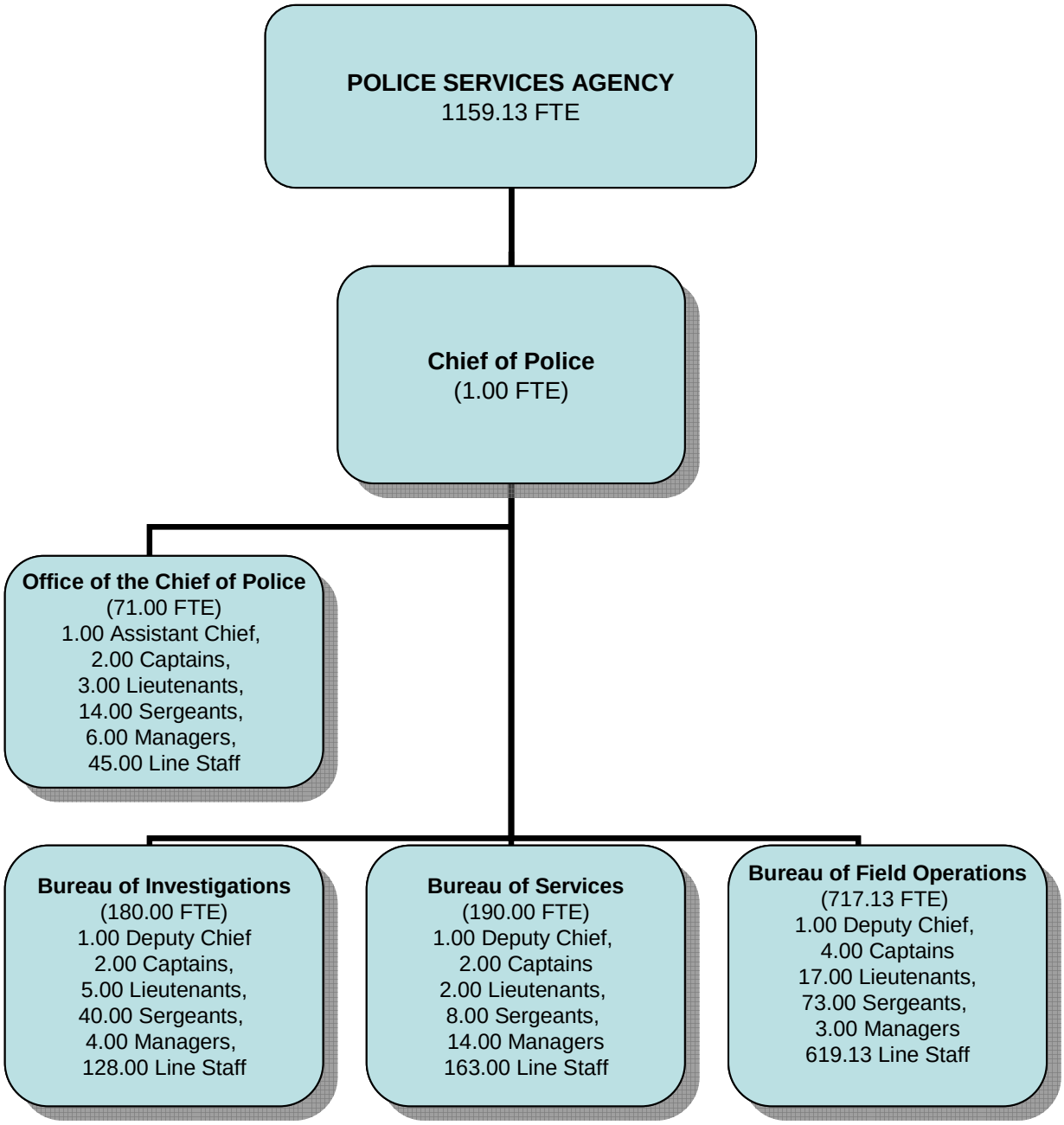
BUSINESS GOALS

- Provide effective leadership and administrative support by providing comprehensive oversight of internal operations, maintaining sound fiscal practices, implementing and utilizing up-to-date technology, and providing effective supervision and training.
- Promote public trust and confidence through the efficient and effective investigation of complaints involving violations of law or policy against police personnel.
- Provide effective and efficient criminal investigation of adult and juvenile crimes through consistent training, intelligent analysis of crime data, the identification of career criminals, prosecution of offenders, and the utilization of advanced forensic evidence analysis.
- Provide timely state-of-the-art forensic analytical services and analysis of physical evidence from crimes, while making full, systematic use of forensic science databases and contemporary technologies to solve crimes and apprehend perpetrators.
- Effectively address crime and public safety issues by increasing police personnel's capacity to provide a higher quality of service to the community by providing basic and in-service training to improve their skills and abilities.
- Provide targeted investigation of prostitution activity with a priority on intervention with minors and the prosecution of adults involved in human trafficking. Collaborate with the Department of Human Services, Alameda County judges, the District Attorney's Office, and the Alameda County Probation Department to establish a process to place juvenile offenders into a Measure Y Program or Juvenile Hall and to develop system to monitor all referrals and outcomes for juvenile offenders.
- Reduce violence caused by career criminals and maintain involvement in youth development.
- Improve traffic safety and community safety through enforcement of traffic codes, public education, and the removal of traffic hazards and abandoned vehicles from City streets.

ORGANIZATION CHART BY PROGRAM



ORGANIZATIONAL CHART BY DIVISION, WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

Agency-wide Administration (PS01)
This program provides agency-wide administrative functions including executive leadership, fiscal services, personnel services, and information technology.

Communications (PS08)
This program manages the emergency 911 call system and all calls for service and dispatches appropriate emergency response personnel.

Criminal Investigations (PS03)
This program investigates criminal activity and develops cases for the prosecution of crimes.

Criminalistics (PS05)
This program analyzes and documents evidence for the prosecution of crimes.

Internal Affairs (PS02)
This program investigates citizen complaints and helps resolve disputes arising from police personnel actions.

Patrol (PS11)
This program provides police patrol, general investigation, community policing, and crime prevention.

Records (PS07)
This program maintains all non-traffic police crime-related reports and records.

Research, Planning, and Crime Analysis (PS06)
This program analyzes crime statistics and recommends plans for the effective deployment and use of resources.

Special Operations (PS13)
This program provides support services including school police, neighborhood service coordinators, reserves, and air support.

Traffic Operations (PS14)
This program promotes traffic safety, investigates traffic complaints, and enforces traffic and vehicular laws.

Training (PS09)
This program manages basic and in-service training for sworn and civilian employees mandated by Peace Officers Standards and Training (POST) and the Negotiated Settlement Agreement.

Vice/Narcotics (PS12)
This program provides investigative services and support for field units for the prevention, intervention, investigation, and prosecution of vice and narcotics crimes.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Police concessions, per the OPOA contract negotiation, concessions include the deferral of 4% cost-of-living increase until 2013, move from 84-hour to 80-hour schedule, and elimination of 6 paid holidays.	-	($8.50)	($9.00)
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) Fund (2607).	(41.00)	($4.39)	($5.92)
Reductions in personnel spending due to improved management.	-	($4.30)	($5.60)
Ground helicopter program (2 Helicopters). Helicopters are maintained in order to be available in an emergency.	-	($0.25)	($0.30)
Freeze 1.00 FTE vacant Neighborhood Services Coordinator, 1.00 FTE soon-to-be-vacant Police Services Technician II, eliminate 1.00 FTE Police Services Technician II	(3.00)	($0.19)	($0.23)
Downgrade Deputy Director (non-sworn) to Agency Administrative Manager and reclassify 1.00 FTE Sergeant to 1.00 FTE Police Officer.	-	($0.09)	($0.09)
Eliminate 2.00 FTEs Police Property Specialist, 1.00 FTE Police Services Technician II, 1.00 FTE Neighborhood Services Coordinator, 1.00 FTE Facilities Manager, 1.00 FTE Ranger in FY 2009-10 and 1.00 FTE Administrative Analyst II in FY2010-11. Downgrade 2.00 FTEs Accountant III to Account Clerk III.	(6.00)	($0.57)	($0.67)
Transfer False Alarm Program to cost-covering special revenue fund.	(1.50)	($0.21)	($0.21)
JAG Grant: OPD will be awarded $3.2M over two years (net); and spending plan includes transfer of 4.00 FTEs in the Research, Planning and Crime Analysis program, $0.60 million in overtime, and operations and maintenance from the General Purpose Fund (1010) to Department of Justice (2112).	(4.00)	($1.60)	($1.60)
Reduce operations and maintenance expenditures related to hospitality and rental cars.	-	($0.11)	($0.11)

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE (continued)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
COPS Hiring Recovery Program (CHRP) Grant Fund (2607)			
Transfer 41 police officers to the COPS Hiring Recovery Program (CHRP) Fund.	41.00	$4.39	$5.92
Department of Justice Fund (2112)			
Transfer of 2.00 FTEs Crime Analysts and 2.00 FTEs Police Records Specialists in Research, Planning and Crime Analysis Program, sworn overtime and Operations and Maintenance from the General Purpose Fund (1010) to Department of Justice Fund (2112).	4.00	$1.60	$1.60
Police Grants Fund (2995)			
Transfer 0.50 FTE Administrative Services Manager II and 1.00 FTE Account Clerk II from the GPF (1010) to False Alarm Project in Police Grants Fund (2995); add 1.00 FTE Administrative Analyst II and 1.00 FTE Police Records Specialist.	3.50	$0.04	$0.04

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Purpose Fund	$201,712,905	$198,105,756	$173,365,570	$183,315,150	$172,477,820	$185,142,790
1100	Self Insurance Liability	2,082,673	5,673,801	6,591,780	6,591,780	6,373,300	6,373,300
2112	Department of Justice	2,125,127	-	20,063,150	2,657,910	23,902,970	2,767,010
2123	US Department of Homeland Security	1,500	188,163	176,040	176,050	177,780	177,780
2152	California Board of Corrections	852,201	-	-	-	-	-
2158	5th Year State COPS Grant, AB 1913, Statutes of 2000	1,102,283	(6,120)	-	-	-	-
2160	County of Alameda: Grants	39,184	-	-	-	-	-
2172	Alameda County: Vehicle Abatement Authority	631,071	467,479	463,760	463,760	467,200	467,200
2251	Measure Y: Public Safety Act 2004	13,211,163	10,270,217	8,917,250	8,917,250	9,002,830	9,002,830
2416	Traffic Safety Fund	-	1,366,744	2,060,770	2,060,770	2,076,960	2,076,960
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	-	-	4,386,820	-	5,917,070
2910	Federal Asset Forfeiture: 15% Set-aside	-	22,077	22,080	22,080	22,080	22,080
2912	Federal Asset Forfeiture: City Share	615,780	123,448	84,400	84,400	84,400	84,400
2914	State Asset Forfeiture	93,488	108,000	106,020	106,020	106,020	106,020
2995	Police Grants	65	-	644,140	644,140	643,950	643,950
2999	Miscellaneous Grants	1,158,301	-	-	-	-	-
4400	City Facilities	130,448	124,833	230	230	230	230
7420	State Asset Trust	549,390	321,000	321,000	321,000	321,000	321,000
7440	Unclaimed Cash	3,626	284,518	303,000	303,000	313,000	313,000
7690	Kerrison Trust for Police Enhancement	703,944	3,658	3,660	3,660	3,660	3,660
7780	Oakland Redvelopment Agency	2,426,531	3,468,648	3,471,160	3,471,160	3,364,960	3,364,960
	Other	231,443	-	-	-	-	-
TOTAL		**$227,671,124**	**$220,522,221**	**$216,594,010**	**$213,525,180**	**$219,338,160**	**$216,784,240**
Authorized FTE		**1,180.13**	**1,166.13**	**1,021.13**	**1,159.13**	**1,020.13**	**1,158.13**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures		89%	90%	80%	86%	79%	85%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures		40%	43%	41%	44%	40%	43%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk II	1.00	4.00	4.00	4.00	4.00	4.00
Account Clerk III	3.00	-	2.00	2.00	2.00	2.00
Accountant II	3.00	3.00	3.00	3.00	3.00	3.00
Accountant III	2.00	2.00	-	-	-	-
Administrative Analyst I	3.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst II	11.00	16.00	16.00	16.00	15.00	15.00
Administrative Assistant I	5.00	5.00	5.00	5.00	5.00	5.00
Administrative Services Manager II	4.00	2.00	2.00	2.00	2.00	2.00
Agency Administrative Manager	-	-	1.00	1.00	1.00	1.00
Agency Director, Police Services	1.00	1.00	1.00	1.00	1.00	1.00
Animal Care Attendant, PT	6.00	6.00	6.00	6.00	6.00	6.00
Animal Control Officer	12.00	12.00	12.00	12.00	12.00	12.00
Animal Control Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Budget & Grants Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Captain of Police (PERS)	10.00	10.00	10.00	10.00	10.00	10.00
Chief of Police, Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Criminalist I	-	2.00	2.00	2.00	2.00	2.00
Criminalist II	16.00	14.00	14.00	14.00	14.00	14.00
Criminalist III	3.00	3.00	3.00	3.00	3.00	3.00
Criminalist, Assistant	2.00	-	-	-	-	-
Crossing Guard, PPT	6.00	6.00	6.00	6.00	6.00	6.00
Crossing Guard, PT	23.13	23.13	23.13	23.13	23.13	23.13
Deputy Chief of Police	3.00	3.00	3.00	3.00	3.00	3.00
Deputy Director of Police, Non-Sworn	1.00	1.00	-	-	-	-
Director of Animal Services	1.00	1.00	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	1.00	1.00	1.00	1.00	1.00	1.00
Facility Manager	1.00	1.00	-	-	-	-
Latent Print Examiner I	-	-	1.00	1.00	1.00	1.00
Latent Print Examiner II	-	2.00	2.00	2.00	2.00	2.00
Lieutenant of Police	26.00	27.00	27.00	27.00	27.00	27.00
Management Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Crime Laboratory	1.00	1.00	1.00	1.00	1.00	1.00
Neighborhood Services Coordinator	15.00	15.00	14.00	13.00	14.00	13.00
Office Assistant II	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Personnel Clerk II	3.00	3.00	3.00	3.00	3.00	3.00
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Performance Audit Manager	-	-	1.00	1.00	1.00	1.00
Police Cadet, PT	9.00	9.00	9.00	9.00	9.00	9.00
Police Communications Dispatcher	72.00	70.00	70.00	70.00	70.00	70.00
Police Communications Supervisor	4.00	4.00	4.00	4.00	4.00	4.00
Police Drug Abatement Program Coordinator	1.00	-	-	-	-	-
Police Evidence Technician	15.00	14.00	14.00	14.00	14.00	14.00
Police Officer	627.00	627.00	626.00	626.00	486.00	626.00

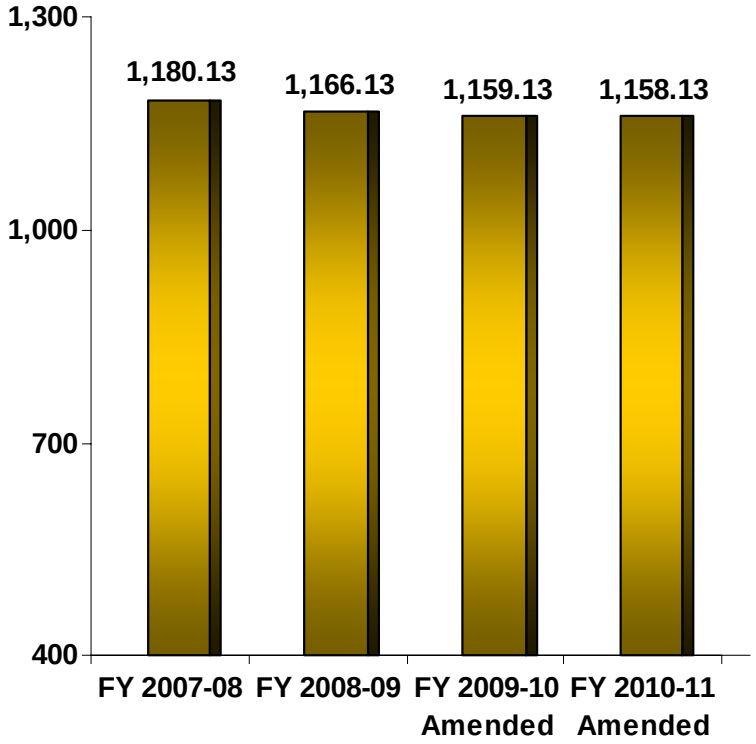
AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Police Personnel Operations Specialist	3.00	3.00	3.00	3.00	3.00	3.00
Police Program & Performance Audit Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Police Property Specialist	6.00	8.00	6.00	6.00	6.00	6.00
Police Property Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Police Records Specialist	59.00	58.00	58.00	58.00	58.00	58.00
Police Records Supervisor	4.00	3.00	3.00	3.00	3.00	3.00
Police Services Technician II	53.00	49.00	48.00	46.00	48.00	46.00
Police Technical Writer	1.00	-	-	-	-	-
Program Analyst III	2.00	3.00	3.00	3.00	3.00	3.00
Public Service Representative, Sr	3.00	1.00	1.00	1.00	1.00	1.00
Ranger	8.00	3.00	2.00	2.00	2.00	2.00
Reproduction Offset Operator	1.00	1.00	1.00	1.00	1.00	1.00
Sergeant Of Police	135.00	134.00	135.00	135.00	135.00	135.00
Storekeeper II	1.00	1.00	1.00	1.00	1.00	1.00
Technical Communications Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Veterinarian	1.00	1.00	1.00	1.00	1.00	1.00
Veterinary Technician	2.00	2.00	2.00	2.00	2.00	2.00
Volunteer Program Specialist I	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**1,180.13**	**1,166.13**	**1,162.13**	**1,159.13**	**1,021.13**	**1,158.13**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Agency-wide Administration	73.00	76.00	82.00	82.00	79.00	82.00
Communications	83.00	80.00	76.00	76.00	76.00	76.00
Criminal Investigations	119.00	136.00	128.00	128.00	115.00	127.00
Criminalistics	24.00	23.00	23.00	23.00	23.00	23.00
Internal Affairs	24.00	26.00	35.00	35.00	33.00	35.00
Patrol	566.00	590.00	564.00	563.00	443.00	563.00
Port Security	23.00	-	-	-	-	-
Records	34.00	32.00	31.00	31.00	31.00	31.00
Research, Planning, and Crime	6.00	6.00	5.00	5.00	4.00	5.00
Special Operations	63.00	56.00	96.00	96.00	95.00	96.00
Traffic Operations	90.13	86.13	73.13	71.13	73.13	71.13
Training	32.00	28.00	32.00	32.00	32.00	32.00
Vice/Narcotics	43.00	27.00	17.00	17.00	17.00	17.00
TOTAL	**1,180.13**	**1,166.13**	**1,162.13**	**1,159.13**	**1,021.13**	**1,158.13**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Agency-wide Administration	$1,216,593	$1,873,013	$11,568,960	$11,568,960	$11,409,840	$11,409,840
Communications	186,802	-	-	-	-	-
Criminal Investigations	1,008,017	330,519	437,660	437,660	447,780	447,780
Criminalistics	236,707	1,681	700	700	720	720
False Alarm	251,959	200,000	-	-	-	-
Patrol	1,531,147	-	-	-	-	-
Port Security	900,464	-	-	-	-	-
Records	524,555	167,235	356,140	356,140	360,730	360,730
Special Operations	1,547,091	3,074,262	1,357,260	1,357,260	1,362,540	1,362,540
Traffic Operations	3,062,561	4,421,367	4,899,940	4,899,940	4,846,770	4,846,770
Training	194,575	55,072	70	70	70	70
Vice/Narcotics	976,666	764,072	725,160	725,160	725,200	725,200
TOTAL	**$11,637,137**	**$10,887,221**	**$19,345,890**	**$19,345,890**	**$19,153,650**	**$19,153,650**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Agency-wide Administration	$31,249,482	$30,073,366	$57,291,420	$40,114,360	$59,231,950	$38,433,940
Communications	10,241,124	10,254,623	8,950,320	8,943,220	9,125,990	9,120,540
Criminal Investigations	24,762,923	23,704,026	20,972,330	22,148,110	20,844,550	22,395,520
Criminalistics	3,767,194	3,365,720	3,245,190	3,245,190	3,305,260	3,305,260
Internal Affairs	6,370,248	5,078,028	6,770,230	6,959,080	6,803,070	7,071,160
Patrol	96,668,576	105,428,230	82,810,450	96,203,490	82,690,690	99,672,140
Port Security	968,721	-	-	-	-	-
Records	3,653,536	3,434,800	3,272,710	3,267,380	3,323,940	3,319,840
Research, Planning and Crime Analysis	433,691	517,786	977,160	1,097,530	954,300	1,100,790
Special Operations	14,378,327	13,321,996	14,782,500	14,409,600	15,328,700	14,983,090
Traffic Operations	13,298,764	11,896,708	8,744,550	8,519,660	8,861,120	8,635,880
Training	15,781,871	7,091,631	4,973,290	4,886,600	5,021,580	4,955,040
Vice/Narcotics	6,096,669	6,355,307	3,803,860	3,730,960	3,847,010	3,791,040
TOTAL	**$227,671,124**	**$220,522,221**	**$216,594,010**	**$213,525,180**	**$219,338,160**	**$216,784,240**

PROGRAM DETAIL: AGENCY-WIDE ADMINISTRATION (PS01)

This program provides agency-wide administrative functions, including executive leadership, fiscal services, personnel services and information technology.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$524,320	$32,077,430	$11,505,840	$20,571,590	78.50
1100	Self Insurance Liability	8,740,980	6,591,780	-	6,591,780	-
2112	Department of Justice	1,600,000	784,760	784,760	-	-
2251	Measure Y: Public Safety Act 2004	-	9,910	60	9,850	-
2912	Federal Asset Forfeiture: City Share	-	2,450	-	2,450	-
2995	Police Grants	700,000	644,140	297,070	347,070	3.50
4400	City Facilities	-	230	-	230	-
7690	Kerrison Trust for Police Enhancement	3,660	3,660	-	3,660	-
TOTAL		**$11,568,960**	**$40,114,360**	**$12,587,730**	**$27,526,630**	**82.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$539,950	$30,606,370	$10,566,890	$20,039,480	78.50
1100	Self Insurance Liability	8,566,230	6,373,300	-	6,373,300	-
2112	Department of Justice	1,600,000	794,040	794,040	-	-
2251	Measure Y: Public Safety Act 2004	-	9,910	60	9,850	-
2912	Federal Asset Forfeiture: City Share	-	2,480	-	2,480	-
2995	Police Grants	700,000	643,950	308,050	335,900	3.50
4400	City Facilities	-	230	-	230	-
7690	Kerrison Trust for Police Enhancement	3,660	3,660	-	3,660	-
TOTAL		**$11,409,840**	**$38,433,940**	**$11,669,040**	**$26,764,900**	**82.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS01)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of annual compliance audits conducted	5	7	6	7	7

PROGRAM DETAIL: COMMUNICATIONS (PS08)

This program manages the emergency 911 call system and all calls for service; dispatches appropriate emergency response personnel.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$8,943,220	$8,894,650	$48,570	76.00
TOTAL		**$0**	**$8,943,220**	**$8,894,650**	**$48,570**	**76.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$9,120,540	$9,071,970	$48,570	76.00
TOTAL		**$0**	**$9,120,540**	**$9,071,970**	**$48,570**	**76.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS08)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of Priority 1 calls dispatched within 1 minute of the time it is received	32%	32%	75%	75%	75%
Percentage of Priority1 calls dispatched within 1 to 5 minutes of the time it is received	67%	67%	100%	100%	100%
Average seconds to answer a 911 call	7.25	7.25	10	10	10
Average seconds to answer a non-emergency call	N/A	N/A	75	75	75
Percentage of NCPC meetings scheduled and attended by NSC's to provide 911 public education	N/A	N/A	75%	75%	75%

PROGRAM DETAIL: CRIMINAL INVESTIGATIONS (PS03)

This program investigates criminal activity and develops cases for the prosecution of crimes.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$27,660	$20,843,670	$20,439,360	$404,310	121.25
2112	Department of Justice	-	-	71,070	(71,070)	1.00
2251	Measure Y	-	897,680	897,680	-	5.00
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	103,760	103,760	-	0.75
7440	Unclaimed Cash	410,000	303,000	8,000	295,000	-
TOTAL		**$437,660**	**$22,148,110**	**$21,519,870**	**$628,240**	**128.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$ 27,780	$ 21,034,440	$ 20,630,130	$ 404,310	121.00
2112	Department of Justice	-	-	-	-	-
2251	Measure Y	-	908,080	908,080	-	5.00
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	140,000	140,000	-	1.00
7440	Unclaimed Cash	420,000	313,000	8,000	305,000	-
TOTAL		**$ 447,780**	**$ 22,395,520**	**$ 21,686,210**	**$ 709,310**	**127.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: CRIMINAL INVESTIGATIONS (PS03) (continued)

Program Related Performance Measures (PS03)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of Part 1 Violent Crime, excluding homicides, from prior year	-11%	-52%	-5%	-50%	-52%
Percentage of Part II Violent Crime, from prior year	15%	2%	-5%	-5%	-6%
Percentage of homicides from prior year	11%	0%	-10%	-10%	-10%
Percentage of investigated cases presented to District Attorney	44%	48%	19%	50%	50%
Percentage of completed investigated cases charged by District Attorney	34%	34%	80%	40%	45%
Percentage of actual homicide cases investigated that are cleared	41%	32%	25%	41%	49%
UCR homicide clearance rate	41%	28%	53%	41%	49%
Percentage of cases the District Attorney refused to prosecute	N/A	14%	20%	10%	10%
Average monthly case load for investigators	N/A	20	40	15	15

PROGRAM DETAIL: CRIMINALISTICS (PS05)

This program analyzes and documents evidence for the prosecution of crimes.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$700	$3,245,190	$2,969,370	$275,820	23.00
TOTAL		**$700**	**$3,245,190**	**$2,969,370**	**$275,820**	**23.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$720	$3,305,260	$3,029,440	$275,820	23.00
TOTAL		**$720**	**$3,305,260**	**$3,029,440**	**$275,820**	**23.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS05)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Identification rate with CAL-ID on latent print searches	32%	31%	30%	30%	30%
Percentage of violent crimes in which perpetrators are identified through DNA typing and database searches	40%	33.3%	35%	35%	35%
Percentage of rape cases that are submitted into the Federal database	34%	19.30%	N/A	N/A	N/A
Analyze sexual assault kits in active cases collected by the Department	N/A	N/A	40%	80%	80%

PROGRAM DETAIL: INTERNAL AFFAIRS (PS02)

This program investigates citizen complaints and helps resolve disputes arising from police personnel actions.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$6,855,320	$6,793,080	$62,240	34.25
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	103,760	103,760	-	0.75
TOTAL		**$0**	**$6,959,080**	**$6,896,840**	**$62,240**	**35.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$6,931,170	$6,868,930	$62,240	34.00
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	139,990	139,990	-	1.00
TOTAL		**$0**	**$7,071,160**	**$7,008,920**	**$62,240**	**35.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS02)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage change from prior year in force and bias complaints	83.5% use of force complaints 3.7% bias complaints	57% use of force complaints 44% bias complaints	-25%	-10%	-10%

PROGRAM DETAIL: PATROL (PS11)

This program provides police patrol, general investigation, community policing and crime prevention.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$80,164,090	$79,320,630	$843,460	456.57
2112	Department of Justice	-	573,150	573,150	-	3.00
2172	Alameda County: Vehicle Abatement Authority	-	1,750	1,590	160	-
2251	Measure Y: Public Safety Act 2004	-	7,814,040	10,199,410	(2,385,370)	57.00
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	4,179,300	4,179,300	-	29.25
7780	Oakland Redevelopment Agency Projects (ORA)	-	3,471,160	3,243,080	228,080	17.18
TOTAL		**$0**	**$96,203,490**	**$97,517,160**	**($1,313,670)**	**563.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$82,117,760	$81,501,300	$616,460	445.82
2112	Department of Justice	-	672,970	672,970	-	4.00
2172	Alameda County: Vehicle Abatement Authority	-	1,750	1,590	160	-
2251	Measure Y: Public Safety Act 2004	-	7,877,620	10,327,610	(2,449,990)	57.00
2607	Department of Justice-COPS Hiring Recovery Program (ARRA)	-	5,637,080	5,637,080	-	39.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	3,364,960	3,136,880	228,080	17.18
TOTAL		**$0**	**$99,672,140**	**$101,277,430**	**($1,605,290)**	**563.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS11)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage reduction in employees' preventable vehicle collision, from prior year	-100%	-11%	10%	10%	5%
Percentage increase on the number of problem-oriented policing projects	N/A	N/A	N/A	25%	5%

PROGRAM DETAIL: RECORDS (PS07)

This program maintains all non-traffic, crime-related police reports and records.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$356,140	$3,267,380	$3,057,730	$209,650	31.00
TOTAL		**$356,140**	**$3,267,380**	**$3,057,730**	**$209,650**	**31.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$360,730	$3,319,840	$3,110,190	$209,650	31.00
TOTAL		**$360,730**	**$3,319,840**	**$3,110,190**	**$209,650**	**31.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS07)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of daily crime reports developed, maintained and distributed to Crime Analysis prior to 9:00 a.m. on weekdays, except holidays	97%	90%	95%	95%	95%
Percentage of crime reports assigned to an investigative unit, reproduced and distributed within 16 hours of arrival	99%	90%	95%	95%	95%
Percentage of monthly Federal and State Uniform Crime Reports compiled, validated and submitted to California Department of Justice by the 10th working day of each following month	N/A	50%	100%	95%	100%

PROGRAM DETAIL: RESEARCH, PLANNING AND CRIME ANALYSIS (PS06)

This program analyzes crime statistics and recommends plans for the effective deployment and use of resources.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$97,530	$97,530	$0	1.00
2112	Department of Justice	-	1,000,000	368,840	631,160	4.00
TOTAL		**$0**	**$1,097,530**	**$466,370**	**$631,160**	**5.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$100,790	$100,790	$0	1.00
2112	Department of Justice	-	1,000,000	376,380	623,620	4.00
TOTAL		**$0**	**$1,100,790**	**$477,170**	**$623,620**	**5.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS06)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of Daily Crime Reports showing citywide Part One crime statistics created and published each weekday except holidays	N/A	95%	95%	95%	95%
Number of completed data and map requests illustrating crime patterns, trends, clusters, and other vital information	N/A	280	500	250	250

PROGRAM DETAIL: SPECIAL OPERATIONS (PS13)

This program provides support services including school police, neighborhood service coordinators, reserves, and air support.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,357,260	$13,927,890	$12,884,910	$1,042,980	95.00
2112	Department of Justice	-	300,000	300,000	-	-
2123	US Dept of Homeland Security	-	176,050	147,040	29,010	1.00
2251	Measure Y: Public Safety Act 2004	-	5,660	5,660	-	-
TOTAL		**$1,357,260**	**$14,409,600**	**$13,337,610**	**$1,071,990**	**96.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,362,540	$14,499,650	$13,504,750	$994,900	95.00
2112	Department of Justice	-	300,000	300,000	-	-
2123	US Dept of Homeland Security	-	177,780	148,770	29,010	1.00
2251	Measure Y: Public Safety Act 2004	-	5,660	5,660	-	-
TOTAL		**$1,362,540**	**$14,983,090**	**$13,959,180**	**$1,023,910**	**96.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS13)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage increase in volunteer reserve staffing	-7%	0%	25%	25%	25%
Percentage of priority calls for service made to the Animal Shelter that are responded to within 24 hours of receipt	N/A	75%	90%	95%	95%
Increase in the investigation and presentation of cruelty to animal cases to the District Attorney	N/A	0%	95%	25%	25%
Increase number of animal adoption	N/A	N/A	N/A	10%	10%

PROGRAM DETAIL: TRAFFIC OPERATIONS (PS14)

This program promotes traffic safety, investigates traffic complaints and enforces traffic and vehicular laws.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$3,314,660	$5,996,880	$5,833,580	$163,300	38.00
2172	Alameda County: Vehicle Abatement Authority	480,150	462,010	421,630	40,380	3.00
2416	Traffic Safety Fund	1,105,130	2,060,770	1,150,770	910,000	30.13
TOTAL		**$4,899,940**	**$8,519,660**	**$7,405,980**	**$1,113,680**	**71.13**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$3,261,490	$6,093,470	$5,929,170	$164,300	38.00
2172	Alameda County: Vehicle Abatement Authority	480,150	465,450	427,010	38,440	3.00
2416	Traffic Safety Fund	1,105,130	2,076,960	1,166,960	910,000	30.13
TOTAL		**$4,846,770**	**$8,635,880**	**$7,523,140**	**$1,112,740**	**71.13**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS14)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of complaints resolved/addressed within 30 days	100%	100%	100%	100%	100%

PROGRAM DETAIL: TRAINING (PS09)

This program manages basic and in-service training for sworn and civilian employees mandated by Peace Officers Standards and Training (POST) and the Negotiated Settlement Agreement.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,696,640	$4,101,260	$595,380	31.00
2251	Measure Y	-	189,960	189,960	-	1.00
TOTAL		**$0**	**$4,886,600**	**$4,291,220**	**$595,380**	**32.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,753,480	$4,213,100	$540,380	31.00
2251	Measure Y	-	201,560	201,560	-	1.00
TOTAL		**$0**	**$4,955,040**	**$4,414,660**	**$540,380**	**32.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS09)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of sworn members provided with 40 hours of basic in-service training every 18 months	96%	96%	95%	95%	95%
Percentage of the sergeants provided with 40 hours of supervisory training every 18 months	99%	95%	95%	95%	95%
Percentage of the commanders/managers provided with 40 hours of command training every 18 months	100%	100%	95%	95%	95%
Percentage of the newly promoted sergeants provided with 80 hours of supervisory training within six months of promotion	100%	100%	95%	95%	95%
Percentage of the newly promoted commanders provided with 80 hours of command school within six months of promotion	100%	100%	95%	95%	95%

PROGRAM DETAIL: VICE/NARCOTICS (PS12)

This program provides investigative services and support for field units for the prevention, intervention, investigation and prosecution of vice and narcotics crimes.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,420	$3,199,910	$2,970,260	$229,650	17.00
2123	US Dept of Homeland Security	188,160	-	-	-	-
2910	Federal Asset Forfeiture: 15% Set-aside	22,080	22,080	-	22,080	-
2912	Federal Asset Forfeiture: City Share	84,500	81,950	-	81,950	-
2914	State Asset Forfeiture	108,000	106,020	-	106,020	-
7420	State Asset Trust	321,000	321,000	-	321,000	-
TOTAL		**$725,160**	**$3,730,960**	**$2,970,260**	**$760,700**	**17.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,460	$3,260,020	$3,030,370	$229,650	17.00
2123	US Dept of Homeland Security	188,160	-	-	-	-
2910	Federal Asset Forfeiture: 15% Set-aside	22,080	22,080	-	22,080	-
2912	Federal Asset Forfeiture: City Share	84,500	81,920	-	81,920	-
2914	State Asset Forfeiture	108,000	106,020	-	106,020	-
7420	State Asset Trust	321,000	321,000	-	321,000	-
TOTAL		**$725,200**	**$3,791,040**	**$3,030,370**	**$760,670**	**17.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS12)

		FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage from prior year in vice-related arrests	8%	6%	10%	5%	3%
Percentage from prior year in narcotics-related arrests	14%	6%	10%	5%	5%

FIRE SERVICES

MISSION STATEMENT

The proud men and women of the Oakland Fire Department are committed to providing the highest quality and highest level of courteous and responsive services to the citizens of Oakland. This is accomplished by implementing comprehensive strategies and training in fire prevention, fire suppression, emergency medical services, and all risk mitigation, including: human-caused and natural disasters, emergency preparedness, 9-1-1 services and community-based fire services.

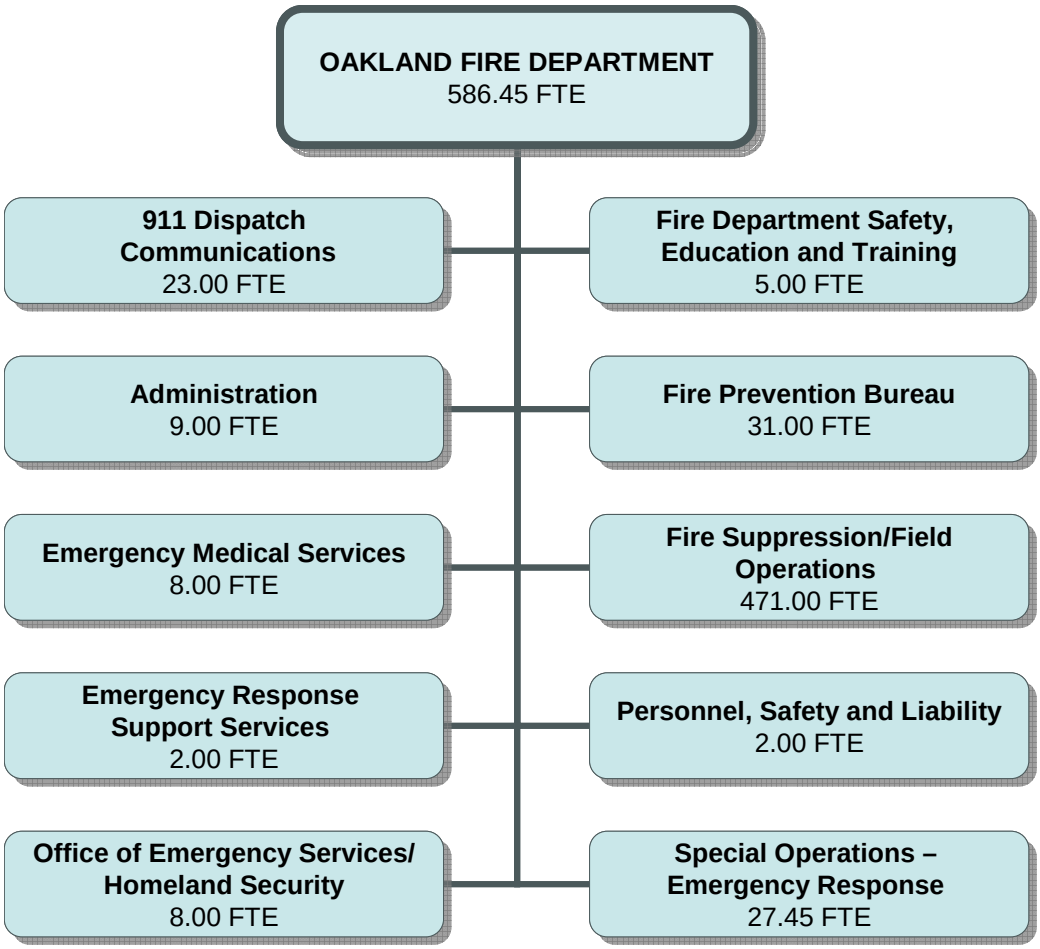
BUSINESS GOALS

- Provide leadership to all aspects of the Department's operation, especially strategic planning, fiscal management, personnel management and labor relations.
- Deliver high quality services when responding to emergency calls within 7 minutes, 90% of the time - from when dispatch first receives the call to arrival on the scene.
- Create 9-1-1 incidents in the Dispatch system within 90 seconds for the annual volume of 60,000 emergency calls; maintain Computer Aided Dispatch/Records Management System (CAD/RMS); complete the Center of Excellence accreditation, which will enable the Oakland Fire Department to compete for Emergency Medical Services (EMS) dispatch contracts.
- Provide Citizens of Oakland Respond to Emergencies (CORE) training and public education; continue to implement the National Incident Management System (NIMS) and National Response Plan (NRP); provide basic and advanced training to elected officials, management, and key staff to ensure an effective Emergency Operations Center (EOC).
- Review 98-100% of fire alarm and sprinkler plans within seven business days; ensure public and private buildings are in compliance with the California Fire Code; enforce the state-required Certified Unified Program Agency (CUPA) program and hazardous materials regulations; develop and implement online permitting with an online payment option; develop and implement new inspection and billing database; implement the new Homeland Security Chemical Facility Security Act.
- Continue to maintain an effective and efficient Safety and Support Operations division to ensure minimal vacancies with effective recruitment and exam processes. In addition, ensure employee safety and health, which will result in increased productivity and reduced workers' compensation claims.
- Partner with PWA to provide logistical support to the Oakland Fire Department's facilities, apparatus, and equipment, including developing and instituting reasonable maintenance schedules to ensure CAL-OSHA compliance; work with CEDA to complete the rebuild of Fire Station 18.
- Continue to explore revenue opportunities, such as grant funds and cost-recovery fees; streamline the billing process to maximize revenue collection.
- Continue to meet all mandated training, exercise and drill requirements; prepare to respond to emergency incidents related to airport, water rescue, confined space rescue, heavy rescue, hazardous materials, natural and human-made disasters and Urban Search and Rescue.

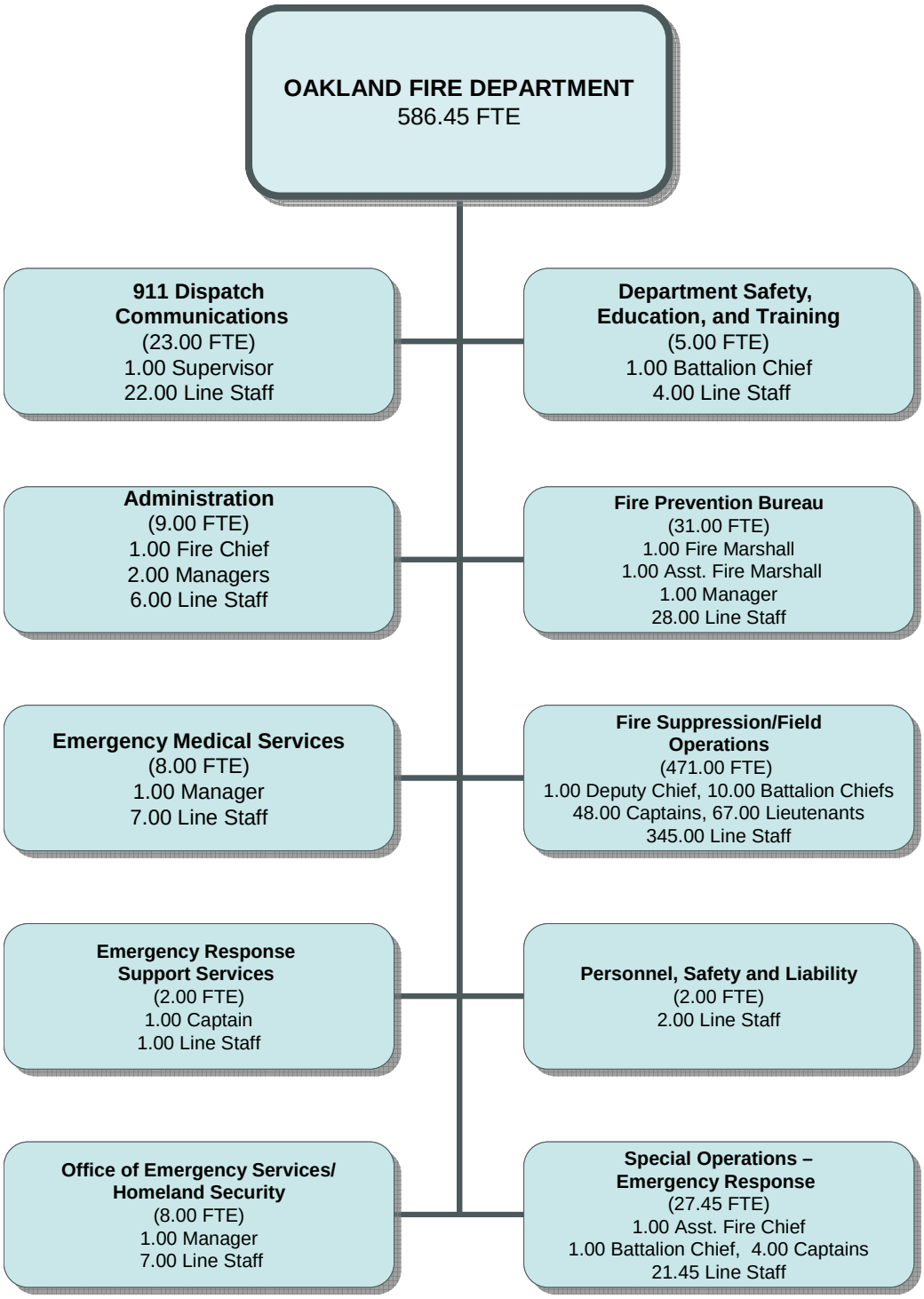
BUSINESS GOALS (continued)

- Improve the entire Oakland Fire Department Recruit Academy training curriculum with established, OFD-specific, time performance standards. Continue to assess the feasibility of the Joint Oakland Fire and Police Department Regional Training Center. Enhance training capacity and efficiency by utilizing online, web-based training facilities.

ORGANIZATION CHART BY PROGRAM



ORGANIZATIONAL CHART BY DIVISION WITH SUPERVISORY LEVELS



PROGRAMS INCLUDED IN FY 2009-11

911 Dispatch Communication (PS20)
Provides Fire Dispatch Center support for emergency calls and maintains all Fire Department communications equipment and media support; coordinates with the Department of Information Technology and Oakland Police Department to implement and maintain the City's Integrated Public Safety System (IPSS).

Emergency Medical Services (PS19)
Provides voter-mandated emergency medical services to the citizens, businesses and visitors of Oakland; manages programs related to all 9-1-1 medical emergencies, including continuous paramedic training in accordance with local, state and federal guidelines; provides oversight and management for the Metropolitan Medical Response System (MMRS); maintains inventory of equipment for Basic/Advanced Life Support; develops preventive health programs for the community; provides EMT and Paramedic-related classes, such as CPR, First Aid and Automatic Emergency Defibrillation for citizens and businesses.

Emergency Response Support Services (PS26)
Manages the timely and cost-effective purchase, acquisition, coordination, maintenance and/or repair of equipment, supplies, personal protective equipment and Fire Department facilities.

Fire Department Administration (PS15)
Provides effective leadership to the Agency's operation, including strategic planning, financial reporting, performance measures, payroll and benefits, staff development and training; serves as liaison among citizens, departmental staff, city management, Mayor and City Council.

Fire Department Safety, Education and Training (PS 27)
Provides training to existing and new recruit personnel that meets or exceeds all city, state and federal mandates.

Fire Prevention Bureau (PS23)
Manages and directs all Fire Prevention functions to benefit the overall health and safety of the Oakland community through public education, inspection and enforcement of hazardous materials management plans, Certified Unified Program Agency (CUPA), and Fire Investigation Services; supports businesses and building development through fire engineering plan check and engineering services, major building development project coordination and consulting services.

Fire Suppression/Field Operations (PS17)
Provides fire suppression and emergency medical services to the citizens and businesses of Oakland.

Office of Emergency Services/Homeland Security (PS21)
Implements and strengthens the City's emergency prevention, mitigation, preparedness, response and recovery efforts in alignment with state and federal emergency management legislation, including California's Standardized Emergency Management System (SEMS), the federal National Incident Management System (NIMS) and the National Response Framework Plan (NPF); develops and provides community disaster preparedness training and planning, which includes public education and the CORE Program. Maintains and manages the City's Emergency Operations Center (EOC); provides training for City staff to ensure compliance with SEMS, NIMS and to ensure management and staff readiness to respond during major emergencies; responsible for the City's Homeland Security Program and all state and federal Homeland Security directives.

Personnel, Safety and Liability (PS 16)
Manages entry-level and promotional recruitments, exams, testing, workers' compensation, grievances, discipline and labor relations; provides training in labor law and practices to supervisory and executive-level staff; administers contracts and grants.

Special Operation-Emergency Response (PS18)
Provides airport protection, heavy rescue, confined space rescue, swift water rescue, Homeland Security-funded Urban Search and Rescue, hazardous materials mitigation, including the response to potential terrorist acts and the use of Weapons of Mass Destruction (WMD).

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Eliminate 1.00 FTE Office Assistant II and 1.00 FTE Emergency Planning Coordinator	(2.00)	($0.17)	($0.17)
Employee Concessions: Move to 56-hour work-week, waive FLSA "In Lieu Of Pay", re-assign staffing from the Training Division to the Suppression Division	-	($6.10)	($6.10)
Freeze vacant 1.00 FTE Fire Personnel Operations Specialist, freeze vacant 1.00 FTE Office Asst II (Fire Prevention), freeze vacant 1.00 FTE Fire Suppression District Inspector, freeze vacant 1.00 FTE Fire Prevention Bureau Inspector	(4.00)	($0.36)	($0.36)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Purpose Fund	$107,177,193	$103,655,597	$97,931,610	$97,571,610	$99,124,910	$98,764,910
1100	Self Insurance Liability Fund	145,724	1,243,332	1,171,760	1,171,760	1,132,920	1,132,920
1710	Recycling Program	48,869	48,869	48,870	48,870	48,870	48,870
1720	Comprehensive Clean Up	164,493	201,466	191,600	191,600	193,630	193,630
1740	Hazardous Materials Inspections	486,362	688,367	665,360	665,360	681,730	681,730
2123	US Dept of Homeland Security	1,481,775	-	(550)	(550)	(320)	(320)
2124	Federal Emergency Management Agency (FEMA)	1,422,801	-	-	-	-	-
2128	Department of Health and Human Services	(61,929)	-	-	-	-	-
2146	California State Emergency Services	-	-	-	-	1,590	(77,760)
2160	County of Alameda: Grants	32,197	925,742	921,500	921,500	921,500	921,500
2190	Private Grants	48,063	25,000	25,030	25,030	25,030	25,030
2250	Measure N: Fund	1,323,949	1,231,838	1,230,240	1,230,240	1,230,310	1,230,310
2251	Measure Y: Public Safety Act of 2004	4,021,427	3,902,777	4,000,000	4,000,000	4,000,000	4,000,000
2320	Fire Suppression Assessment District	157,095	-	-	-	-	-
2321	Wildland Fire Prevention Assess District	1,440,583	1,695,142	1,956,620	1,956,620	1,856,620	1,856,620
2330	Werner Court Vegetation Mgmt District	-	2,000	3,000	3,000	3,000	3,000
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,555,103	1,755,999	1,478,900	1,478,900	1,509,630	1,509,630
3100	Sewer Service Fund	291,793	255,439	257,760	257,760	262,240	262,240
4100	Equipment	2,535	-	-	-	-	-
TOTAL		**$119,738,034**	**$115,631,568**	**$109,881,700**	**$109,521,700**	**$110,991,660**	**$110,552,310**
Authorized FTE		**596.00**	**594.75**	**590.45**	**586.45**	**590.45**	**586.45**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		90%	90%	89%	89%	89%	89%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		21%	22%	23%	23%	23%	23%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Accountant II	1.00	2.00	2.00	2.00	2.00	2.00
Accountant III	-	1.00	1.00	1.00	1.00	1.00
Accounting Technician	1.00	-	-	-	-	-
Administrative Analyst I	1.00	-	-	-	-	-
Administrative Assistant I	4.00	3.00	3.00	3.00	3.00	3.00
Administrative Assistant II	5.00	3.00	3.00	3.00	3.00	3.00
Administrative Services Manager I	3.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	-	1.00	1.00	1.00	1.00	1.00
Agency Director, Fire Services	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Fire Marshal-Non Sworn	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the Director	1.00	1.00	1.00	1.00	1.00	1.00
Battalion Chief	12.00	12.00	12.00	12.00	12.00	12.00
Captain of Fire Department	55.00	55.00	55.00	55.00	55.00	55.00
Data Entry Operator, Senior	2.00	-	-	-	-	-
Deputy Chief of Fire Department	2.00	2.00	2.00	2.00	2.00	2.00
Emergency Medical Services Coordinator	3.00	4.00	4.00	4.00	4.00	4.00
Emergency Medical Services Instructor, PT	2.00	1.00	1.00	1.00	1.00	1.00
Emergency Planning Coordinator	5.00	3.00	2.00	2.00	2.00	2.00
Emergency Planning Coordinator, Sr.	-	2.00	-	-	-	-
Emergency Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Emergency Services Manager, Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Engineer of Fire Department	84.00	84.00	84.00	84.00	84.00	84.00
Executive Assistant to Agency Director	1.00	1.00	1.00	1.00	1.00	1.00
Fire Communications Dispatcher	18.00	18.00	18.00	18.00	18.00	18.00
Fire Communications Dispatcher, Sr.	4.00	4.00	4.00	4.00	4.00	4.00
Fire Communications Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Fire Division Manager	2.00	2.00	2.00	2.00	2.00	2.00
Fire Equipment Technician	2.00	2.00	2.00	2.00	2.00	2.00
Fire Fighter	187.00	187.00	187.00	187.00	187.00	187.00
Fire Fighter Paramedic	94.00	94.00	94.00	94.00	94.00	94.00
Fire Investigator	3.00	3.00	3.00	3.00	3.00	3.00
Fire Marshall, Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Fire Personnel Operations Specialist	1.00	1.00	1.00	-	1.00	-
Fire Prevention Bureau Inspector, Civilian	8.00	8.00	8.00	7.00	8.00	7.00
Fire Protection Engineer	2.00	2.00	2.00	2.00	2.00	2.00
Fire Safety Education Coordinator	1.00	2.00	2.00	2.00	2.00	2.00

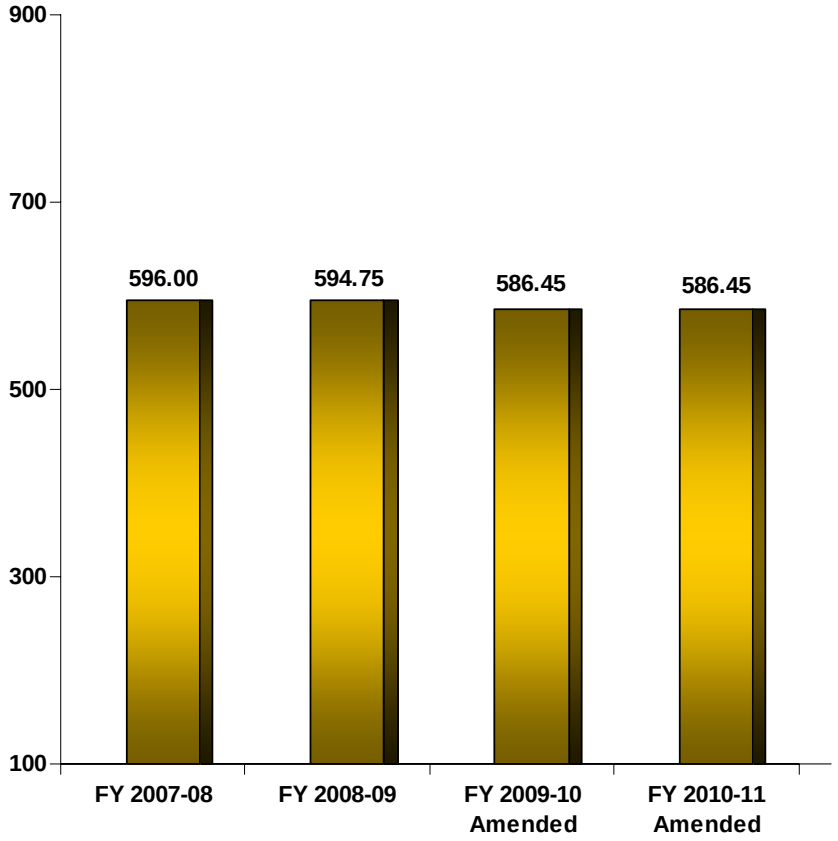
AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Fire Suppression District Inspector	6.00	6.00	6.00	5.00	6.00	5.00
Hazardous Materials Inspector, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Hazardous Materials Inspector II	2.00	2.00	2.00	2.00	2.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Lieutenant of Fire Department	67.00	67.00	67.00	67.00	67.00	67.00
Management Assistant	2.00	2.00	2.00	2.00	2.00	2.00
Management Intern, PT	-	1.75	1.75	1.75	1.75	1.75
Office Assistant II	3.00	4.00	3.00	2.00	3.00	2.00
Office Manager	1.00	2.00	1.00	1.00	1.00	1.00
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Program Analyst I	1.00	1.00	1.00	1.00	1.00	1.00
Temporary Contract Services Employee	-	-	0.70	0.70	0.70	0.70
TOTAL	**596.00**	**594.75**	**590.45**	**586.45**	**590.45**	**586.45**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
911 Dispatch Communications	24.00	23.00	23.00	23.00	23.00	23.00
Emergency Medical Services	8.00	8.00	8.00	8.00	8.00	8.00
Emergency Response Support Serv	2.00	2.00	2.00	2.00	2.00	2.00
Fire Department Administration	11.00	10.00	9.00	9.00	9.00	9.00
Fire Department Safety, Education, and Training	6.00	6.00	6.00	5.00	6.00	5.00
Fire Prevention Bureau	35.00	34.00	34.00	31.00	34.00	31.00
Fire Suppression/Field Operations	470.00	470.00	470.00	471.00	470.00	471.00
Office of Emergency Services/ Homeland Security	9.00	12.00	8.00	8.00	8.00	8.00
Personnel, Safety and Liability	5.00	3.00	3.00	2.00	3.00	2.00
Special Operations-Emergency Response	26.00	26.75	27.45	27.45	27.45	27.45
TOTAL	**596.00**	**594.75**	**590.45**	**586.45**	**590.45**	**586.45**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
911 Dispatch Communications	$1,571,737	$1,710,938	$1,821,930	$1,821,930	$1,876,860	$1,876,860
Emergency Medical Services	2,932,428	2,263,417	2,339,130	2,339,130	2,402,290	2,402,290
Fire Department Administration	214,571	50,000	1,605,300	1,605,300	1,575,790	1,575,790
Fire Prevention Bureau	5,082,478	4,650,972	4,737,300	4,737,300	4,814,800	4,814,800
Fire Suppression/Field Operations	526,431	10,000	10,300	10,300	10,610	10,610
Office of Emergency Services/Homeland Security	1,250,504	-	-	-	-	-
Special Operations-Emergency Response	5,900,760	5,491,280	5,025,000	5,025,000	5,025,000	5,025,000
TOTAL	**$17,478,909**	**$14,176,607**	**$15,538,960**	**$15,538,960**	**$15,705,350**	**$15,705,350**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
911 Dispatch Communications	$4,084,581	$3,658,400	$3,556,410	$3,556,410	$3,610,730	$3,610,730
Emergency Medical Services	1,624,848	2,615,331	2,309,900	2,309,900	2,314,550	2,235,200
Emergency Response Support Services	4,062,081	3,990,557	2,882,140	2,882,140	2,936,560	2,936,560
Fire Department Administration	1,643,998	1,329,429	3,805,010	3,805,010	3,758,920	3,766,130
Fire Dept. Safety, Education and Training	2,054,222	1,164,286	954,120	954,120	965,090	965,090
Fire Prevention Bureau	6,209,968	5,854,485	6,027,420	5,797,420	6,000,160	5,765,570
Fire Suppression/Field Operations	90,704,951	90,712,545	84,587,620	84,587,620	85,579,740	85,579,740
Office of Emergency Services/Homeland Security	2,706,915	497,523	585,770	585,770	596,220	596,220
Personnel, Safety and Liability	913,600	985,624	631,310	501,310	639,740	507,120
Special Operations-Emergency Response	5,732,870	4,823,389	4,542,000	4,542,000	4,589,950	4,589,950
TOTAL	**$119,738,034**	**$115,631,568**	**$109,881,700**	**$109,521,700**	**$110,991,660**	**$110,552,310**

PROGRAM DETAIL: 911 DISPATCH COMMUNICATIONS (PS20)

This program provides dispatch support for emergency calls, maintenance of all communications equipment and media support; coordinates with the Department of Information Technology and Oakland Police Department in implementing and maintaining the Integrated Public Safety System (IPSS).

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Purpose Fund	$50,000	$2,116,980	$1,278,370	$848,870	11.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,771,930	1,303,430	1,233,910	69,520	11.00
3100	Sewer Service Fund	-	136,000	128,260	7,740	1.00
TOTAL		**$1,821,930**	**$3,556,410**	**$2,640,540**	**$926,130**	**23.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Purpose Fund	$50,000	$2,141,860	$1,303,250	$848,870	11.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	1,826,860	1,330,750	1,260,970	69,780	11.00
3100	Sewer Service Fund	-	138,120	130,380	7,740	1.00
TOTAL		**$1,876,860**	**$3,610,730**	**$2,694,600**	**$926,390**	**23.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: EMERGENCY MEDICAL SERVICES (PS19)

This program manages programs related to all 9-1-1 medical emergencies, including continuous paramedic training in accordance with local, state, and federal guidelines; implements the Metropolitan Medical Response System (MMRS); maintains the inventory of equipment for Basic/Advanced Life Support and develops preventive health programs for the community; provides EMT and paramedic-related classes, such as CPR, First Aid and Automatic Emergency Defibrillation for citizens and businesses.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2146	California State Emergency Services	$0	$0	$77,760	($77,760)	1.00
2160	County of Alameda: Grants	925,740	925,740	-	925,740	-
2250	Measure N: Fund	1,413,390	1,220,020	787,840	432,180	6.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	164,140	155,530	8,610	1.00
TOTAL		**$2,339,130**	**$2,309,900**	**$1,021,130**	**$1,288,770**	**8.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2146	California State Emergency Services	$0	($77,760)	$79,350	($77,760)	1.00
2160	County of Alameda: Grants	925,740	925,740	-	925,740	-
2250	Measure N: Fund	1,476,550	1,219,890	801,490	418,400	6.00
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	167,330	158,720	8,610	1.00
TOTAL		**$2,402,290**	**$2,235,200**	**$1,039,560**	**$1,274,990**	**8.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: EMERGENCY MEDICAL SERVICES (PS19)
(continued)

Program Related Performance Measures - (PS19)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of sworn personnel that received all mandated training	98.00%	98.27%	96%	96%	96%
Percent of sworn personnel with full paramedic training	20.39%	19.73%	20%	20%	20%
Percent of first company arriving to EMS-related emergency within 0-7 minutes	90.78%	90.25%	90%	90%	90%
Percent of first company arriving to EMS-related emergencies w/in 7-10 minutes	8.04%	8.50%	9%	9%	9%
Percent of first company arriving to EMS-related emergencies w/in 10 minutes	1.18%	1.25%	1%	1%	1%

PROGRAM DETAIL: EMERGENCY RESPONSE SUPPORT SERVICES (PS26)

This program is responsible for managing the timely and cost-effective purchase, acquisition, coordination, maintenance and repair of firefighting equipment, supplies, personal protective equipment and fire department facilities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,882,140	$196,830	$945,200	2.00
TOTAL		**$0**	**$2,882,140**	**$196,830**	**$945,200**	**2.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,936,560	$201,120	$945,200	2.00
TOTAL		**$0**	**$2,936,560**	**$201,120**	**$945,200**	**2.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: FIRE DEPARTMENT ADMINISTRATION (PS15)

This program provides effective leadership to the Agency's operations, including strategic planning, financial reporting, performance measures, payroll and benefits, staff development and training; serves as liaison among citizens, departmental staff, city management, Mayor and City Council.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$51,500	$2,595,930	$878,990	$1,716,940	8.50
1100	Self Insurance Liability	1,553,800	1,171,760	-	1,171,760	-
1740	Hazardous Materials Inspections	-	11,810	11,190	620	0.10
2123	US Dept of Homeland Security	-	-	11,190	(11,190)	0.10
2124	Federal Emergency Management Agency (FEMA)	-	3,960	10,740	(6,780)	0.10
2250	Measure N: Fund	-	10,220	9,690	530	0.10
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	11,330	10,740	590	0.10
TOTAL		**$1,605,300**	**$3,805,010**	**$932,540**	**$2,872,470**	**9.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Purpose Fund	$53,050	$2,595,010	$901,920	$1,693,090	8.50
1100	Self Insurance Liability	1,522,740	1,132,920	-	1,132,920	-
1740	Hazardous Materials Inspections	-	12,040	11,420	620	0.10
2123	US Dept of Homeland Security	-	230	11,420	(11,190)	0.10
2124	Federal Emergency Management Agency (FEMA)	-	3,960	10,960	(7,000)	0.10
2250	Measure N: Fund	-	10,420	9,890	530	0.10
2412	Alameda County: Emergency Dispatch Service Supplemental Assessment	-	11,550	10,960	590	0.10
TOTAL		**$1,575,790**	**$3,766,130**	**$956,570**	**$2,809,560**	**9.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: FIRE DEPARTMENT SAFETY, EDUCATION AND TRAINING (PS27)

This program provides training that meets or exceeds all city, state and federal mandates to existing and new recruit personnel.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$954,120	$798,710	$184,470	5.00
TOTAL		**$0**	**$954,120**	**$798,710**	**$184,470**	**5.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$965,090	$809,680	$184,470	5.00
TOTAL		**$0**	**$965,090**	**$809,680**	**$184,470**	**5.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: FIRE PREVENTION BUREAU (PS23)

This program manages and directs all Fire Prevention functions, including public education, inspections/investigations, engineering/plan reviews, fire alarm and sprinkler plans, vegetation management, revenue collection, enforcement of the California Fire Code and all applicable regulations; a Certified Unified Program Agency (CUPA) provides enforcement of hazardous materials regulations as well.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,374,990	$2,822,020	$2,612,890	$250,990	23.00
1710	Recycling Program	-	48,870	-	48,870	-
1720	Comprehensive Clean-up	-	191,600	99,190	92,410	1.00
1740	Hazardous Materials Inspections	673,240	653,550	511,360	142,190	5.00
2321	Wildland Fire Prevention Assess District	1,686,070	1,956,620	121,290	1,835,330	1.00
2330	Werner Court Vegetation Mgmt District	3,000	3,000	-	3,000	-
3100	Sewer Service Fund	-	121,760	115,180	6,580	1.00
TOTAL		**$4,737,300**	**$5,797,420**	**$3,459,910**	**$2,379,370**	**31.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,444,000	$2,869,640	$2,660,510	$250,990	23.00
1710	Recycling Program	-	48,870	-	48,870	-
1720	Comprehensive Clean-up	-	193,630	101,220	92,410	1.00
1740	Hazardous Materials Inspections	681,730	669,690	530,600	139,090	5.00
2321	Wildland Fire Prevention Assess District	1,686,070	1,856,620	123,330	1,733,290	1.00
2330	Werner Court Vegetation Mgmt District	3,000	3,000	-	3,000	-
3100	Sewer Service Fund	-	124,120	117,540	6,580	1.00
TOTAL		**$4,814,800**	**$5,765,570**	**$3,533,200**	**$2,274,230**	**31.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: FIRE SUPPRESSION/FIELD OPERATIONS (PS17)

This program provides fire suppression and emergency medical services to the citizens and businesses of Oakland.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$10,300	$80,587,620	$78,426,000	$331,010	471.00
2251	Measure Y: Public Safety Act 2004	-	4,000,000	4,000,000	-	-
TOTAL		**$10,300**	**$84,587,620**	**$82,426,000**	**$331,010**	**471.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$10,610	$81,579,740	$79,401,720	$331,120	471.00
2251	Measure Y: Public Safety Act 2004	-	4,000,000	4,000,000	-	-
TOTAL		**$10,610**	**$85,579,740**	**$83,401,720**	**$331,120**	**471.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS17)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of first company arriving to the scene of an emergency within 0-7 minutes of notification to the Dispatch Center.	90.63%	89.16%	90%	90%	90%
Percent of first company arriving to the scene of an emergency within 7-10 minutes of notification to the Dispatch Center.	8.37%	9.84%	9%	9%	9%
Percent of first company arriving to the scene of an emergency more than 10 minutes after notification to the Dispatch Center.	1.00%	1.00%	1%	1%	1%

PROGRAM DETAIL: OFFICE OF EMERGENCY SERVICES/ HOMELAND SECURITY (PS21)

This program implements and strengthens the City's emergency prevention, preparedness response and recovery efforts in alignment with the National Incident Management System (NIMS) and the National Response Plan (NRP); develops and provides community disaster preparedness training and planning, which includes public education; maintains and manages the City's Emergency Operations Center (EOC); provides training for City staff to ensure compliance with NIMS and ensure staff readiness to respond during major emergencies; manages Citizens of Oakland Respond to Emergencies (CORE) training.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$590,530	$473,010	$132,340	4.00
2123	US Dept of Homeland Security	-	(550)	399,040	(399,590)	3.00
2160	County of Alameda: Grants	-	(4,240)	49,750	(53,990)	1.00
2190	Private Grants	-	30	-	30	-
TOTAL		**$0**	**$585,770**	**$921,800**	**($321,210)**	**8.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$600,980	$483,460	$132,340	4.00
2123	US Dept of Homeland Security	-	(550)	331,270	(331,820)	3.00
2160	County of Alameda: Grants	-	(4,240)	49,750	(53,990)	1.00
2190	Private Grants	-	30	-	30	-
TOTAL		**$0**	**$596,220**	**$864,480**	**($253,440)**	**8.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: PERSONNEL, SAFETY AND LIABILITY (PS16)

This program manages entry-level and promotional recruitments, exams, testing, workers' compensation, grievances, discipline and labor relations; provides training in labor law and practices to supervisory and executive-level staff; administers contracts and grants.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$501,310	$242,150	$302,800	2.00
TOTAL		**$0**	**$501,310**	**$242,150**	**$302,800**	**2.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$507,120	$247,960	$302,800	2.00
TOTAL		**$0**	**$507,120**	**$247,960**	**$302,800**	**2.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: SPECIAL OPERATIONS - EMERGENCY RESPONSE (PS18)

This program provides airport protection, heavy rescue, confined space rescue and swift water rescue, Homeland Security-funded Urban Search and Rescue and hazardous materials mitigation, including the response to potential terrorist acts and the use of Weapons of Mass Destruction (WMD).

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$5,000,000	$4,520,960	$4,115,490	$485,540	25.00
2124	Federal Emergency Management Agency (FEMA)	-	(3,960)	354,280	(358,240)	2.25
2190	Private Grants	25,000	25,000	17,490	7,510	0.20
TOTAL		**$5,025,000**	**$4,542,000**	**$4,487,260**	**$134,810**	**27.45**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$5,000,000	$4,568,910	$4,163,440	$485,540	25.00
2124	Federal Emergency Management Agency (FEMA)	-	(3,960)	357,720	(361,680)	2.25
2190	Private Grants	25,000	25,000	17,490	7,510	0.20
TOTAL		**$5,025,000**	**$4,589,950**	**$4,538,650**	**$131,370**	**27.45**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

NOTES

MUSEUM

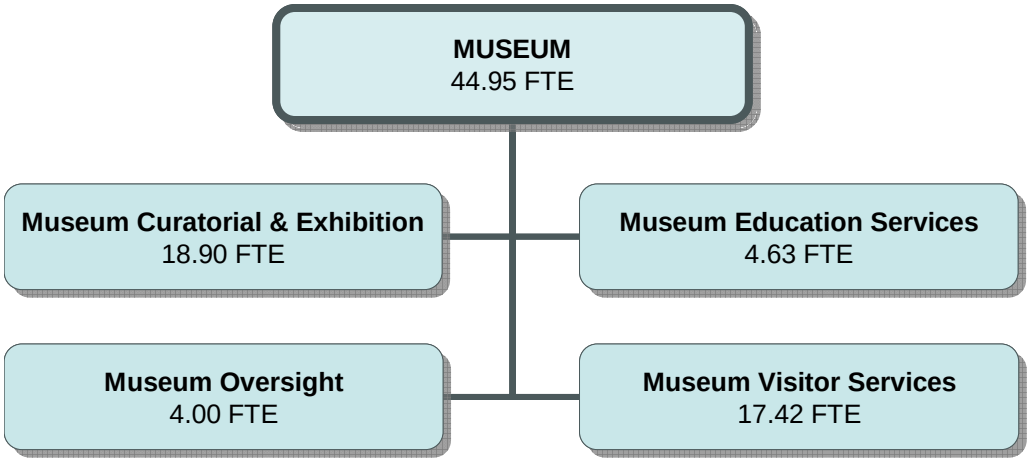
MISSION STATEMENT

The Oakland Museum of California provides unique collections, exhibitions, and educational opportunities designed to generate a broader and deeper understanding of and interest in California's environment, history, art, and people. Museum programs are responsive, accessible, and meaningful to the public, including school children, scholars, the immediate Oakland community and an increasingly diverse California population.

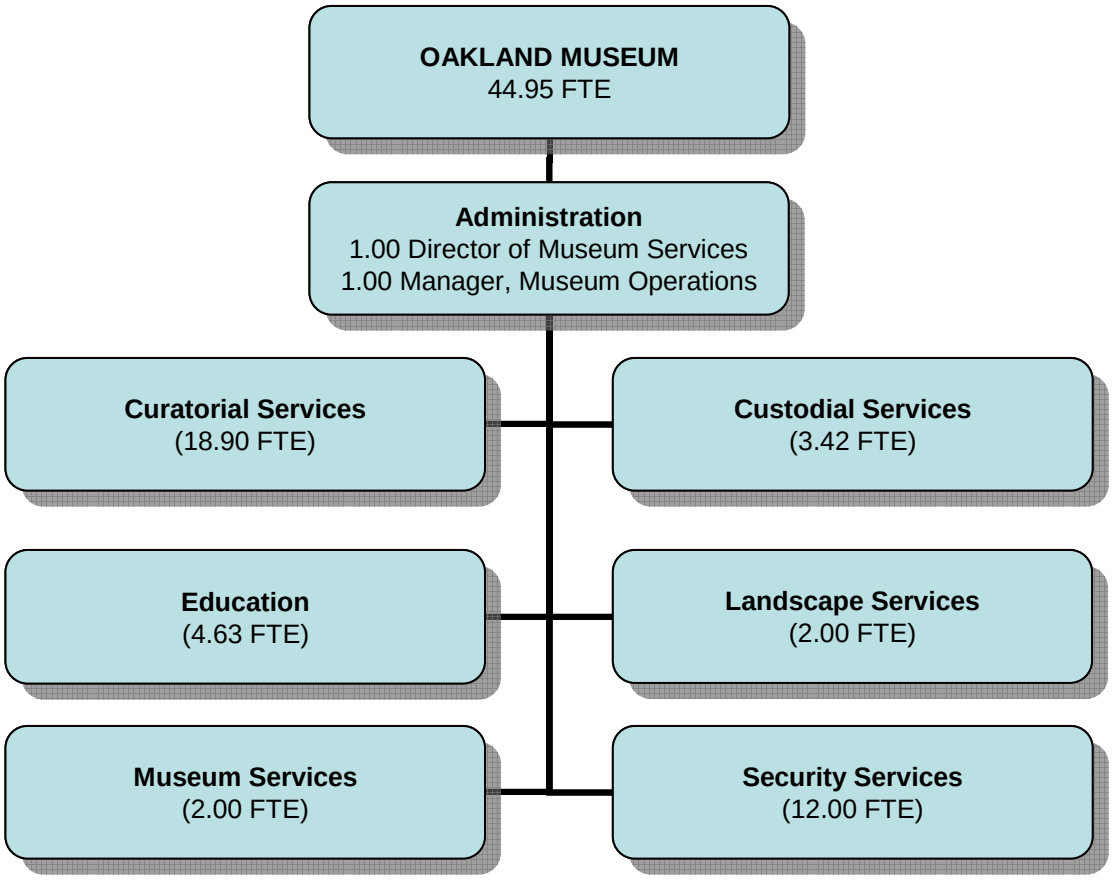
BUSINESS GOALS

- To successfully complete a capital campaign that will raise $56.2 million dollars toward the renovation of building and exhibition galleries.
- To maintain a balanced operating budget for the Oakland Museum of California Foundation and to maximize fundraising and earned revenue opportunities.
- To successfully manage the building construction and exhibition fabrication process for Phase I of the project that will open to the public in May of 2010.
- To increase our visibility and audience through a comprehensive marketing plan that includes a new website, logo, and expanded advertising.
- To present an exhibition and programming schedule that will engage a multitude of visitors from diverse backgrounds.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION



PROGRAMS INCLUDED IN FY 2009-11

Museum Curatorial & Exhibition Services (NB22)
This program provides exhibition development and collections management.

Museum Education Services (NB23)
This program provides planning and project management of educational programs to schools, children, youth, and family programs.

Museum Oversight (NB20) This program provides strategic planning, financial oversight, and serves as liaison with the Oakland Museum of California Foundation and the Oakland Museum Women's Board.

Museum Visitor Services (NB21)
This program provides public safety, security, landscaping, and custodial services to maximize a positive visitor experience at the Museum.

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$6,986,880	$6,050,938	$6,382,980	$6,282,980	$6,483,330	$6,283,330
1730	Henry J Kaiser Convention Center	128,497	-	-	-	-	-
1750	Multipurpose Reserve	104,995	140,211	142,870	142,870	142,870	142,870
2310	Lighting and Landscape Assessment District	292,910	248,978	213,480	213,480	216,600	216,600
2999	Miscellaneous Grants	7,094	-	-	-	-	-
7640	Oakland Public Museum Trust	120,742	32,607	32,610	32,610	32,610	32,610
TOTAL		**$7,641,117**	**$6,472,733**	**$6,771,940**	**$6,671,940**	**$6,875,410**	**$6,675,410**
Authorized FTE		**51.83**	**44.95**	**44.95**	**44.95**	**44.95**	**44.95**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		91%	93%	94%	94%	94%	94%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	2%	1%	2%	1%

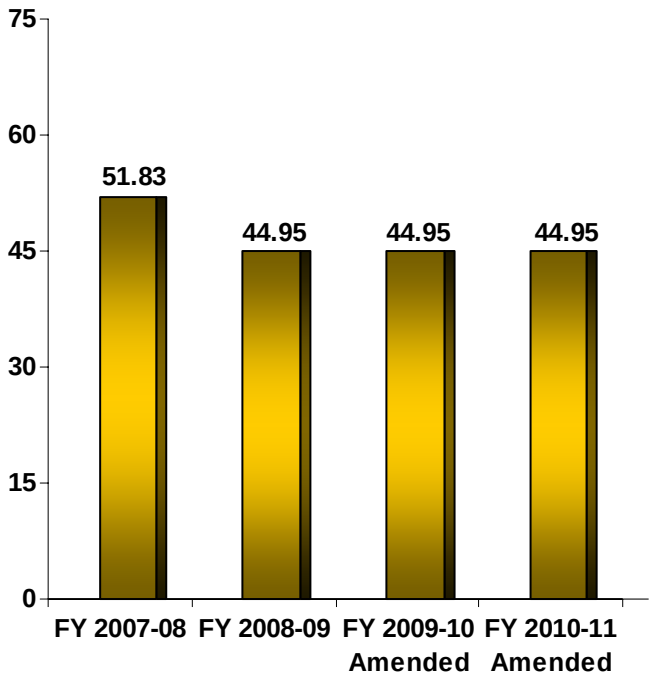
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst II	1.00	-	-	-	-	-
Conservator, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Aquatic Biology, Associate	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Art, Associate	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Art, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Art, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Art, Senior, PPT	0.50	0.50	0.50	0.50	0.50	0.50
Curator of Education, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Curator of History, Associate	2.00	1.00	1.00	1.00	1.00	1.00
Curator of History, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Curator of History, Senior	1.00	-	-	-	-	-
Curator of Natural Science, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Curator of Photography, Associate	1.00	1.00	1.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00	2.00	2.00
Custodian, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Custodian, PT	0.93	0.42	0.42	0.42	0.42	0.42
Director of Museum Services	1.00	1.00	1.00	1.00	1.00	1.00
Gardener Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00
Gardener II	3.00	1.00	1.00	1.00	1.00	1.00
Graphics Design Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Management Assistant	-	1.00	1.00	1.00	1.00	1.00
Manager, Museum Operations	1.00	1.00	1.00	1.00	1.00	1.00
Museum Curatorial Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Museum Curatorial Specialist, PPT	0.60	0.60	0.60	0.60	0.60	0.60
Museum Docent Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Museum Guard	10.00	9.00	9.00	9.00	9.00	9.00
Museum Guard, PPT	2.00	2.00	2.00	2.00	2.00	2.00
Museum Interp Spec, Nat Science	1.00	0.63	0.63	0.63	0.63	0.63
Museum Interpretive Spec, History	1.00	1.00	1.00	1.00	1.00	1.00
Museum Interpretive Specialist, Art	1.00	1.00	1.00	1.00	1.00	1.00
Museum Security Guard IV	1.00	1.00	1.00	1.00	1.00	1.00
Museum Technical Aide, PT	0.30	0.30	0.30	0.30	0.30	0.30
Preparator	3.00	3.00	3.00	3.00	3.00	3.00
Preparator, PPT	0.50	0.50	0.50	0.50	0.50	0.50
Registrar	4.00	3.00	3.00	3.00	3.00	3.00
TOTAL	**51.83**	**44.95**	**44.95**	**44.95**	**44.95**	**44.95**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Museum Curatorial and Exhibition Services	20.90	18.90	18.90	18.90	18.90	18.90
Museum Education Services	5.00	4.63	4.63	4.63	4.63	4.63
Museum Oversight	5.00	4.00	4.00	4.00	4.00	4.00
Museum Visitor Services	20.93	17.42	17.42	17.42	17.42	17.42
TOTAL	**51.83**	**44.95**	**44.95**	**44.95**	**44.95**	**44.95**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Museum Curatorial and Exhibition Services	$30,871	$0	$0	$0	$0	$0
Museum Oversight	189,807	224,005	225,720	225,720	227,470	227,470
Museum Visitor Services	-	108,000	-	-	-	-
TOTAL	**$189,807**	**$332,005**	**$225,720**	**$225,720**	**$227,470**	**$227,470**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Henry J. Kaiser Convention Center*	$128,497	$0	$0	$0	$0	$0
Museum Curatorial and Exhibition Services	2,482,013	1,677,611	1,967,220	1,956,220	1,998,220	1,962,480
Museum Education Services	683,753	610,472	556,690	556,690	569,150	569,150
Museum Oversight	2,601,343	2,767,984	2,967,820	2,899,820	3,004,470	2,880,440
Museum Visitor Services	1,745,511	1,416,666	1,280,210	1,259,210	1,303,570	1,263,340
TOTAL	**$7,641,117**	**$6,472,733**	**$6,771,940**	**$6,671,940**	**$6,875,410**	**$6,675,410**

** The Henry J. Kaiser Convention Center closed on January 1, 2006.*

PROGRAM DETAIL: MUSEUM CURATORIAL & EXHIBITION SERVICES (NB22)

This program provides exhibition development and collections management.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,956,220	$1,931,480	$24,740	18.90
TOTAL		**$0**	**$1,956,220**	**$1,931,480**	**$24,740**	**18.90**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,962,480	$1,962,480	$0	18.90
TOTAL		**$0**	**$1,962,480**	**$1,962,480**	**$0**	**18.90**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB22)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Total Museum attendance	162,447	108,413	114,539	70,000	250,000
Number of new temporary exhibits opening at the Main Museum	10	9	9	5	4
Museum Renovation construction documents - Phase II	N/A	N/A	N/A	50%	100%

PROGRAM DETAIL: MUSEUM EDUCATION SERVICES (NB23)

This program provides planning and project management of educational programs to schools, children, youth, and family programs.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$556,690	$556,690	$0	4.63
TOTAL		$0	$556,690	$556,690	$0	4.63

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$569,150	$569,150	$0	4.63
TOTAL		$0	$569,150	$569,150	$0	4.63

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB23)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of students visiting on tours	32,111	30,182	19,546	5,000	35,000

PROGRAM DETAIL: MUSEUM OVERSIGHT (NB20)

This program provides strategic planning, financial oversight, and serves as liaison with the OMCF and the Oakland Museum Women's Board.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10 Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$193,110	$2,708,200	$651,090	$2,057,110	4.00
1750	Multipurpose Reserve	-	99,000	-	99,000	-
2310	Lighting and Landscape Assessment District	-	60,010	-	60,010	-
7640	Oakland Public Museum Trust	32,610	32,610	-	32,610	-
TOTAL		**$225,720**	**$2,899,820**	**$651,090**	**$2,248,730**	**4.00**

FISCAL YEAR 2010-11 Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$194,860	$2,688,820	$672,890	$2,015,930	4.00
1750	Multipurpose Reserve	-	99,000	-	99,000	-
2310	Lighting and Landscape Assessment District	-	60,010	-	60,010	-
7640	Oakland Public Museum Trust	32,610	32,610	-	32,610	-
TOTAL		**$227,470**	**$2,880,440**	**$672,890**	**$2,207,550**	**4.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB20)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Amount of private contributions, grants and other revenues (through Foundation)	N/A	N/A	14,000,000	5,000,000	5,000,000
Percentage of Museum Renovation Construction Administration completed.- Phase I (Related to the construction for the Bldg & Exhibition Renovation)	N/A	25%	75%	100%	N/A
Percentage of Museum Renovation Construction Documents completed.- Phase II (Related to the construction for the Bldg & Exhibition Renovation)	N/A	N/A	N/A	25%	75%

PROGRAM DETAIL

MUSEUM VISITOR SERVICES (NB21)

This program provides public safety, security, landscaping, and custodial services to maximize a positive visitor experience at the Museum.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,061,870	$1,041,960	$19,910	15.42
1750	Multipurpose Reserve	-	43,870	43,870	-	-
2310	Lighting and Landscape Assessment District	-	153,470	152,060	1,410	2.00
TOTAL		**$0**	**$1,259,210**	**$1,237,890**	**$21,320**	**17.42**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,062,880	$1,062,190	$690	15.42
1750	Multipurpose Reserve	-	43,870	43,870	-	-
2310	Lighting and Landscape Assessment District	-	156,590	155,180	1,410	2.00
TOTAL		**$0**	**$1,263,340**	**$1,261,240**	**$2,100**	**17.42**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB21)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of visitors saying services are good or better	90%	92%	90%	90%	90%

LIBRARY

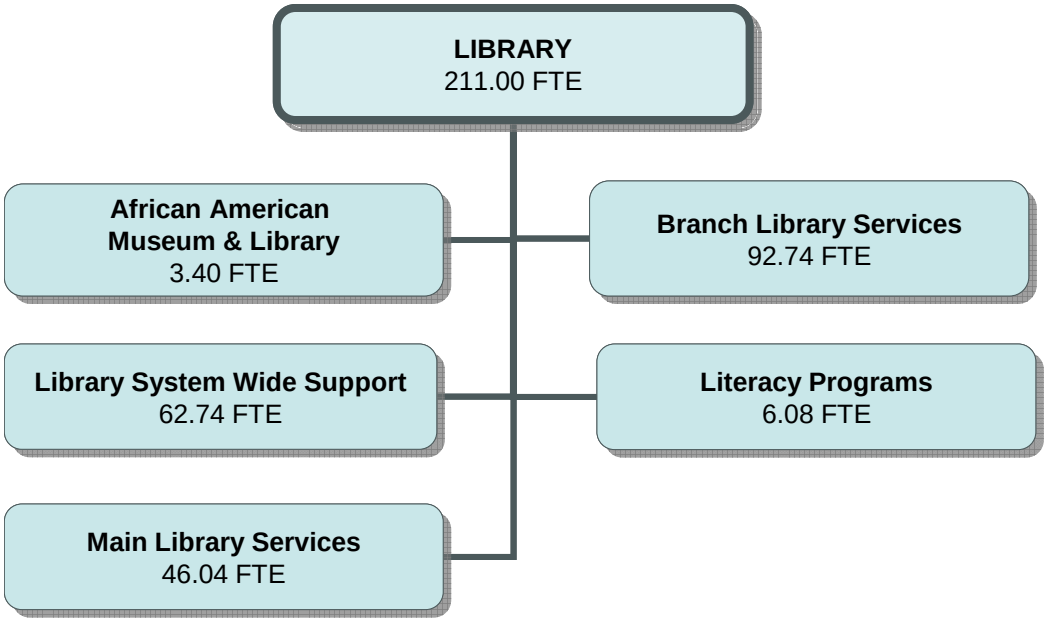
MISSION STATEMENT

The Oakland Public Library informs, inspires and delights our diverse community as a resource for information, knowledge, and artistic and literary expression, providing the best in traditional services, new technologies and innovative programs.

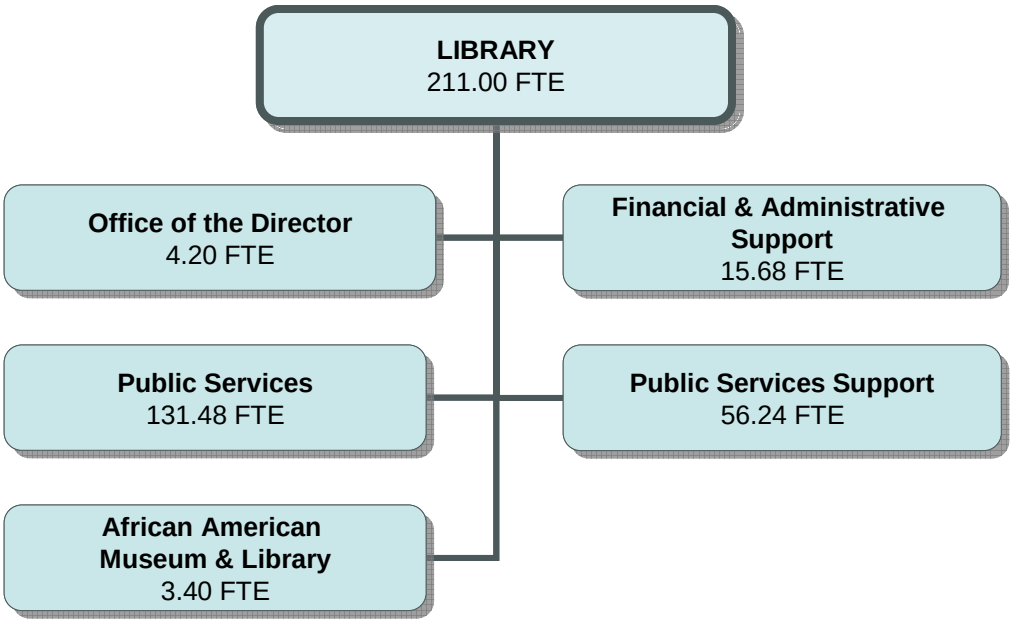
BUSINESS GOALS

- To increase circulation and in-library usage of library materials and services by providing relevant and popular collections (best sellers, DVD, etc.) and superior customer service through a well-trained and diverse staff.
- To increase the public's ability to access the Library's services and collections by upgrading the Library's network through the implementation of Link+, a new service that will make over 50 libraries' collections, including academic and public, available to Oakland residents for borrowing.
- To develop a public relations strategic plan that markets and brands the Oakland Public Library through a continuously, connected campaign that publicizes the Library's vast resources to Council, the Life Enrichment Committee, City staff and the community.
- To provide Oakland residents access to materials and collections of the African American cultural and historical experience in Northern California, along with programs, lectures, films, and exhibits that speak to the social, historical, and political conditions of the African American Diaspora by operating the African American Museum and Library at Oakland (AAMLO).
- To develop new Models of Service (e.g. self check, self-hold pickup) for the Oakland Public Library, that will allow services to be delivered to the public in a more efficient, customer-friendly manner.
- To successfully open the largest branch library in Oakland - the 81st Avenue Community Library - the first model of a new community library as envisioned in the OPL Master Plan.
- To increase the level of financial support to the Oakland Public Library from individuals, foundations and other private sources for building projects, collections, programming and general purposes through outreach and stewardship activities.
- To plan and implement a new career and job counseling service for the public.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION



PROGRAMS INCLUDED IN FY 2009-11

African American Museum and Library at Oakland (AAMLO) (NB18)
This program represents the public services provided at AAMLO through access to archival materials and collections of the African American cultural and historical experience in Northern California.

Branch Library Services (NB17)
This program represents the public services provided at the 15 Branch Libraries located throughout Oakland, and Branch Administration.

Library System-wide Services (NB37)
This program represents the system-wide services provided by the Finance and Administrative Unit, Teen Services, Children's Services, Community Relations, Materials Unit, Computer Services Unit, and the Acquisitions and Cataloging Unit.

Literacy Programs (NB19)
This program represents the Literacy services provided by the Second Start Literacy Center.

Main Library Services (NB16)
This program represents the public services provided at the Main Library. These include General Reference services, Main Library Administration, the Oakland History Room, Art/History and Literature, Magazines and Newspapers, Science, Business and Sociology, Children's Room, Computer Center, etc.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Reduce service in all branch libraries from 6 to 5-days per week; reduce full-time and part-time staffing at branch libraries to allow for reduced hours	(8.85)	(0.63)	(0.79)
New 81st Ave Community Library opening January 2010 - Opening Day Collection, staffing and operating and maintenance budget	4.36	0.60	1.15
Freeze two vacant positions (1.0 FTE Museum Collections Coordinator at AAMLO and 1.0 FTE Office Manager); eliminate 1.0 FTE Library Assistant at AAMLO and eliminate 1.0 FTE Sr. Literacy Assistant in FY 2010-11	(3.00)	(0.27)	(0.42)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Library Services Retention-Enhancement (Fund 2240)			
New 81st Ave Community Library opening January 2010 – staffing and operating and maintenance	1.80	0.05	0.12

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010 General Purpose Fund	$11,942,707	$10,862,899	$11,179,680	$10,899,680	$11,949,360	$11,529,190
1760 Telecommunications Reserve	27,180	55,404	53,910	53,910	54,610	54,610
2134 California Parks and Recreation	135,620	-	-	-	-	-
2148 CA Library Services	126,264	82,426	79,920	79,920	79,920	79,920
2160 County of Alameda Grants	39,827	18,006	16,660	16,660	16,660	16,660
2240 Library Services Retention-Enhancement	11,673,754	12,297,511	11,873,260	11,873,390	11,825,290	11,825,430
2993 Library Grants	25,882	250,000	250,000	250,000	250,000	250,000
7540 Oakland Public Library Trust	8,121	103,030	103,210	103,210	103,210	103,210
TOTAL	**$23,979,354**	**$23,669,276**	**$23,556,640**	**$23,276,770**	**$24,279,050**	**$23,859,020**
Authorized FTE	**232.24**	**217.29**	**214.00**	**211.00**	**219.04**	**215.04**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	50%	46%	47%	47%	49%	48%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	2%	2%	3%	3%	3%	3%

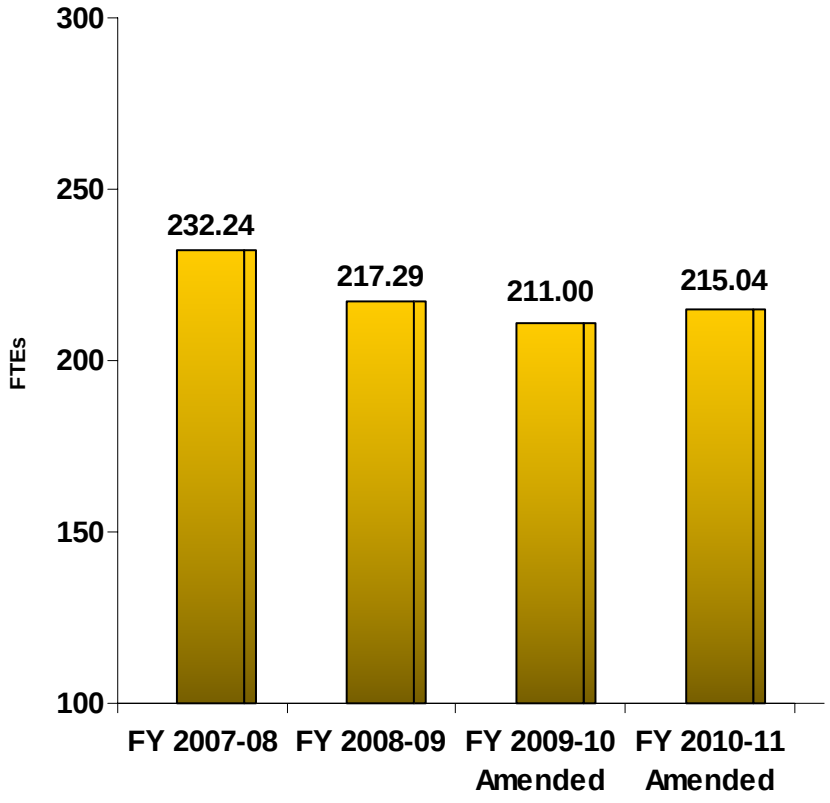
AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk II	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	1.00	1.00	1.00	1.00	1.00	1.00
Curator of History, Chief	1.00	1.00	1.00	1.00	1.00	1.00
Custodian	1.00	1.00	1.50	1.50	2.00	2.00
Deputy Director, Housing	1.00	1.00	1.00	1.00	1.00	1.00
Development Specialist III	-	-	1.00	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Librarian I	18.00	17.00	19.00	19.00	20.00	20.00
Librarian I, PPT	0.04	0.04	0.04	0.04	0.04	0.04
Librarian I, PT	2.33	2.33	2.13	2.13	2.13	2.13
Librarian II	38.00	33.00	32.56	32.56	33.00	33.00
Librarian II, PPT	1.80	1.80	1.80	1.80	1.80	1.80
Librarian II, PT	1.37	0.70	0.70	0.70	0.70	0.70
Librarian, Administrative	1.00	1.00	1.00	1.00	1.00	1.00
Librarian, Senior	10.00	10.00	11.00	11.00	11.00	11.00
Librarian, Senior, PT	0.38	0.38	0.38	0.38	0.38	0.38
Librarian, Supervising	6.00	6.00	5.00	5.00	5.00	5.00
Librarian, Supervising PPT	0.80	0.80	0.80	0.80	0.80	0.80
Library Aide	10.00	9.00	9.00	9.00	9.00	9.00
Library Aide, PPT	14.00	11.80	11.50	11.50	11.80	11.80
Library Aide, PT	35.24	35.24	31.19	31.19	32.19	32.19
Library Assistant	30.00	30.00	30.50	29.50	31.00	30.00
Library Assistant, PT	11.67	11.94	8.34	8.34	8.34	8.34
Library Assistant, Senior	9.00	8.00	8.50	8.50	9.00	9.00
Library Asst, PPT	5.80	4.70	5.00	5.00	5.30	5.30
Library Automation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Literacy Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Literacy Assistant, PT	0.50	0.50	0.50	0.50	0.50	0.50
Literacy Assistant, Senior	2.00	2.00	2.00	2.00	2.00	1.00
Management Assistant	2.00	1.00	1.00	1.00	1.00	1.00
Museum Collections Coordinator	1.00	1.00	1.00	-	1.00	-
Museum Guard, PT	4.00	4.00	4.50	4.50	5.00	5.00
Museum Project Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant I	1.00	3.00	3.00	3.00	3.00	3.00
Office Assistant II	6.00	3.00	3.00	3.00	3.00	3.00
Office Manager	2.00	2.00	2.00	1.00	2.00	1.00
Payroll Personnel Clerk II	2.00	1.00	1.00	1.00	1.00	1.00
Program Analyst I, PT	0.70	0.70	0.70	0.70	0.70	0.70
Stationary Engineer	0.25	-	-	-	-	-
Student Trainee, PT	3.36	3.36	3.36	3.36	3.36	3.36
TOTAL	**232.24**	**217.29**	**214.00**	**211.00**	**219.04**	**215.04**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
African American Museum and Library at Oakland	5.65	5.40	5.40	3.40	5.40	3.40
Branch Library Services	100.26	94.73	92.74	92.74	97.78	97.78
Library Systemwide Support	65.81	62.84	63.74	62.74	63.74	62.74
Literacy Programs	5.08	6.08	6.08	6.08	6.08	5.08
Main Library Services	55.44	48.24	46.04	46.04	46.04	46.04
TOTAL	**232.24**	**217.29**	**214.00**	**211.00**	**219.04**	**215.04**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
African American Museum and Library at Oakland	$787,212	$0	$0	$0	$0	$0
Branch Library Services	53,131	18,006	18,010	18,010	18,010	18,010
Library Systemwide Support	12,910,338	13,679,331	14,058,370	14,058,370	14,463,510	14,463,510
Literacy Programs	136,352	16,878	16,880	16,880	16,880	16,880
Main Library Services	340,922	-	-	-	-	-
TOTAL	**$14,227,955**	**$13,714,215**	**$14,093,260**	**$14,093,260**	**$14,498,400**	**$14,498,400**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
African American Museum and Library at Oakland	$1,026,704	$712,106	$697,960	$554,980	$709,710	$532,420
Branch Library Services	8,876,190	8,495,379	9,050,590	9,050,590	9,802,900	9,802,900
Library Systemwide Support	9,111,926	9,803,414	9,499,500	9,362,610	9,391,820	9,252,980
Literacy Programs	449,208	500,786	467,740	467,740	475,830	371,930
Main Library Services	4,515,325	4,157,591	3,840,850	3,840,850	3,898,790	3,898,790
TOTAL	**$23,979,354**	**$23,669,276**	**$23,556,640**	**$23,276,770**	**$24,279,050**	**$23,859,020**

PROGRAM DETAIL: AFRICAN AMERICAN MUSEUM AND LIBRARY AT OAKLAND (AAMLO) (NB18)

This program represents the public services provided at AAMLO through access to archival materials and collections of the African American cultural and historical experience in Northern California.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$173,320	$138,470	$34,850	1.00
2240	Library Services Retention-Enhancement	-	381,660	312,660	69,000	2.40
TOTAL		**$0**	**$554,980**	**$451,130**	**$103,850**	**3.40**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$144,840	$109,990	$34,850	1.00
2240	Library Services Retention-Enhancement	-	387,580	318,580	69,000	2.40
TOTAL		**$0**	**$532,420**	**$428,570**	**$103,850**	**3.40**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB18)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Annual number of visitors	74,526	52,739	76,000	78,000	80,000
Annual number of people who attended exhibits, programs and tours	7,227	4,195	8,000	8,200	8,400

PROGRAM DETAIL: BRANCH LIBRARY SERVICES (NB17)

This program represents the public services provided at the 15 Branch Libraries located throughout Oakland, and Branch Administration.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,866,380	$4,002,760	$863,620	39.48
2160	County of Alameda: Grants	18,010	16,660	13,670	2,990	0.27
2240	Library Services Retention-Enhancement	-	4,167,550	3,392,790	774,760	52.99
TOTAL		**$18,010**	**$9,050,590**	**$7,409,220**	**$1,641,370**	**92.74**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$5,481,960	$4,611,960	$870,000	42.72
2160	County of Alameda: Grants	18,010	16,660	13,670	2,990	0.27
2240	Library Services Retention-Enhancement	-	4,304,280	3,525,230	779,050	54.79
TOTAL		**$18,010**	**$9,802,900**	**$8,150,860**	**$1,652,040**	**97.78**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB17)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Annual number of items checked out	1,674,223	1,746,534	1,790,197	1,834,952	1,880,826
Annual number of patrons visits	2,494,614	2,571,904	2,636,000	2,702,000	2,770,000
Number of branch-library patrons who have logged into the branch libraries internet workstations	275,150	311,217	319,000	327,000	335,000

PROGRAM DETAIL: LIBRARY SYSTEMWIDE SUPPORT (NB37)

This program represents the system-wide services provided by the Finance and Administrative Unit, Teen Services, Children's Services, Community Relations, Materials Unit, Computer Services Unit, and the Acquisitions and Cataloging Unit.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$752,600	$3,744,270	$2,869,110	$875,160	27.60
2148	California Library Services	66,790	25,480	-	25,480	-
2240	Library Services Retention-Enhancement	12,885,950	5,239,650	2,541,210	2,698,440	35.14
2993	Library Grants	250,000	250,000	-	250,000	-
7540	Oakland Public Library Trust	103,030	103,210	-	103,210	-
TOTAL		**$14,058,370**	**$9,362,610**	**$5,410,320**	**$3,952,290**	**62.74**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$766,240	$3,854,570	$2,925,110	$929,460	27.60
2148	California Library Services	66,790	25,480	-	25,480	-
2240	Library Services Retention-Enhancement	13,277,450	5,019,720	2,580,470	2,439,250	35.14
2993	Library Grants	250,000	250,000	-	250,000	-
7540	Oakland Public Library Trust	103,030	103,210	-	103,210	-
TOTAL		**$14,463,510**	**$9,252,980**	**$5,505,580**	**$3,747,400**	**62.74**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB37)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Oakland school children visiting the Library for programs	1,287	2,045	2,100	2,150	2,200
Number of children who attended a program	48,037	71,797	73,600	75,000	77,000
Number of children seeking afterschool homework assistance	N/A	N/A	N/A	N/A	N/A
Number of patrons who used the electronic databases	31,202	88,995	91,000	93,500	96,000
Number of reference questions from OUSD students	N/A	N/A	N/A	N/A	N/A
Number of teen items checked out system-wide	150,991	157,013	161,000	165,000	169,000

PROGRAM DETAIL: LITERACY PROGRAMS (NB19)

This program represents the Literacy services provided by the Second Start Literacy Center.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$152,750	$152,750	$0	2.00
2148	California Library Services	16,880	54,440	44,610	9,830	1.08
2240	Library Services Retention-Enhancement	-	260,550	242,550	18,000	3.00
TOTAL		**$16,880**	**$467,740**	**$439,910**	**$27,830**	**6.08**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$52,000	$52,000	$0	1.00
2148	California Library Services	16,880	54,440	44,610	9,830	1.08
2240	Library Services Retention-Enhancement	-	265,490	247,490	18,000	3.00
TOTAL		**$16,880**	**$371,930**	**$344,100**	**$27,830**	**5.08**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB19)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of literacy students who meet one personal literacy goal	40%	53%	50%	50%	50%
Maintain the State mandated number of active students participating in the program	203	234	201-225	201-225	201-225
Number of instructional hours provided to students	9,505	9,669	9,860	10,000	10,200
Number of children served in the Families for Literacy program (families of adult learners with at least one child under age five)	110	117	120	120	120

PROGRAM DETAIL: MAIN LIBRARY SERVICES (NB16)

This program represents the public services at the Main Library, including General reference services, Main Library Administration, the Oakland History Room, Art/History and Literature, Magazines and Newspapers, Computer Lab, Business and Sociology, Science and Children's Room.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,962,960	$1,429,600	$533,360	15.80
1760	Telecommunications Reserve	-	53,910	47,680	6,230	1.22
2240	Library Services Retention-Enhancement	-	1,823,980	1,823,980	-	29.02
TOTAL		**$0**	**$3,840,850**	**$3,301,260**	**$539,590**	**46.04**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,995,820	$1,457,740	$538,080	15.80
1760	Telecommunications Reserve	-	54,610	48,380	6,230	1.22
2240	Library Services Retention-Enhancement	-	1,848,360	1,848,360	-	29.02
TOTAL		**$0**	**$3,898,790**	**$3,354,480**	**$544,310**	**46.04**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB16)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Annual number of items checked out	557,853	582,178	597,000	612,000	627,000
Annual number of patrons visiting the Main Library	406,649	668,491	685,000	702,000	702,000
Number of patrons who have logged into the Main Library's Internet workstations	95,544	96,703	99,000	101,000	103,000
Number of patrons' reference and informational questions answered	259,439	386,403	396,000	406,000	416,000

PARKS AND RECREATION

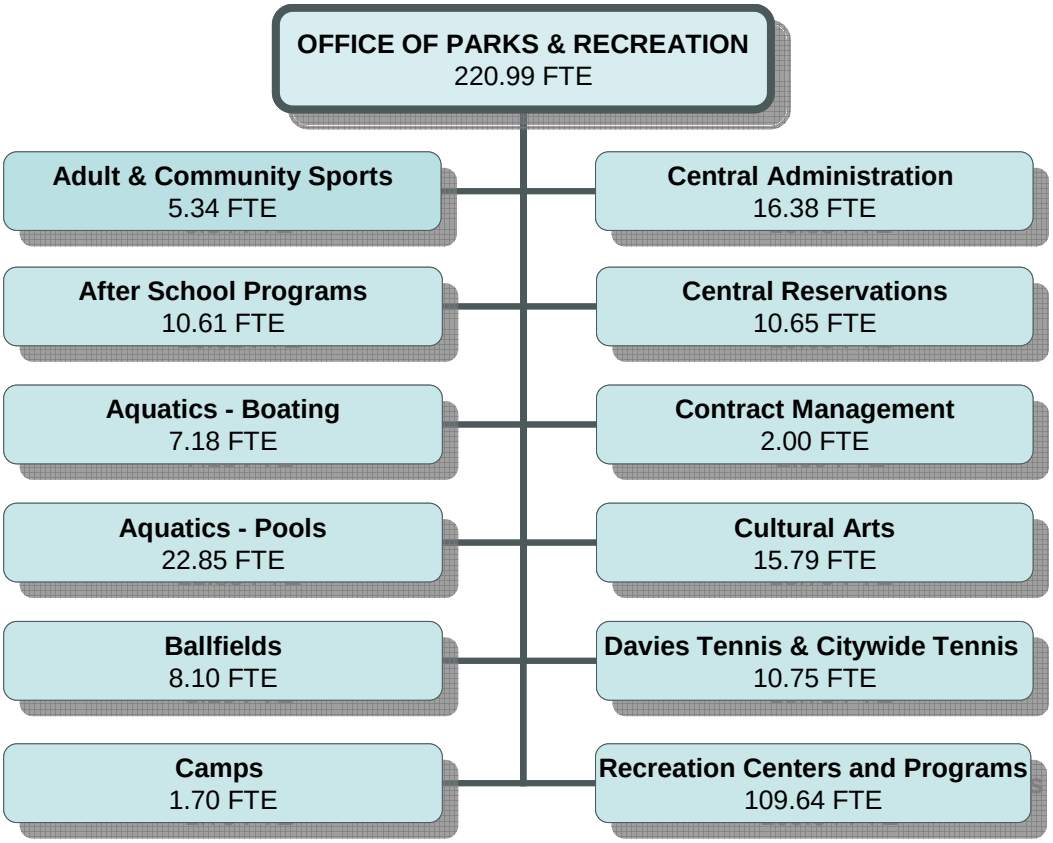
MISSION STATEMENT

The Office of Parks & Recreation is committed and dedicated to offering quality services, activities, and programs open to all Oakland residents and visitors. Our goal is to cultivate awareness about the availability and accessibility of Parks and Recreation services. We offer fun activities in a clean, safe, and healthy environment that provides opportunities for personal growth and skills development. We strive to offer community ownership and launch best practice standards to operate and maintain our facilities, playgrounds, and parks to preserve the beauty and legacy of the City of Oakland.

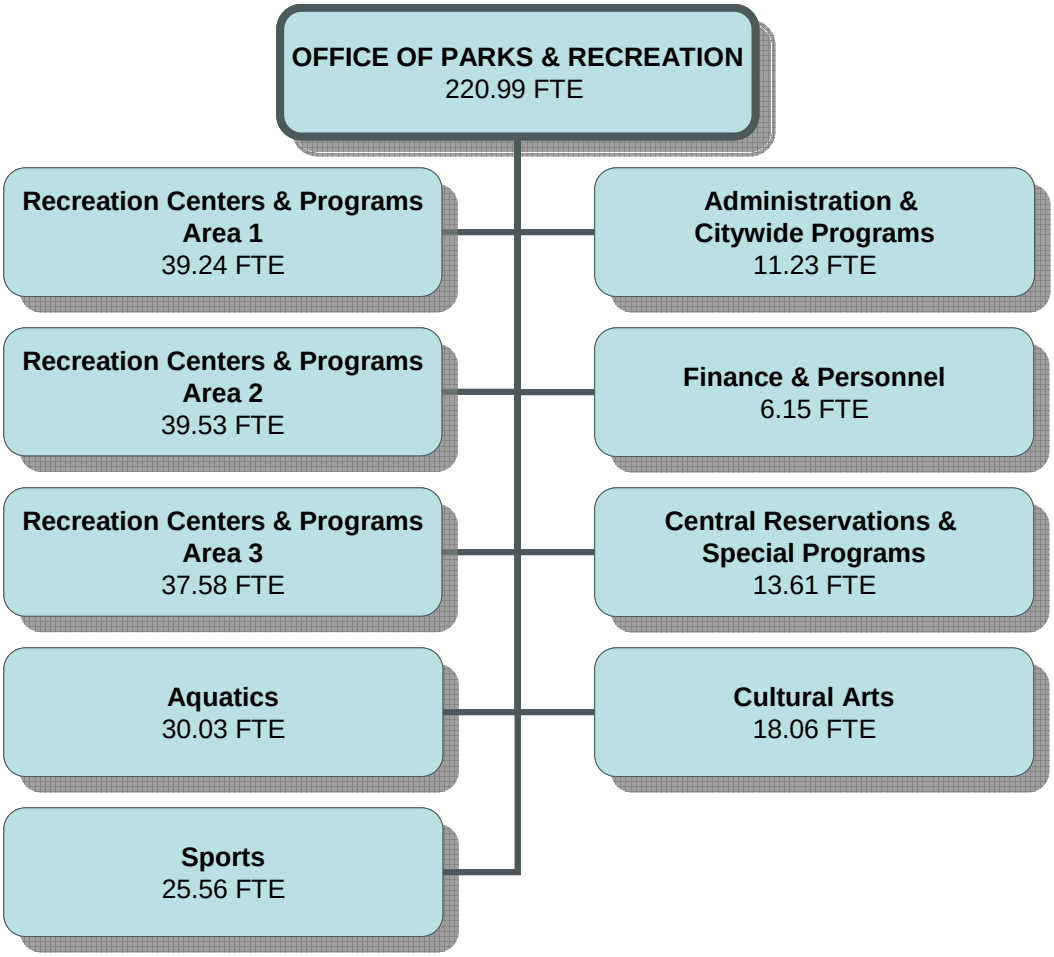
BUSINESS GOALS

- Establish a solid foundation that defines our purpose at every recreation center and ensure all programs are equitable citywide for children, youth, teens, adults and seniors.
- Create vibrant and welcoming environments that encourage healthy living and physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.
- Enhance recreation experiences for Oakland residents through the introduction and expansion of water sports for ages 0 and up from progressive learn-to-swim lessons, sailing, kayaking and sailing into science.
- Provide specialized enrichment programs that embody character development, health consciousness, art appreciation, life skills, civic duty, and environmental responsibility in every program offering.
- Increase OPR's visibility to be recognized as an essential service and community resource through citywide events, such as concerts, creative partnerships, sporting events, and street festivals, with the end result of increasing annual participation in recreation.
- The Office of Parks and Recreation aspires to ensure that all citizens have an opportunity to explore the arts. Art forms should include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.
- Increase department revenue in self sustaining programs and services through our Enterprise Centers with the development of a one shop concept, offering preferred caterers, rentals, and/or specialized consultation in addition to partnering with Corporations.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION



PROGRAMS INCLUDED IN FY 2009-11

Adult & Community Sports (NB04)

Provides vibrant and welcoming environments and programs that encourage healthy living and physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.

After School Programs (YS16)

Provides specialized enrichment programs that embody character development, health consciousness, art appreciation, life skills, civic duty, and environmental responsibility in every program offering for elementary, middle school and high school youth within OUSD and at all OPR program offerings.

Aquatics - Boating (IN11)

Provides recreation experiences for Oakland residents through the exposure of water sports for ages 5 and up from sailing, kayaking, dragon boating, sailing into science education component for 5th graders and tall ships.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

Aquatics - Pools (NB05)
Provides recreation experiences for Oakland residents through the introduction of water sports for ages 0 and up in progressive learn-to-swim lessons, swim teams, lifeguard training, and lap swim.

Ball fields (NB10)
Provides for safe, clean and well-maintained ball fields citywide that create a vibrant and welcoming environment encouraging healthy living, and physical play in our ball fields for citizens of all abilities.

Camps (NB06)
Serves as OPR's “Schools-out Rec's-in” program for OUSD non-instruction days including fall, winter, spring and summer breaks. Camps provide specialized enrichment programs that embody, character development, health consciousness, art appreciation and life skills in an educational environment.

Central Administration (NB01)
Serves as the departmental management infrastructure including fiscal oversight, staff training and development that enables OPR to increase visibility to be recognized as an essential service and community resource, with the end result of increasing revenue, public trust and services.

Central Reservations (IP57)
Serves as a critical program in meeting Oaklanders rental space needs while contributing to the department self-sustaining fund through our enterprise centers and rental of parks.

Contract Management (NB02)
Maintains over 30 contracts with major stakeholders such as the Oakland Zoo, Children's Fairyland, Dunsmuir, Hellman Historic Estate, Feather River Camp, Jack London Aquatic Center, Woodminster Amphitheater, Sequoia Nursery School, and OUSD.

Cultural Arts (CE05)
Provides cultural experiences that ensure all children, youth, adults and seniors have an opportunity to explore the arts. The art forms include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.

Davies Tennis and Citywide Tennis (IN12)
Offers tennis instruction and tournaments for children, youth, adults and seniors that encourage healthy living and physical play.

Recreation Programs (NB03)
Provides a solid foundation of recreation services that defines our purpose at every recreation center and program offering ensuring programs are equitable citywide for children, youth, teens, adults and seniors.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Change Part Time (PT) positions to Permanent Part Time (PPT) at recreation centers	(8.04)	($0.35)	($0.35)
Eliminate Public Services Representative PPT	(0.75)	($0.06)	($0.06)
Reduce hours from 40 to 37.5 per week for selected classifications	-	($0.14)	($0.14)
Revenue enhancements from various fee increases	-	$0.27	$0.27
Freeze 1.00 FTE Marine & Aquatics Program Supervisor	(1.00)	($0.13)	($0.13)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010 General Purpose Fund	$15,000,975	$12,476,284	$13,032,200	$12,744,150	$13,116,720	$12,788,270
1100 Self Insurance Liability	11,659	283,245	335,740	335,740	324,610	324,610
1750 Multipurpose Reserve	4,500	-	-	-	-	-
1780 Kid's First! Fund	228,279	-	-	-	-	-
1820 OPR Sustaining Revolving Fund	2,043,233	2,477,657	2,642,000	2,682,000	2,660,220	2,700,220
2112 Department of Justice	-	235,000	235,000	235,000	235,000	235,000
2190 Private Grants	20,014	-	-	-	-	-
2251 Measure Y/Public Safety	53,833	-	-	-	-	-
2310 Landsc & Light Asses Dist	3,536,508	3,316,696	4,171,570	4,171,570	4,211,460	4,211,460
2992 Parks & Recreation Grants	46,864	44,444	44,510	44,510	44,510	44,510
3200 Emergency Preparedness	365,599	873,844	68,680	68,680	69,630	69,630
4100 Emergency Preparedness	31,237	-	-	-	-	-
5500 Municipal Capital Improvement	39,999	-	-	-	-	-
5510 Capital Reserves	12,000	-	-	-	-	-
7999 Miscellaneous Trusts	12,305	69,266	69,290	69,290	69,290	69,290
TOTAL	**$21,407,004**	**$19,776,436**	**$20,598,990**	**$20,350,940**	**$20,731,440**	**$20,442,990**
Authorized FTE	**241.32**	**237.93**	**221.99**	**220.99**	**221.99**	**220.99**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures	70%	63%	63%	63%	63%	63%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures	3%	3%	3%	3%	3%	3%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk II	2.00	1.00	1.00	1.00	1.00	1.00
Account Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Accountant III	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant I	2.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	-	-	-	-	-
Administrative Services Manager II	1.00	1.00	1.00	1.00	1.00	1.00
Aquatics Program Coordinator	1.00	-	-	-	-	-
Assistant to the Director	1.00	1.00	1.00	1.00	1.00	1.00
Data Entry Operator	-	1.00	1.00	1.00	1.00	1.00
Director of Recreation Svcs.	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Facility Security Assistant	-	-	0.98	0.98	0.98	0.98
Facility Security Assistant, PPT	1.98	1.73	0.75	0.75	0.75	0.75
Facility Security Assistant, PT	-	-	0.50	0.50	0.50	0.50
Gardener II	1.00	-	-	-	-	-
Gardener Crew Leader	-	1.00	1.00	1.00	1.00	1.00
Lifeguard, PT	14.50	14.50	11.28	11.28	11.28	11.28
Management Intern, PT	-	-	1.00	1.00	1.00	1.00
Marine & Aquatics Program Sup.	1.00	1.00	1.00	-	1.00	-
Naturalist, Supervising	1.00	1.00	1.00	1.00	1.00	1.00
Office Assistant II	1.00	-	-	-	-	-
Office Manager	1.00	1.00	1.00	1.00	1.00	1.00
Park Attendant, PPT	4.71	4.71	4.71	4.71	4.71	4.71
Park Attendant, PT	3.49	3.39	3.39	3.39	3.39	3.39
Payroll Personnel Clerk II	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Pool Manager, PT	3.17	3.17	2.51	2.51	2.51	2.51
Program Analyst II	0.50	0.50	0.50	0.50	0.50	0.50
Program Analyst II, PT	0.03	-	-	-	-	-
Public Service Rep, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Public Service Representative	3.00	3.00	3.00	3.00	3.00	3.00
Recreation Aide, PT	10.19	10.58	8.37	8.37	8.37	8.37
Recreation Attendant I, PT	3.71	3.88	7.56	7.56	7.56	7.56
Recreation Attendant II, PT	2.22	2.07	1.68	1.68	1.68	1.68
Recreation Center Director	8.00	12.00	12.00	12.00	12.00	12.00
Recreation General Supervisor	3.00	2.00	2.00	2.00	2.00	2.00
Recreation Leader I, PT	60.29	59.38	29.87	29.87	29.87	29.87
Recreation Leader II, PPT	12.00	17.75	37.30	37.30	37.30	37.30
Recreation Leader II, PT	14.25	14.17	11.20	11.20	11.20	11.20
Recreation Program Director	13.00	12.00	11.00	11.00	11.00	11.00
Recreation Specialist I, PPT	2.23	2.23	1.23	1.23	1.23	1.23
Recreation Specialist I, PT	9.53	9.00	10.52	10.52	10.52	10.52
Recreation Specialist II, PPT	5.45	5.45	6.20	6.20	6.20	6.20
Recreation Specialist II, PT	5.61	3.95	2.80	2.80	2.80	2.80
Recreation Supervisor	12.00	9.00	9.00	9.00	9.00	9.00

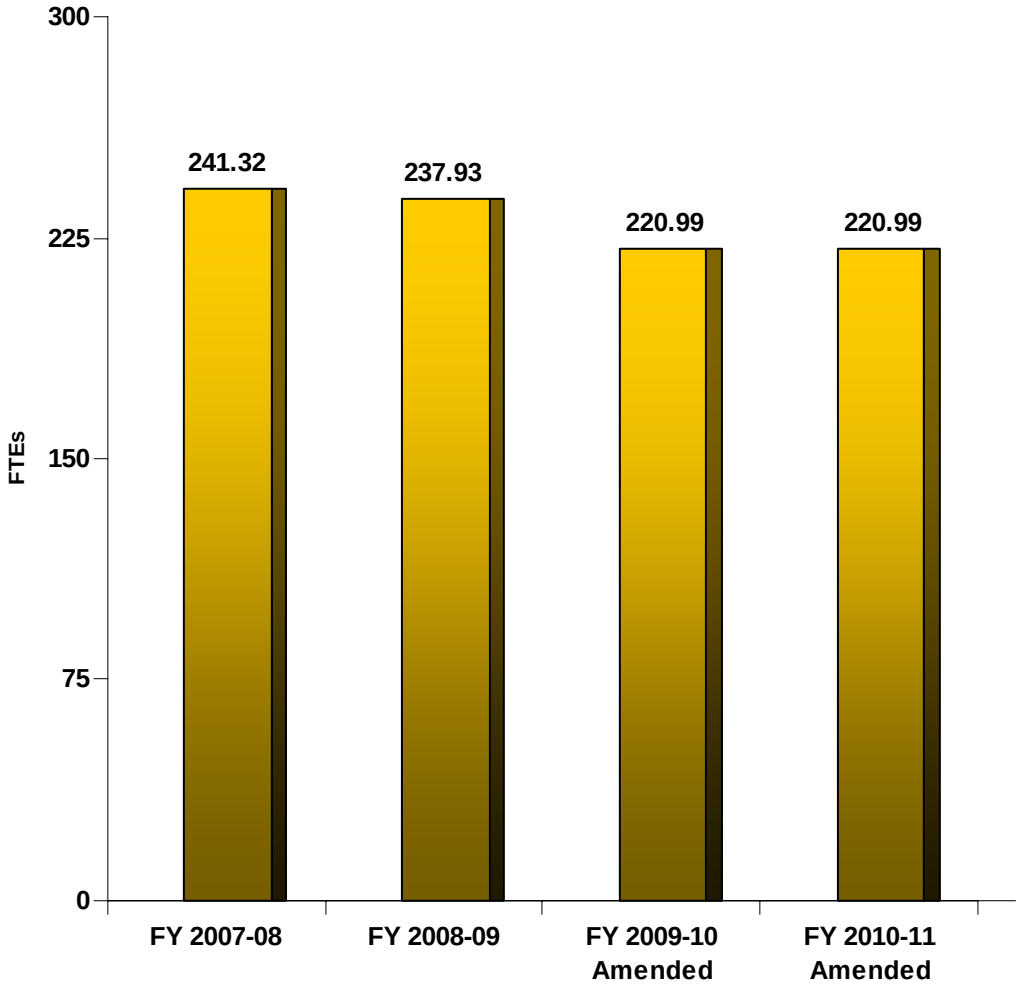
AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Special Events Coordinator	1.00	-	-	-	-	-
Sports Official, PT	3.22	3.21	2.56	2.56	2.56	2.56
Stagehand, PT	0.72	0.72	0.60	0.60	0.60	0.60
Student Trainee, PT	0.25	0.73	0.48	0.48	0.48	0.48
Temp Contract Svcs Employee, PT	5.15	5.15	6.73	6.73	6.73	6.73
Temp Rec Aide, PT	3.99	3.53	2.91	2.91	2.91	2.91
Temp Rec Spec II, Sr, PT	0.04	0.04	-	-	-	-
Temporary Recreation Leader I, PT	3.51	3.51	4.08	4.08	4.08	4.08
Temporary Recreation Leader II, PT	0.59	0.59	0.59	0.59	0.59	0.59
Temporary Recreation Spec I, Sr, PT	0.46	0.46	0.40	0.40	0.40	0.40
Temporary Recreation Spec II, Sr,	-	-	0.35	0.35	0.35	0.35
Temporary Recreation Specialist, PT	0.77	0.77	0.52	0.52	0.52	0.52
Water Safety Instructor, PT	5.76	5.76	4.42	4.42	4.42	4.42
Youth Sports Program Coordinator	2.00	2.00	2.00	2.00	2.00	2.00
Zoo Keeper	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**241.32**	**237.93**	**221.99**	**220.99**	**221.99**	**220.99**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Adult & Community Sports	6.93	6.33	5.34	5.34	5.34	5.34
After School Programs	23.70	22.56	10.61	10.61	10.61	10.61
Aquatics - Boating	7.18	7.20	7.18	7.18	7.18	7.18
Aquatics - Pools	30.16	29.16	23.85	22.85	23.85	22.85
Ballfields	8.20	8.10	8.10	8.10	8.10	8.10
Camps	3.94	-	1.70	1.70	1.70	1.70
Central Administration	19.70	17.04	16.38	16.38	16.38	16.38
Central Reservations	8.29	8.04	10.65	10.65	10.65	10.65
Contract Management	2.00	2.00	2.00	2.00	2.00	2.00
Cultural Arts	18.00	16.32	15.79	15.79	15.79	15.79
Davies Tennis and Citywide Tennis	2.03	2.03	10.75	10.75	10.75	10.75
Recreation Centers and Programs	111.19	119.15	109.64	109.64	109.64	109.64
TOTAL	**241.32**	**237.93**	**221.99**	**220.99**	**221.99**	**220.99**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Adult & Community Sports	$30,310	$80,626	$42,650	$42,650	$42,650	$42,650
After School Programs	148,841	39,630	74,540	74,540	75,490	75,490
Aquatics - Boating	296,847	217,134	253,600	253,600	255,430	255,430
Aquatics - Pools	279,031	288,911	272,900	272,900	280,180	285,180
Central Administration	92,244	113,966	764,820	764,820	757,720	757,720
Central Reservations	751,792	748,144	605,070	605,070	613,980	613,980
Contract Management	425,677	238,848	16,770	16,770	16,770	16,770
Cultural Arts	386,100	557,091	702,990	702,990	718,850	723,850
Davies Tennis & Citywide Tennis	84,582	45,000	149,750	149,750	149,750	149,750
Recreation Centers and Programs	1,541,111	1,777,676	1,759,350	1,759,350	1,762,910	1,762,910
TOTAL	**$4,036,536**	**$4,107,026**	**$4,642,440**	**$4,642,440**	**$4,673,730**	**$4,683,730**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Adult & Community Sports	609,246	603,837	655,610	655,610	661,020	661,020
After School Programs	1,502,740	1,479,884	524,110	524,110	529,340	529,340
Aquatics - Boating	344,040	390,671	490,950	490,950	496,170	496,170
Aquatics - Pools	1,706,112	1,422,587	1,563,270	1,433,720	1,575,970	1,443,800
Ballfields	632,111	436,107	452,290	452,290	459,320	459,320
Camps	139,492	162,294	132,670	132,670	134,910	134,910
Central Administration	3,675,313	3,632,503	4,909,130	4,909,130	4,934,350	4,936,570
Central Reservations	616,434	600,445	573,220	573,220	582,090	582,090
Contract Management	1,657,363	1,756,240	1,206,080	1,087,580	1,207,540	1,089,040
Cultural Arts	1,042,231	1,095,649	1,117,200	1,117,200	1,080,250	1,040,250
Davies Tennis and Citywide Tennis	175,034	190,936	429,250	429,250	430,690	430,690
Recreation Centers and Programs	9,306,889	8,005,282	8,545,210	8,545,210	8,639,790	8,639,790
TOTAL	**$21,407,005**	**$19,776,436**	**$20,598,990**	**$20,350,940**	**$20,731,440**	**$20,442,990**

PROGRAM DETAIL: ADULT AND COMMUNITY SPORTS (NB04)

This program provides vibrant and welcoming environments and programs that encourage healthy living and physical play in our parks, on our trails, at our golf courses, recreation centers, ball fields, tennis courts and open space for citizens of all abilities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$232,450	$216,620	$15,830	4.25
1820	OPRCA Self Sustaining Revolving Fund	42,650	42,650	38,810	3,840	1.09
2310	Lighting and Landscape Assessment District	-	380,510	-	380,510	-
TOTAL		**$42,650**	**$655,610**	**$255,430**	**$400,180**	**5.34**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$234,490	$218,660	$15,830	4.25
1820	OPRCA Self Sustaining Revolving Fund	42,650	42,650	38,810	3,840	1.09
2310	Lighting and Landscape Assessment District	-	383,880	-	383,880	-
TOTAL		**$42,650**	**$661,020**	**$257,470**	**$403,550**	**5.34**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB04)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of teams provided in a year with a minimum of 6 teams per sport	N/A	N/A	N/A	10	10
Number of Male/Female Basketball teams provided	N/A	N/A	N/A	10	10
Number of Volley Ball teams provided	N/A	N/A	N/A	10	10
Number of Soft Ball teams provided	N/A	N/A	N/A	10	10
Number of Soccer teams provided	N/A	N/A	N/A	10	10
Number of Flag Football teams provided	N/A	N/A	N/A	10	10
Number of Adult Tennis teams provided	N/A	N/A	N/A	10	10

PROGRAM DETAIL: AFTER-SCHOOL PROGRAMS (YS16)

This program provides specialized enrichment programs that embody, character development, health consciousness, art appreciation, life skills, civic duty and environmental responsibility in every program offering for elementary, middle school and high school youth within OUSD and at all OPR program offerings.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$449,010	$430,220	$18,790	9.86
1820	OPRCA Self Sustaining Revolving Fund	22,630	22,630	-	22,630	-
3200	Golf Course	51,910	52,470	46,450	6,020	0.75
TOTAL		**$74,540**	**$524,110**	**$476,670**	**$47,440**	**10.61**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$453,290	$434,500	$18,790	9.86
1820	OPRCA Self Sustaining Revolving Fund	22,630	22,630	-	22,630	-
3200	Golf Course	52,860	53,420	47,400	6,020	0.75
TOTAL		**$75,490**	**$529,340**	**$481,900**	**$47,440**	**10.61**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (YS16)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of schools with OPR After School programs	N/A	N/A	N/A	35	35
Partner with a minimum of 16 OUSD sites	N/A	N/A	N/A	35	35
Develop a curriculum that defines each component for all after school program offerings.	N/A	N/A	N/A	35	35

PROGRAM DETAIL: AQUATICS - BOATING (IN11)

Provides recreation experiences for Oakland residents through the exposure of water sports for ages 5 and up from sailing, kayaking, dragon boating, sailing into science education component for 5th graders and tall ships.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$60,900	$298,250	$123,710	$174,540	3.25
1820	OPRCA Self Sustaining Revolving Fund	148,190	148,190	123,040	25,150	3.93
2992	Parks and Recreation Grants	44,510	44,510	-	44,510	-
TOTAL		**$253,600**	**$490,950**	**$246,750**	**$244,200**	**7.18**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$62,730	$303,470	$124,710	$178,760	3.25
1820	OPRCA Self Sustaining Revolving Fund	148,190	148,190	123,040	25,150	3.93
2992	Parks and Recreation Grants	44,510	44,510	-	44,510	-
TOTAL		**$255,430**	**$496,170**	**$247,750**	**$248,420**	**7.18**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IN11)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Adult & Teen Boating Program Enrollment	N/A	N/A	N/A	5%	5%

PROGRAM DETAIL: AQUATICS - POOLS (NB05)

Provides recreation experiences for Oakland residents through the introduction of water sports for ages 0 and up in progressive learn-to-swim lessons, swim teams, lifeguard training, and lap swim.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$244,720	$873,780	$792,540	$81,240	22.15
1820	OPRCA Self Sustaining Revolving Fund	28,180	23,140	23,140	-	0.70
2310	Lighting and Landscape Assessment District	-	536,800	-	536,800	-
TOTAL		**$272,900**	**$1,433,720**	**$815,680**	**$618,040**	**22.85**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$257,000	$879,100	$797,860	$81,240	22.15
1820	OPRCA Self Sustaining Revolving Fund	28,180	23,140	23,140	-	0.70
2310	Lighting and Landscape Assessment District	-	541,560	-	541,560	-
TOTAL		**$285,180**	**$1,443,800**	**$821,000**	**$622,800**	**22.85**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB05)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Hire Junior Lifeguards upon certification	N/A	N/A	N/A	5	5

PROGRAM DETAIL: BALLFIELDS (NB10)

This program provides for safe, clean and well-maintained ball fields citywide that create a vibrant and welcoming environment encourages healthy living and physical play in our ball fields for citizens of all abilities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$95,220	$66,630	$28,590	1.81
2310	Lighting and Landscape Assessment District	-	357,070	342,990	14,080	6.29
TOTAL		**$0**	**$452,290**	**$409,620**	**$42,670**	**8.10**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$95,810	$66,630	$29,180	1.81
2310	Lighting and Landscape Assessment District	-	363,510	349,430	14,080	6.29
TOTAL		**$0**	**$459,320**	**$416,060**	**$43,260**	**8.10**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB10)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Field Enhancement	N/A	4 fields	N/A	3 fields	2 fields

PROGRAM DETAIL: CAMPS (NB06)

Serves as OPR's “Schools-out Rec's-in” program for OUSD non-instruction days including fall, winter, spring and summer breaks. Camps provide specialized enrichment programs that embody, character development, health consciousness, art appreciation and life skills in an educational environment.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$132,670	$132,670	$0	1.70
TOTAL		**$0**	**$132,670**	**$132,670**	**$0**	**1.70**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$134,910	$134,910	$0	1.70
TOTAL		**$0**	**$134,910**	**$134,910**	**$0**	**1.70**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB06)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
50 teens enrolled in CIT program	N/A	N/A	N/A	50	50
Hire 10 of the 50 youth	N/A	N/A	N/A	50	50

PROGRAM DETAIL: CENTRAL ADMINISTRATION (NB01)

This program serves as the departmental management infrastructure including fiscal oversight, staff training and development that enables OPR to increase visibility to be recognized as an essential service and community resource, with the end result of increasing revenue, public trust and services.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$250,340	$4,367,630	$1,264,360	$3,103,270	16.38
1100	Self Insurance Liability	445,210	335,740	-	335,740	-
2310	Lighting and Landscape Assessment District	-	136,470	-	136,470	-
7999	Miscellaneous Trusts	69,270	69,290	-	69,290	-
TOTAL		**$764,820**	**$4,909,130**	**$1,264,360**	**$3,644,770**	**16.38**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$252,140	$4,404,990	$1,288,940	$3,116,050	16.38
1100	Self Insurance Liability	436,310	324,610	-	324,610	-
2310	Lighting and Landscape Assessment District	-	137,680	-	137,680	-
7999	Miscellaneous Trusts	69,270	69,290	-	69,290	-
TOTAL		**$757,720**	**$4,936,570**	**$1,288,940**	**$3,647,630**	**16.38**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB01)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Host a minimum of 12 town hall meetings each fiscal year	NA	NA	NA	12	12

PROGRAM DETAIL: CENTRAL RESERVATIONS (IP57)

This program serves as a critical program in meeting Oaklanders rental space needs while contributing to the department self sustaining fund through our enterprise centers and rental of parks.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,500	$0	$2,500	0.00
1820	OPRCA Self Sustaining Revolving Fund	605,070	570,720	567,430	3,290	10.65
TOTAL		**$605,070**	**$573,220**	**$567,430**	**$5,790**	**10.65**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,500	$0	$2,500	0.00
1820	OPRCA Self Sustaining Revolving Fund	613,980	579,590	576,290	3,300	10.65
TOTAL		**$613,980**	**$582,090**	**$576,290**	**$5,800**	**10.65**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IP57)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent increase in 1-Stop Shop Customers	N/A	N/A	N/A	5%	5%

PROGRAM DETAIL: CONTRACT MANAGEMENT (NB02)

Maintains over 30 contracts with major stakeholders such as the Oakland Zoo, Children's Fairyland, Dunsmuir, Hellman Historic Estate, Feather River Camp, Jack London Aquatic Center, Woodminster Amphitheater, Sequoia Nursery School, and OUSD.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,071,370	$112,290	$959,080	2.00
3200	Golf Course	16,770	16,210	-	16,210	-
TOTAL		**$16,770**	**$1,087,580**	**$112,290**	**$975,290**	**2.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,072,830	$113,750	$959,080	2.00
3200	Golf Course	16,770	16,210	-	16,210	-
TOTAL		**$16,770**	**$1,089,040**	**$113,750**	**$975,290**	**2.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: CULTURAL ARTS (CE05)

Provides cultural experiences that ensure all children, youth, adults and seniors have an opportunity to explore the arts. The art forms include: Drama, Dance, Fine Arts, Crafts, Music, Architecture Drawing, Painting, and Sculpting.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$484,880	$837,650	$763,510	$74,140	10.62
1820	OPRCA Self Sustaining Revolving Fund	218,110	279,550	188,480	91,070	5.17
TOTAL		**$702,990**	**$1,117,200**	**$951,990**	**$165,210**	**15.79**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$504,830	$759,790	$735,650	$24,140	10.62
1820	OPRCA Self Sustaining Revolving Fund	219,020	280,460	189,390	91,070	5.17
TOTAL		**$723,850**	**$1,040,250**	**$925,040**	**$115,210**	**15.79**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (CE05)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Recreation Center with Art Program	N/A	N/A	N/A	24	24

PROGRAM DETAIL: DAVIES TENNIS AND CITYWIDE TENNIS (IN12)

This program offers tennis instruction and tournaments for children, youth, adults and seniors that encourages healthy living and physical play.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$11,500	$291,000	$287,500	$3,500	8.50
1820	OPRCA Self Sustaining Revolving Fund	138,250	138,250	113,250	25,000	2.25
TOTAL		**$149,750**	**$429,250**	**$400,750**	**$28,500**	**10.75**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$11,500	$292,440	$288,940	$3,500	8.50
1820	OPRCA Self Sustaining Revolving Fund	138,250	138,250	113,250	25,000	2.25
TOTAL		**$149,750**	**$430,690**	**$402,190**	**$28,500**	**10.75**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: RECREATION CENTERS AND PROGRAMS (NB03)

Provides a solid foundation of recreation services that defines our purpose at every recreation center and program offering ensuring programs are equitable citywide for children, youth, teens, adults and seniors.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,092,620	$3,933,040	$159,580	66.55
1820	OPRCA Self Sustaining Revolving Fund	1,524,350	1,456,870	1,347,540	109,330	42.09
2112	Department of Justice	235,000	235,000	-	235,000	-
2310	Lighting and Landscape Assessment District	-	2,760,720	40,760	2,719,960	1.00
TOTAL		**$1,759,350**	**$8,545,210**	**$5,321,340**	**$3,223,870**	**109.64**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,154,650	$3,995,070	$159,580	66.55
1820	OPRCA Self Sustaining Revolving Fund	1,527,910	1,465,310	1,355,980	109,330	42.09
2112	Department of Justice	235,000	235,000	-	235,000	-
2310	Lighting and Landscape Assessment District	-	2,784,830	40,760	2,744,070	1.00
TOTAL		**$1,762,910**	**$8,639,790**	**$5,391,810**	**$3,247,980**	**109.64**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

NOTES

DEPARTMENT OF HUMAN SERVICES

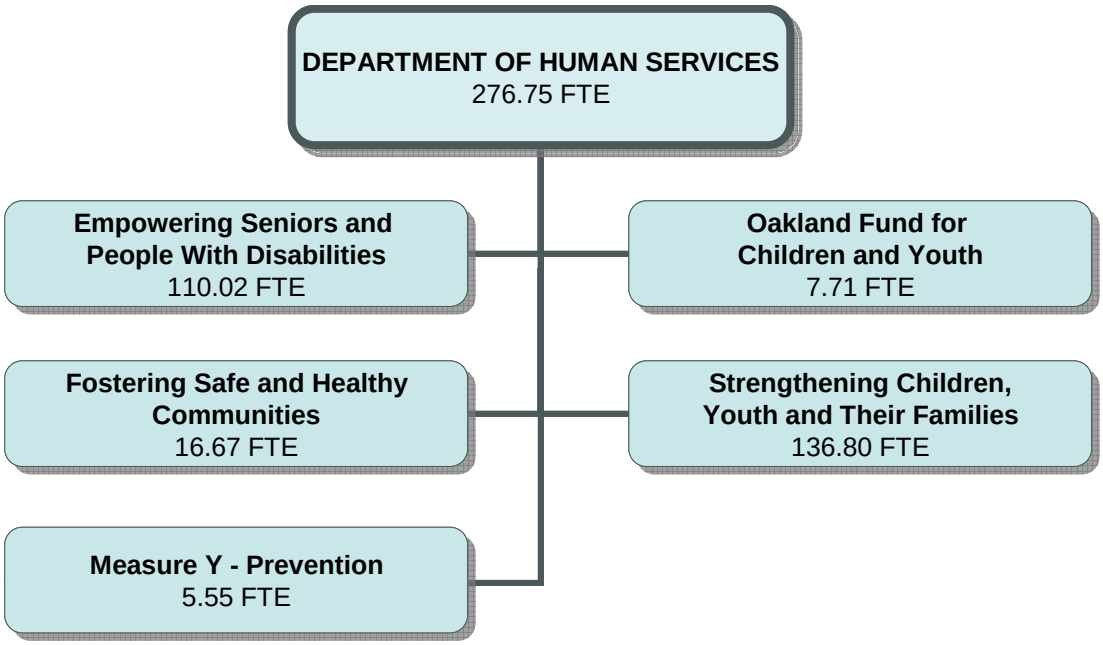
MISSION STATEMENT

The Department of Human Services builds strong communities by enriching the quality of life for individuals and families in Oakland

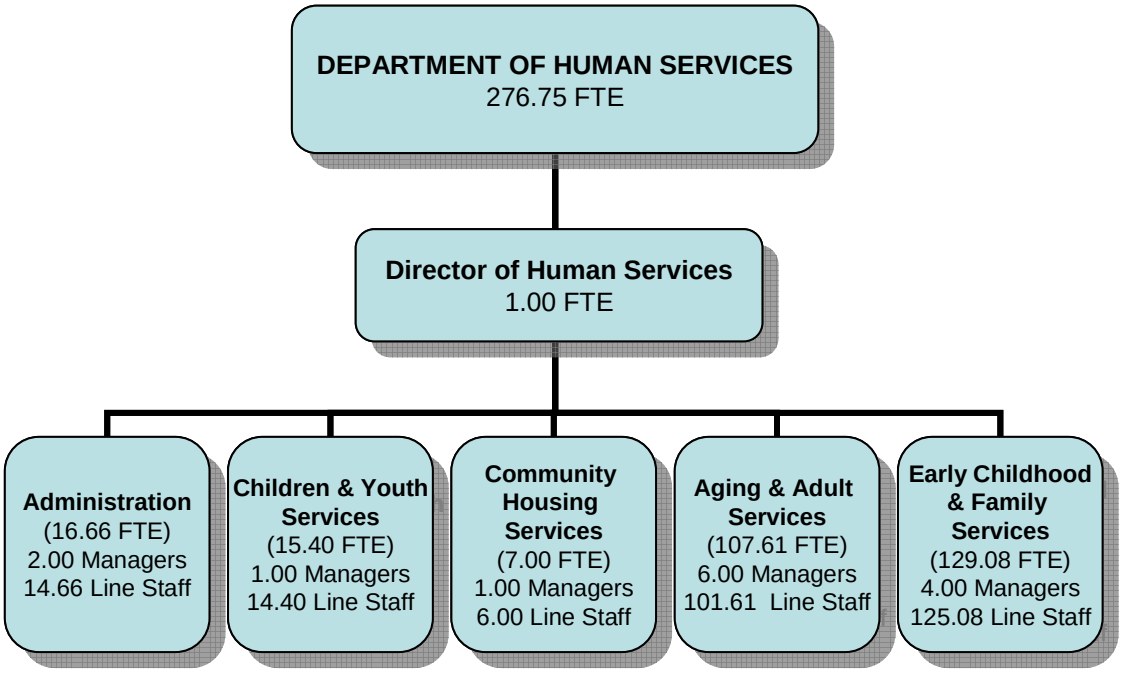
BUSINESS GOALS

- Provide high quality, effective programs for children, youth, families, seniors and other adults through direct services, grant making, and close collaboration and coordination with other public and community based agencies.
- Develop new resources and leverage existing resources to maintain and expand programs that promote social equity for Oakland residents.
- Develop and support collaborations that improve community health and safety with an emphasis on violence prevention and community building.
- Identify, plan and recommend proactive policy and programmatic responses to community needs and social issues that impact the health and well-being of Oakland residents.
- Create opportunities for community engagement and education through volunteerism and involvement with Boards, Commissions and community groups.
- Sustain the Department's efficient fiscal and program operations and improve and enhance service accountability through expanded performance monitoring, evaluation and continuous quality improvement.
- Foster staff development and acknowledgement.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION WITH SUPERVISORY LEVEL



PROGRAMS INCLUDED IN FY 2009-11

Empowering Seniors and People with Disabilities (YS14)

Provides a comprehensive and coordinated network of support services, information and referrals, and activities for seniors and persons with disabilities. Programs include: the Multipurpose Senior Services Program (MSSP) and Linkages Program which support frail seniors and persons with disabilities to remain independent; Senior Companion and Foster Grandparent (SC/FG) Programs which offer volunteer opportunities for seniors to work with frail-elderly and at-risk children; and the ASSETS program which provides low income seniors with employment training services and job placement. Additionally, City-sponsored Senior Centers offer culturally appropriate and accessible social, nutrition, education and wellness programming for seniors throughout the City. Rental of City-owned senior facilities.

Fostering Safe and Healthy Communities (SC22)

Encompasses DHS services specifically designed to make residents safer and to support individuals and families in key areas such as housing and income supports that contribute to the overall well-being of the Oakland community. Included are A Safe Walk to School program which provides neighborhood monitors at select schools to ensure children travel safely to/from school; Youth Leadership and Development program which gives youth the opportunity to build leadership skills and participate in civic activities; Community Housing Services which serves people in Oakland who are homeless, hungry, HIV/AIDS positive, or living on extremely low incomes by providing food and hot meal programs, housing (both emergency and transitional), and support services. The Community Action Partnership (CAP) provides funding and staff support to programs designed to eliminate poverty in the community.

Measure Y-Prevention (PS37)

Measure Y: the Violence Prevention and Public Safety Act of 2004 provides approximately $6 million annually for violence prevention programs to neighborhoods and youth and young adults most at risk for committing or being victims of violence. The Measure Y funds a variety of services in 4 key areas: 1) outreach, case management, employment and other services for youth who are chronically truant, dropped out or on probation; 2) special services for families experiencing domestic violence and youth exposed to violence including sexually exploited minors; 3) Diversion and reentry services and employment for youth and young adults on probation and parole; and 4) School-based services including case management, mental health, violence prevention curriculum and peer conflict mediation. The fund also supports special initiatives that address emerging issues such as gang prevention and intervention.

Oakland Fund for Children and Youth (YS04)

The Oakland Fund for Children & Youth (OFCY) fosters the development of young people ages 0 to 20 by providing grant funds for services and programs that improve the quality of life and well-being of children and youth in Oakland. A 19-member Planning and Oversight Committee provides policy recommendations to the City Council and oversees strategic planning, evaluation and grant-making through a competitive proposal process. A City Charter amendment (1996 Measure K – Kids First! voter initiative) established OFCY as a mandated set aside of funds calculated at 2.5% of the General Purpose revenues annually with 92% of the funds allocated to private non-profit and public agencies “to help young people become healthy, productive, and honorable adults,” and 8% for administration and evaluation of OFCY. Legislation requires completion of an OFCY Strategic Plan every four years and a comprehensive evaluation of OFCY annually. In November 2008, Oakland voters passed Measure OO, the Kids First 2 initiative, to take effect July 1, 2009. Measure OO
changed the required funding amount from 2.5% of unrestricted General Fund revenues to 1.5% (July 2009 – June 2011) and 2.5% (after July 2011) of Oakland's total revenues, with the funding coming solely from the unrestricted General Fund.
Measure D modifies last year's Measure OO, which requires a percentage of city general fund for children's programs, reducing the $15.1 million in funding this by $3.7 million.

Strengthening Children, Youth and Their Families (YS13)

Provides services that improve the health, development and quality of life for children, youth and their families. Head Start, Early Head Start,

PROGRAMS INCLUDED IN FY 2009-11 (Continued)

Even Start and Summer Food Service programs offer opportunities for comprehensive early child development and education; integrated adult literacy, parenting support and parent/child interactive literacy activities; healthy nutritious low-income young children 0 to 5 years old and their families. All programs receive reimbursement lunches for low income school-aged children during the summer months; and other ancillary services to Food Program, and must comply with applicable federal and state regulations regarding funded activities and facilities.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Head Start subsidy reduction from GPF replaced by additional stimulus funding	-	($0.30)	($0.30)
Eliminate Senior Shuttle funding	-	($0.18)	($0.18)
Transfer Army Base Winter Shelter funding from GPF to HUD Emergency Services Grant (ESG)	-	($0.10)	($0.10)
Eliminate $2 Senior Set-Aside funding	-	($0.15)	($0.15)
Minor Allocation changes to align with grant funding	(1.09)	($0.24)	($0.24)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
HUD-CDBG Fund (2108)			
Eliminate Safewalk to School Positions due to end in grant funding	(8.00)	($0.17)	($0.17)
Head Start Fund (2128)			
Eliminate Case Manager II	(1.00)	($0.09)	($0.09)
Increase Student Trainees, PT	2.70	$0.09	$0.09
Measure Y Fund (2251)			
Reduce Administrative Assistant I	(0.40)	($0.03)	($0.03)
Multiple Funds			
Eliminate Temporary Contract Service Employee	(1.00)	($0.14)	($0.14)
Minor Allocation changes to align with grant funding	1.09	$0.24	$0.24

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General Purpose	$6,553,772	$6,032,982	$5,841,110	$5,811,110	$5,499,870	$5,469,870
1730	Henry J Kaiser Convention Center	32	-	-	-	-	-
1780	Kid's First Oakland Children's Fund	10,747,000	10,630,034	15,311,430	15,311,430	15,339,710	15,339,710
2102	Department of Agriculture	693,633	925,000	924,110	924,110	924,110	924,110
2103	HUD-ESG/SHP/HOPWA	5,002,727	5,297,002	5,345,010	5,345,010	5,345,050	5,345,050
2108	HUD-CDBG	782,055	179,914	369,510	369,510	371,650	371,650
2112	Department of Justice	449					
2114	Department of Labor	1,295,996	1,062,768	1,226,810	1,226,810	1,226,970	1,226,970
2117	Department of Treasury	(968)	-	-	-	-	-
2120	Federal Action Agency	330,871	330,474	324,410	324,410	324,390	324,390
2124	Federal Emergency Management Agency (FEMA)	7	-	-	-	-	-
2128	Department of Health and Human Services	17,232,673	20,440,977	17,295,050	17,295,050	17,296,660	17,296,660
2132	California Department of Aging	255,494	250,721	233,790	233,790	233,790	233,790
2138	California Department of Education	1,167,269	977,321	950,320	950,320	950,320	950,320
2140	California Department of Transportation	(379)	-	-	-	-	-
2159	State of California Other	1,651,247	1,620,960	1,073,370	1,073,370	1,073,080	1,073,080
2160	County of Alameda: Grants	727,168	697,019	678,640	678,640	678,380	678,380
2162	Metro Transportation Com: TDA	314	-	-	-	-	-
2190	Private Grants	163,282	-	-	-	-	-
2195	Workforce Investment Act	139,996	169,802	130,790	130,790	131,350	131,350
2210	Measure B Fund	17,377	-	-	-	-	-
2213	Measure B: Paratransit - ACTIA	1,111,835	1,108,378	1,165,970	1,165,970	914,130	914,130
2251	Measure Y: Public Safety Act 2004	7,968,931	6,568,280	5,639,700	5,639,700	5,682,650	5,682,650
2410	Link Handipark	21,229	21,450	21,090	21,090	21,090	21,090
2826	Mortgage Revenue	3,826	-	-	-	-	-
2994	Social Services Grants	68,339	-	56,000	56,000	56,000	56,000
5500	Municipal Capital Improvement	(25)	-	-	-	-	-
7780	Oakland Redevelopment Agency Projects (ORA)	523,389	632,511	544,670	544,670	548,550	548,550
TOTAL		**$56,457,536**	**$56,945,594**	**$57,131,780**	**$57,101,780**	**$56,617,750**	**$56,587,750**
Authorized FTE		**286.63**	**284.27**	**276.75**	**276.75**	**275.75**	**275.75**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		12%	11%	10%	10%	10%	10%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	1%	1%	1%	1%	1%

AUTHORIZED POSITION BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Accountant I	1.00	1.00	1.00	1.00	1.00	1.00
Accountant II	3.00	3.00	3.00	3.00	3.00	3.00
Accountant III	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant I	6.16	5.00	4.60	4.60	4.60	4.60
Administrative Assistant II	6.00	6.00	5.00	5.00	5.00	5.00
Administrative Services Manager II	3.00	3.00	3.00	3.00	3.00	3.00
Case Manager I	2.53	3.60	3.60	3.60	3.60	3.60
Case Manager II	8.00	7.00	6.00	6.00	6.00	6.00
Case Manager, Supervising	2.00	2.00	2.00	2.00	2.00	2.00
Child Education Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Community Housing Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Cook III	0.90	0.90	0.89	0.89	0.89	0.89
Custodian	5.00	5.00	5.00	5.00	5.00	5.00
Custodian, PT	1.49	1.49	1.49	1.49	1.49	1.49
Director of Human Services	1.00	1.00	1.00	1.00	1.00	1.00
Disabilities Coordinator	1.00	-	-	-	-	-
Early Childhhood Center Director	14.80	14.80	14.80	14.80	14.80	14.80
Early Childhood Instructor	54.80	56.40	56.50	56.50	56.50	56.50
Early Childhood Instructor, PT	6.00	6.13	6.13	6.13	6.13	6.13
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Exempt Limited Duration Employee	1.00	1.00	1.00	1.00	1.00	1.00
Family Advocate	11.70	11.70	11.70	11.70	11.70	11.70
Food Program Coordinator, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Food Program Driver, PT	0.50	0.50	0.50	0.50	0.50	0.50
Food Program Monitor, PT	5.00	5.00	5.00	5.00	5.00	5.00
Food Service Worker	7.12	6.23	6.23	6.23	6.23	6.23
Head Start Driver Courier	3.60	3.60	3.56	3.56	3.56	3.56
Head Start Facilities Coord.	1.00	1.00	1.00	1.00	1.00	1.00
Head Start Nutrition Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Head Start Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Headstart Program Coordinator	8.00	8.00	8.00	8.00	8.00	8.00
Health & Human Svcs Prgm Planner	5.00	5.00	5.00	5.00	5.00	5.00
Housing Development Coordinator III	2.00	2.00	2.00	2.00	2.00	2.00
Info & Referral Specialist, PPT	0.53	0.53	0.66	0.66	0.66	0.66
Manager, Senior Services	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Youth Services	1.00	1.00	1.00	1.00	1.00	1.00
Nurse Case Manager	3.00	3.00	3.00	3.00	3.00	3.00
Office Assistant I	1.17	1.00	1.00	1.00	1.00	1.00
Office Assistant I, PPT	0.60	0.60	0.60	0.60	0.60	0.60
Office Assistant II	5.67	6.00	6.00	6.00	6.00	6.00
Outreach Developer, PPT	0.80	0.80	0.80	0.80	0.80	0.80
Outreach Worker, PT	1.06	1.06	1.06	1.06	1.06	1.06
Payroll Personnel Clerk II	1.00	-	-	-	-	-

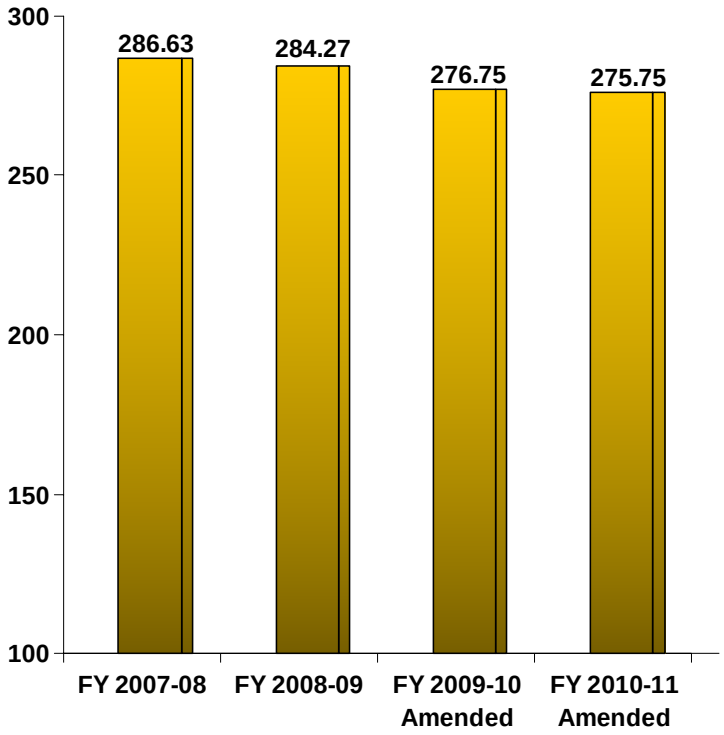
AUTHORIZED POSITION BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Payroll Personnel Clerk III	1.00	1.00	1.00	1.00	1.00	1.00
Program Analyst I	5.00	5.00	5.00	5.00	5.00	5.00
Program Analyst I, PPT	-	-	0.50	0.50	0.50	0.50
Program Analyst I, PT	0.50	0.50	-	-	-	-
Program Analyst II	6.00	6.00	6.00	6.00	6.00	6.00
Program Analyst III	-	-	-	-	-	-
Program Analyst III, PPT	0.60	0.60	0.60	0.60	0.60	0.60
Public Service Employee 14, PT	0.25	0.25	0.25	0.25	0.25	0.25
Senior Aide, PT	65.52	65.52	65.52	65.52	64.52	64.52
Senior Center Director	4.00	4.00	4.00	4.00	4.00	4.00
Senior Employment Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Senior Services Administrator	0.80	0.53	0.53	0.53	0.53	0.53
Senior Services Prgm Assistant	2.00	2.00	3.00	3.00	3.00	3.00
Senior Services Prgm Assistant, PPT	0.53	0.53	0.53	0.53	0.53	0.53
Senior Services Supervisor	4.00	4.00	4.00	4.00	4.00	4.00
Student Trainee, PT	1.00	1.00	3.70	3.70	3.70	3.70
Temp Contract Svcs Employee, PT	9.00	9.00	-	-	-	-
TOTAL	**286.63**	**284.27**	**276.75**	**276.75**	**275.75**	**275.75**

AUTHORIZED POSITION BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Empowering Seniors and People with Disabilities	111.46	109.13	110.02	110.02	109.02	109.02
Fostering Safe and Healthy Communities	27.47	30.43	16.67	16.67	16.67	16.67
Measure Y	4.95	4.60	5.55	5.55	5.55	5.55
Oakland Fund for Children and Youth	6.01	5.00	7.71	7.71	7.71	7.71
Strengthening Children, Youth & Their Families	136.74	135.11	136.80	136.80	136.80	136.80
TOTAL	**286.63**	**284.27**	**276.75**	**276.75**	**275.75**	**275.75**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Empowering Seniors and People with Disabilities	$6,827,931	$5,285,147	$5,169,930	$5,169,930	$4,918,990	$4,918,990
Fostering Safe and Healthy Communities	6,042,066	7,949,530	6,610,220	6,610,220	6,613,000	6,613,000
Oakland Fund for Children and Youth	12,002,497	11,041,620	15,316,500	15,316,500	15,344,500	15,344,500
Strengthening Children, Youth & Their Families	16,272,667	19,795,624	17,764,460	17,764,460	17,766,340	17,766,340
TOTAL	**$41,145,162**	**$44,071,921**	**$44,861,110**	**$44,861,110**	**$44,642,830**	**$44,642,830**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Empowering Seniors and People with Disabilities	$9,692,677	$8,683,490	$8,375,350	$8,375,350	$8,178,010	$8,178,010
Fostering Safe and Healthy Communities	11,246,060	10,408,472	9,477,540	9,447,540	9,388,810	9,358,810
Measure Y	7,893,622	6,582,075	5,652,090	5,652,090	5,695,040	5,695,040
Oakland Fund for Children and Youth	10,418,207	10,729,489	15,443,940	15,443,940	15,475,370	15,475,370
Strengthening Children, Youth & Their Families	17,206,971	20,542,068	18,182,860	18,182,860	17,880,520	17,880,520
TOTAL	**$56,457,537**	**$56,945,594**	**$57,131,780**	**$57,101,780**	**$56,617,750**	**$56,587,750**

PROGRAM DETAIL: EMPOWERING SENIORS AND PEOPLE WITH DISABILITIES (YS14)

This program includes an array of programs that together provide a comprehensive and coordinated network of support services, information and referrals, and activities for seniors and people with disabilities; it includes the Multipurpose Senior Services Program, Linkages, Senior Companion and Foster Grandparent Program, Oakland Paratransit for the Elderly and Disabled(OPED), ASSETS, City-sponsored Senior Centers.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$122,170	$3,248,850	$1,721,900	$1,526,950	20.80
2114	Department of Labor	1,238,240	1,226,810	1,189,760	37,050	64.21
2120	Federal Action Agency	324,950	324,410	63,410	261,000	0.78
2128	Department of Health and Human Services	1,595,750	1,588,520	1,158,050	430,470	12.41
2132	California Department of Aging	233,790	233,790	176,120	57,670	1.72
2159	State of California Other	141,700	131,840	80,210	51,630	0.70
2160	County of Alameda: Grants	325,150	303,280	286,000	17,280	3.61
2195	Workforce Investment Act		130,790	114,460	16,330	1.21
2213	Measure B: Paratransit - ACTIA	1,167,090	1,165,970	320,060	845,910	4.41
2410	Link Handipark	21,090	21,090	18,420	2,670	0.18
TOTAL		**$5,169,930**	**$8,375,350**	**$5,128,390**	**$3,246,960**	**110.02**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$125,830	$3,301,560	$1,761,190	$1,540,370	20.84
2114	Department of Labor	1,238,240	1,226,970	1,200,940	26,030	63.28
2120	Federal Action Agency	324,950	324,390	63,400	260,990	0.78
2128	Department of Health and Human Services	1,595,750	1,588,320	1,194,480	393,840	12.41
2132	California Department of Aging	233,790	233,790	179,750	54,040	1.72
2159	State of California Other	138,920	132,080	82,310	49,770	0.70
2160	County of Alameda: Grants	325,150	304,330	292,280	12,050	3.61
2195	Workforce Investment Act		131,350	115,030	16,320	1.10
2213	Measure B: Paratransit - ACTIA	915,270	914,130	324,600	589,530	4.41
2410	Link Handipark	21,090	21,090	18,800	2,290	0.18
TOTAL		**$4,918,990**	**$8,178,010**	**$5,232,780**	**$2,945,230**	**109.02**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: EMPOWERING SENIORS AND PEOPLE WITH DISABILITIES (YS14) (continued)

Program Related Performance Measures (YS14)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of unduplicated clients served through case management	1,102	1,102	750	675	675
Number of one-way subsidized trips	56,898	50,740	49,000	45,000	45,000
Number of low-income Oakland citizens age 55 years and older served by the ASSETS program	232	207	200	220	220
Percentage of the ASSETS program's authorized enrolled level transitioned into employment	46%	44%	37%	37%	37%
Percentage of ASSETS program participants rating services received as good or better	83%	87%	87%	89%	89%
Number of members in Multipurpose Senior Centers	2,534	3,228	2,770	2,770	2,770

PROGRAM DETAIL: FOSTERING SAFE AND HEALTHY COMMUNITIES (SC22)

This program encompasses services specifically designed to make Oakland residents safer and to support individuals and families in areas such as housing and income supports that contribute to the overall well-being of the Oakland community; includes: A Safe Walk to School, Youth Leadership & Development, Community Housing Services and the Community Action Partnership Programs.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,923,180	$769,010	$1,154,170	6.80
2103	HUD-ESG/SHP/HOPWA	5,350,890	5,345,010	80,100	5,264,910	0.77
2108	HUD-CDBG	-	369,510	136,930	232,580	1.41
2159	State of California Other	828,330	833,810	415,340	418,470	3.44
2160	County of Alameda: Grants	375,000	375,360	8,680	366,680	0.10
2994	Social Services Grants	56,000	56,000	-	56,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	544,670	518,930	25,740	4.15
TOTAL		**$6,610,220**	**$9,447,540**	**$1,928,990**	**$7,518,550**	**16.67**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,827,040	$780,150	$1,046,890	6.80
2103	HUD-ESG/SHP/HOPWA	5,350,890	5,345,050	79,860	5,265,190	0.77
2108	HUD-CDBG	-	371,650	139,280	232,370	1.41
2159	State of California Other	831,110	836,470	424,940	411,530	3.44
2160	County of Alameda: Grants	375,000	374,050	12,440	361,610	0.10
2994	Social Services Grants	56,000	56,000		56,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	548,550	522,810	25,740	4.15
TOTAL		**$6,613,000**	**$9,358,810**	**$1,959,480**	**$7,399,330**	**16.67**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: FOSTERING SAFE AND HEALTHY COMMUNITIES (SC22) (continued)

Program Related Performance Measures (SC22)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Cost per emergency bed night provided	$10.82	$7.01	N/A	N/A	N/A
Number of emergency bed nights provided	58,646	65,031	37,500	37,500	37,500
Number of HIV/AIDS bedroom units provided	227	227	249	249	249
Number of supportive/transitional housing bedroom units provided	118	138	138	138	138
Number of persons to receive Homeless Prevention (services or financial assistance)	N/A	N/A	123	123	123
Number of person to receive Housing Related Services (Housing Resources that lead to permanent housing outcomes & services that help obtain & maintain	N/A	N/A	42	50	50
Housing units increased (Rapid Re-housing, expansion of appropriate housing opportunities as a direct exit from homelessness, reducing length of homelessness)	N/A	N/A	20	40	40
Number of Individuals to receive Shelter Bednights	N/A	N/A	830	830	830
PATH Shelter and Services that led to access/maintenance of Permanent Housing or Transitional Housing	N/A	N/A	398	448	448

PROGRAM DETAIL: MEASURE Y (PS37)

Measure Y: the Violence Prevention and Public Safety Act of 2004 provides approximately $6 million annually for violence prevention programs to neighborhoods and youth and young adults most at risk for committing or being victims of violence. The Measure Y funds a variety of services in 4 key areas: 1) outreach, case management, employment and other services for youth who are chronically truant, dropped out or on probation; 2) special services for families experiencing domestic violence and youth exposed to violence including sexually exploited minors; 3) Diversion and reentry services and employment for youth and young adults on probation and parole; and 4) School-based services including case management, mental health, violence prevention curriculum and peer conflict mediation.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$12,390	$0	$12,390	-
2251	Measure Y: Public Safety Act 2004	-	5,641,640	616,320	5,025,320	5.55
TOTAL		**$0**	**$5,654,030**	**$616,320**	**$5,037,710**	**5.55**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$12,390	$0	$12,390	-
2251	Measure Y: Public Safety Act 2004	-	5,684,030	628,900	5,055,130	5.55
TOTAL		**$0**	**$5,696,420**	**$628,900**	**$5,067,520**	**5.55**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: MEASURE Y (PS37) (continued)

Program Related Performance Measures (PS37)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
# of Intensive Outreach **Clients**	Establish Baseline	2,213	2,537	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of Case Management **Clients**	Establish Baseline	1,445	2,169	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of Group Services **Clients**	Establish Baseline	1,885	2,353	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of hours of individual level service	Establish Baseline	28,033	41,190	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of clients on parole placed in employment	Establish Baseline	148	246	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of SEM outreach contacts	Establish Baseline	118	450	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of DV families contacted for advocacy services	Establish Baseline	4,664	2,500	Dependent on RFP results - July 09	Dependent on RFP results - July 09
# of K-8 students at schools implementing VP	Establish Baseline	15,913	15,625	Dependent on RFP results - July 09	Dependent on RFP results - July 09

PROGRAM DETAIL: OAKLAND FUND FOR CHILDREN AND YOUTH (YS04)

This program fosters the development of young people, ages 0 to 20, by providing grant funds for services and programs that improve the condition and well-being of Oakland children and youth.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$132,510	$119,970	$12,540	0.81
1780	Kid's First Oakland Children's Fund	15,316,500	15,311,430	880,820	14,430,610	6.90
TOTAL		**$15,316,500**	**$15,443,940**	**$1,000,790**	**$14,443,150**	**7.71**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$135,660	$123,120	$12,540	0.81
1780	Kid's First Oakland Children's Fund	15,344,500	15,339,710	901,840	14,437,870	6.90
TOTAL		**$15,344,500**	**$15,475,370**	**$1,024,960**	**$14,450,410**	**7.71**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (YS04)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Hours of service provided to children and youth	3,946,992	2,359,046	3,586,532	3,586,532	3,586,532
Number of unduplicated children and youth served	18,285	26,237	27,740	27,740	27,740
Percentage of children and youth rating OFCY services satisfactory or better	85%	84%	80%	80%	80%
Percentage of parents rating OFCY services satisfactory or better	89%	85%	80%	80%	80%

PROGRAM DETAIL: STRENGTHENING CHILDREN, YOUTH AND THEIR FAMILIES (YS13)

This program provides services that improve the health, development and quality of life for children, youth and their families; it includes programs such as Head Start, Early Head Start, Even Start, Summer Food Service and Child Care Food Programs.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$552,210	$174,600	$377,610	1.22
2102	Department of Agriculture	925,000	925,000	254,740	670,260	6.50
2128	Department of Health and Human Services	15,782,690	15,782,690	8,287,200	7,495,490	128.08
2138	California Department of Education	950,320	950,320	-	950,320	-
2159	State of California Other	106,450	108,950	91,300	17,650	1.00
TOTAL		**$17,764,460**	**$18,319,170**	**$8,807,840**	**$9,511,330**	**136.80**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$250,750	$178,140	$72,610	1.22
2102	Department of Agriculture	925,000	925,000	256,100	668,900	6.50
2128	Department of Health and Human Services	15,782,690	15,782,690	8,447,920	7,334,770	128.08
2138	California Department of Education	950,330	950,320	-	950,320	-
2159	State of California Other	108,320	105,820	93,170	12,650	1.00
TOTAL		**$17,766,340**	**$18,014,580**	**$8,975,330**	**$9,039,250**	**136.81**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: STRENGTHENING CHILDREN, YOUTH AND THEIR FAMILIES (YS13) (continued)

Program Related Performance Measures (YS13)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of four-year old children showing an interest in reading-related activities (book knowledge) - Posttest	66%	NO LONGER MEASURED			
Number of Summer Food Service Program (SFSP) meals delivered	84,045	83,787	75,000	75,000	75,000
Percentage of 4-year-old children showing an interest in books, songs, rhymes, stories, writing and other literacy activities. (DRDP-R Measure 29, Interest in Literacy)	N/A	N/A	DEVELOPING BASELINE TARGET		

PUBLIC WORKS AGENCY

MISSION STATEMENT

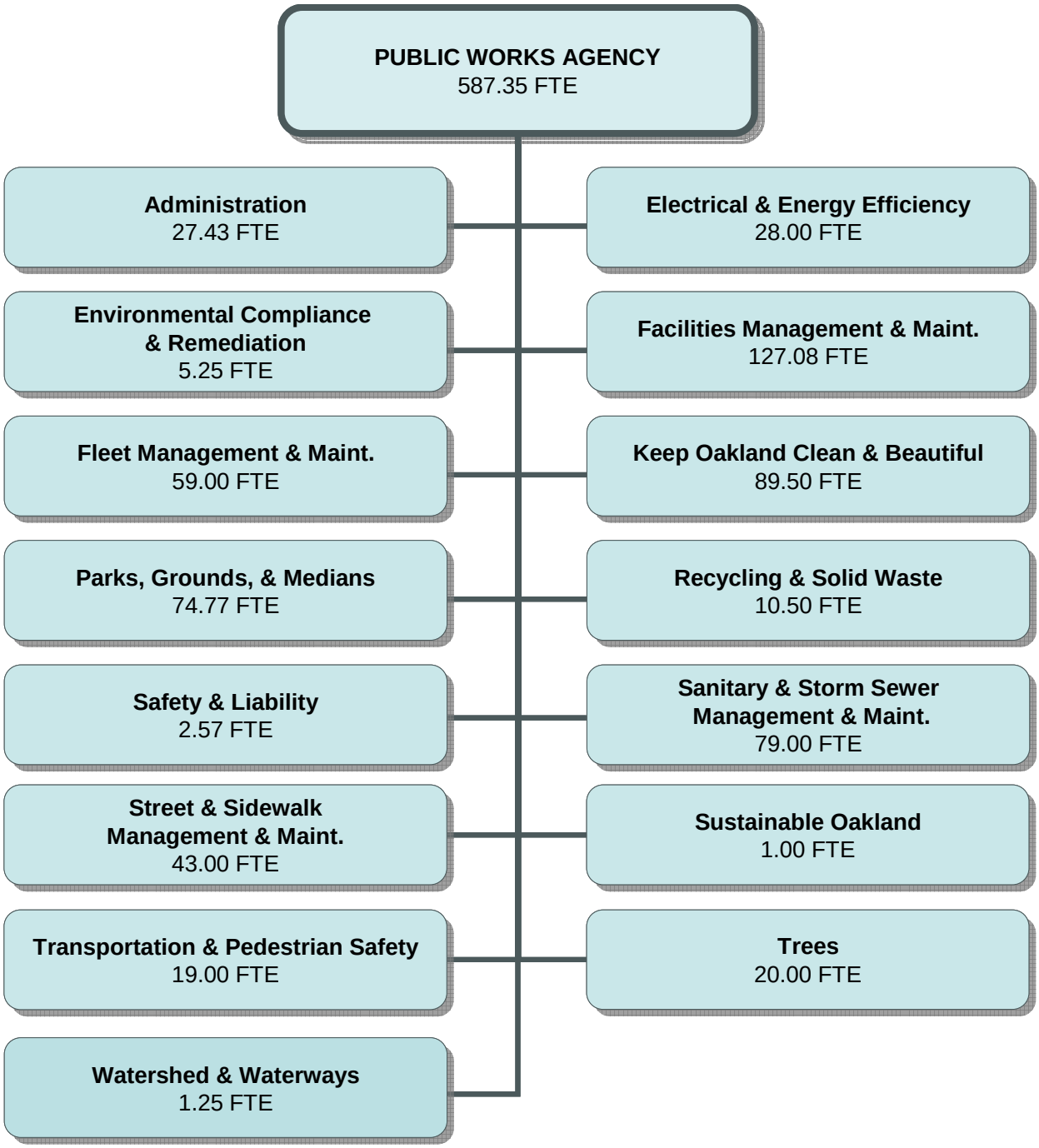
The Public Works Agency maintains Oakland's physical and environmental infrastructure for the residents, businesses and visitors of the City, making it a sustainable and desirable place to live, work and visit. Our services include the maintenance of streets, urban forest, sidewalks and pathways, parks, creeks, sewers and storm drains, buildings and structures, vehicles and equipment, street lights and traffic signals. In addition, we manage community volunteer programs for beautification and clean-up projects, residential garbage and recycling, graffiti abatement and facilitate environmental compliance.

Employees in the Public Works Agency strive to provide top quality, professional, effective, and timely services. We do this by focusing on relationships with ourselves and our customers, and on customer service and satisfaction, thus improving our image and maintaining the community's trust.

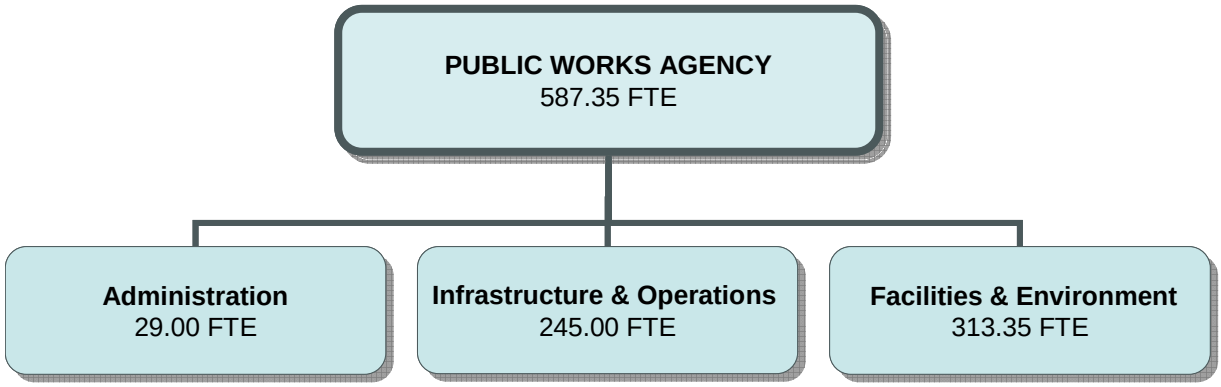
BUSINESS GOALS

- Improve livability through sustainable practices for cleaning and maintaining streets, trees, sidewalks, parks, and facilities.
- Maintain the City's infrastructure to meet current and future needs of our neighborhoods, support development, and reduce the City's exposure to liability.
- Create a sustainable City through implementing green buildings, renewable energy and efficiency projects, alternative fueled vehicles, and recycling/solid waste services.
- Leverage existing resources by seeking grants, public private partnerships, and by enhancing volunteerism and sponsorship opportunities.
- Foster collaborative opportunities with other agencies and individuals to improve service delivery
- Continue focusing on high-quality service and customer satisfaction to be the "provider of choice" for our customers.

ORGANIZATION CHART BY PROGRAM



ORGANIZATION CHART BY DIVISION



PROGRAMS INCLUDED IN FY 2009-11

Electrical and Energy Efficiency (IN07)

Electrical and Energy Efficiency monitors, manages, and maintains electrical and alternative energy apparatus and programs throughout the city. The components of this program include more than 36,250 street lights, 670 signalized intersections, 24/7 call response for traffic signals and critical streetlight problems, energy efficiency programs, and electrical-related capital improvements.

Environmental Compliance and Remediation (SC16)

The Environmental Compliance and Remediation program provides environmental site assessment, compliance and remediation services to the City organization and the Oakland Redevelopment Agency (ORA). Activities include: assessing City-owned buildings for compliance with federal and State mandates relating to asbestos, lead-based paint and hazardous materials business plans; ensuring City compliance with State underground storage tank regulations; overseeing and tracking hazardous waste disposal from City-owned facilities and operations; performing environmental due diligence prior to property acquisitions and earthwork (i.e., historical records searches, soil and groundwater sampling, and laboratory analyses); designing and implementing remedial solutions; and coordinating volunteer, education and outreach efforts.

Facilities Management and Maintenance (IN02)

Facilities Management and Maintenance provides for the management and maintenance of over 300 buildings, structures and auxiliary equipment in compliance with all building and health codes, Americans with Disabilities Act and safety regulations. Activities include mechanical, electrical, plumbing, painting and structural repairs, building security and all janitorial services.

Fleet Management & Maintenance (IN01)

Fleet Management & Maintenance facilitates vehicle and equipment procurement, management, and maintenance for the entire city organization with a fleet of over 1,600 vehicles and pieces of equipment. Activities include asset management--determining fleet requirements in collaboration with departments, preparing specifications for acquisition, coordinating vehicle purchases, surplus vehicle disposal, and new vehicle up-fitting; custom reporting and consulting services; fleet fueling services; and maintenance and repair services at two City-owned shops and field services for construction equipment and fire apparatus; materials management services at two stock rooms; motor pool services; and specialized services such as vehicle wash.

Keep Oakland Clean and Beautiful (NB35)

The Keep Oakland Clean and Beautiful program maintains and enhances the cleanliness, health, and appearance of city streets and neighborhoods. Activities include street cleaning, litter and illegal dumping removal and enforcement, support of special events, graffiti abatement, and median litter abatement. It also supports volunteerism in community cleanups and programs, including Citywide Earth Day.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

Parks, Grounds and Medians (NB07)

This program provides maintenance of all parks, public grounds, open space, landscaped street medians, and streetscapes in the City. Activities include litter and debris removal, illegal dumping removal including homeless camps, turf mowing, irrigation repair, weeding, planting, fertilizing and pruning with over 611 acres of developed park property and 1,625 acres of City-owned open space. Activities also include coordination and support of park volunteer projects, Integrated Pest Management, park green waste recycling, and review of Capital Improvement projects involving parks, dog parks, medians and buildings.

Recycling and Solid Waste (SC17)

Recycling and Solid Waste provides services that maintain the City's compliance with the State requirement of diverting a minimum 50 percent reduction of solid waste from landfill disposal, to further reduce the waste disposed to 75 percent by 2010 (in accordance with county and city mandate), and to achieve the City goal of Zero Waste by 2020. Activities include overseeing the implementation of the Construction and Demolition Debris Recycling Ordinance, and participating in planning and development of sustainability initiatives. The program oversees City facility recycling, and manages the City's solid waste collection franchise including contracts for residential services (over 142,000 homes) including weekly recycling, unlimited yard trimmings and food scraps, and garbage collection, and commercial and industrial garbage collection (over 5,600 businesses). This program also provides the Recycling Hotline 238–SAVE, and education and public information in support of all its activities.

Safety and Liability (IP40)

Safety and Liability serves all Public Works Agency employees and aggressively aims to address and improve issues of employee safety and training, reduce workers' compensation claims, increase the number of employees returning to work, and decrease the amount of exposure and liability to the city. Activities within the program include training in sound safety and health practices, developing and enforcing safety and health rules, and investigating every accident promptly and thoroughly to determine cause and implement proper measures to prevent recurrence. This program works closely with the City Attorney's Office, the City's Risk Management Division and the third party administrator.

Sanitary and Storm Sewer Management and Maintenance (IN03)

This program includes the maintenance and repair of the storm drainage and sewer systems in public areas and along city roads. Storm drain maintenance provides for the inspection, cleaning, and repair of over 10,000 storm structures such as inlets, manholes, pipes, and culverts. Sanitary sewer maintenance involves over 1,000 miles of sanitary sewer pipeline. Investigation and assistance is also provided in solving problems with private storm and sewer laterals. Sewers and Drainage staff respond to complaints 24 hours a day, 7 days a week. Staff checks plans of new engineering projects and/or subdivision development, in relation to storm drainage and sewer specifications and maintenance concerns and provide comments. Staff record monthly reports of debris removal, storm drain cleaning, sewage overflows and "Hot Spots" of frequently needed maintenance. These sections also investigate City Attorney claims, report to Environmental Services and the State Water Control Board regarding illegal discharges, sewer overflows and pollution prevention measures to comply with the State and Alameda County Clean Water Act.

Street and Sidewalk Management and Maintenance (IN04)

Street and Sidewalk Management and Maintenance provides for safe vehicular and pedestrian passage throughout the City's limits. This program consists of a maintenance component and a Capital Improvement Project (CIP) component. Street maintenance operations provide safe and comfortable road surface conditions through resurfacing, base repair, and pot hole repair on 820 lane miles of asphalt pavement and 16 lane miles of concrete pavement roadway. Other street maintenance activities include speed bump installation, crack and joint sealing, repair of eight miles of guard rails, four miles of fencing, repair and/or removal of 404 cross culverts, and 150 blocks of pedestrian paths and stairways. Sidewalk maintenance activities include preliminary and permanent repairs of 1,100 miles sidewalks and 1,198 mile curb & gutter repair. Also we perform repairs to an estimated 72 miles of concrete median strips.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

Sustainable Oakland (SC26)
Sustainable Oakland Program facilitates Oakland's sustainable development through innovative programs and practices addressing social equity, improved environmental quality and sustainable economic development. Activities include fostering inter-agency cooperation, including supporting inter-agency teams to address key sustainability problems and opportunities, and improve sustainability performance; performing community outreach; fostering communication between the citywide stakeholders; seeking innovative ways to finance sustainability improvements; and managing sustainability-related content of the City's website.

Transportation and Pedestrian Safety (NB33)
The Transportation and Pedestrian Safety program is responsible for maintaining all traffic and street signs, striping and safety devices. Activities include manufacturing or purchasing, installing, repairing and replacing damaged traffic signs (STOP, YIELD, ONEWAY, etc.) and poles including all “No Parking Street Sweeping” signs; and replacing worn or faded street striping such as crosswalks, reflectors, center lines, lane lines, ceramic markers, stop stencils, stop bars, and all curb markings. Curb markings include red zones for fire hydrants and intersections, yellow zones for truck loading only, and blue zone for handicapped parking only. Activities also include enhancing pedestrian, bicycle and vehicular safety on city streets, around schools, parks and senior centers by installing and removing customized and highly reflective signage. All work is performed according to the California Department of Transportation standards in conjunction with Article 3 of Chapter 2 of Division 11 of the California Vehicle Code.

Trees (NB09)
The Tree program facilitates all aspects of tree maintenance and abatement of hazardous tree conditions for trees growing on the city’s public right-of-way. Activities include pruning both limbs and roots and removing trees and stumps, including those of 45,000 sidewalk street trees and additional trees located in the public right-of-way, medians and parks. In addition, this program provides the essential service of responding to tree-related emergency calls 24/7. Other activities include overseeing various municipal ordinances including the Protected Trees, View, Blight, Street Trees and Shrubs, Hazardous Trees, and the Sidewalk Repair and Street Trees Ordinance.

Watershed & Waterways (NB34)
This program provides water quality improvements, habitat preservation and restoration for the city’s 50 miles of open creeks and Lake Merritt. Manages and implements capital improvement projects including creek restoration projects, estuary and habitat improvement projects and Lake Merritt water quality projects. Restoration projects include removing bypass culverts, checking dams and concrete channels, installation of riparian habitat, pathways, picnic areas, education kiosks, etc.; obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; implements activities and programs to meet State and Federal water quality regulations; improves water quality, habitat and neighborhood beauty; and improve storm water drainage. Program also promotes stewardship for creeks through volunteer community creek cleanups, the Adopt-a-Creek program, Citywide Creek-to-Bay-Day cleanup, erosion control and creek bank stabilization workshops, and native plant propagation programs.

Overhead – Administration and Agency-wide (AD01)
Used for budgetary purposes only.

- Implements an Agency-wide overhead charge against positions to recover costs for general administration that were historically funded by the General Purpose Fund

- Also recovers for costs above the Central Services Overhead incurred in:
    - City Attorney's Office
    - City Administrator's Office
    - Finance and Management Agency
    - Department of Information Technology

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Reduce discretionary contracting funds	-	($0.05)	($0.30)
Add 8.50 FTEs Park Attendant, PT	8.50	$0.29	$0.29
Transfer 4.00 FTEs Tree Trimmers from Lighting and Landscape Assessment District Fund (2310)	4.00	$0.35	$0.36
Transfer 3.00 FTEs Gardener II from Measure B: ACTIA Fund (2211) and Lighting and Landscape Assessment District Fund (2310)	3.00	$0.19	$0.20
Transfer 3.00 FTEs Gardener Crew Leader from Measure B: ACTIA Fund (2211) and Lighting and Landscape Assessment District Fund (2310)	3.00	$0.25	$0.26

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Comprehensive Clean-up Fund (1720)			
Eliminate 1.00 FTE Gardener Crew Leader	(1.00)	($0.09)	($0.09)
Eliminate 1.00 FTE Public Works Supervisor	(1.00)	($0.12)	($0.12)
Eliminate 12.00 FTEs Maintenance Workers	(12.00)	($1.03)	($1.04)
Add 1.10 FTEs Park Attendant, PT	1.10	$0.04	$0.04
Eliminate 3.00 FTEs Litter/Nuisance Enforcement Officer	(3.00)	($0.31)	($0.33)
State Traffic Congestion Relief - Prop 42 Fund (2141)			
Eliminate 0.80 FTE Engineer, Civil Supervising (Office), 2.00 FTEs Street Maintenance Leader, and 3.00 FTEs Public Works Maintenance Worker	(5.80)	($0.68)	($0.68)
Measure B: ACTIA Fund (2211)			
Transfer 2.80 FTEs Gardener II and 2.60 FTEs Gardener Crew Leader to the General Purpose Fund (1010)	(5.40)	($0.39)	($0.41)
Eliminate 0.60 FTE Gardener II, 3.20 FTEs Gardener Crew Leader, 1.20 FTEs Park Attendent PT, and 0.20 FTE Greenskeeper	(5.20)	($0.31)	($0.32)
State Gas Tax Fund (2230)			
Eliminate 2.00 FTEs Administrative Assistant, 3.00 FTEs Public Works Maintenance Worker, 2.00 FTEs Heavy Equipment Operator, 1.00 FTE Sign Maintenance Worker, 1.00 FTE Traffic Painter	(9.00)	($0.80)	($0.80)

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE (continued)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Lighting and Landscape Assessment District Fund (2310)			
Transfer 0.20 FTE Gardener II and 0.40 FTE Gardener Crew Leader to the General Purpose Fund (1010)	(0.60)	($0.05)	($0.05)
Eliminate 2.40 FTEs Gardener II, 4.80 FTEs Gardener Crew Leader, 0.50 FTE Custodial Services Supervisor and 0.80 FTE Greenskeeper	(8.50)	($0.66)	($0.67)
Transfer 4.00 FTEs Tree Trimmers to the General Purpose Fund (1010)	(4.00)	($0.35)	($0.36)
Add 1.92 FTEs Park Attendant, PT	1.92	$0.08	$0.08
Sewer Service Fund (3100)			
Eliminate 0.20 FTE Engineer, Civil Supervising (Office)	(0.20)	($0.04)	($0.04)
Equipment Fund (4100)			
Eliminate 1.00 FTE Auto Equipment Mechanic and 1.00 FTE Auto Equipment Service Worker	(2.00)	($0.28)	($0.28)
City Facilities Fund (4400)			
Eliminate 1.00 FTE Administrative Assistant, 1.00 Custodial Services Supervisor, 4.50 FTEs Custodian, PT, 1.60 FTEs Architectural Associate (Field), 0.80 FTE Electrical Engineer II, 0.80 FTE City Architect, Assistant, 1.00 FTE Administrative Analyst II, 5.00 FTEs Painter	(15.70)	($1.42)	($1.42)
Grant Clearing Fund (7760)			
Eliminate 1.00 FTE Management Assistant, 1.40 FTE Architectural Associate (Field), 0.20 FTE Electrical Engineer II, 1.00 FTE Account Clerk II, 0.20 FTE City Architect, Assistant, 1.00 FTE Architectural Assistant (Field)	(4.80)	($0.52)	($0.52)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Purpose Fund	$2,405,577	$2,198,858	$4,742,280	$4,441,730	$4,505,080	$4,275,070
1100	Self Insurance Liability	3,839,995	2,347,210	2,629,140	2,629,140	2,542,000	2,542,000
1600	Underground Dist. Revolving Fund	14,751	-	-	-	-	-
1710	Recycling Program	7,667,888	8,530,959	9,621,920	9,621,920	9,166,360	9,166,360
1720	Comprehensive Clean-up	17,745,962	16,820,009	16,950,700	16,950,700	17,002,640	17,002,640
1740	Hazardous Materials Inspections	(40,076)	-	-	-	-	-
1750	Multipurpose Reserve	273,547	330,000	330,000	330,000	330,000	330,000
1820	OPR Sustaining Revolving Fund	3,228	-	-	-	-	-
2071	Miscellaneous General Fund	5,763	-	-	-	-	-
2081	Miscellaneous General Fund	54,325	-	-	-	-	-
2108	HUD-CDBG	1,983	-	-	-	-	-
2110	Department of the Interior	2,551	-	-	-	-	-
2112	Department of Justice	(702)	-	-	-	-	-
2116	Department of Transportation	(339,259)	-	-	-	-	-
2125	Environmental Protection Agency	24,691	-	-	-	-	-
2128	Dept of Health & Human Services	683	-	-	-	-	-
2134	California Parks and Recreation	1,440	-	-	-	-	-
2136	California Water Resource Board	9,314	-	-	-	-	-
2140	CA Department of Transportation	3,022	-	-	-	-	-
2141	State Traffic Congest. Relief Fund	2,410,003	2,579,223	1,897,510	1,897,510	1,932,420	1,932,420
2146	CA State Emergency Services	(837)	-	-	-	-	-
2154	CA Integrated Waste Mgmt Board	112,135	-	-	-	-	-
2159	State of California Other	249,760	-	-	-	-	-
2160	County of Alameda Grants	14,632	-	-	-	-	-
2162	Metro Transportation Com-TDA	(3,456)	-	-	-	-	-

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND (continued)

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
2163	Metro Transportation Com-Program Grant	18,404	-	-	-	-	-
2172	Alameda Cty. Vehicle Abatement Authority	3,275	-	-	-	-	-
2175	Alameda Cty. Source Reduction & Recycling	196,851	-	-	-	-	-
2210	Measure B Fund	(159)	-	-	-	-	-
2211	Measure B - ACTIA	4,438,695	3,487,212	2,983,860	2,983,860	3,019,000	3,019,000
2212	Measure B - Bike & Ped	89,908	-	-	-	-	-
2230	State Gas Tax	5,677,681	6,737,163	6,243,820	6,243,820	6,229,900	6,229,900
2310	Landsc & Light Asses Dist	19,028,911	14,692,257	13,709,890	13,709,890	13,915,210	13,915,210
2415	Development Sevice Fund	9,465	-	-	-	-	-
2416	Traffic Safety Fund	1,369,695	576,857	989,620	989,620	1,004,440	1,004,440
2417	Excess Litter Fee Fund	147,520	225,341	-	-	-	-
2826	Mortgage Revenue	(734)	-	-	-	-	-
2912	Federal Asset Forfeiture - City	139	-	-	-	-	-
2990	Public Works Grants	115,824	70,000	70,000	70,000	70,000	70,000
2992	Parks & Recreation Grants	(2,689)	-	-	-	-	-
2999	Miscellaneous Grants	9,491	-	-	-	-	-
3100	Sewer Service Fund	15,123,408	11,807,125	12,244,810	12,244,810	12,435,550	12,435,550
3200	Golf Course	5,084	-	-	-	-	-
4100	Equipment	21,497,078	15,474,016	16,880,360	16,880,360	15,650,590	15,650,590
4200	Radio / Telecommunications	(5,264)	-	-	-	-	-
4400	City Facilities	24,244,751	22,964,888	21,736,210	21,736,210	21,921,810	21,921,810
4450	City Facil. Energy Conserv. Loan	23,555	-	-	-	-	-
5008	GOB Series 1992 Emerg. Resp.	837	-	-	-	-	-
5010	GOB Series 1997, Measure I	550	-	-	-	-	-
5054	LaSalle Utility Underground Dist.	3,136	-	-	-	-	-
5200	JPCA Capital Projects: Series 2005	111,407	-	-	-	-	-
5320	Measure DD	13,757	-	-	-	-	-
5500	Municipal Capital Improvement	87,210	-	-	-	-	-
5510	Capital Reserves	(11,253)	(12,319)	-	-	-	-

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND (continued)

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
5550	Municipal Improve. - Rev. Bonds	204,470	-	-	-	-	-
5999	Miscellaneous CAP Project	8,517	-	-	-	-	-
7760	Grant Clearing	(929,322)	(811,731)	(226,570)	(226,570)	(226,050)	(226,050)
7780	Oakland Redevelopment Agency	299,486	744,551	980,570	980,570	994,490	994,490
7999	Miscellaneous Trusts	7,704	-	-	-	-	-
TOTAL		**$126,244,311**	**$108,761,619**	**$111,784,120**	**$111,483,570**	**$110,493,440**	**$110,263,430**
Authorized FTE		**686.81**	**644.03**	**589.35**	**587.35**	**589.35**	**587.35**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		2%	2%	4%	4%	4%	4%
General Purpose Fund (GPF) Expenditures as Percentage of Citywide GPF Expenditures		1%	0%	1%	1%	1%	1%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk I	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk II	1.00	1.00	-	-	-	-
Account Clerk III	3.00	3.00	3.00	3.00	3.00	3.00
Accountant I	1.00	1.00	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
Accountant III	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst I	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst II	3.00	3.00	2.00	2.00	2.00	2.00
Administrative Assistant I	10.00	7.00	4.00	4.00	4.00	4.00
Administrative Assistant II	10.00	10.00	10.00	10.00	10.00	10.00
Administrative Assistant II (CONF)	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager I	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	2.00	2.00	3.00	3.00	3.00	3.00
Agency Director, Public Works	1.00	1.00	1.00	1.00	1.00	1.00
Arboricultural Inspector	2.00	1.00	1.00	1.00	1.00	1.00
Architectural Assistant (Field)	-	1.00	-	-	-	-
Architectural Associate (Field)	2.00	3.00	-	-	-	-
Assist. Director, Public Works Agency	2.00	2.00	2.00	2.00	2.00	2.00
Auto Equipment Mechanic	12.00	12.00	11.00	11.00	11.00	11.00
Auto Equipment Painter	1.00	1.00	1.00	1.00	1.00	1.00
Auto Equipment Service Worker	6.00	6.00	5.00	5.00	5.00	5.00
Blacksmith Welder	1.00	1.00	1.00	1.00	1.00	1.00
Budget & Operations Analyst III	1.00	1.00	1.00	1.00	1.00	1.00
Carpenter	6.00	6.00	6.00	6.00	6.00	6.00
City Architect, Assistant	1.00	1.00	-	-	-	-
Clean City Specialist, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Clean Community Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Complex Manager	1.00	-	-	-	-	-
Complex Manager, Assistant	1.00	-	-	-	-	-
Concrete Finisher	3.00	3.00	3.00	3.00	3.00	3.00
Construction & Maintenance Mechanic	7.00	7.00	7.00	7.00	7.00	7.00
Construction & Maintenance Supervisor I	4.00	4.00	4.00	4.00	4.00	4.00
Custodial Services Supervisor I	5.00	4.50	3.00	3.00	3.00	3.00
Custodian	40.40	40.40	40.40	40.40	40.40	40.40
Custodian Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Custodian, PPT	8.89	8.89	8.89	8.89	8.89	8.89
Custodian, PT	27.79	17.29	12.79	12.79	12.79	12.79
Data Analyst II	1.00	-	-	-	-	-
Electrical Construction & Maintenance Planner	1.00	1.00	1.00	1.00	1.00	1.00
Electrical Engineer II	2.00	2.00	1.00	1.00	1.00	1.00
Electrical Engineer III	2.00	2.00	2.00	2.00	2.00	2.00

AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Electrical Painter	3.00	3.00	3.00	3.00	3.00	3.00
Electrical Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Electrician	12.00	14.00	14.00	14.00	14.00	14.00
Electrician Helper	2.00	2.00	2.00	2.00	2.00	2.00
Electrician Leader	3.00	3.00	3.00	3.00	3.00	3.00
Electro-Mechanical Machinist	1.00	1.00	1.00	1.00	1.00	1.00
Employee Fleet & Safety Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Energy Engineer III	1.00	1.00	1.00	1.00	1.00	1.00
Engineer, Civil Supervising (Office)	1.00	1.00	-	-	-	-
Environmental Program Specialist	3.00	3.00	3.00	3.00	3.00	3.00
Environmental Program Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Services Intern	2.00	2.00	2.00	2.00	2.00	2.00
Equipment Body Repair Worker	3.00	3.00	3.00	3.00	3.00	3.00
Equipment Parts Technician	4.00	4.00	4.00	4.00	4.00	4.00
Equipment Services Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Supervisor	3.00	3.00	3.00	3.00	3.00	3.00
Exec Asst to Agency Director	1.00	1.00	1.00	1.00	1.00	1.00
Facilities Complex Manager	-	2.00	2.00	2.00	2.00	2.00
Facility Security Assistant, PT	0.50	0.50	0.50	0.50	0.50	0.50
Fleet Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Gardener Crew Leader	31.50	27.00	18.00	18.00	18.00	18.00
Gardener II	26.00	21.00	18.00	18.00	18.00	18.00
Greenskeeper	3.00	1.00	-	-	-	-
Heavy Equipment Mechanic	14.00	14.00	14.00	14.00	14.00	14.00
Heavy Equipment Operator	8.00	8.00	6.00	6.00	6.00	6.00
Heavy Equipment Service Worker	8.00	8.00	8.00	8.00	8.00	8.00
Heavy Equipment Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Irrigation Repair Specialist	3.00	3.00	3.00	3.00	3.00	3.00
Litter/Nuisance Enforcement Officer	6.00	6.00	3.00	3.00	3.00	3.00
Maintenance Mechanic	9.00	8.00	8.00	8.00	8.00	8.00
Maintenance Mechanic, PT	0.50	-	-	-	-	-
Management Assistant	3.00	3.00	2.00	2.00	2.00	2.00
Management Assistant, PT	1.00	1.00	1.00	1.00	1.00	1.00
Management Intern, PT	-	1.00	1.00	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Building Services	2.00	2.00	2.00	2.00	2.00	2.00
Manager, Electrical Services	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Environmental Service	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Equipment Services	1.00	1.00	1.00	1.00	1.00	1.00
Museum Guard	2.00	2.00	2.00	2.00	2.00	2.00
Office Assistant I	1.00	-	-	-	-	-
Office Assistant II	3.00	2.00	2.00	2.00	2.00	2.00
Painter	10.00	10.00	7.00	5.00	7.00	5.00

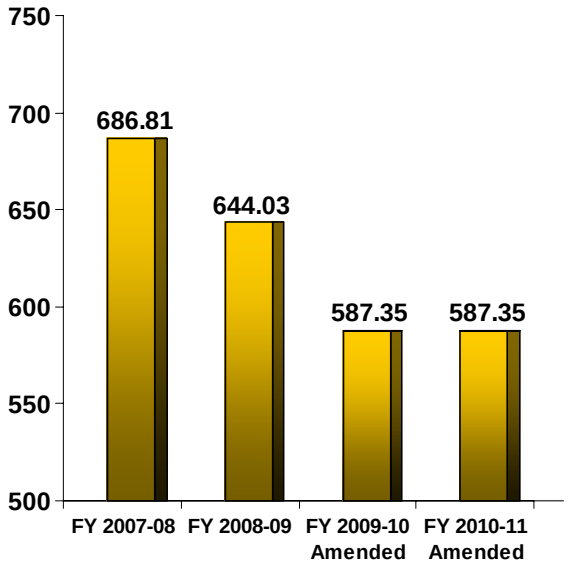
AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Park Attendant, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Park Attendant, PT	13.68	13.45	23.77	23.77	23.77	23.77
Park Equipment Operator	8.00	6.00	6.00	6.00	6.00	6.00
Park Supervisor I	3.00	3.00	3.00	3.00	3.00	3.00
Park Supervisor II	1.00	1.00	1.00	1.00	1.00	1.00
Parkland Resources Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Parklands Maintenance Worker	2.00	-	-	-	-	-
Payroll Personnel Clerk III	3.00	3.00	3.00	3.00	3.00	3.00
Plumber	3.00	3.00	3.00	3.00	3.00	3.00
Program Analyst II	1.00	2.00	2.00	2.00	2.00	2.00
Program Analyst III	1.00	-	-	-	-	-
Project Manager	1.00	1.00	-	-	-	-
Project Manager III, PPT	1.00	-	-	-	-	-
Public Service Representative	2.00	7.00	7.00	7.00	7.00	7.00
Public Works Maintenance Worker	83.00	83.00	65.00	65.00	65.00	65.00
Public Works Operations Manager	2.00	2.00	2.00	2.00	2.00	2.00
Public Works Supervisor I	15.00	15.00	14.00	14.00	14.00	14.00
Public Works Supervisor II	6.00	6.00	6.00	6.00	6.00	6.00
Public Works Utility Worker, PPT	5.55	-	-	-	-	-
Recycling Specialist	4.00	4.00	4.00	4.00	4.00	4.00
Recycling Specialist, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Sewer Maintenance Leader	17.00	17.00	17.00	17.00	17.00	17.00
Sewer Maintenance Worker	28.00	28.00	28.00	28.00	28.00	28.00
Sign Maintenance Worker	8.00	8.00	7.00	7.00	7.00	7.00
Solid Waste/Recycling Prog Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Stationary Engineer	11.00	11.00	11.00	11.00	11.00	11.00
Stationary Engineer, Chief	3.00	3.00	3.00	3.00	3.00	3.00
Street Maintenance Leader	38.00	38.00	36.00	36.00	36.00	36.00
Street Sweeper Operator	20.00	20.00	20.00	20.00	20.00	20.00
Student Trainee, PT	2.00	2.00	2.00	2.00	2.00	2.00
Support Services Supervisor	2.00	1.00	1.00	1.00	1.00	1.00
Traffic Painter	7.00	7.00	6.00	6.00	6.00	6.00
Traffic Sign Maker	2.00	2.00	2.00	2.00	2.00	2.00
Training & Public Services Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Tree High Climber	2.00	2.00	2.00	2.00	2.00	2.00
Tree Supervisor I	5.00	2.00	2.00	2.00	2.00	2.00
Tree Supervisor II	1.00	1.00	1.00	1.00	1.00	1.00
Tree Trimmer	13.00	10.00	10.00	10.00	10.00	10.00
Tree Worker Driver	6.00	2.00	2.00	2.00	2.00	2.00
TOTAL	**686.81**	**644.03**	**589.35**	**587.35**	**589.35**	**587.35**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Administration	28.50	28.43	27.43	27.43	27.43	27.43
Electrical and Energy Efficiency	26.00	28.00	28.00	28.00	28.00	28.00
Engineering Planning & Design	-	1.00	-	-	-	-
Environmental Compliance and Remediation	7.16	5.25	5.25	5.25	5.25	5.25
Facilities Management and Maintenance	153.58	146.08	129.08	127.08	129.08	127.08
Fleet Management and Maintenance	61.00	60.00	59.00	59.00	59.00	59.00
Keep Oakland Clean and Beautiful	112.05	105.50	89.50	89.50	89.50	89.50
Parks, Grounds and Medians	96.00	77.45	74.77	74.77	74.77	74.77
Recycling and Solid Waste	10.84	11.50	10.50	10.50	10.50	10.50
Safety and Liability	2.50	2.57	2.57	2.57	2.57	2.57
Sanitary and Storm Sewer Management and Maintenance	77.00	76.00	79.00	79.00	79.00	79.00
Street and Sidewalk Mgmt and Maintenance	57.00	58.00	43.00	43.00	43.00	43.00
Sustainable Oakland Program	-		1.00	1.00	1.00	1.00
Transportation and Pedestrian Safety	23.00	23.00	19.00	19.00	19.00	19.00
Trees	32.18	20.00	20.00	20.00	20.00	20.00
Watershed & Waterways	-	1.25	1.25	1.25	1.25	1.25
TOTAL	**686.81**	**644.03**	**589.35**	**587.35**	**589.35**	**587.35**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Administration	($210,845)	$0	$0	$0	$0	$0
Electrical and Energy Efficiency	899,767	261,780	246,700	246,700	246,700	246,700
Engineering Planning and Design	-	2,169,054	-	-	-	-
Environmental Compliance and Remediation	12,014	70,000	70,550	70,550	70,550	70,550
Facilities Management and Maintenance	18,709,901	18,335,005	23,359,550	23,359,550	23,565,620	23,565,620
Fleet Management and Maintenance	17,716,077	16,358,184	17,638,550	17,638,550	17,757,050	17,757,050
Grounds	2,390	-	-	-	-	-
Keep Oakland Clean and Beautiful	17,772,971	18,568,080	17,794,520	17,794,520	17,823,640	17,823,640
Project Delivery	25,000	98,000	-	-	-	-
Recycling and Solid Waste	9,015,339	9,298,608	10,236,050	10,236,050	9,826,910	9,826,910
Safety and Liability	-	-	3,612,450	3,612,450	3,591,490	3,591,490
Sanitary and Storm Sewer Mgmt & Maintenance	76,255	32,752,164	89,100	89,100	89,100	89,100
Street and Sidewalk Mgmt and Maintenance	95,642	8,303,922	-	-	-	-
Transportation and Pedestrian Safety	24,026	28,442,722	9,829,530	9,829,530	10,229,530	10,229,530
Trees	21,370	17,500	17,500	17,500	17,500	17,500
Watershed and Waterways	256,118	160,000	-	-	-	-
TOTAL	**$64,416,026**	**$134,835,019**	**$82,894,500**	**$82,894,500**	**$83,218,090**	**$83,218,090**

HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM (Continued)

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Administration	($2,520,999)	($1,855,794)	($734,500)	($734,500)	($740,750)	($725,500)
Electrical and Energy Efficiency	8,665,772	6,789,231	7,244,100	7,244,100	7,291,260	7,291,260
Engineering Planning and Design	157,154	171,710	-	-	-	-
Environmental Compliance and Remediation	1,489,925	1,432,029	1,156,830	1,156,830	1,165,930	1,165,930
Facilities Management and Maintenance	26,736,651	24,778,028	22,962,350	22,751,810	23,185,840	22,960,580
Fleet Management and Maintenance	21,496,795	15,594,016	16,575,270	16,575,270	15,340,870	15,340,870
Keep Oakland Clean and Beautiful	10,624,681	16,096,868	15,460,430	15,460,430	15,497,190	15,497,190
Parks, Grounds & Medians	16,733,353	9,774,431	8,887,840	8,797,830	8,812,380	8,792,380
Recycling and Solid Waste	7,756,661	8,103,367	8,796,610	8,796,610	8,329,660	8,329,660
Safety and Liability	4,226,039	2,733,280	6,648,900	6,648,900	6,547,300	6,547,300
Sanitary and Storm Sewer Management and Maintenance	14,757,392	11,585,108	11,357,070	11,357,070	11,535,150	11,535,150
Street and Sidewalk Mgmt and Maintenance	7,432,761	7,490,118	6,652,150	6,652,150	6,762,860	6,762,860
Sustainable Oakland Program	-	-	234,440	234,440	237,440	237,440
Transportation and Pedestrian Safety	3,741,408	3,433,152	3,095,670	3,095,670	3,023,250	3,023,250
Trees	4,556,803	2,369,333	3,096,530	3,096,530	3,154,190	3,154,190
Watershed and Waterways	389,918	266,742	350,430	350,430	350,870	350,870
TOTAL	**$126,244,311**	**$108,761,619**	**$111,784,120**	**$111,483,570**	**$110,493,440**	**$110,263,430**

PROGRAM DETAIL: ELECTRICAL AND ENERGY EFFICIENCY (IN07)

Electrical and Energy Efficiency monitors, manages, and maintains electrical and alternative energy apparatus and programs throughout the city. The components of this program include more than 36,250 street lights, 670 signalized intersections, 24/7 call response for traffic signals and critical streetlight problems, energy efficiency programs, and electrical-related capital improvements.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1750	Multipurpose Reserve	$0	$330,000	$0	$330,000	22.32
2211	Measure B: ACTIA	-	1,603,700	2,307,280	(703,580)	-
2230	State Gas Tax	80,000	410,920	180,380	230,540	1.32
2310	Lighting and Landscape Assessment District	166,700	3,981,370	1,060	3,980,310	-
2416	Traffic Safety Fund	-	401,100	185,850	215,250	1.36
4400	City Facilities	-	508,300	325,280	183,020	2.60
5510	Capital Reserves	-	-	65,060	(65,060)	0.40
7760	Grant Clearing	-	8,710	-	8,710	-
TOTAL		**$246,700**	**$7,244,100**	**$3,064,910**	**$4,179,190**	**28.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1750	Multipurpose Reserve	$0	$330,000	$0	$330,000	22.32
2211	Measure B: ACTIA	-	1,627,760	2,353,530	(725,770)	-
2230	State Gas Tax	80,000	415,710	184,040	231,670	1.32
2310	Lighting and Landscape Assessment District	166,700	3,990,420	1,060	3,989,360	-
2416	Traffic Safety Fund	-	404,890	189,640	215,250	1.36
4400	City Facilities	-	513,770	330,750	183,020	2.60
5510	Capital Reserves	-	-	66,390	(66,390)	0.40
7760	Grant Clearing	-	8,710	-	8,710	-
TOTAL		**$246,700**	**$7,291,260**	**$3,125,410**	**$4,165,850**	**28.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures IN07)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Street Lighting - Percentage of repair calls responded to and repaired within one working day	69.02%	49%	80%	80%	80%
Traffic Signals - Average number of hours to repair traffic signals	1.49	1.5	1.5	1.5	1.5

PROGRAM DETAIL: ENVIRONMENTAL COMPLIANCE AND REMEDIATION (SC16)

The Environmental Compliance and Remediation program provides environmental site assessment, compliance and remediation services to the City organization and the Oakland Redevelopment Agency (ORA). Activities include: assessing City-owned buildings for compliance with federal and State mandates relating to asbestos, lead-based paint and hazardous materials business plans; ensuring City compliance with State underground storage tank regulations; overseeing and tracking hazardous waste disposal from City-owned facilities and operations; performing environmental due diligence prior to property acquisitions and earthwork (i.e., historical records searches, soil and groundwater sampling, and laboratory analyses); designing and implementing remedial solutions; and coordinating volunteer, education and outreach efforts.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$550	$350,090	$239,580	$110,510	1.65
1720	Comprehensive Clean-up	-	87,490	11,700	75,790	0.13
2990	Public Works Grants	70,000	54,590	42,310	12,280	0.47
4400	City Facilities	-	664,660	158,980	505,680	1.20
5510	Capital Reserves	-	-	230,110	(230,110)	1.80
TOTAL		**$70,550**	**$1,156,830**	**$682,680**	**$474,150**	**5.25**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$550	$354,910	$244,390	$110,520	1.65
1720	Comprehensive Clean-up	-	87,730	11,940	75,790	0.13
2990	Public Works Grants	70,000	55,460	43,180	12,280	0.47
4400	City Facilities	-	667,830	162,150	505,680	1.20
5510	Capital Reserves	-	-	234,760	(234,760)	1.80
TOTAL		**$70,550**	**$1,165,930**	**$696,420**	**$469,510**	**5.25**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: ENVIRONMENTAL COMPLIANCE AND REMEDIATION (SC16) (continued)

Program Related Performance Measures (SC16)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of City-owned facilities posted with current asbestos notifications	N/A	N/A	100%	100%	100%
Percentage of required hazardous materials business plans up-to-date	N/A	N/A	100%	100%	100%
Percentage of scheduled and requested hazardous waste pickups performed	N/A	N/A	100%	100%	100%
Percentage of underground storage tanks tested and in compliance	N/A	N/A	100%	100%	100%
Percentage increase in volunteer hours worked at creeks and Lake Merritt per dollar spent.	N/A	N/A	N/A	2%	2%
Percentage increase in number of volunteers working at creeks and Lake Merritt per dollar spent.	N/A	N/A	N/A	2%	2%

PROGRAM DETAIL: FACILITIES MANAGEMENT AND MAINTENANCE (IN02)

Facilities Management and Maintenance provides for the management and maintenance of over 300 buildings, structures and auxiliary equipment in compliance with all building and health codes, Americans with Disabilities Act and safety regulations. Activities include mechanical, electrical, plumbing, painting and structural repairs, building security and all janitorial services.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$16,490	($1,550)	$18,040	0.00
2310	Lighting and Landscape Assessment District	-	2,193,690	1,320,840	872,850	21.00
4400	City Facilities	23,359,550	20,541,630	9,004,160	11,537,470	106.08
TOTAL		**$23,359,550**	**$22,751,810**	**$10,323,450**	**$12,428,360**	**127.08**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$16,870	($1,710)	$18,580	0.00
2310	Lighting and Landscape Assessment District	-	2,225,430	1,347,900	877,530	21.00
4400	City Facilities	23,565,620	20,718,280	9,174,740	11,543,540	106.08
TOTAL		**$23,565,620**	**$22,960,580**	**$10,520,930**	**$12,439,650**	**127.08**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IN02)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of non-emergency, minor building maintenance requests responded to with 48 hours	N/A	88%	90%	90%	90%
Percent of non-emergency, custodial maintenance requests responded to within 48 hours	N/A	90%	90%	90%	90%

PROGRAM DETAIL: FLEET MANAGEMENT AND MAINTENANCE (IN01)

Fleet Management & Maintenance facilitates vehicle and equipment procurement, management, and maintenance for the entire city organization with a fleet of over 1,600 vehicles and pieces of equipment. Activities include asset management--determining fleet requirements in collaboration with departments, preparing specifications for acquisition, coordinating vehicle purchases, surplus vehicle disposal, and new vehicle up-fitting; custom reporting and consulting services; fleet fueling services; and maintenance and repair services at two City-owned shops and field services for construction equipment and fire apparatus; materials management services at two stock rooms; motor pool services; and specialized services such as vehicle wash.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
4100	Equipment	$17,638,550	$16,575,270	$5,786,380	$10,788,890	59.00
TOTAL		**$17,638,550**	**$16,575,270**	**$5,786,380**	**$10,788,890**	**59.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
4100	Equipment	$17,757,050	$15,340,870	$5,903,220	$9,437,650	59.00
TOTAL		**$17,757,050**	**$15,340,870**	**$5,903,220**	**$9,437,650**	**59.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IN01)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of fleet available for use by operating personnel - Police Services	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - Fire Services	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - Public Works	N/A	N/A	92%	92%	92%
Percent of fleet available for use by operating personnel - All other	N/A	N/A	92%	92%	92%
Average maintenance cost per mile - police vehicles	N/A	N/A	$0.63	$0.63	$0.63
Average maintenance cost per mile - fire vehicles	N/A	N/A	$0.68	$0.68	$0.68
Average maintenance cost per mile - non-emergency	N/A	N/A	$0.56	$0.56	$0.56
Average fuel cost per mile	N/A	N/A	$0.15	$0.25	$0.25

PROGRAM DETAIL: KEEP OAKLAND CLEAN AND BEAUTIFUL (NB35)

The Keep Oakland Clean and Beautiful program maintains and enhances the cleanliness, health, and appearance of city streets and neighborhoods. Activities include street cleaning, litter and illegal dumping removal and enforcement, support of special events, graffiti abatement, and median litter abatement. It also supports volunteerism in community cleanups and programs, including Citywide Earth Day.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$171,920	$136,620	$35,300	2.00
1720	Comprehensive Clean-up	17,794,520	14,129,890	7,331,160	6,798,730	78.50
2211	Measure B: ACTIA	-	24,390	-	24,390	-
2310	Lighting and Landscape Assessment District	-	153,660	127,900	25,760	1.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	980,570	687,110	293,460	8.00
TOTAL		**$17,794,520**	**$15,460,430**	**$8,282,790**	**$7,177,640**	**89.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$174,720	$139,410	$35,310	2.00
1720	Comprehensive Clean-up	17,823,640	14,147,310	7,318,300	6,829,010	78.50
2211	Measure B: ACTIA	-	24,390	-	24,390	-
2310	Lighting and Landscape Assessment District	-	156,280	130,520	25,760	1.00
7780	Oakland Redevelopment Agency Projects (ORA)	-	994,490	701,040	293,450	8.00
TOTAL		**$17,823,640**	**$15,497,190**	**$8,289,270**	**$7,207,920**	**89.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: KEEP OAKLAND CLEAN AND BEAUTIFUL (NB35)
(continued)

Program Related Performance Measures (NB35)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of routes swept on schedule	N/A	N/A	95%	95%	95%
Number of volunteer hours served for community cleanup and beautification	20,431	26,939	26,000	30,000	30,000
Percent of illegal dumping incidents responded to and resolved within 96 hours	N/A	95%	100%	100%	100%
Number of community outreach presentations on illegal dumping and volunteer opportunities	N/A	N/A	N/A	30	30
Reduction in illegal dumping tonnage	N/A	N/A	N/A	60 tons	60 tons
Number of graffiti incidents reported and removed within 74 hours	N/A	N/A	N/A	500	500

PROGRAM DETAIL: PARKS, GROUNDS AND MEDIANS (NB07)

This program provides maintenance of all parks, public grounds, open space, landscaped street medians, and streetscapes in the City. Activities include litter and debris removal, illegal dumping removal including homeless camps, turf mowing, irrigation repair, weeding, planting, fertilizing and pruning with over 611 acres of developed park property and 1,625 acres of City-owned open space. Activities also include coordination and support of park volunteer projects, Integrated Pest Management, park green waste recycling, and review of Capital Improvement projects involving parks, dog parks, medians and buildings.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,468,710	$996,970	$471,740	16.50
1720	Comprehensive Clean-up	-	2,323,480	1,809,830	513,650	29.00
2211	Measure B: ACTIA	-	8,460	-	8,460	-
2310	Lighting and Landscape Assessment District	-	4,989,660	2,284,940	2,704,720	29.27
4400	City Facilities	-	7,520	-	7,520	-
TOTAL		**$0**	**$8,797,830**	**$5,091,740**	**$3,706,090**	**74.77**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$1,313,000	$1,011,050	$301,950	16.50
1720	Comprehensive Clean-up	-	2,355,790	1,841,300	514,490	29.00
2211	Measure B: ACTIA	-	8,460	-	8,460	-
2310	Lighting and Landscape Assessment District	-	5,107,510	2,328,830	2,778,680	29.27
4400	City Facilities	-	7,620	-	7,620	-
TOTAL		**$0**	**$8,792,380**	**$5,181,180**	**$3,611,200**	**74.77**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: PARKS, GROUNDS AND MEDIANS (NB07)
(continued)

Program Related Performance Measures (NB07)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of customer (Magic Help Desk) complaints responded to within 72 hours	N/A	90%	90%	90%	90%
Percent of fields mowed within 15 days	N/A	95%	95%	95%	95%
Number of volunteer hours served in community cleanup and beautification	N/A	11,695	10,000	10,000	10,000
Percent of time trash containers at the City parks are emptied before they overflow	N/A	N/A	90%	75%	75%
Percent of Oaklanders that rate the City parks "clean and green" (based on citywide survey)	N/A	N/A	90%	75%	75%

PROGRAM DETAIL: RECYCLING AND SOLID WASTE (SC17)

Recycling and Solid Waste provides services that maintain the City's compliance with the State requirement of diverting a minimum 50 percent reduction of solid waste from landfill disposal, to further reduce the waste disposed to 75 percent by 2010 (in accordance with county and city mandate), and to achieve the City goal of Zero Waste by 2020. Activities include overseeing the implementation of the Construction and Demolition Debris Recycling Ordinance, and participating in planning and development of sustainability initiatives. The program oversees City facility recycling, and manages the City's solid waste collection franchise including contracts for residential services (over 142,000 homes) including weekly recycling, unlimited yard trimmings and food scraps, and garbage collection, and commercial and industrial garbage collection (over 5,600 businesses). This program also provides the Recycling Hotline 238–SAVE, and education and public information in support of all its activities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$10,236,050	$8,733,990	$1,132,380	$7,601,610	10.16
1720	Comprehensive Clean-up	-	62,620	25,120	37,500	0.34
TOTAL		**$10,236,050**	**$8,796,610**	**$1,157,500**	**$7,639,110**	**10.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$9,826,910	$8,266,520	$1,155,400	$7,111,120	10.16
1720	Comprehensive Clean-up	-	63,140	25,640	37,500	0.34
TOTAL		**$9,826,910**	**$8,329,660**	**$1,181,040**	**$7,148,620**	**10.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC17)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of pounds of residential recycled materials collected annually	64,608,048	79,955,902	90,000,000	90,000,000	90,000,000
Number of calls resolved annually via the recycling and solid waste hotline	3,753	2,488	2,000	2,000	2,000

PROGRAM DETAIL: SAFETY AND LIABILITY (IP40)

Safety and Liability serves all Public Works Agency employees and aggressively aims to address and improve issues of employee safety and training, reduce workers' compensation claims, increase the number of employees returning to work, and decrease the amount of exposure and liability to the city. Activities within the program include training in sound safety and health practices, developing and enforcing safety and health rules, and investigating every accident promptly and thoroughly to determine cause and implement proper measures to prevent recurrence. This program works closely with the City Attorney's Office, the City's Risk Management Division and the third party administrator.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,134,690	$0	$2,134,690	0.00
1100	Self Insurance Liability	3,612,450	2,629,140	-	2,629,140	0.00
2310	Lighting and Landscape Assessment District	-	141,410	-	141,410	0.00
3100	Sewer Service Fund	-	863,330	-	863,330	0.00
4100	Equipment	-	206,590	-	206,590	0.00
4400	City Facilities	-	14,100	-	14,100	0.00
7760	Grant Clearing	-	659,640	320,710	338,930	2.57
TOTAL		**$3,612,450**	**$6,648,900**	**$320,710**	**$6,328,190**	**2.57**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,092,020	$0	$2,092,020	0.00
1100	Self Insurance Liability	3,591,490	2,542,000	-	2,542,000	0.00
2310	Lighting and Landscape Assessment District	-	143,490	-	143,490	0.00
3100	Sewer Service Fund	-	876,010	-	876,010	0.00
4100	Equipment	-	209,620	-	209,620	0.00
4400	City Facilities	-	14,310	-	14,310	0.00
7760	Grant Clearing	-	669,850	327,220	342,630	2.57
TOTAL		**$3,591,490**	**$6,547,300**	**$327,220**	**$6,220,080**	**2.57**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: SAFETY AND LIABILITY (IP40) (continued)

Program Related Performance Measures (IP40)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of workers' compensation paperwork forwarded to third party administrator within 3 business days	100%	90%	90%	90%	90%
Percent of new supervisors and managers receiving worker's compensation training within one year	100%	100%	100%	100%	100%
Percent of full-time employees on worker's compensation status (monthly average)	N/A	3.4%	3.4%	3%	3%
Percent of employees participating in Transitional Duty Program (monthly average)	N/A	2.0%	2.0%	2%	2%
Number of reported vehicle accidents	N/A	N/A	N/A	65	63
Percent of reported vehicle accidents that are preventable	N/A	N/A	N/A	52%	51%

PROGRAM DETAIL: SANITARY AND STORM SEWER MANANGEMENT AND MAINTENANCE (IN03)

This program includes the maintenance and repair of the storm drainage and sewer systems in public areas and along city roads. Storm drain maintenance provides for the inspection, cleaning, and repair of over 10,000 storm structures such as inlets, manholes, pipes, and culverts. Sanitary sewer maintenance involves over 1,000 miles of sanitary sewer pipeline. Investigation and assistance is also provided in solving problems with private storm and sewer laterals. Sewers and Drainage staff respond to complaints 24 hours a day, 7 days a week. Staff checks plans of new engineering projects and/or subdivision development, in relation to storm drainage and sewer specifications and maintenance concerns and provide comments. Staff record monthly reports of debris removal, storm drain cleaning, sewage overflows and “Hot Spots” of frequently needed maintenance. These sections also investigate City Attorney claims, report to Environmental Services and the State Water Control Board regarding illegal discharges, sewer overflows and pollution prevention measures to comply with the State and Alameda County Clean Water Act.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2230	State Gas Tax	$64,100	$710	$0	$710	0.00
3100	Sewer Service Fund	25,000	11,356,360	7,244,820	4,111,540	79.00
TOTAL		**$89,100**	**$11,357,070**	**$7,244,820**	**$4,112,250**	**79.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2230	State Gas Tax	$64,100	$730	$0	$730	0.00
3100	Sewer Service Fund	25,000	11,534,420	7,387,020	4,147,400	79.00
TOTAL		**$89,100**	**$11,535,150**	**$7,387,020**	**$4,148,130**	**79.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: SANITARY AND STORM SEWER MANANGEMENT AND MAINTENANCE (IN03) (continued)

Program Related Performance Measures (IN03)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Respond to and resolve all reports of sewer backups within 2.5 hours	N/A	N/A	N/A	80%	80%
Percent of 10,000 storm water inlets cleaned and inspected annually	N/A	N/A	N/A	70%	70%
Respond to and resolve all reports of flooding within 2.5 hours	N/A	N/A	N/A	80%	80%
Percent of 300 miles of sanitary sewer pipe cleaned and inspected annually (of 1,000 miles)	N/A	N/A	N/A	100%	100%

PROGRAM DETAIL: STREET AND SIDEWALK MANAGEMENT AND MAINTENANCE (IN04)

Street and Sidewalk Management and Maintenance provides for safe vehicular and pedestrian passage throughout the City's limits. This program consists of a maintenance component and a Capital Improvement Project (CIP) component. Street maintenance operations provide safe and comfortable road surface conditions through resurfacing, base repair, and pot hole repair on 820 lane miles of asphalt pavement and 16 lane miles of concrete pavement roadway. Other street maintenance activities include speed bump installation, crack and joint sealing, repair of eight miles of guard rails, four miles of fencing, repair and/or removal of 404 cross culverts, and 150 blocks of pedestrian paths and stairways. Sidewalk maintenance activities include preliminary and permanent repairs of 1,100 miles sidewalks and 1,198 mile curb & gutter repair. Also we perform repairs to an estimated 72 miles of concrete median strips.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1720	Comprehensive Clean-up	$0	$55,400	$39,300	$16,100	0.00
2141	State Traffic Congestion Relief - Proposition 42	-	1,897,510	1,706,750	190,760	20.00
2211	Measure B: ACTIA	-	1,064,570	430,320	634,250	5.00
2230	State Gas Tax	-	3,606,230	1,542,520	2,063,710	18.00
2416	Traffic Safety Fund	-	3,320	-	3,320	0.00
3100	Sewer Service Fund	-	25,120	-	25,120	0.00
TOTAL		**$0**	**$6,652,150**	**$3,718,890**	**$2,933,260**	**43.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1720	Comprehensive Clean-up	$0	$55,400	$39,300	$16,100	0.00
2141	State Traffic Congestion Relief - Proposition 42	-	1,932,420	1,741,670	190,750	20.00
2211	Measure B: ACTIA	-	1,079,250	443,810	635,440	5.00
2230	State Gas Tax	-	3,667,350	1,574,190	2,093,160	18.00
2416	Traffic Safety Fund	-	3,320	-	3,320	0.00
3100	Sewer Service Fund	-	25,120	-	25,120	0.00
TOTAL		**$0**	**$6,762,860**	**$3,798,970**	**$2,963,890**	**43.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: STREET AND SIDEWALK MANAGEMENT AND MAINTENANCE (IN04) (continued)

Program Related Performance Measures (IN04)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Streets- Average number of calendar days between pothole repair requests and potholes filled by staff	6.5	7	5	15	15
Average number of working days between legal claim received related to sidewalks and completion of preliminary repair	N/A	N/A	10	10	10

PROGRAM DETAIL: SUSTAINABLE OAKLAND (SC26)

Sustainable Oakland Program facilitates Oakland's sustainable development through innovative programs and practices addressing social equity, improved environmental quality and sustainable economic development. Activities include fostering inter-agency cooperation, including supporting inter-agency teams to address key sustainability problems and opportunities, and improve sustainability performance; performing community outreach; fostering communication between the citywide stakeholders; seeking innovative ways to finance sustainability improvements; and managing sustainability-related content of the City's website.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$234,440	$146,640	$87,800	1.00
TOTAL		**$0**	**$234,440**	**$146,640**	**$87,800**	**1.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$237,440	$149,640	$87,800	1.00
TOTAL		**$0**	**$237,440**	**$149,640**	**$87,800**	**1.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC26)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of City staff supported or engaged by the Sustainable Oakland program reporting satisfaction (at minimum) with value received from the program	N/A	N/A	N/A	90%	90%
Number of meetings held of inter-agency sustainability teams	N/A	N/A	N/A	10	10

PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY (NB33)

The Transportation and Pedestrian Safety program is responsible for maintaining all traffic and street signs, striping and safety devices. Activities include manufacturing or purchasing, installing, repairing and replacing damaged traffic signs (STOP, YIELD, ONEWAY, etc.) and poles including all “No Parking Street Sweeping” signs; and replacing worn or faded street striping such as crosswalks, reflectors, center lines, lane lines, ceramic markers, stop stencils, stop bars, and all curb markings. Curb markings include red zones for fire hydrants and intersections, yellow zones for truck loading only, and blue zone for handicapped parking only. Activities also include enhancing pedestrian, bicycle and vehicular safety on city streets, around schools, parks and senior centers by installing and removing customized and highly reflective signage. All work is performed according to the California Department of Transportation standards in conjunction with Article 3 of Chapter 2 of Division 11 of the California Vehicle Code.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,210	$1,770	$0	$1,770	0.00
2211	Measure B: ACTIA	8,800,000	282,740	193,160	89,580	2.00
2212	Measure B: Bicycle/Pedestrian Pass-Thru Funds	1,010,320	-	-	-	0.00
2230	State Gas Tax	17,000	2,225,960	1,019,880	1,206,080	12.00
2416	Traffic Safety Fund	-	585,200	490,650	94,550	5.00
TOTAL		**$9,829,530**	**$3,095,670**	**$1,703,690**	**$1,391,980**	**19.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$2,210	$1,770		$1,770	0.00
2211	Measure B: ACTIA	9,200,000	279,140	201,460	77,680	2.00
2212	Measure B: Bicycle/Pedestrian Pass-Thru Funds	1,010,320	-			0.00
2230	State Gas Tax	17,000	2,146,110	1,040,540	1,105,570	12.00
2416	Traffic Safety Fund	-	596,230	500,750	95,480	5.00
TOTAL		**$10,229,530**	**$3,023,250**	**$1,742,750**	**$1,280,500**	**19.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY (NB33) (continued)

Program Related Performance Measures (NB33)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of damaged traffic signs replaced within two business days	N/A	90%	90%	90%	90%

PROGRAM DETAIL: TREES (NB09)

The Tree program facilitates all aspects of tree maintenance and abatement of hazardous tree conditions for trees growing on the city's public right-of-way. Activities include pruning both limbs and roots and removing trees and stumps, including those of 45,000 sidewalk street trees and additional trees located in the public right-of-way, medians and parks. In addition, this program provides the essential service of responding to tree-related emergency calls 24/7. Other activities include overseeing various municipal ordinances including the Protected Trees, View, Blight, Street Trees and Shrubs, Hazardous Trees, and the Sidewalk Repair and Street Trees Ordinance.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$846,430	$764,970	$81,460	9.00
2310	Lighting and Landscape Assessment District	17,500	2,250,100	1,104,560	1,145,540	11.00
TOTAL		$17,500	$3,096,530	$1,869,530	$1,227,000	20.00

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose		$862,110	$780,650	$81,460	9.00
2310	Lighting and Landscape Assessment District	17,500	2,292,080	1,126,960	1,165,120	11.00
TOTAL		$17,500	$3,154,190	$1,907,610	$1,246,580	20.00

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB09)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of street trees planted	1,376	904	1,500	N/A	N/A
Number of sidewalk street trees pruned (of approximately 40,000 sidewalk street trees)	3,167	2,315	2,700	2,000	2,000
Number of park trees pruned annually	N/A	N/A	150	150	150
Number of right-of-way trees pruned annually	N/A	N/A	300	300	300
Number of hazardous right-of-way trees removed	N/A	N/A	100	100	100

PROGRAM DETAIL: WATERSHED & WATERWAYS (NB34)

This program provides water quality improvements, habitat preservation and restoration for the city's 50 miles of open creeks and Lake Merritt. Manages and implements capital improvement projects including creek restoration projects, estuary and habitat improvement projects and Lake Merritt water quality projects. Restoration projects include removing bypass culverts, checking dams and concrete channels, installation of riparian habitat, pathways, picnic areas, education kiosks, etc.; obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; implements activities and programs to meet State and Federal water quality regulations; improves water quality, habitat and neighborhood beauty; and improve storm water drainage. Program also promotes stewardship for creeks through volunteer community creek cleanups, the Adopt-a-Creek program, Citywide Creek-to-Bay-Day cleanup, erosion control and creek bank stabilization workshops, and native plant propagation programs.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$131,480	$48,760	$82,720	0.25
1720	Comprehensive Clean-up	-	203,540	31,840	171,700	1.00
2990	Public Works Grants	-	15,410	-	15,410	0.00
TOTAL		**$0**	**$350,430**	**$80,600**	**$269,830**	**1.25**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1710	Recycling Program	$0	$132,770	$49,740	$83,030	0.25
1720	Comprehensive Clean-up	-	203,560	31,850	171,710	1.00
2990	Public Works Grants	-	14,540	-	14,540	0.00
TOTAL		**$0**	**$350,870**	**$81,590**	**$269,280**	**1.25**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: ADMINISTRATION (AD01)

Used for overhead budgetary purposes only

This program implements an agency-wide overhead charge against positions to recover costs for general administration and other functions.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	($26,360)	($26,360)	$0	0.00
1720	Comprehensive Clean-up	-	88,280	70,190	18,090	1.00
4100	Equipment	-	98,500	78,320	20,180	1.00
7760	Grant Clearing	-	(894,920)	3,169,110	(4,064,030)	25.43
TOTAL		**$0**	**($734,500)**	**$3,291,260**	**($4,025,760)**	**27.43**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	($10,700)	($10,700)	$0	0.00
1720	Comprehensive Clean-up	-	89,710	71,620	18,090	1.00
4100	Equipment	-	100,100	79,920	20,180	1.00
7760	Grant Clearing	-	(904,610)	3,233,340	(4,137,950)	25.43
TOTAL		**$0**	**($725,500)**	**$3,374,180**	**($4,099,680)**	**27.43**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY

MISSION STATEMENT

Produce sustainable development that embraces the three principles of environment, economy and equity to residents, workers, businesses and property owners through the implementation of projects, programs and the provision of services in order to improve the physical landscape and economic environment of the Oakland Community.

BUSINESS GOALS

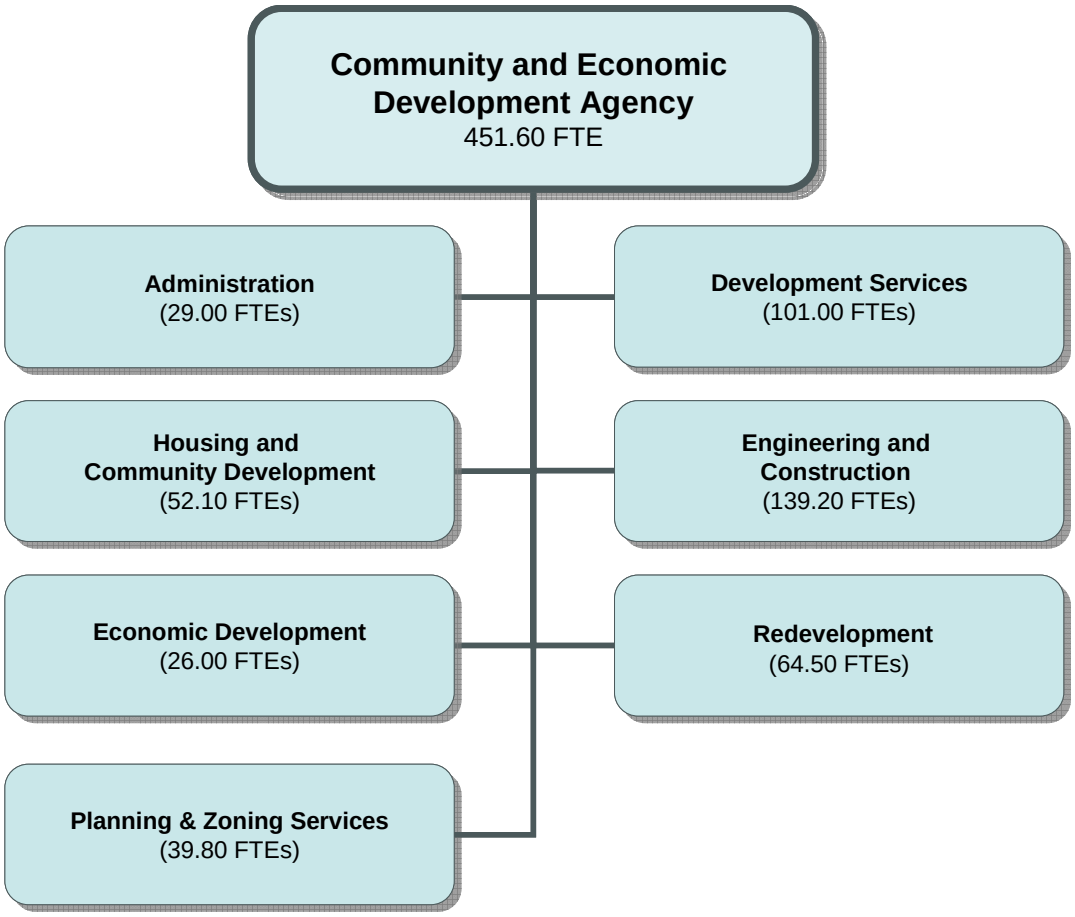
- Promote sustainable development that embraces the three principles of environment, economy and equity through green building practices, economic development strategies, education, community participation, smart growth, and recycling efforts.
- Build on the new residential housing successes by continuing to attract new residents, focusing efforts on retail and mixed use projects.
- Promote quality affordable housing citywide through rehabilitation, construction, homebuyer assistance, code enforcement, enhanced community services, and the completion of a citywide affordable housing strategy.
- Leverage redevelopment and development activities through coordination with other departments' programs and projects; facilitate redevelopment through strategic planning and public/private partnerships, while balancing competing demands for housing, industrial, and retail uses, including completing the revisions to the City's industrial lands policies.
- Enable Oakland residents to live and work in the City through the delivery of business services that create and retain quality jobs and through the delivery of workforce development programs that improve the skills and employability of youths and adults.
- Continue to increase overall effectiveness of code enforcement through establishing clear priorities, fostering better coordination with City departments, and promoting high property maintenance standards with community partners.
- Enhance existing revenue streams through economic development, better technology, information, and registration of vendors resulting in increased sales tax, property tax, collection of business licenses and building permit fees; supplement funds for capital projects and infrastructure through park and dedication fees, public service impact fees, and traffic impact fees on new development; leverage existing resources by seeking grants and enhancing volunteerism and sponsorship opportunities.
- Provide internal and external customer service that is responsive, timely, and accurate.
- Streamline processes to deliver results while including appropriate community involvement. Improve communication with residential and business communities to enhance knowledge of and access to services.
- Improve livability through clean, well-maintained and accessible streets, sidewalks, parks, facilities and trees; develop a strategic, well-planned and efficient capital improvement program to meet the current and future needs of our neighborhoods.

ORGANIZATION CHART BY PROGRAM

CEDA
451.60 FTE

- **Broadway/MacArthur/San Pablo** 2.50 FTE
- **Business Creation, Attraction, Retention, & Expansion Services** 17.00 FTE
- **CEDA Director's Office** 29.00 FTE
- **Central City East** 7.29 FTE
- **Coliseum** 9.70 FTE
- **Commercial Lending** 4.00 FTE
- **Community Development Block Grant** 6.05 FTE
- **Cultural Funding Program** 1.50 FTE
- **Development Permit & Code Enforcement Inspections** 67.00 FTE
- **Development Zoning Review/Zoning** 22.00 FTE
- **Downtown Redevelopment** 13.56 FTE
- **Engineering & Architectural Plan Approval** 34.00 FTE
- **Engineering Planning & Design** 56.50 FTE
- **Historic Preservation** 2.00 FTE
- **Home Ownership & Rehabilitation** 21.95 FTE
- **Housing Development** 16.10 FTE
- **Major Projects & Strategic Planning** 15.80 FTE
- **Marketing & Special Events** 8.00 FTE
- **Oak Knoll** 1.00 FTE
- **Oakland Army Base** 4.25 FTE
- **Project Delivery** 48.20 FTE
- **Public Art** 2.90 FTE
- **Real Estate** 10.00 FTE
- **Residential Rent Adjustment** 8.00 FTE
- **Transportation & Pedestrian Safety** 29.50 FTE
- **Watershed & Waterways** 5.00 FTE
- **West Oakland Redevelopment** 3.80 FTE
- **Workforce Development** 5.00 FTE

ORGANIZATION CHART BY DIVISION



PROGRAMS INCLUDED IN FY 2009-11

Broadway / MacArthur / San Pablo (SC05)

This program manages projects for the Oakland Redevelopment Agency's Broadway/MacArthur/San Pablo Redevelopment Project Area. This project area was adopted in July 2000 and consists of two district sub-areas. The Broadway/MacArthur sub-area incorporates Auto Row on Broadway and Telegraph Avenue between 27th and 42nd streets. The San Pablo sub-area incorporates the portion of San Pablo from 53rd to 67th streets. The purpose of this redevelopment area is to eliminate blight; encourage in-fill development; and support key catalyst projects, including the MacArthur Transit Village.

Business Creation, Attraction, Retention, & Expansion Services (B-CARES) (SC11)

Comprehensive business development programs to attract, retain and expand businesses in Oakland. Services include site location assistance, permitting assistance, marketing, financing and commercial lending services, technical assistance, merchant organizing and the development of business improvement districts. These services benefit consumers, employers, workforce, owners, investors, commercial brokers, property owners and developers in retail, industrial, international businesses development, green industries and downtown office business.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

CEDA Director's Office (IP49)
Provides agency oversight and support services for policy development; human resource planning; management and training; accounting; budget development; fiscal and grants management; information technology systems and support; agenda management and contract administration. Ensures that the Agency meets its obligations and complies with federal, state, and local laws including labor and public records laws, financial management, and auditing.

Central City East (SC18)
The goal of the Central City East (CCE) Redevelopment Plan is to revitalize the waterfront, commercial, and residential areas in the CCE Project Area by eliminating blight, improving the physical and economic environment, and addressing the affordable housing goals of the CCE Project Area. The CCE Redevelopment area was adopted on July 29, 2003. A five-year Implementation Plan was prepared in working with the CCE Project Area Committee (PAC), an advisory body to the Agency. The CCE Implementation Plan includes eight major commercial streetscape improvement projects, a Facade Improvement Program, a Tenant Improvement Program, an Opportunity Sites Program that targets the redevelopment of key parcels within transit commercial corridors, and a Homeownership Rehabilitation Program.

Coliseum (SC12)
The goal of this program is to catalyze development of underutilized properties through strategic investment in complementary transportation and infrastructure projects and through direct assistance with matching grant programs. Employing multiple approaches to abate physical and economic blight, the Agency has augmented leveraged private and public investment. By improving public facilities, increasing public safety and reducing blight, the Coliseum program encourages private development projects that create and sustain industrial, commercial, and residential communities.

Commercial Lending (SC04)
This program provides tools and resources for Oakland's business owners and entrepreneurs. These resources promote business attraction, retention and expansion leading to the creation of jobs and economic development primarily in Oakland's low and moderate income communities. Programs contribute to Oakland's economic revitalization by expanding the City's tax base by focusing lending activity in the City's economic development target industries; placing low-moderate income Oakland residents into sustainable jobs created by loan recipients; leveraging private investment through participation loans; and abating blight through financing commercial and mixed-used developments. This program awards professional services contracts to Oakland's small business community and administers several City funded loan programs, lending outreach, servicing of the City's loan portfolio and recruitment for job placement.

Community Development Block Grants (YS11)
This program is responsible for the management and implementation of the City of Oakland's Community Development Block Grant (CDBG) program. The City utilizes CDBG funds to rebuild and revitalize depressed areas and sustain neighborhoods with full access to life enhancing services. CDBG program provides funding for housing, economic development and a variety of neighborhood improvement/public service projects for low and moderate income residents in the seven Community Development areas. Distribution of CDBG funds undergo an extensive citizen participation process resulting in approximately 50 contracts with non-profit organizations and several city departments for the provision of services. The CDBG program staff provides technical assistance to the seven Community Development District Boards and monitors the contracts and programs funded with CDBG funds.

Cultural Funding (CE02)
This program supports Oakland-based art and cultural activities that reflect the diversity of the City for the citizens and visitors to Oakland.

Development Permit & Code Enforcement Inspections (PS31)
This program assures conformance with the California Building, Electrical, Plumbing Mechanical Codes, and the Oakland Municipal Code regulating the construction of residential and non-residential buildings and structures, public and private infrastructure, and earthwork; and land use conditions. In addition, enforces the California Housing Law and the Oakland Municipal Code regulating the maintenance of buildings used for

PROGRAMS INCLUDED IN FY 2009-11 (continued)

human occupancy and the surrounding property, remediation of geo-technical instabilities; land use activities on private property, and the vending of food and newspapers and the use of public telephones in the public right-of-way.

Development Zoning Review/Zoning (SC10)

Provides information on zoning regulations and reviews proposed development applications for approximately 20,000 people seeking information or application sign-offs at the Zoning Counter. Approximately 1,200 development applications are processed each year. Development applications have doubled over the past five years and fall into three main categories: 1) major cases, which are reviewed by the Planning Commission - 10%; 2) administrative cases decided by the Zoning Administrator after public notice and comments - 40%; and 3) residential design review cases decided by staff - 50%.

Downtown Redevelopment (SC13)

The Downtown Development Program manages the Oakland Redevelopment Agency's Central District Redevelopment Project Area. Activities focus on attracting private investment into economically depressed areas, eliminating physical and economic blight conditions by redeveloping abandoned, unsafe or underutilized properties throughout the downtown; encouraging rehabilitation of historic buildings; building housing for all income levels, encouraging excellent urban design; investing in strategic public infrastructure projects to support existing or to attract new commercial real estate projects (office, retail/restaurants, hotels and entertainment venues). Completing the 10K Housing Initiative to attract 10,000 new residents to downtown; expanding public parking to replace surface parking lost through other redevelopment activities; implementing streetscape and public infrastructure projects; and continuing the Façade and Tenant Improvement Program to provide funding assistance to upgrade and/or reoccupy vacant and underutilized buildings and retail spaces. The program includes implementation of the Broadway Retail Strategy, as well as the operation and maintenance of the Agency-owned Oakland Ice Center, Franklin 88 garage, UCOP garage and City Center Garage West.

Engineering & Architectural Plan Approval (PS30)

This program assists builders, property owners, architects, engineers, and realtors in understanding and processing appropriate construction permits related to buildings and infrastructure with applicable state health and safety codes, regional environmental regulations, and city development and land subdivision ordinances, and provides records cataloging, archive retrieval, and interpretation services.

Engineering, Planning & Design (IN05)

Facilitates programs, project management, engineering, and inspection services for City activities including the planning and design of capital improvements for sanitary sewers, storm drainage, major street improvements, pavement resurfacing, sidewalks, paths, stairways, and curb-ramps; provides inspection and enforcement of private work within City right-of-ways including utility, telecommunication, sidewalk and sewer construction; provides project management services on a wide variety of technical projects in support of the Public Works Agency, City Administrator, City Attorney, City Council, Parks and Recreation, Redevelopment Agency and others.

Historic Preservation (IN08)

Fosters the economic vitality and quality of life in Oakland by means of education, regulations, and incentives. Activities include maintaining a library/archive and citywide database on historic properties; providing information to residents, real estate agents, developers, staff and environmental consultants about historic properties; conducting design reviews involving historic properties; and providing staff support to the Landmarks Preservation Advisory Board, which designates and reviews landmark projects. Over the past year, the program land marked two buildings; performed four major environmental reviews; completed research on 500 properties in the West Oakland Redevelopment area; and responded to over 3,000 calls, walk-ins, and e-mail inquiries about building and design.

Home Ownership & Rehabilitation (NB32)

This program provides financial and technical assistance for the purchase of homes and minor-to-substantial rehabilitation to very-low, low and moderate income persons. Counsels and educates

PROGRAMS INCLUDED IN FY 2009-11 (continued)

owners and first-time homebuyers about refinancing, purchasing and maintaining homes to promote safe, healthy and accessible neighborhoods, to identify and thwart predatory lending practices, as well as, fraudulent home improvement contracting. It promotes collaboration with lenders, general contractors, code enforcement, citizens and other housing agencies to expand opportunities for all homebuyers and to provide rehabilitation construction management services which identify and correct health and safety hazards and code violations in owner-occupied homes. Priority is given to assisting seniors and disabled persons to maintain the independence and security of homeownership.

Housing Development (SC14)

This program helps implement the City and Redevelopment Agency affordable housing development programs. Staff works with for-profit and non-profit developers to revitalize neighborhoods and increase housing opportunities through new construction, substantial rehabilitation and preservation of rental and ownership housing for very low or low and moderate income households. Staff implements the City's annual Notice of Funding Availability (NOFA) process to make competitive funding awards for affordable housing projects; and monitors the City and Agency portfolio of over 75 projects to ensure proper management and maintenance and compliance with rent and income limits.

Major Projects & Strategic Planning (SC09)

This program manages large development projects (over 50 units or 50,000 square feet). Performs complex environmental reviews (environmental impact reports or EIRs) including EIRs for new development areas of the Redevelopment Agency and comments on EIRs for other public agencies' projects. It works closely with applicants to expedite projects to the maximum extent feasible while ensuring good quality development, sensitivity to community issues, and legal defensibility. Completes 10 to 125 new projects each year (pre-application review and full project review), with a full caseload of active projects in various stages of review. Some of the most notable major projects include the Jack London Square, Leona Quarry, Wood Street, Uptown, Oak Knoll, MacArthur BART, and the Mandela Grand Mixed Use Project.

Marketing & Special Events (SC02)

This program is designed to position Oakland as a desirable place to live, work, visit, celebrate and do business. It supports economic development, redevelopment, commercial revitalization and cultural enrichment through the production of vital tools aimed at attracting business, development and investment; creates and conveys a clear, coordinated message about Oakland when communicating to the public, target audiences, and the media; oversees all of the City's multimedia communications, including citywide and economic development marketing, special events and walking tours, graphics, the Oakland film office, and tourism/visitor marketing through administration of the Oakland Convention & Visitors Bureau contract; produces the City's flagship annual Art & Soul Festival.

Oak Knoll (SC25)

This program manages projects for the Oak Knoll Redevelopment Project Area with boundaries selected to include all of the federal lands subject to closure as part of the former Naval Medical Center Oakland, consisting of 183 acres, of which approximately 135 acres are developable. The Redevelopment Agency was conveyed 5.45 acres from the Department of the Navy, on which are 18 abandoned duplex family housing units. In March, 2006, SunCal Oak Knoll, LLC purchased 167 acres of the site from the Department of the Navy for $100,500,000. SunCal's master plan included 960 units of housing, including affordable and clustered apartments, single family units, and estate homes. The project also was to include up to 82,000 square feet of commercial retail. In October 2008, SunCal Oak Knoll, LLC filed for bankruptcy shortly following the collapse of the financial market and Lehman Brothers. Most of the more than 100 buildings on the site have been abated, but remain in place and blighted.

Oakland Army Base (SC07)

This program manages the development of the 165-acre Oakland Army Base Project Area, which is a sub-district of the Oakland Army Base Redevelopment Area. The Redevelopment Agency owns the Project Area and identifies it as the "Gateway Development Area" of the former Oakland Army Base. The program manages the site and conducts all site planning, environmental

PROGRAMS INCLUDED IN FY 2009-11 (continued)

remediation, and engineering and construction of new infrastructure and public improvements; ensures compliance with all governmental obligations associated with a former military base; and negotiates and manages development agreements. It also coordinates the development of the Wood Street Zoning District, another sub-district of the Oakland Army Base Redevelopment Area, including commercial, industrial, and residential development projects.

Project Delivery (IN06)

Manages and implements capital improvement projects in a professional, comprehensive, efficient, and cost effective manner. These projects serve the community and City employees in the forms of new facilities, expanded facilities, increased comfort, safety, and modernization of facilities, improved access for the disabled, improved storm and sewer services and long-term maintenance, street beautification, and improved traffic and pedestrian safety.

Public Art (CE01)

This program provides oversight for the commissioning of temporary and permanent works of art throughout Oakland; maintains City's art collection and disseminates public information on all projects; consults for the development of community-generated art projects; reviews proposed gifts of art to the City.

Real Estate (PS32)

This program provides acquisition, disposal, property management, commercial/residential relocation, and leasing for all City of Oakland and Redevelopment Agency property. It provides real estate consultation services; conducts real estate appraisals; and acquires, manages, and disposes of City and Redevelopment Agency property. In addition, this program negotiates and monitors lease agreements with renters of City / Agency-owned property, leases property on behalf of the City/Agency, facilitates the assemblage of parcels for City / Agency projects, and advises the City Council and Redevelopment Agency of real estate aspects of major development projects.

Residential Rent Adjustment (SC15)

This program helps maintain decent, safe, affordable, and sanitary residential rental housing in the City of Oakland by limiting rent increases, monitoring removal of rental units from the market, and limiting evictions. Administers the Rent Adjustment Ordinance, the Just Cause for Eviction Ordinance and the Ellis Act Tenant Protection Ordinance. Additional responsibilities include processing appeals of Housing Code citations and appeals of denials of relocation benefits for tenants of buildings vacated by the Code Compliance section of the Building Services Department.

Sanitary & Storm Sewer Management and Maintenance (IN03)

Facilitates the inspection, cleaning, and repair of sanitary and storm sewer structures such as inlets, manholes, pipes, culverts, V-ditches, pump stations, and open channels. Investigation and assistance is also provided in solving problems with private sewer laterals.

Streets and Sidewalks Management & Maintenance (IN04)

Facilitates safe vehicular and pedestrian passage throughout the City. The program's two major components are streets and sidewalks. Street activities concentrate on providing safe and comfortable road surface conditions through resurfacing, asphalt overlaying, pavement reinforcement, and base repair. Other street activities include speed bump installation, crack and joint sealing, and repair of pot holes, guard rails, fencings, cross culverts, and paths and stairways. Sidewalk activity concentrates on repairing damaged sidewalks, curbs, gutters, and tree removal; and inspecting newly constructed sidewalks, assessing damaged sidewalks and providing support for claims investigations.

Transportation & Pedestrian Safety (NB33)

Enhances pedestrian, bicycle and vehicular safety on City streets and around schools, parks and senior centers. Activities include designing, installing, and maintaining traffic signs, signals, audible pedestrian signal heads, pavement markings, residential blue zones, speed bumps, circles, barriers and other traffic calming devices. This program manages City-owned parking facilities assuring that clean, safe and affordable parking is available Citywide. This program also promotes alternative modes of transportation such as walking and bicycling.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

Watershed & Waterways (NB34)

This program provides a watershed-based planning and management approach for water quality improvements, habitat preservation, restoration, storm water treatment, storm water drainage planning and water resource protection for the City's 50 miles of open creeks and Lake Merritt. The program enforces storm water regulations, implements capital projects including creek restoration projects, estuary and habitat improvement projects, water quality projects and storm drainage projects. Staff obtains and manages grant funding to supplement capital funding for creek preservation and restoration projects; and provides watershed related training and technical assistance for development projects and review of development permits. This program implements citywide activities and programs to meet State and Federal water quality regulations, improve water quality, habitat and neighborhood beauty, and improve storm water drainage.

West Oakland Redevelopment (SC06)

This program manages projects for the West Oakland district including the West Oakland, Oak Center and Acorn Project Areas; provides funding that aids the City's efforts to stimulate commercial revitalization and local economic development; increase housing resources; funds public infrastructure investments; removes physical and economic blight throughout the district; allows the Redevelopment Agency to initiate various long-desired community revitalization activities in the West Oakland district.

Workforce Development (SC03)

This program manages Workforce Investment Act funds, staffs the Oakland Workforce Investment Board, supports business development through the administration of Enterprise Zone program and other business services initiatives, monitors city-funded job training programs including those funded under Measure Y, develop city-wide job training initiatives and coordinates the Mayor's Summer Jobs Program.

SIGNIFICANT CHANGES IN BUDGET AND PERFORMANCE

General Purpose Fund (GPF)	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	3.50	$0.45	$0.46
Transfer 0.18 FTE Real Estate agent to ORA Fund; reduce various operations and maintenance accounts.	(0.18)	($0.16)	($0.16)

All Other Funds	FTE	FY 2009-10 Changes (in millions)	FY 2010-11 Changes (in millions)
Development Services Fund (2415)			
Eliminate positions and O&M in recognition of reduced revenue due to a downturn in private construction activity.	(21.22)	($8.46)	($8.23)
Multipurpose Reserve Fund (1750)			
Expenditure reductions and position transfers to Overhead Clearing Fund (7760) corresponding to revenue loss due to sale of parking garages. Also, contract and other expenditures moved to Parking Division due to re-organization	(5.50)	($4.26)	($4.18)
State Gas Tax Fund (2230)			
Eliminate 2.00 FTEs: 1.00 FTE Tree Trimmer and 1.00 FTE Construction Inspector	(2.00)	($0.20)	($0.21)
Measure DD Fund (5320)			
Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	0.50	$0.53	$0.54
Municipal Capital Improvement - Public Art (5505)	1.75	$0.50	$0.52
Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency			
CEDA Administration Clearing Fund (7760)			
Delete 1.00 FTE Administrative Analyst, 1.00 FTE Administrative Services Manager I; reduce operations and maintenance line items (FY 2009-10 only)	(2.00)	($0.38)	($0.30)
Add 3.50 FTEs as transfers from Multipurpose Reserve Fund	3.50	$0.48	$0.49
Oakland Redevelopment Projects Fund (7780)			
Add 1.00 FTE Urban Economic Analyst II to staff new Business Assistance Center and transfer 0.18 FTE from General Purpose Fund.	1.18	$0.12	$0.12
Transfer of Marketing, Cultural Funding, and Public Art to the Community and Economic Development Agency	6.65	$1.19	$1.22

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Purpose Fund	$2,428,077	$2,322,692	3,905,150	3,081,940	2,508,360	2,508,360
1600	Underground District Revolving Fund	(7,101)	-	-	-	-	-
1710	Recycling Program	215,527	250,974	246,000	246,000	248,480	248,480
1720	Comp. Cleanup	22,351	78,000	87,000	87,000	89,200	89,200
1750	Multipurpose Reserve	5,282,576	6,603,257	2,337,220	2,337,220	2,420,150	2,420,150
1760	Telecommunications Land Use	(30,170)	-	-	-	-	-
1770	Telecommunications Land Use	255,874	358,346	334,160	334,160	334,130	334,130
2061	FEMA: Winter Storms	50,860	-	-	-	-	-
2062	FEMA: Spring Storms	(14,684)	-	-	-	-	-
2104	Department of Commerce	115,569	28,514	16,770	16,770	16,770	16,770
2105	HUD-EDI Grants	537,343	253,833	(340)	(340)	(350)	(350)
2107	HUD-108	1,344,075	1,824,689	4,563,700	4,563,700	2,184,500	2,184,500
2108	HUD-CDBG	8,775,428	8,943,168	8,453,330	8,453,330	8,447,090	8,447,090
2109	HUD-Home	3,944,234	4,305,215	4,773,530	4,773,530	4,773,510	4,773,510
2114	Department of Labor	(8,025)	-	-	-	-	-
2116	Dept. of Transportation	(2,624,946)	-	-	-	-	-
2125	EPA	2,568	-	-	-	-	-
2128	Dept of Health & Human Services	24,015	51,013	-	-	-	-
2134	Cal. Parks & Recreation	57,650	-	-	-	-	-
2136	Cal. Water Resources Board	69,926	-	-	-	-	-
2140	Cal. Dept. of Transport.	(1,613,319)	-	-	-	-	-
2141	Traffic Congestion Relief	178,273	-	-	-	-	-
2144	Cal. Housing and Community Development	78,652	-	-	-	-	-
2146	Cal. State Emergency Services	64,756	-	-	-	-	-
2148	Cal. Library Services	(48,438)	-	-	-	-	-
2152	Cal. Board of Corrections	(358)	-	-	-	-	-
2159	State of California Other	68,529	-	-	-	-	-
2160	County of Alameda: Grants	11,246	-	-	-	-	-
2162	Metro Transportation Com: TDA	77,819	-	-	-	-	-
2163	Metro Transportation Com: Program Grant	111,689	-	-	-	-	-
2164	Congestion Mitigation & Air Quality (CMAQ)	1,665	-	-	-	-	-
2166	Bay Area Air Quality Management District	14,536	-	-	-	-	-
2185	Oak. Redevelop. Agency Grant	5,624,306	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
2190	Private Grants	1,780	-	-	-	-	-
2195	Workforce Investment Act	5,827,860	5,602,921	5,344,290	5,344,290	5,356,440	5,356,440
2196	Workforce Housing Incentive Grant Program	527,494	-	-	-	-	-
2210	Measure B: Fund	4,628,042	-	-	-	-	-
2211	Measure B	4,698,068	2,804,689	1,692,600	1,692,600	1,630,550	1,630,550
2212	Measure B-Bike & Ped	473,034	10,000	10,320	10,320	10,320	10,320
2214	ACTIA Reimbursable Grants	190,309	-	-	-	-	-
2230	State Gas Tax	264,285	859,793	827,920	827,920	839,460	839,460

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
2310	Lighting/Landscape	189,429	(4,570)	-	-	-	-
2415	Development Svcs.	32,603,552	34,252,878	25,798,850	25,798,850	25,778,360	25,778,360
2416	Traffic Safety Fund	251,027	632,275	508,530	508,530	516,770	516,770
2826	Mortgage Revenue	142,706	50,000	-	-	-	-
2990	Public Works Grants	207,931	160,000	210,000	210,000	210,000	210,000
2992	Parks & Rec Grants	(807)	-	-	-	-	-
2993	Library Grants	969	-	-	-	-	-
2999	Miscellaneous Grants	347,435	-	-	-	-	-
3100	Sewer Service Fund	1,489,892	8,128,695	8,897,800	8,897,800	9,042,460	9,042,460
3200	Golf Course	28,540	5,848	8,200	8,200	8,450	8,450
4100	Equipment	90	-	-	-	-	-
4200	Radio / Telecommunications	92,795	92,795	147,000	147,000	151,410	151,410
4400	City Facilities	(2,373)	-	-	-	-	-
4450	City Facilities Energy Conservation Projects	75	-	-	-	-	-
5008	Emergency Response: GOB Series 1992	82,602	-	-	-	-	-
5010	Measure I: GOB Series 1997	11,402	-	-	-	-	-
5014	Measure K: Series 2000D	41,874	-	-	-	-	-
5130	Rockridge: Library Assessment District	3,621	-	-	-	-	-
5200	JPFA Capital Projects: Series 2005	8,762	-	-	-	-	-
5310	Measure G: 2002A Zoo, Museum, Chabot	(28,190)	-	-	-	-	-
5320	Measure DD	2,219,493	(43,257)	(62,370)	(62,370)	(609,540)	(609,540)
5500	Municipal Capital Improvement	48,953	-	-	-	-	-
5505	Municipal CIP: Public Art	-	-	251,290	251,290	257,680	257,680
5510	Capital Reserves	122,589	(90,593)	-	-	-	-
5550	Municipal Capital Improvement: Revenue Bonds	17,454	-	-	-	-	-
5999	Miscellaneous Capital Projects	366	-	-	-	-	-
7530	Mayor's International Committee	36	-	-	-	-	-
7540	Oakland Public Library Trust	36,953	-	-	-	-	-
7700	Earthquake Relief Efforts	17	-	-	-	-	-
7760	Grant Clearing	(702,016)	(688,723)	(785,430)	(785,430)	(176,830)	(176,830)
7780	Oakland Redevelopment Agency	13,877,872	19,850,624	15,923,260	15,923,260	16,175,850	16,175,850
TOTAL		**$92,714,426**	**$99,143,077**	**$85,988,780**	**$85,165,570**	**$82,713,220**	**$82,713,220**
Authorized FTE		**457.72**	**464.62**	**451.60**	**451.60**	**451.60**	**451.60**
General Purpose Fund Expenditures as Percentage of Department's Total, all Funds Expenditures		3%	2%	5%	4%	3%	3%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures		0%	0%	1%	1%	1%	1%

AUTHORIZED POSITIONS BY CLASSIFICATION

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Account Clerk I	-	1.00	1.50	1.50	1.50	1.50
Account Clerk II	3.00	3.00	3.00	3.00	3.00	3.00
Account Clerk III	4.00	4.00	5.00	5.00	5.00	5.00
Accountant I	2.00	2.00	1.00	1.00	1.00	1.00
Accountant II	3.00	3.00	3.00	3.00	3.00	3.00
Accountant III	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Analyst I	2.00	3.00	2.00	2.00	2.00	2.00
Administrative Analyst II	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Assistant I	15.00	14.00	14.00	14.00	14.00	14.00
Administrative Assistant II	10.00	11.00	11.00	11.00	11.00	11.00
Administrative Services Manager I	3.00	3.00	1.00	1.00	1.00	1.00
Administrative Services Manager II	2.00	2.00	3.00	3.00	3.00	3.00
Agency Director, Econ & Comm Dev	-	1.00	-	-	-	-
Architectural Assistant (Office)	1.00	1.00	1.00	1.00	1.00	1.00
Architectural Associate (Field)	2.00	2.00	2.00	2.00	2.00	2.00
Assistant Director	1.00	1.00	1.00	1.00	1.00	1.00
Budget & Grants Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Capital Improvement Project Coordinator	9.00	9.00	9.00	9.00	9.00	9.00
Chief of Party	3.00	2.00	2.00	2.00	2.00	2.00
City Council PSE 14, PPT	0.50	0.50	-	-	-	-
City Land Surveyor	1.00	1.00	1.00	1.00	1.00	1.00
Community Dev Prgm Coordinator	4.00	4.00	4.00	4.00	4.00	4.00
Community Housing Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Construction Inspector (Field)	17.00	17.00	16.00	16.00	16.00	16.00
Construction Inspector, Senior (Field)	13.00	13.00	13.00	13.00	13.00	13.00
Construction Inspector, Supervisor (Field)	2.00	3.00	3.00	3.00	3.00	3.00
Construction Inspector, Senior (Office)	3.00	3.00	3.00	3.00	3.00	3.00
Construction Inspector, Supervisor II	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director, Comm & Econ Dev	-	2.00	2.00	2.00	2.00	2.00
Deputy Director, Housing	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director, Prg Planning & Dev	1.00	-	-	-	-	-
Deputy Director/City Planner	1.00	1.00	1.00	1.00	1.00	1.00
Development / Redevelopment Program Manager	7.00	8.00	8.00	8.00	8.00	8.00
Director of Building	1.00	1.00	1.00	1.00	1.00	1.00
Director of Development / Redevelopment	1.00	-	1.00	1.00	1.00	1.00
Drafting Technician, Int (Office)	3.00	3.00	2.00	2.00	2.00	2.00
Drafting/Design Technician, Senior	3.00	3.00	3.00	3.00	3.00	3.00
Employment Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Engineer, Assistant II (Field)	3.00	4.00	4.00	4.00	4.00	4.00
Engineer, Assistant II (Office)	23.00	20.00	20.00	20.00	20.00	20.00

AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Engineer, Civil (Field)	4.00	3.00	3.00	3.00	3.00	3.00
Engineer, Civil (Office)	16.00	18.00	17.00	17.00	17.00	17.00
Engineer, Civil Principal	5.00	4.00	4.00	4.00	4.00	4.00
Engineer, Civil Supv (Field)	1.00	1.00	1.00	1.00	1.00	1.00
Engineer, Civil Supv (Office)	7.00	8.00	7.00	7.00	7.00	7.00
Engineer, Transportation	6.00	7.00	7.00	7.00	7.00	7.00
Engineer, Transportation Assistant	4.00	4.00	4.00	4.00	4.00	4.00
Engineer, Transportation Supv	2.00	2.00	2.00	2.00	2.00	2.00
Engineering Intern, PT	4.92	4.62	3.20	3.20	3.20	3.20
Engineering Technician II (Office)	5.00	5.00	5.00	5.00	5.00	5.00
Environmental Program Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Exec Assistant to Agency Director	2.00	2.00	2.00	2.00	2.00	2.00
Film Coordinator	-	-	1.00	1.00	1.00	1.00
Financial Analyst, Principal	1.00	1.00	1.00	1.00	1.00	1.00
Graphic Design Specialist	-	-	1.00	1.00	1.00	1.00
Hearing Officer	2.00	2.00	2.00	2.00	2.00	2.00
Home Management Counselor III	1.00	1.00	2.00	2.00	2.00	2.00
Housing Development Coordinator III	5.00	5.00	5.00	5.00	5.00	5.00
Housing Development Coordinator IV	3.00	3.00	3.00	3.00	3.00	3.00
Loan Servicing Administrator	2.00	2.00	2.00	2.00	2.00	2.00
Loan Servicing Specialist	3.00	3.00	3.00	3.00	3.00	3.00
Management Assistant	6.00	7.00	7.00	7.00	7.00	7.00
Management Intern	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Agency Administrative	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Capital Improvement Projects	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Inspection Services	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Neighborhood Development	-	1.00	-	-	-	-
Manager, Real Estate Services	1.00	1.00	1.00	1.00	1.00	1.00
Manager, Zoning	1.00	1.00	1.00	1.00	1.00	1.00
Monitoring & Evaluation Supervisor	1	1.00	1.00	1.00	1.00	1.00
Mortgage Advisor	2.00	2.00	2.00	2.00	2.00	2.00
Mortgage Loan Supervisor	1.00	1.00	-	-	-	-
Office Assistant I, PT	0.50	0.50	0.50	0.50	0.50	0.50
Office Assistant II	9.00	9.00	8.00	8.00	8.00	8.00
Office Manager	1.00	1.00	1.00	1.00	1.00	1.00
Pavement Management Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Personnel Clerk II	1.00	-	-	-	-	-
Payroll Personnel Clerk III	2.00	3.00	3.00	3.00	3.00	3.00
Permit Technician II	2.00	2.00	2.00	2.00	2.00	2.00
Planner I	4.00	4.00	4.00	4.00	4.00	4.00
Planner II	11.00	10.00	10.00	10.00	10.00	10.00
Planner II, Design Review	1.00	1.00	1.00	1.00	1.00	1.00
Planner III	12.00	12.00	9.00	9.00	9.00	9.00
Planner III, Historic Preservation	1.00	1.00	1.00	1.00	1.00	1.00

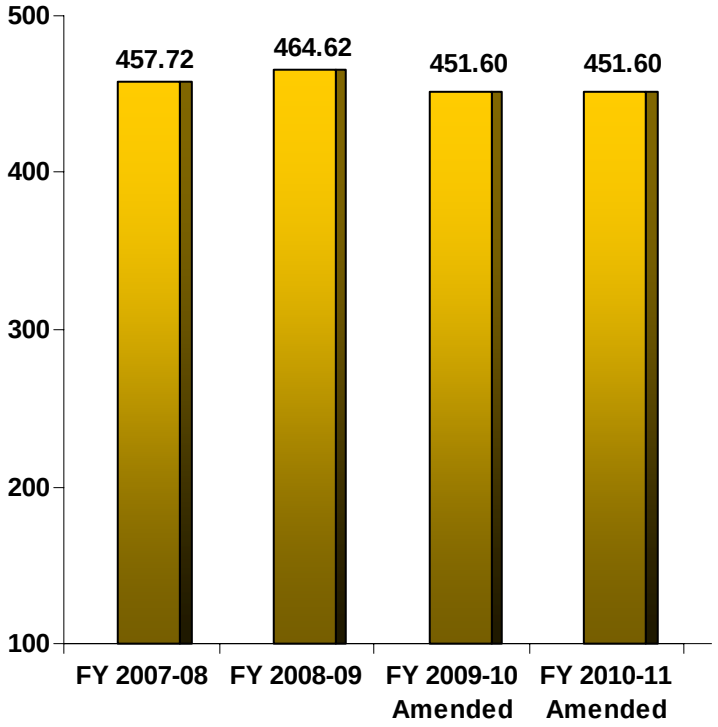
AUTHORIZED POSITIONS BY CLASSIFICATION (continued)

Position Title	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Planner III, Historical Preservation, PPT	0.50	-	-	-	-	-
Planner IV	6.00	5.00	5.00	5.00	5.00	5.00
Planner IV, PPT	1.00	1.00	1.00	1.00	1.00	1.00
Planner IV, Design Review	1.00	1.00	1.00	1.00	1.00	1.00
Planner V	1.00	1.00	-	-	-	-
Planning Intern, PT	2.00	2.00	2.00	2.00	2.00	2.00
Principal Inspection Supv	4.00	4.00	4.00	4.00	4.00	4.00
Process Coordinator II	4.00	4.00	3.00	3.00	3.00	3.00
Process Coordinator III	2.00	1.00	1.00	1.00	1.00	1.00
Program Analyst I	2.00	2.00	3.00	3.00	3.00	3.00
Program Analyst I, PPT	-	-	0.40	0.40	0.40	0.40
Program Analyst II	6.00	5.00	6.50	6.50	6.50	6.50
Program Analyst II, PPT	-	-	1.00	1.00	1.00	1.00
Program Analyst III	6.00	7.00	9.00	9.00	9.00	9.00
Project Manager	4.00	4.00	3.00	3.00	3.00	3.00
Project Manager II	1.00	1.00	3.00	3.00	3.00	3.00
Project Manager III	-	1.00	1.00	1.00	1.00	1.00
Public Information Officer II	-	-	1.00	1.00	1.00	1.00
Public Service Representative, PPT	-	1.00	0.50	0.50	0.50	0.50
Public Service Representative	13.00	12.00	11.00	11.00	11.00	11.00
Real Estate Agent	5.00	5.00	5.00	5.00	5.00	5.00
Real Estate Agent, Supervising	1.00	1.00	1.00	1.00	1.00	1.00
Rehabilitation Advisor III	4.00	4.00	4.00	4.00	4.00	4.00
Rehabilitation Paint Technician	1.00	1.00	1.00	1.00	1.00	1.00
Special Events Coordinator	-	-	2.00	2.00	2.00	2.00
Specialty Combination Insp. Senior	6.00	6.00	4.00	4.00	4.00	4.00
Specialty Combination Inspector	48.00	46.00	40.00	40.00	40.00	40.00
Storekeeper II	1.00	1.00	1.00	1.00	1.00	1.00
Student Trainee, PT	6.50	6.50	5.50	5.50	5.50	5.50
Support Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Surveying Technician, Sr (Field)	3.00	3.00	3.00	3.00	3.00	3.00
Traffic Engineering Tech, Senior	1.00	1.00	1.00	1.00	1.00	1.00
Transportation Planner, Senior	2.00	2.00	2.00	2.00	2.00	2.00
Tree Trimmer	1.00	1.00	-	-	-	-
Urban Economic Analyst I	2.00	6.00	4.00	4.00	4.00	4.00
Urban Economic Analyst II	4.00	4.00	5.00	5.00	5.00	5.00
Urban Economic Analyst II, PPT	0.80	-	-	-	-	-
Urban Economic Analyst III	10.00	11.00	12.00	12.00	12.00	12.00
Urban Economic Analyst III (PPT)	1.00	1.50	0.50	0.50	0.50	0.50
Urban Economic Analyst IV, Projects	8.00	9.00	10.00	10.00	10.00	10.00
Urban Economic Coordinator	6.00	6.00	7.00	7.00	7.00	7.00
Watershed Program Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	**457.72**	**464.62**	**451.60**	**451.60**	**451.60**	**451.60**

AUTHORIZED POSITIONS BY PROGRAM

Program	FY 07-08 Authorized FTE	FY 08-09 October Budget Revise FTE	FY 09-10 Adopted Budget FTE	FY 09-10 Amended Budget FTE	FY 10-11 Adopted Budget FTE	FY 10-11 Amended Budget FTE
Broadway/MacArthur/San Pablo	2.15	2.45	2.50	2.50	2.50	2.50
Business Creation, Attraction, Retention, & Expansion Services	14.50	18.50	17.00	17.00	17.00	17.00
CEDA Director's Office	27.33	29.33	29.00	29.00	29.00	29.00
Central City East	3.89	6.79	7.29	7.29	7.29	7.29
Coliseum	8.30	8.70	9.70	9.70	9.70	9.70
Commercial Lending	2.34	3.34	4.00	4.00	4.00	4.00
Community Development Block	6.38	6.38	6.05	6.05	6.05	6.05
Cultural Funding	-	-	1.50	1.50	1.50	1.50
Development Permit and Code Enforcement Inspections	81.50	79.50	67.00	67.00	67.00	67.00
Engineering & Architectural Plan Approval	40.42	38.42	34.00	34.00	34.00	34.00
Development Review/Zoning	27.00	26.00	22.00	22.00	22.00	22.00
Downtown Development	13.41	13.56	13.56	13.56	13.56	13.56
Engineering Planning and Design	50.50	51.30	56.50	56.50	56.50	56.50
Historic Preservation	2.00	2.00	2.00	2.00	2.00	2.00
Home Ownership and Rehabilitation	21.95	20.95	21.95	21.95	21.95	21.95
Housing Development	16.25	16.25	16.10	16.10	16.10	16.10
Major Projects and Strategic Planning	20.50	17.00	15.80	15.80	15.80	15.80
Marketing & Special Events	-	-	8.00	8.00	8.00	8.00
Oakland Army Base	2.65	4.50	4.25	4.25	4.25	4.25
Oak Knoll	-	-	1.00	1.00	1.00	1.00
Pedestrian Safety	-	-	-	-	-	-
Project Delivery	49.50	49.20	48.20	48.20	48.20	48.20
Project Implementation	1.00	1.00	-	-	-	-
Public Art Program	-	-	2.90	2.90	2.90	2.90
Real Estate	9.00	10.00	10.00	10.00	10.00	10.00
Residential Rent Adjustment	7.00	8.00	8.00	8.00	8.00	8.00
Sanitary and Storm Sewer Management and Maintenance	1.00	1.00	-	-	-	-
Streets and Sidewalks Management and Maintenance	7.00	7.00	-	-	-	-
Transportation and Pedestrian Safety	29.50	29.70	29.50	29.50	29.50	29.50
Watershed and Waterways	5.00	5.00	5.00	5.00	5.00	5.00
West Oakland Redevelopment	2.65	3.75	3.80	3.80	3.80	3.80
Workforce Development	5.00	5.00	5.00	5.00	5.00	5.00
TOTAL	**457.72**	**464.62**	**451.60**	**451.60**	**451.60**	**451.60**

PERSONNEL SUMMARY



HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Business Creation, Attraction, Retention, & Expansion Services	$32,456	$0	$0	$0	$0	$0
CEDA Director's Office	1,219,020	2,500,000	1,558,770	1,558,770	1,558,770	1,558,770
Coliseum	502,494	-	-	-	-	-
Commercial Lending	7,241,080	2,177,514	4,580,700	4,580,700	2,201,500	2,201,500
Community Development Block Grant (CDBG)	9,409,115	8,326,488	8,416,480	8,416,480	8,416,480	8,416,480
Development Permit and Code	14,428,838	15,418,272	11,291,580	11,291,580	10,604,840	10,604,840
Engineering & Architectural Plan Approval	13,549,126	15,515,515	11,684,580	11,684,580	10,997,840	10,997,840
Development Review/Zoning	2,626,598	3,840,436	3,250,250	3,250,250	3,486,490	3,486,490
Downtown Development	8,750	-	-	-	-	-
Electrical and Energy Efficiency	-	15,000	-	-	-	-
Engineering Plan and Design	10,521,958	2,169,054	7,976,000	7,976,000	2,008,000	2,008,000
Historic Perservation	-	5,000	-	-	-	-
Home Ownership and Rehabilitation	4,669,449	3,424,901	3,170,480	3,170,480	3,170,480	3,170,480
Housing Development	5,930,521	4,430,314	4,774,830	4,774,830	4,774,830	4,774,830
Marketing & Special Events	-	-	16,340	16,340	16,830	16,830
Project Delivery	2,315,368	98,000	19,331,460	19,331,460	129,200	129,200
Project Implementation	-	1,000,000	-	-	-	-
Public Art Program	-	-	265,370	253,370	269,680	257,680
Real Estate	5,352,234	900,663	977,330	977,330	993,820	993,820
Residential Rent Adjustment	2,178,564	1,957,000	1,890,990	1,890,990	1,890,990	1,890,990
Sanitary & Storm Sewer Mgmt & Maint	-	32,691,064	34,825,830	34,825,830	35,331,240	35,331,240
Streets & Sidewalks Mgmt & Maint	7,628,809	8,070,680	7,026,450	7,026,450	7,026,450	7,026,450
Transportation and Pedestrian Safety	(803,758)	13,954,939	16,987,800	16,987,800	22,052,420	22,052,420
Watershed and Waterways	-	160,000	210,000	210,000	210,000	210,000
Workforce Development	6,062,351	5,867,147	5,704,830	5,704,830	5,722,220	5,722,220
TOTAL	**$92,872,973**	**$122,521,987**	**$143,940,070**	**$143,928,070**	**$120,862,080**	**$120,850,080**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Broadway/MacArthur/San Pablo	$435,916	$306,821	$439,650	$439,650	$445,700	$445,700
Business Creation, Attraction, Retention, & Expansion Services	4,976,020	3,363,401	2,865,150	2,865,150	2,892,210	2,892,210
CEDA Director's Office	2,149,432	3,665,828	(1,234,750)	(1,653,880)	(1,432,180)	(1,432,180)

HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM (continued)

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
Central City East	864,738	6,450,655	1,284,540	1,284,540	1,301,870	1,301,870
Coliseum	1,636,926	1,386,806	1,678,420	1,678,420	1,701,190	1,701,190
Commercial Lending	2,467,753	2,563,241	5,068,130	5,068,130	2,692,250	2,692,250
Community Development Block Grant (CDBG)	3,997,902	3,725,269	3,585,510	3,585,510	3,600,970	3,600,970
Cultural Funding	-	-	202,500	202,500	205,900	205,900
Design, Engineering & Construction Administration	492,893	(698,898)	-	-	-	-
Development Permit and Code Enforcement Inspections	12,719,754	13,842,649	11,873,050	11,873,050	12,031,160	12,031,160
Development Review/Zoning	4,759,471	4,464,861	3,199,190	3,199,190	3,244,730	3,244,730
Downtown Development	2,320,123	1,965,383	2,295,960	2,295,960	2,332,010	2,332,010
Engineering & Architectural Plan Approval	7,636,295	7,816,038	6,446,460	6,446,460	6,529,710	6,529,710
Engineering Planning and Design	4,027,850	3,912,048	4,718,430	4,718,430	4,354,840	4,354,840
General Plan, Zoning Update	3,578,006	3,225,073	3,398,360	2,994,280	3,042,100	3,042,100
Historic Preservation	255,587	213,996	201,590	201,590	204,070	204,070
Home Ownership and Rehabilitation	8,807,934	7,080,846	7,033,850	7,033,850	7,034,060	7,034,060
Housing Development	5,942,471	7,903,466	7,605,170	7,605,170	7,636,530	7,636,530
Marketing & Special Events	-	-	1,409,740	1,409,740	1,438,550	1,438,550
Neighbor Cml Rev	303,737	-	-	-	-	-
Oak Knoll	-	-	236,860	236,860	240,550	240,550
Oakland Army Base	536,801	796,691	710,790	710,790	722,050	722,050
Pedestrian Safety	-	9,624	-	-	-	-
Project Delivery	6,916,921	2,808,821	6,308,450	6,308,450	5,847,740	5,847,740
Project Implementation*	32,793	1,142,579	-	-	-	-
Public Art	-	-	372,650	372,650	382,790	382,790
Real Estate	2,864,447	2,765,981	2,669,680	2,669,680	2,705,960	2,705,960
Residential Rent Adjustment	1,179,857	1,342,699	1,524,070	1,524,070	1,326,660	1,326,660
Sanitary & Storm Sewer Mgmt & Maint	3,171,494	3,048,826	60,350	60,350	60,350	60,350
Streets & Sidewalks Mgmt & Maint	1,287,091	1,223,619	280,300	280,300	285,780	285,780
Transportation and Pedestrian Safety	2,332,467	7,950,737	4,981,550	4,981,550	5,094,030	5,094,030
Trees	-	-	190	190	190	190
Watershed and Waterways	662,604	610,683	677,060	677,060	687,060	687,060
West Oakland Redevelopment	339,573	489,738	611,340	611,340	619,200	619,200
Workforce Development	6,017,568	5,765,594	5,484,540	5,484,540	5,485,190	5,485,190
TOTAL	**$92,714,426**	**$99,143,077**	**$85,988,780**	**$85,165,570**	**$82,713,220**	**$82,713,220**

**Project Implementation is being given a different accounting treatment that has changed its revenues to expenditure offsets.*

PROGRAM DETAIL: BROADWAY / MACARTHUR / SAN PABLO (SC05)

This program manages projects for the Oakland Redevelopment Agency's Broadway/MacArthur/San Pablo Redevelopment Project Area. This project area was adopted in July 2000 and consists of two district sub-areas. The Broadway/MacArthur sub-area incorporates Auto Row on Broadway and Telegraph Avenue between 27th and 42nd streets. The San Pablo sub-area incorporates the portion of San Pablo from 53rd to 67th streets. The purpose of this redevelopment area is to eliminate blight; encourage in-fill development; and support key catalyst projects, including the MacArthur Transit Village.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	388,520	299,560	88,960	2.50
TOTAL		**$0**	**$439,650**	**$299,560**	**$140,090**	**2.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	394,570	305,610	88,960	2.50
TOTAL		**$0**	**$445,700**	**$305,610**	**$140,090**	**2.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC05)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Façade Improvement projects completed	N/A	8	8	8	8
Number of Tenant Improvement projects completed	N/A	2	2	2	2

PROGRAM DETAIL: BUSINESS CREATION, ATTRACTION, RETENTION, AND EXPANSION SERVICES (B-CARES) (SC11)

This program attracts, retains and expands businesses in Oakland; services include site location assistance, permitting assistance, marketing, financing and commercial lending services, technical assistance, merchant organizing and the development of business improvement districts, which benefits consumers, employers, workforce, owners, investors, commercial brokers, property owners and developers in retail, industrial, international businesses development, green industries and downtown office business.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$80,130	$0	$80,130	-
1710	Recycling Program	-	241,000	156,100	84,900	1.00
2108	HUD-CDBG	-	455,240	431,150	24,090	3.05
2195	Workforce Investment Act	-	34,750	26,930	7,820	0.28
7780	Oakland Redevelopment Agency	-	2,054,030	1,448,780	605,250	12.67
TOTAL		**$0**	**$2,865,150**	**$2,062,960**	**$802,190**	**17.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$71,060	$0	$71,060	-
1710	Recycling Program	-	243,480	158,580	84,900	1.00
2108	HUD-CDBG	-	458,270	431,150	27,120	3.05
2195	Workforce Investment Act	-	35,300	26,930	8,370	0.28
7780	Oakland Redevelopment Agency	-	2,084,100	1,448,780	635,320	12.67
TOTAL		**$0**	**$2,892,210**	**$2,065,440**	**$826,770**	**17.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC11)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of existing businesses assisted that chose to expand or continue operations in Oakland	98%	87%	85%	90%	90%
Number of new to Oakland businesses that located to Oakland	12	9	8	7	10
Number of businesses coming to the Business Assistance Center for assistance.	N/A	N/A	N/A	500	600
Percentage of jobs retained in Oakland	93%	84%	85%	85%	85%

PROGRAM DETAIL: CEDA DIRECTOR'S OFFICE (IP49)

This program provides agency oversight and support services for policy development; human resource planning; management and training; accounting; budget development; fiscal and grants management; agenda management and contract administration; ensures that the Agency meets its obligations and complies with federal, state, and local laws including labor and public records laws, financial management, and auditing.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,770	$0	$3,770	-
2415	Development Service Fund	1,558,770	1,655,320	247,890	1,407,430	1.50
5320	Measure DD**	-	23,990	124,010	(100,020)	1.00
7760	Grant Clearing	-	(3,336,960)	3,029,870	(6,366,830)	26.50
TOTAL		**$1,558,770**	**($1,653,880)**	**$3,401,770**	**($5,055,650)**	**29.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$3,830	$0	$3,830	-
2415	Development Service Fund	1,558,770	1,305,190	252,960	1,052,230	1.50
5320	Measure DD**	-	26,540	126,560	(100,020)	1.00
7760	Grant Clearing	-	(2,767,740)	3,091,630	(5,859,370)	26.50
TOTAL		**$1,558,770**	**($1,432,180)**	**$3,471,150**	**($4,903,330)**	**29.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

*** Measure DD is funded with carryforwards of existing bond proceed appropriations*

Program Related Performance Measures (IP49)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Agency-wide Customer Satisfaction Rating	N/A	N/A	N/A	85%	85%

PROGRAM DETAIL: CENTRAL CITY EAST (SC18)

The goal of the Central City East (CCE) Redevelopment Plan is to revitalize the waterfront, commercial, and residential areas in the CCE Project Area by eliminating blight, improving the physical and economic environment, and addressing the affordable housing goals of the CCE Project Area. The CCE Redevelopment area was adopted on July 29, 2003. A five-year Implementation Plan was prepared in working with the CCE Project Area Committee (PAC), an advisory body to the Agency. The CCE Implementation Plan includes eight major commercial streetscape improvement projects, a Facade Improvement Program, a Tenant Improvement Program, an Opportunity Sites Program that targets the redevelopment of key parcels within transit commercial corridors, and a Homeownership Rehabilitation Program.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	1,233,410	874,860	358,550	7.29
TOTAL		**$0**	**$1,284,540**	**$874,860**	**$409,680**	**7.29**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	1,250,740	892,190	358,550	7.29
TOTAL		**$0**	**$1,301,870**	**$892,190**	**$409,680**	**7.29**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC18)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Façade Improvement projects completed	N/A	N/A	7	7	7
Number of Tenant Improvement projects completed	N/A	N/A	2	2	2
Complete construction of streetscape projects	N/A	N/A	0	2	2
Complete purchase of properties	N/A	N/A	7	2	3

PROGRAM DETAIL: COLISEUM (SC12)

This program strategically invests in complementary transportation and public infrastructure projects to intensify and reuse underutilized properties. Employing multiple approaches to abate physical and economic blight, the Agency has increased the frequency of leveraged private and public investment. The Coliseum program objectives also aim to assist in the modernization of roadway infrastructure and public facilities to support and encourage private development projects that create and sustain industrial, commercial, and residential communities.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	1,627,290	1,146,520	480,770	9.70
TOTAL		**$0**	**$1,678,420**	**$1,146,520**	**$531,900**	**9.70**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	1,650,060	1,169,290	480,770	9.70
TOTAL		**$0**	**$1,701,190**	**$1,169,290**	**$531,900**	**9.70**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC12)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Complete streetscape improvement projects	1	2	1	1	1
Expend Façade & Tenant Improvement matching grants	N/A	$40,000	$300,000	$350,000	$350,000
Acquire properties for development	N/A	N/A	N/A	3	3
Proactive code enforcement sessions conducted with Building Services (Tough on Blight)	N/A	1	2	2	2
Implement housing development projects	N/A	N/A	N/A	1	2

PROGRAM DETAIL: COMMERCIAL LENDING (SC04)

This program provides tools and resources for Oakland's business owners and entrepreneurs; promotes business attraction, retention and expansion leading to the creation of jobs and economic development primarily in Oakland's low and moderate income communities; contributes to Oakland's economic revitalization by expanding the City's tax base by focusing lending activity in the City's economic development target industries; placing low-moderate income Oakland residents into sustainable jobs created by loan recipients; leveraging private investment through participation loans; and abating blight through financing commercial and mixed-used developments; awards professional services contracts to Oakland's small business community and administers several City funded loan programs, lending outreach, servicing of the City's loan portfolio and recruitment for job placement.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2104	Department of Commerce	$17,000	$16,770	$0	$16,770	-
2105	HUD-EDI Grants	-	(340)	203,560	(203,900)	2.14
2107	HUD-108	4,563,700	4,563,700	-	4,563,700	-
2108	HUD-CDBG	-	431,780	109,540	322,240	1.03
7760	Grant Clearing	-	32,470	28,590	3,880	0.33
7780	Oakland Redevelopment Agency	-	23,750	23,750	-	0.50
TOTAL		**$4,580,700**	**$5,068,130**	**$365,440**	**$4,702,690**	**4.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2104	Department of Commerce	$17,000	$16,770	$0	$16,770	-
2105	HUD-EDI Grants	-	(350)	207,730	(208,080)	2.14
2107	HUD-108	2,184,500	2,184,500	-	2,184,500	-
2108	HUD-CDBG	-	434,030	111,790	322,240	1.03
7760	Grant Clearing	-	33,060	29,180	3,880	0.33
7780	Oakland Redevelopment Agency	-	24,240	24,240	-	0.50
TOTAL		**$2,201,500**	**$2,692,250**	**$372,940**	**$2,319,310**	**4.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: COMMERCIAL LENDING (SC04) (continued)

Program Related Performance Measures (SC04)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of commercial loans approved	24	20	25	25	25
Total dollar volume of all loans approved (in millions)	$0.92	$0.80	$2.00	$2.00	$2.00
Total project investment dollars leveraged by City loans (in millions)	$1.85	$1.30	$6.70	$2.50	$2.50
Number of jobs *to be* created as a result of lending activity	60	35	25	25	30

PROGRAM DETAIL: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) (YS11)

This program manages and implements the City of Oakland's Community Development Block Grant (CDBG) to rebuild and revitalize depressed areas and sustain neighborhoods with full access to life enhancing services; provides funding for housing, economic development and a variety of neighborhood improvement/public service projects for low and moderate income residents in the seven Community Development areas as distribution of CDBG funds undergo an extensive citizen participation process resulting in approximately 50 contracts with non-profit organizations and several city departments for the provision of services; provides technical assistance to the seven Community Development District Boards and monitors the contracts and programs funded with CDBG funds.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$8,416,480	$3,585,510	$781,700	$2,803,810	6.05
TOTAL		**$8,416,480**	**$3,585,510**	**$781,700**	**$2,803,810**	**6.05**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$8,416,480	$3,600,970	$797,640	$2,803,330	6.05
TOTAL		**$8,416,480**	**$3,600,970**	**$797,640**	**$2,803,330**	**6.05**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (YS11)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of City Council approved contracts developed and implemented for Youth, Seniors, Housing and Economic Development	N/A	50	50	50	50

PROGRAM DETAIL: CULTURAL FUNDING (CE02)

This program supports Oakland-based art and cultural activities that reflect the diversity of the City for the citizens and visitors to Oakland.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$201,920	$163,080	$38,840	1.50
5505	Municipal Capital Improvement: Public Arts	-	580	-	580	-
TOTAL		**$0**	**$202,500**	**$163,080**	**$39,420**	**1.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$205,320	$166,480	$38,840	1.50
5505	Municipal Capital Improvement: Public Arts	-	580	-	580	-
TOTAL		**$0**	**$205,900**	**$166,480**	**$39,420**	**1.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (CE02)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of eligible applications receiving awards	63%	53%	60%	50%	50%

PROGRAM DETAIL: DEVELOPMENT PERMIT & CODE ENFORCEMENT INSPECTIONS (PS31)

This program assures conformance with the California Building, Electrical, Plumbing Mechanical Codes, and the Oakland Municipal Code regulating the construction of residential and non-residential buildings and structures, public and private infrastructure, and earthwork and land use conditions; enforces the California Housing Law and the Oakland Municipal Code regulating the maintenance of buildings used for human occupancy and the surrounding property, remediation of geo-technical instabilities, land use activities on private property, and the vending of food and newspapers and the use of public telephones in the public right-of-way.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1750	Multipurpose Reserve	$136,640	$215,000	$0	$215,000	-
2415	Development Service Fund	11,154,940	11,619,180	7,627,050	3,992,130	66.50
7780	Oakland Redevelopment Agency	-	38,870	30,080	8,790	0.50
TOTAL		**$11,291,580**	**$11,873,050**	**$7,657,130**	**$4,215,920**	**67.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1750	Multipurpose Reserve	$136,640	$215,000	$0	$215,000	-
2415	Development Service Fund	10,468,200	11,776,680	7,780,710	3,995,970	66.50
7780	Oakland Redevelopment Agency	-	39,480	30,690	8,790	0.50
TOTAL		**$10,604,840**	**$12,031,160**	**$7,811,400**	**$4,219,760**	**67.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: DEVELOPMENT PERMIT AND CODE ENFORCEMENT INSPECTIONS (PS31) (continued)

Program Related Performance Measures (PS31)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of customer served annually by the call center, front desk and other administrative staff	31,107	31,006	28,000	28,000	28,000
Number of permit inspections performed annually	45,603	41,116	35,000	35,000	35,000
Number of code enforcement inspections performed annually	31,563	32,814	35,000	35,000	35,000
Number of blight complaints received	N/A	N/A	N/A	6,000	6,000
Number of habitability complaints received	N/A	N/A	N/A	3,000	3,000
Number of code enforcement cases resolved annually	6,623	6,945	6,000	6,000	6,000
Average number of permit inspections performed annually per assigned staff	2,534	2,284	2,000	2,000	2,000
Average number of code enforcement inspections performed annually per assigned staff	2,630	2,734	1,600	1,600	1,600

PROGRAM DETAIL: DEVELOPMENT REVIEW/ZONING (SC10)

This program provides information on zoning regulations and reviews proposed development applications for approximately 20,000 people seeking information or application sign-offs at the Zoning Counter. Approximately 1,200 development applications are processed each year. Development applications have doubled over the past five years and fall into three main categories: 1) major cases, which are reviewed by the Planning Commission - 10%; 2) administrative cases decided by the Zoning Administrator after public notice and comments 40%; and 3) residential design review cases decided by staff - 50%.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	$3,250,250	$3,199,190	$2,301,630	$897,560	22.00
TOTAL		**$3,250,250**	**$3,199,190**	**$2,301,630**	**$897,560**	**22.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	3,486,490	$3,244,730	$2,347,170	$897,560	22.00
TOTAL		**$3,486,490**	**$3,244,730**	**$2,347,170**	**$897,560**	**22.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC10)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of non-Planning Commission Conditional Use Permit Cases processed within 60 days	38%	42%	80%	80%	80%
Percentage of Small Project Design Review cases processed within 30 days	N/A	N/A	N/A	80%	80%
Average monthly number of cases per assigned staff	N/A	N/A	N/A	15	15
Percentage of Regular Design Review cases processed within 60 days from determination of completeness consistent with Permit Streamlining Act	N/A	N/A	N/A	80%	80%

PROGRAM DETAIL: DOWNTOWN DEVELOPMENT (SC13)

Manages the Redevelopment Agency's Central District Project Area. Activities focus on attracting private investment into economically depressed areas, eliminating physical and economic blight by redeveloping abandoned, unsafe or underutilized properties throughout the downtown; encouraging rehabilitation of historic buildings; building housing for all income levels, encouraging excellent urban design; investing in public infrastructure projects to support existing or to attract new commercial projects (office, retail/restaurants, hotels and entertainment venues); completing the 10K Housing Initiative to attract 10,000 new residents to downtown; expanding public parking to replace surface parking lots through other redevelopment activities; implementing streetscape and public infrastructure projects; continuing the Facade and Tenant Improvement Program to upgrade and/or reoccupy vacant and underutilized buildings; also constructing and operating Agency-owned properties such as Oakland Ice Center, City Center Garage West, and the UCOP and Franklin 88 public parking garages.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$2,295,960	$1,681,800	$614,160	13.56
TOTAL		**$0**	**$2,295,960**	**$1,681,800**	**$614,160**	**13.56**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$2,332,010	$1,717,630	$614,380	13.56
TOTAL		**$0**	**$2,332,010**	**$1,717,630**	**$614,380**	**13.56**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC13)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Façade Improvement projects completed	N/A	27	30	30	25
Number of Tenant Improvement projects completed	N/A	16	20	20	15

PROGRAM DETAIL: ENGINEERING & ARCHITECTUAL PLAN APPROVAL (PS30)

This program assists builders, property owners, architects, engineers, and realtors in understanding and processing appropriate construction permits related to buildings and infrastructure with applicable state health and safety codes, regional environmental regulations, and city development and land subdivision ordinances; provides records cataloging, archive retrieval, and interpretation services.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	$11,684,580	$6,446,460	$4,230,620	$2,215,840	34.00
TOTAL		**$11,684,580**	**$6,446,460**	**$4,230,620**	**$2,215,840**	**34.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	$10,997,840	$6,529,710	$4,313,870	$2,215,840	34.00
TOTAL		**$10,997,840**	**$6,529,710**	**$4,313,870**	**$2,215,840**	**34.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (PS30)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of Permit Center customers served within 30 minutes	71%	70%	80%	80%	80%
Number of Permit Center customers served annually	55,156	53,491	48,000	48,000	48,000
Average plan check response time (working days) for commercial projects	22	20	21	21	21
Average plan check response time (working days) for residential projects	16	18	14	14	14
Number of permits processed annually	15,124	16,284	15,000	15,000	15,000

PROGRAM DETAIL: ENGINEERING PLANNING & DESIGN (IN05)

Facilitates programs, project management, engineering, and inspection services for City activities including the planning and design of capital improvements for sanitary sewers, storm drainage, major street improvements, pavement resurfacing, sidewalks, paths, stairways, and curb-ramps; provides inspection and enforcement of private work within City right-of-ways including utility, telecommunication, sidewalk and sewer construction; provides project management services on a wide variety of technical projects in support of the Public Works Agency, City Administrator, City Attorney, City Council, Parks and Recreation, Redevelopment Agency and others.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$351,590	$0	$351,590	-
2163	Metro Transp Com-Prog Grant	5,968,000	-	-	-	-
2211	Measure B	-	(303,670)	2,469,800	(2,773,470)	18.50
2230	State Gax Tax	-	475,190	301,610	173,580	3.00
3100	Sewer Service Fund	2,008,000	3,816,910	3,522,850	294,060	33.00
7760	Grant Clearing Fund	-	378,410	291,620	86,790	2.00
TOTAL		**$7,976,000**	**$4,718,430**	**$6,585,880**	**($1,867,450)**	**56.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2211	Measure B	$0	($396,740)	$2,519,880	($2,916,620)	18.50
2230	State Gax Tax	-	481,370	307,790	173,580	3.00
3100	Sewer Service Fund	2,008,000	3,885,910	3,591,810	294,100	33.00
7760	Grant Clearing Fund	-	384,300	297,510	86,790	2.00
TOTAL		**$2,008,000**	**$4,354,840**	**297,510**	**($2,362,150)**	**56.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (IN05)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Engineering cost as a percentage of total construction cost (Reference California Benchmarking Study)	14%	15%	18%	18%	18%
Projects completed within schedule	86%	80%	80%	80%	80%
Minimize design-related (Type C) change orders for new construction	0.1%	0.7%	3%	3%	3%
Clients who rated our services satisfactory or better	N/A	N/A	80%	80%	80%

PROGRAM DETAIL: HISTORIC PRESERVATION (IN08)

This program fosters the economic vitality and quality of life in Oakland by means of education, regulations, and incentives. Activities include maintaining a library/archive and citywide database on historic properties; providing information to residents, real estate agents, developers, staff and environmental consultants about historic properties; conducting design reviews involving historic properties; and providing staff support to the Landmarks Preservation Advisory Board, which designates and reviews landmark projects. Over the past year, the program land marked two buildings; performed four major environmental reviews; completed research on 500 properties in the West Oakland Redevelopment area; and responded to over 3,000 calls, walk-ins, and e-mail inquiries about building and design.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	$0	$126,170	$96,890	$29,280	0.95
7780	Oakland Redevelopment Agency	-	75,420	55,800	19,620	1.05
TOTAL		$0	$201,590	$152,690	$48,900	2.00

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2415	Development Service Fund	$0	$128,030	$98,750	$29,280	0.95
7780	Oakland Redevelopment Agency	-	76,040	56,420	19,620	1.05
TOTAL		$0	$204,070	$155,170	$48,900	2.00

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: HOME OWNERSHIP & REHABILITATION (NB32)

This program provides financial and technical assistance for the purchase of homes and minor-to-substantial rehabilitation to very-low or low and moderate income persons; counsels and educates owners and first-time homebuyers about refinancing, purchasing and maintaining homes to promote safe, healthy and accessible neighborhoods, to identify and thwart predatory lending practices, as well as fraudulent home improvement contracting; promotes collaboration with lenders, general contractors, code enforcement, citizens and other housing agencies to expand opportunities for all homebuyers and to provide rehabilitation construction management services that identify and correct health and safety hazards and code violations in owner-occupied homes; priority is given to assisting seniors and disabled persons to maintain the independence and security of homeownership.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$670,480	$2,967,280	$1,132,610	$1,834,670	11.92
2109	HUD-Home	-	90,380	69,980	20,400	0.65
2185	ORA Grants	2,500,000	2,500,000	-	2,500,000	-
7780	Oakland Redevelopment Agency	-	1,476,190	1,143,100	333,090	9.38
TOTAL		**$3,170,480**	**$7,033,850**	**$2,345,690**	**$4,688,160**	**21.95**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$670,480	$2,940,300	$1,155,820	$1,784,480	11.92
2109	HUD-Home	-	91,800	71,400	20,400	0.65
2185	ORA Grants	2,500,000	2,500,000	-	2,500,000	-
7780	Oakland Redevelopment Agency	-	1,501,960	1,168,590	333,370	9.38
TOTAL		**$3,170,480**	**$7,034,060**	**$2,395,810**	**$4,638,250**	**21.95**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB32)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of down payment assistance loans to first-time homebuyers	48	59	50	50	50
Number of households provided financial assistance for home repair costs ranging from $500 to $75,000	188	234	240	245	250
Number of households provided financial and technical assistance for the acquisition and rehabilitation of foreclosed properties located in areas of high concentration	N/A	N/A	50	50	50

PROGRAM DETAIL: HOUSING DEVELOPMENT (SC14)

This program helps implement the City and Redevelopment Agency affordable housing development programs; staff works with for-profit and non-profit developers to revitalize neighborhoods and increase housing opportunities through new construction, substantial rehabilitation and preservation of rental and ownership housing for very low or low and moderate income households; implements the City's annual Notice of Funding Availability (NOFA) process to make competitive funding awards for affordable housing projects; and monitors the City and Agency portfolio of over 70 projects to ensure proper management and maintenance and compliance with rent and income limits.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$809,000	$0	$809,000	-
2109	HUD-Home	4,774,830	4,683,150	210,700	4,472,450	1.32
7780	Oakland Redevelopment Agency	-	2,113,020	1,630,130	482,890	14.78
TOTAL		**$4,774,830**	**$7,605,170**	**$1,840,830**	**$5,764,340**	**16.10**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$809,000	$0	$809,000	-
2109	HUD-Home	4,774,830	4,681,710	215,000	4,466,710	1.32
7780	Oakland Redevelopment Agency	-	2,145,820	1,662,810	483,010	14.78
TOTAL		**$4,774,830**	**$7,636,530**	**$1,877,810**	**$5,758,720**	**16.10**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC14)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of affordable housing units developed as a result of providing financial assistance to qualified developers	NA	210	200	200	200

PROGRAM DETAIL: MAJOR PROJECTS AND STRATEGIC PLANNING (SC09)

This program manages large development projects (over 50 units or 50,000 square feet); performs complex environmental reviews (environmental impact reports or EIRs) including EIRs for new development areas of the Redevelopment Agency and comments on EIRs for other public agencies' projects; works closely with applicants to expedite projects to the maximum extent feasible while ensuring good quality development, sensitivity to community issues, and legal defensibility; completes 10 to 125 new projects each year (pre-application review and full project review), with a full caseload of active projects in various stages of review. Some of the most notable major projects include the Jack London Square, Leona Quarry, Wood Street, Oak-to-Ninth, Uptown, Oak Knoll, MacArthur BART, and the Mandela Grand Mixed Use Project.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2212	Measure B	$0	$320	$0	$320	-
2415	Development Service Fund	-	2,545,890	1,831,080	714,810	13.40
5320	Measure DD	-	(35,610)	-	(35,610)	-
7780	Oakland Redevelopment Agency	-	483,680	374,480	109,200	2.40
TOTAL		**$0**	**$2,994,280**	**$2,205,560**	**$788,720**	**15.80**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2212	Measure B	$0	$320	$0	$320	-
2415	Development Service Fund	-	2,584,360	1,869,430	714,930	13.40
5320	Measure DD	-	(35,610)	-	(35,610)	-
7780	Oakland Redevelopment Agency	-	493,030	383,630	109,400	2.40
TOTAL		**$0**	**$3,042,100**	**$2,253,060**	**$789,040**	**15.80**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: MARKETING & SPECIAL EVENTS (SC02)

This program is designed to position Oakland as a desirable place to live, work, visit, celebrate and do business; supports economic development, redevelopment, commercial revitalization and cultural enrichment through the production of vital tools aimed at attracting business, development and investment; creates and conveys a clear, coordinated message about Oakland when communicating to the public, target audiences, and the media; oversees all of the City's multimedia communications, including citywide and economic development marketing, special events and walking tours, graphics, the Oakland film office, and tourism/visitor marketing through administration of the Oakland Convention & Visitors Bureau contract; produces the City's flagship annual Art & Soul Festival.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$16,340	$248,510	$207,150	$41,360	2.00
1710	Recycling Program	-	5,000	-	5,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	1,156,230	759,670	396,560	6.00
TOTAL		**$16,340**	**$1,409,740**	**$966,820**	**$442,920**	**8.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$16,830	$252,820	$211,450	$41,370	2.00
1710	Recycling Program	-	5,000	-	5,000	-
7780	Oakland Redevelopment Agency Projects (ORA)	-	1,180,730	784,930	395,800	6.00
TOTAL		**$16,830**	**$1,438,550**	**$996,380**	**$442,170**	**8.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC02)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of major marketing tools created/produced	15	16	15	25	10

PROGRAM DETAIL: OAK KNOLL (SC25)

The Oak Knoll Redevelopment Project Area boundaries were selected to include all of the federal lands subject to closure as part of the former Naval Medical Center Oakland, consisting of 183 acres, of which approximately 135 acres are developable. The Redevelopment Agency was conveyed 5.45 acres from the Department of the Navy, on which are 18 abandoned duplex family housing units. In March 2006, SunCal Oak Knoll, LLC purchased 167 acres of the site from the Department of the Navy for $100,500,000. SunCal's master plan included 960 units of housing, including affordable and clustered apartments, single family units, and estate homes. The project also was to include up to 82,000 square feet of commercial retail. In October 2008, SunCal Oak Knoll, LLC filed for bankruptcy shortly following the collapse of the financial market and Lehman Brothers. Most of the more than 100 buildings on the site have been abated, but remain in place and blighted.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$236,860	$184,240	$52,620	1.00
TOTAL		**$0**	**$236,860**	**$184,240**	**$52,620**	**1.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$240,550	$187,930	$52,620	1.00
TOTAL		**$0**	**$240,550**	**$187,930**	**$52,620**	**1.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: OAKLAND ARMY BASE (SC07)

This program manages the development of the 165-acre Oakland Army Base Project Area, which is a sub-district of the Oakland Army Base Redevelopment Area. The Redevelopment Agency owns the Project Area and identifies it as the "Gateway Development Area" of the former Oakland Army Base. The program manages the site and conducts all site planning, environmental remediation, and engineering and construction of new infrastructure and public improvements; ensures compliance with all governmental obligations associated with a former military base; and negotiates and manages development agreements. It also coordinates the development of the Wood Street Zoning District, another sub-district of the Oakland Army Base Redevelopment Area, including commercial, industrial, and residential development projects.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$710,790	$550,080	$160,710	4.25
TOTAL		$0	$710,790	$550,080	$160,710	4.25

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
7780	Oakland Redevelopment Agency	$0	$722,050	$561,340	$160,710	4.25
TOTAL		$0	$722,050	$561,340	$160,710	4.25

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: PROJECT DELIVERY (IN06)

Manages and implements capital improvement projects in a professional, comprehensive, efficient, and cost effective manner. These projects serve the community and City employees in the forms of new facilities, expanded facilities, increased comfort, safety, and modernization of facilities, improved access for the disabled, improved storm and sewer services and long-term maintenance, street beautification, and improved traffic and pedestrian safety.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$2,710	$0	$2,710	-
1720	Comprehensive Cleanup	87,000	87,000	-	87,000	-
2230	State Gas Tax	-	76,800	-	76,800	-
2260	Measure WW: EBRPD Grant	19,204,460	-	-	-	-
2416	Traffic Safety Fund	-	930	-	930	-
3100	Sewer Service Fund	40,000	4,653,250	3,599,360	1,053,890	30.20
5320	Measure DD	-	(173,980)	439,080	(613,060)	3.00
5510	Capital Reserves	-	-	1,093,570	(1,093,570)	6.60
7760	Grant Clearing Fund	-	1,661,740	1,201,890	459,850	8.40
TOTAL		**$19,331,460**	**$6,308,450**	**$6,333,900**	**($25,450)**	**48.20**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1720	Comprehensive Cleanup	$89,200	$89,200	$0	$89,200	-
2230	State Gas Tax	-	76,800	-	76,800	-
2416	Traffic Safety Fund	-	930	-	930	-
3100	Sewer Service Fund	40,000	4,726,580	3,672,680	1,053,900	30.20
5320	Measure DD	-	(733,000)	450,340	(1,183,340)	3.00
5510	Capital Reserves	-	-	1,115,670	(1,115,670)	6.60
7760	Grant Clearing Fund	-	1,687,230	1,226,230	461,000	8.40
TOTAL		**$129,200**	**$5,847,740**	**$6,464,920**	**($617,180)**	**48.20**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: PROJECT DELIVERY (IN06) (continued)

Program Related Performance Measures (IN06)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Construction management cost as percentage of total construction cost (Reference California Benchmarking Study)	7%	7%	10%	10%	10%
Project management cost as percentage of total construction cost (Reference California Benchmarking Study)	6%	7%	7%	7%	7%
Percentages of clients who rated our services satisfactory or better	N/A	N/A	80%	80%	80%

PROGRAM DETAIL: PUBLIC ART (CE01)

This program provides oversight for the commissioning of temporary and permanent works of art throughout Oakland; maintains City's art collection and disseminates public information on all projects; consults for the development of community-generated art projects; reviews proposed gifts of art to the City.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$530	$0	$530	-
5320	Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	-	52,780	52,780	-	0.50
5505	Municipal Capital Improvement: Public Arts	253,370	250,710	207,630	43,080	1.75
7780	Oakland Redevelopment Agency Projects (ORA)	-	68,630	68,630	-	0.65
TOTAL		**$253,370**	**$372,650**	**$329,040**	**$43,610**	**2.90**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$530	$0	$530	-
5320	Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	-	54,410	54,410	-	0.50
5505	Municipal Capital Improvement: Public Arts	257,680	257,100	214,020	43,080	1.75
7780	Oakland Redevelopment Agency Projects (ORA)	-	70,750	70,750	-	0.65
TOTAL		**$257,680**	**$382,790**	**$339,180**	**$43,610**	**2.90**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (CE01)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Proposed Target	FY 2010-11 Proposed Target
Percentage of new public art projects awarded to Oakland-based artists	67%	67%	51%	51%	51%

PROGRAM DETAIL: REAL ESTATE (PS32)

This program provides acquisition, disposal, property management, commercial/residential relocation, and leasing for all City of Oakland and Redevelopment Agency property; provides real estate consultation services; conducts real estate appraisals; acquires, manages, and disposes of City and Redevelopment Agency property; negotiates and monitors lease agreements with renters of City/Agency-owned property; leases property on behalf of the City/Agency; facilitates the assemblage of parcels for City/Agency projects; and advises the City Council and Redevelopment Agency of real estate aspects of major development projects.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$631,100	$489,160	$35,990	$453,170	0.33
1750	Multipurpose Reserve	-	310,760	-	310,760	-
1770	Telecommunications Land Use	335,630	334,160	208,210	125,950	2.02
3200	Golf Course	8,200	8,200	-	8,200	-
4200	Radio / Telecommunications	-	147,000	-	147,000	-
4400	City Facilities	2,400	-	-	-	-
7780	Oakland Redevelopment Agency	-	1,380,400	1,076,330	304,070	7.65
TOTAL		**$977,330**	**$2,669,680**	**$1,320,530**	**$1,349,150**	**10.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$647,340	$484,020	$36,710	$447,310	0.33
1750	Multipurpose Reserve	-	326,300	-	326,300	-
1770	Telecommunications Land Use	335,630	334,130	212,380	121,750	2.02
3200	Golf Course	8,450	8,450	-	8,450	-
4200	Radio / Telecommunications	-	151,410	-	151,410	-
4400	City Facilities	2,400	-	-	-	-
7780	Oakland Redevelopment Agency	-	1,401,650	1,097,580	304,070	7.65
TOTAL		**$993,820**	**$2,705,960**	**$1,346,670**	**$1,359,290**	**10.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: REAL ESTATE (PS32) (continued)

Program Related Performance Measures (PS32)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Value of actual rent collected annually (in millions)	$1.68	$1.31	$0.68	$0.90	$0.95
Number of surplus parcels sold annually	1	2	3	4	4

PROGRAM DETAIL: RESIDENTIAL RENT ADJUSTMENT (SC15)

This program helps maintain decent, safe, affordable, and sanitary residential rental housing in the City of Oakland by limiting rent increases, monitoring removal of rental units from the market, and limiting evictions; administering the Rent Adjustment Ordinance, the Just Cause for Eviction Ordinance and the Ellis Act Tenant Protection Ordinance; processing appeals of Housing Code citations and appeals of denials of relocation benefits for tenants of buildings vacated by the Code Compliance section of the Building Services Department.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,890,990	$1,524,070	$973,360	$550,710	8.00
TOTAL		**$1,890,990**	**$1,524,070**	**$973,360**	**$550,710**	**8.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$1,890,990	$1,326,660	$993,440	$333,220	8.00
TOTAL		**$1,890,990**	**$1,326,660**	**$993,440**	**$333,220**	**8.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC15)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Average number of days from petition filing to initial decision	66	71	75	75	75
Number of public contact complaints received	4	1	10	10	10
Average number of days from appeal filing to Board decision	150	210	200	200	200

PROGRAM DETAIL: SANITARY AND STORM SEWER MGMT AND MAINTENANCE (IN03)

Facilitates the inspection, cleaning, and repair of sanitary and storm sewer structures such as inlets, manholes, pipes, culverts, V-ditches, pump stations, and open channels. Investigation and assistance is also provided in solving problems with private sewer laterals.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2230	State Gas Tax Fund	$0	$29,320	$0	$29,320	-
3100	Sewer Service Fund	34,825,830	31,030	-	31,030	-
TOTAL		**$34,825,830**	**$60,350**	**$0**	**$60,350**	**0.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2230	State Gas Tax Fund	$0	$29,320	$0	$29,320	-
3100	Sewer Service Fund	35,331,240	31,030	-	31,030	-
TOTAL		**$35,331,240**	**$60,350**	**$0**	**$60,350**	**0.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: STREETS AND SIDEWALKS MGMT & MAINTENANCE (IN04)

Facilitates safe vehicular and pedestrian passage throughout the City. The program's two major components are streets and sidewalks. Street activities concentrate on providing safe and comfortable road surface conditions through resurfacing, asphalt overlaying, pavement reinforcement, and base repair. Other street activities include speed bump installation, crack and joint sealing, and repair of pot holes, guard rails, fencings, cross culverts, and paths and stairways. Sidewalk activity concentrates on repairing damaged sidewalks, curbs, gutters, and tree removal; and inspecting newly constructed sidewalks, assessing damaged sidewalks and providing support for claims investigations.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2211	Measure B	$0	$43,790	$0	$43,790	-
2230	State Gax Tax	7,026,450	236,510	-	236,510	-
TOTAL		**$7,026,450**	**$280,300**	**$0**	**$280,300**	**0.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2211	Measure B	$0	$43,910	$0	$43,910	-
2230	State Gax Tax	7,026,450	241,870	-	241,870	-
TOTAL		**$7,026,450**	**$285,780**	**$0**	**$285,780**	**0.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures - None

PROGRAM DETAIL: TRANSPORTATION & PEDESTRIAN SAFETY (NB33)

Enhances vehicular and pedestrian safety on City streets and around schools, parks and senior centers. Activities include designing, installing, and maintaining traffic signs, signals, audible pedestrian signal heads, pavement markings, residential blue zones, speed bumps, circles, barriers and other traffic calming devices. This program manages City-owned parking facilities assuring that clean, safe and affordable parking is available Citywide. This program also promotes alternative modes of transportation such as walking and bicycling.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$4,480	$0	$4,480	-
1750	Multipurpose Reserve	4,728,580	1,811,460	1,484,120	327,340	13.00
2140	State Dept. of Transport.	5,350,000	-	-	-	-
2141	Traffic Congestion-Prop 42	3,962,950	-	-	-	-
2211	Measure B	1,500,000	1,952,480	1,220,240	732,240	9.00
2212	Measure B: Bicycle	-	10,000	-	10,000	-
2230	State Gas Tax	-	9,980	-	9,980	-
2415	Development Services	-	206,640	147,020	59,620	1.00
2416	Traffic Safety	1,446,270	507,600	407,550	100,050	3.00
7760	Grant Clearing	-	478,910	382,810	96,100	3.50
TOTAL		**$16,987,800**	**$4,981,550**	**$3,641,740**	**$1,339,810**	**29.50**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1750	Multipurpose Reserve	$4,728,580	$1,878,850	$1,512,550	$366,300	13.00
2140	State Dept. of Transport.	4,000,000	-	-	-	-
2141	Traffic Congestion-Prop 42	4,200,720	-	-	-	-
2165	Prop 1B Transportation	6,176,850	-	-	-	-
2211	Measure B	1,500,000	1,983,380	1,244,890	738,490	9.00
2212	Measure B: Bicycle	-	10,000	-	10,000	-
2230	State Gas Tax	-	9,980	-	9,980	-
2415	Development Services	-	209,660	150,040	59,620	1.00
2416	Traffic Safety	1,446,270	515,840	415,790	100,050	3.00
7760	Grant Clearing	-	486,320	390,220	96,100	3.50
TOTAL		**$22,052,420**	**$5,094,030**	**$3,713,490**	**$1,380,540**	**29.50**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: TRANSPORTATION AND PEDESTRIAN SAFETY (NB33) (continued)

Program Related Performance Measures (NB33)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percentage of damaged traffic signs replaced within two business days	N/A	90%	90%	90%	90%
Traffic signal design cost as a percentage of total construction cost below average benchmarked costs for major CA cities (Reference California Benchmarking Study)	N/A	16%	18%	18%	18%
Percentage of traffic safety requests responded to with staff contact information and estimated schedule for resolution, within three business days	N/A	N/A	90%	90%	90%

PROGRAM DETAIL: WATERSHED & WATERWAYS (NB34)

Protects and improves the quality of storm water runoff, creeks, and riparian corridors. Activities include coordination of volunteers, creek cleanups, Creek-to-Bay Day, outreach and stewardship, illegal dumping prevention, creek improvement projects, oversight of the implementation of the Creek Protection Ordinance and the Clean Water NPDES Permit, and the stewardship of Lake Merritt.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2990	Public Works Grants	$210,000	$210,000	$104,200	$105,800	1.00
3100	Sewer Service Fund	-	$396,610	113,850	282,760	1.00
5320	Measure DD	-	$70,450	373,870	(303,420)	3.00
TOTAL		**$210,000**	**$677,060**	**$591,920**	**$85,140**	**5.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2990	Public Works Grants	$210,000	$210,000	$106,340	$103,660	1.00
3100	Sewer Service Fund	-	$398,940	116,180	282,760	1.00
5320	Measure DD	-	$78,120	381,540	(303,420)	3.00
TOTAL		**$210,000**	**$687,060**	**$604,060**	**$83,000**	**5.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (NB34)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Percent of illicit discharge cases resolved each year	100%	99%	90%	95%	95%

PROGRAM DETAIL: WEST OAKLAND REDEVELOPMENT (SC06)

This program manages projects for the West Oakland district including the West Oakland, Oak Center and Acorn Project Areas; provides funding that aids the City's efforts to stimulate commercial revitalization and local economic development; increase housing resources; funds public infrastructure investments; removes physical and economic blight throughout the district; allows the Redevelopment Agency to initiate various long-desired community revitalization activities in the West Oakland district.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	560,210	380,430	179,780	3.80
TOTAL		**$0**	**$611,340**	**$380,430**	**$230,910**	**3.80**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
2108	HUD-CDBG	$0	$51,130	$0	$51,130	-
7780	Oakland Redevelopment Agency	-	568,070	388,050	180,020	3.80
TOTAL		**$0**	**$619,200**	**$388,050**	**$231,150**	**3.80**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC06)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Façade Improvement projects completed	3	5	4	4	4
Number of Tenant Improvement projects completed	0	0	1	1	1

PROGRAM DETAIL: WORKFORCE DEVELOPMENT (SC03)

This program manages Workforce Investment Act funds, staffs the Oakland Workforce Investment Board, supports business development through the administration of Enterprise Zone program and other business services initiatives, monitors city-funded job training programs including those funded under Measure Y, develop city-wide job training initiatives and coordinates the Mayor's Summer Jobs Program.

Amended Revenues and Expenditures by Fund

FISCAL YEAR 2009-10						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$175,000	$0	$175,000	-
2195	Workforce Investment Act	5,704,830	5,309,540	513,240	4,796,300	5.00
TOTAL		**$5,704,830**	**$5,484,540**	**$513,240**	**$4,971,300**	**5.00**

FISCAL YEAR 2010-11						
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*	FTE
1010	General Fund: General Purpose	$0	$164,050	$0	$164,050	-
2195	Workforce Investment Act	5,722,220	5,321,140	523,740	4,797,400	5.00
TOTAL		**$5,722,220**	**$5,485,190**	**$523,740**	**$4,961,450**	**5.00**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Program Related Performance Measures (SC03)

	FY 2006-07 Actuals	FY 2007-08 Actuals	FY 2008-09 Target	FY 2009-10 Amended Target	FY 2010-11 Amended Target
Number of Enterprise Zone tax credit vouchers processed	4,559	3,626	3,500	3,500	3,500
Adult Employment Rates related to Workforce Investment Board activities	78%	81%	77%	77%	77%
Youth Employment Rates related to Workforce Investment Board activities	62%	74%	74%	74%	74%

NOTES

NON-DEPARTMENTAL

The Non-Departmental budget is comprised of expenditures and revenues that are Citywide in nature, or which, for various reasons, can not be categorized as belonging to one specific department.

The Non-Departmental budget is comprised of four programs discussed in more detail on the following pages: Citywide Activities; Community Promotion; Debt / Lease Payments; and Fiscal Management.

City-wide Activities – funds programs benefiting the entire City organization, such as Employee Recognition, and State and Federal lobbying.

Community Promotion – provides funding for programs benefiting the community, such as street festivals, and support for community-based organizations.

Debt / Lease Payments – includes payments for the City's Administration buildings, convention centers, museum, the Coliseum Complex and other projects.

Fiscal Management – provides payments for insurance and liability, and contains transfers to the Kids First Fund, among other items.

Debt and Lease Payments are by far the largest portion of the Non-Departmental budget. These expenditures are inflexible, as the City is required to make payments on the obligations. An annual transfer for the Kids First fund (voter-mandated) and annual funding for claims and liability payments are other large components within Non-Departmental; they also are non-discretionary.

PROGRAMS INCLUDED IN FY 2009-11

Citywide Activities (IP50)

This is a broad-based program comprised of a variety of activities that benefit the City as a whole. Examples are City memberships, lobbying, City marketing and promotion, and various other events. Payments for the City's memberships with ABAG and other organizations are included in this program as well. The Limited Public Financing program is funded under Citywide Activities. This program provides matching campaign funds to qualified candidates for City and school board offices, and is administered by the Public Ethics Commission. The program also includes an operating subsidy for Chabot Space and Science Center, as well as the City's permit fee for the Clean Water Program.

Community Promotion (CE04)

This program includes activities that promote the good of the community, such as arts, and street festivals. Most of these programs are provided by community-based organizations. Community-based organizations funded through this program have included children's art programs, dance and theater groups, music productions, and cultural exchange programs.

Debt/Lease Payments (IN09)

This program includes funds reserved for the payment of debt and/or lease obligations. Much of the funding relates to a particular building, such as the Coliseum, the Museum, the Kaiser Center, and the City Administrative Complex buildings. The Joint Powers Authority Lease Revenue Bonds were refinanced in 2008 to finance, design, construct, rehabilitate and equip two buildings and the Frank Ogawa Plaza; together these comprise the heart of the City's administrative complex. The Oakland-Alameda County Coliseum Authority Lease Revenue Bonds were also issued in 1996 to finance the construction of the Coliseum Arena, as well as other costs associated with the retention of a professional basketball team, the Golden State Warriors. In 2001, the City issued Oakland Joint Powers Financing Authority Lease Revenue Bonds which financed the repurchase of the Kaiser Convention Center and the Scotlan Convention Center.

PROGRAMS INCLUDED IN FY 2009-11 (continued)

Some of the debt is for voter-approved local bond measures such as Measure DD, approved by voters in 2002 to finance, acquire, rehabilitate and improve Lake Merritt, the Oakland Estuary and the Lake Merritt Channel, as well as other assorted recreational facilities. Another recently passed bond measure, Measure G was approved by voters in 2002 for the Oakland Zoo, Oakland Museum of California and the Chabot Space and Science Center. The Oakland Zoo is utilizing these funds for construction of a new Children's Zoo, and for a "Wild California" exhibit. The Chabot Space and Science Center will use the funds for construction of a new education facility and expanded observation deck.

Fiscal Management (IP51)

This program includes activities that contribute to the sound fiscal management of the City's assets. Some of these activities are purely accounting in nature, such as inter-fund transfers and overhead recoveries, while others set aside contingency funds, or represent the payment of insurance premiums.

The largest item within the Fiscal Management program is the General Purpose Funds' recovery from non-General Purpose Funds for the provision of central services. The Central Service Overhead (CSO) compensates the General Purpose Fund (GPF) for services provided by GPF employees to non-GPF activities. The overhead recovery is a "negative" expenditure, i.e. revenue that is budgeted on the expenditure side. Examples of central services are: personnel, accounting, budgeting and legal. The basis for this recovery are salaries, so when the City reduces non-GPF personnel or waives Central Service Overhead charges on grants, the overhead recovery is also reduced.

Another significant item is a transfer to the Self-Insurance Liability Fund to cover annual claims and liability payouts. Fiscal Management also includes the General Purpose Fund's transfer to the Kids First Fund.

SIGNIFICANT CHANGES BY PROGRAM

GENERAL PURPOSE FUND (GPF)	FY 2010-11 Changes (in millions)	FY 2010-11 Changes (in millions)
IP50 - CITYWIDE ACTIVITIES		
Reduction of 20% in grants and subsidies provided to outside agencies (60% reduction to the Oakland School for the Arts)	($0.50)	($0.50)
IP51 - FISCAL MANAGEMENT		
Set Measure OO transfer from the General Purpose Fund to the Kids First! Fund recently voter approved 3% compromise plan.	($3.86)	($3.83)
Suspend repayment plan (one year only) for selected General Funds (Self-Insurance Liability; Kaiser Convention Center; Telecommunciations; and Contract Compliance Fund)	($3.00)	$0.00
IN09 - DEBT LEASE PAYMENTS		
Savings from prefunding CalPERS payment	($0.43)	($0.43)
Reduction of Coliseum subsidy through an entertainment ticket surcharge	($4.50)	($9.00)

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
1010	General Fund: General	$71,737,975	$60,432,618	$45,757,420	$45,381,440	$45,183,830	$44,807,850
1100	Self Insurance Liability	3,152,499	4,190,318	2,753,320	2,753,320	2,698,280	2,698,280
1150	Worker's Compensation Insurance Claims	(5,776,439)	(6,752,151)	(1,452,150)	(1,452,150)	(1,452,150)	(1,452,150)
1200	Pension Override Tax Revenue	53,211,182	54,582,450	58,145,560	58,145,560	59,339,430	59,339,430
1700	Mandatory Refuse Program	999,997	-	-	-	-	-
1760	Telecommunications Reserve	50,000	-	-	-	-	-
1780	Kid's First Oakland	59,232	-	-	-	1,410	1,410
3100	Sewer Service Fund	4,457,024	6,272,714	8,243,560	8,243,560	8,244,060	8,244,060
4100	Equipment	(2,255,872)	-	-	-	-	-
4210	Telephone Equipment	(349,332)	-	-	-	-	-
4400	City Facilities	(319,800)	-	-	-	-	-
4450	City Facilities Energy Conservation Projects	43,557	-	-	-	-	-
5310	Measure G: 2002A Zoo, Museum, Chabot	800,487	-	170	170	170	170
5311	Measure G: 2006 Zoo,	1,714,717	-	-	-	-	-
6014	Oakland Convention	13,947,025	13,951,813	13,924,530	13,924,530	14,163,770	14,163,770
6015	COP-Oakland Museum	3,677,125	4,260,475	3,680,970	3,680,970	3,681,350	3,681,350
6016	Civic Improvement Corp. 1985	3,355,060	3,762,203	3,762,930	3,762,930	3,941,560	3,941,560
6027	JPFA Capital Projects:	11,003,650	11,046,650	11,072,250	11,072,250	11,093,750	11,093,750
6030	Taxable Pension Obligation Bonds: 1997 Series A	37,011,289	38,086,316	39,184,820	39,184,820	40,308,500	40,308,500
6034	JPFA Non Taxable Debt:Series 2005 A-1 & 2	15,792,354	15,451,087	-	-	-	-
6035	JPFA Debt Service:	985,230	1,045,047	-	-	-	-
6036	JPFA Refunding Revenue Bonds: 2008	1,565,771	-	16,386,200	16,386,200	16,500,450	16,500,450
6037	JPFA Refunding Revenue Bonds: 2008	322,000	-	2,574,540	2,574,540	2,530,480	2,530,480
6063	General Obligation Bonds: Series 2005	10,998,348	11,043,140	11,069,590	11,069,590	11,091,070	11,091,070
6310	Measure G: 2002A Zoo, Museum, Chabot	2,539,272	2,544,000	2,550,250	2,550,250	2,549,250	2,549,250
6311	Measure G: 2006 Zoo,	1,323,988	1,329,988	1,325,360	1,325,360	1,329,360	1,329,360
6320	Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,424,588	4,428,468	4,429,070	4,429,070	4,429,510	4,429,510
6512	JPFA Admin Building: Series 2004 A1 & A2	7,484,493	7,596,000	-	-	-	-
6520	Fire Area - Redemption	672,494	478,092	482,750	482,750	463,910	463,910
6530	Rockridge Area Water District - Red.	82,728	58,400	61,610	61,610	59,280	59,280

HISTORICAL EXPENDITURES AND AMENDED BUDGET BY FUND (continued)

Expenditures by Fund		FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
6540	Skyline Sewer District - Red.	124,336	20,400	23,640	23,640	23,010	23,010
6554	LaSalle Utility	52,623	57,659	47,120	47,120	29,670	29,670
6556	Harbord Underground - Red.	233,083	-	-	-	-	-
6558	Grizzly Peak Utility Underground - Red.	13,085	12,893	12,120	12,120	7,320	7,320
6570	JPFA Pooled Assessment: 1996	22,763	17,303	21,830	21,830	21,200	21,200
6580	JPFA Pooled Assessment: 1997	324,178	68,702	56,500	56,500	34,240	34,240
6585	JPFA Reassessment District: 1999 Debt Service	530,953	520,523	526,350	526,350	505,180	505,180
6612	JPFA Lease Revenue Refunding Bonds (Admin Building): Series 2008B	7,727,903	730,750	9,267,750	9,267,750	9,071,330	9,071,330
6999	Miscellaneous Debt Service	-	21,500,000	21,500,000	21,500,000	21,500,000	21,500,000
7200	Health Insurance Premium Trust: Unrepresented Retirees	(8,170)	-	-	-	-	-
7220	Health Insurance Premium Trust: Local 790	(7,473)	-	-	-	-	-
7260	Health Insurance Premium Trust: Western	(597)	-	-	-	-	-
7280	Health Insurance Premium Trust: I.B.E.W.	(106)	-	-	-	-	-
7300	Health Insurance Premium Trust: Local 21	(8,113)	-	-	-	-	-
7320	Police and Fire Retirement System	15,995,369	15,299,991	12,000,000	12,000,000	11,700,000	11,700,000
7440	Unclaimed Cash	-	1,000,000	-	-	-	-
TOTAL		**$267,710,473**	**$273,035,849**	**$267,408,060**	**$267,032,080**	**$269,049,220**	**$268,673,240**
General Purpose Fund (GPF) Expenditures as Percentage of Department's Total, all Funds Expenditures		27%	22%	17%	17%	17%	17%
General Purpose Fund Expenditures as Percentage of Citywide GPF Expenditures		6%	6%	4%	4%	4%	4%

HISTORICAL REVENUE AND EXPENDITURE BY PROGRAM

Revenue

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
IP50 - Citywide Activities	$3,600,000	$9,650,369	$141,850	$141,850	$17,360	$17,360
IP51 - Fiscal Management	60,920,494	58,187,677	36,789,290	36,909,810	39,535,740	39,899,860
IN09 - Debt/Lease Payments	205,008,124	189,427,049	201,622,020	201,622,020	203,849,310	203,849,310
TOTAL	**$269,528,618**	**$257,265,095**	**$238,553,160**	**$238,673,680**	**$243,402,410**	**$243,766,530**

Expenditure

Program	FY 2007-08 Actuals	FY 2008-09 October Budget Revise	FY 2009-10 Adopted Budget	FY 2009-10 Amended Budget	FY 2010-11 Adopted Budget	FY 2010-11 Amended Budget
CE04 - Community Promotion	$2,648,702	$1,641,335	$1,089,130	$974,650	$1,087,980	$973,500
IP50 - Citywide Activities	8,674,317	5,025,763	7,990,840	7,809,340	7,592,250	7,410,750
IP51 - Fiscal Management	16,994,871	12,601,046	5,335,780	5,255,780	9,187,520	9,107,520
IN09 - Debt/Lease Payments	239,392,583	253,767,705	252,992,310	252,992,310	251,181,470	251,181,470
TOTAL	**$267,710,473**	**$273,035,849**	**$267,408,060**	**$267,032,080**	**$269,049,220**	**$268,673,240**

PROGRAM DETAIL: CITYWIDE ACTIVITIES (IP50)

This program consists of activities that benefit the City as a whole, or City employees as a whole, such as Employee Recognition, lobbying, marketing and special events.

Proposed Revenues and Expenditures by Fund

FISCAL YEAR 2009-10					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Purpose Fund	$141,850	$4,325,550	$0	$4,325,550
3100	Sewer Service Fund	-	3,483,620	-	3,483,620
5310	Measure G: 2002A	-	170	-	170
TOTAL		**$141,850**	**$7,809,340**	**$0**	**$7,809,340**

FISCAL YEAR 2010-11					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Purpose Fund	$17,360	$3,925,550	$0	$3,925,550
1780	Kids First Oakland Children's Fund	-	1,410	-	1,410
3100	Sewer Service Fund	-	3,483,620	-	3,483,620
5310	Measure G: 2002A	-	170	-	170
TOTAL		**$17,360**	**$7,410,750**	**$0**	**$7,410,750**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Key Items Included in Program		
Expenditure Detail	**FY 2009-10 Amended**	**FY 2010-11 Amended**
General Purpose Fund (1010)		
Clean Water Program	$410,000	$410,000
BID Assessments	140,000	140,000
Labor Relations, Union Negotiations and arbitration set aside (outside assistance)	400,000	400,000
Labor Management Committee	35,000	35,000
Set-Aside for Limited Public Financing	200,000	-
City Physician Services	250,000	250,000
Oakland Raiders Surcharge (transfer to OPR for youth programs)	160,000	160,000
City Memberships (e.g. ABAG, League of CA Cities, etc.)	155,000	155,000
Federal Lobbyist Contract	150,000	150,000
State Lobbyist Contract	130,000	130,000
Sister Cities	20,000	20,000
City Band & Choir	16,500	16,500
Art Gallery Common Area Facilities Maintenance	27,050	27,050
Contribute to County-wide 211 Helpline	100,000	100,000
Safe Passages	150,000	150,000
AIDS Prevention & Education Initiative	100,000	100,000
City/County Collaboration on Children & Youth (includes unspent carryover of FY08/09 funding in FY09/10)	500,000	300,000
Chabot Space & Science Center	476,000	476,000

PROGRAM DETAIL: CITYWIDE ACTIVITIES (IP50) (continued)

Key Items Included in Program Expenditure Detail	FY 2009-10 Amended	FY 2010-11 Amended
General Purpose Fund (1010)		
Mayor's Summer Job Program	70,000	70,000
Vietnamese Senior Services	48,000	48,000
Cypress-Mandela Training Center	224,000	224,000
Hacienda Peralta	144,000	144,000
Oakland Asian Cultural Center	80,000	80,000
Oakland School of the Arts	140,000	140,000
Symphony in the Schools Program	80,000	80,000
Women's Business Initiative	120,000	120,000
TOTAL	**$4,325,550**	**$3,925,550**
All Other Funds		
3100 Sewer Surcharge Revenue Payments	$2,883,620	$2,883,620
3100 Maintenance payments related to Sewer Service operations	600,000	600,000
1780 Kids First Oakland Children's Fund (Purchasing Charges)	-	1,410
5310 Measure G: 2002A (Purchasing Charges) *	170	170
TOTAL	**$3,483,790**	**$3,485,200**

** Internal department costs charged to the Fund.*

PROGRAM DETAIL: COMMUNITY PROMOTION (CE04)

This program includes activities that involve the community and promote the general good of the community, such as arts, street festivals, and tourism. These services are provided by community-based organizations.

Proposed Revenues and Expenditures by Fund

FISCAL YEAR 2009-10					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Purpose Fund	$0	$974,650	$0	$974,650
TOTAL		**$0**	**$974,650**	**$0**	**$974,650**

FISCAL YEAR 2010-11					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Purpose Fund	$0	$973,500	$0	$973,500
TOTAL		**$0**	**$973,500**	**$0**	**$973,500**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

Key Items Included in Program		
Expenditure Detail	FY 2009-10 Amended	FY 2010-11 Amended
General Purpose Fund (1010)		
Art Grants	$974,650	$973,500
TOTAL	**$974,650**	**$973,500**

PROGRAM DETAIL: FISCAL MANAGEMENT (IP51)

This program consists of activities that contribute to sound fiscal management. Some of these activities are purely accounting in nature, such as interfund transfers, while others set aside contingency funds, or represent the payment of insurance premium.

Proposed Revenues and Expenditures by Fund

FISCAL YEAR 2009-10					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010 -	General Fund: General Purpose	$0	$3,679,610	$0	$3,679,610
1100 -	Self Insurance Liability	2,753,320	2,753,320	-	2,753,320
1150 -	Worker's Compensation Insurance Claims	-	(1,452,150)	-	(1,452,150)
3100 -	Sewer Service Fund	-	275,000	-	275,000
7100 -	Police and Fire Retirement System	4,028,800	-	-	-
7120 -	Oakland Municipal Employees' Retirement System (OMERS)	362,110	-	-	-
7780 -	Oakland Redevelopment Agency Projects (ORA)	29,765,580	-	-	-
TOTAL		**$36,909,810**	**$5,255,780**	**$0**	**$5,255,780**

FISCAL YEAR 2010-11					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010 -	General Fund: General Purpose	$0	$7,586,390	$0	$7,586,390
1100 -	Self Insurance Liability	3,974,490	2,698,280	-	2,698,280
1150 -	Worker's Compensation Insurance Claims	-	(1,452,150)	-	(1,452,150)
1730 -	Henry J Kaiser Convention Center	625,540	-	-	-
1760 -	Telecommunications Reserve	265,540	-	-	-
1790 -	Contract Administration Fee	630,020	-	-	-
3100 -	Sewer Service Fund		275,000	-	275,000
7100 -	Police and Fire Retirement System	4,028,800	-	-	-
7120 -	Oakland Municipal Employees' Retirement System (OMERS)	362,110	-	-	-
7780 -	Oakland Redevelopment Agency Projects (ORA)	30,013,360	-	-	-
TOTAL		**$39,899,860**	**$9,107,520**	**$0**	**$9,107,520**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: FISCAL MANAGEMENT (IP51) (continued)

Key Items Included in Program Expenditure Detail	FY 2009-10 Amended	FY 2010-11 Amended
General Purpose Fund (1010)		
Kids First 3% Transfer (Measure K) Fund (reflects compromise on July 21 ballot)	11,451,580	11,515,710
Transfer of parking fine revenue to the Comprehensive Clean up Fund (1720) to support citation staff	126,890	1,554,960
Funding for Self Insurance Liability (base payment)*	2,753,320	2,698,280
Transfer to Negative Funds (per 10-year rebalancing plan)**		
Self Insurance Liability Fund (1100)	-	1,276,210
Kaiser Convention Center Fund (1730)	-	625,540
Telecommunications Fund (1760)	-	265,540
Contract Compliance Fund (1790)	-	630,020
Purchasing Charges	13,960	14,150
Insurance and Bonding Payments	1,750,000	1,750,000
Head Start and Other Grant Waivers	1,852,430	1,655,370
Scotlan Convention Center Support	720,000	720,000
Wildfire Prevention District (City's Assessment)	148,000	148,000
Contingency Reserves (Council and City Administrator's)	200,000	200,000
Kids First - anticipated "true-up" liability based on April 2009 audit	200,000	200,000
Central Services Overhead and Accounting Recovery	(15,536,570)	(15,667,390)
TOTAL	**$3,679,610**	**$7,586,390**

All Other Funds			
1100	Self Insurance Liability (Citywide allocation) *	2,753,320	2,698,280
1150	Worker's Compensation Recovery	(1,452,150)	(1,452,150)
3100	Sewer-related Claim Settlements	275,000	275,000
	TOTAL	**$1,576,170**	**$1,521,130**

**Self-Insurance Liability*

The Self-Insurance Liability Fund previously was funded exclusively by the General Purpose Fund. The old method of funding has been changed to allocate projected liabilities to individual departments and funds that incurs such expenses.

The individual departments and funds will now be charged for their share of the self insurance liability payments in the same proportion by which they incur such expenses relative to the total liability expense of the City, per the Council-approved "Phoenix Model." Further, an additional amount ("subsidy") is added to the individually determined departmental budget to pay down the Self-Insurance Fund's negative fund balance. The breakdown by department is shown on next page.

***Transfer to Negative Funds (per 10-year rebalancing plan) Fund*

Certain funds with negative fund balances, such as the Kaiser Convention Center Fund, Telecommunication Fund, and Contract Compliance Fund, were placed on 10-year repayment schedules during FY 2005-07. The plan involves the GPF amortizing the negative balance in these funds and making annual transfers over a 10-year period. These schedules have been adhered to since they were approved in FY 2005-07, and repayments will continue through a period of ten years. The negative in the Telecommunications Fund is expected to be repaid by the end of FY 2010-11.

PROGRAM DETAIL: FISCAL MANAGEMENT (IP51) (continued)

Total Transfers to Self-Insurance Liability Fund (1100)

FISCAL YEAR 2009-10			
Departments	Phoenix Model Allocation	Subsidy	Total
Fire	$1,553,800	$0	$1,553,800
Parks	445,210	-	445,210
Police	8,740,980	-	8,740,980
PWA	3,486,350	126,100	3,612,450
Non-Departmental	2,753,320	-	2,753,320
TOTAL	$16,979,660	$126,100	$17,105,760

FISCAL YEAR 2010-11			
Departments	Phoenix Model Allocation	Subsidy	Total
Fire	$1,522,740	$0	$1,522,740
Parks	436,310	-	436,310
Police	8,566,230	-	8,566,230
PWA	3,416,659	174,831	3,591,490
Non-Departmental	2,698,278	1,276,212	3,974,490
TOTAL	$16,640,217	$1,451,043	$18,091,260

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES

SELF-INSURANCE FUND (1100) FINANCIAL PROJECTION

Beginning Fund Deficit **$ (21,452,416)**	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Transfer GPF Portion	Amount of Transfer Non-GPF Portion	Change in Transfer	Increase in Subsidy
2009-10	17,105,760	16,979,658	126,102	(21,326,314)	15,627,992	1,477,768	-	-
2010-11	18,091,260	16,640,210	1,451,050	(19,875,264)	16,591,773	1,499,481	985,494	6%
2011-12	19,038,477	17,231,635	1,806,842	(18,068,421)	17,509,007	1,529,471	947,223	5%
2012-13	19,750,149	17,943,307	1,806,842	(16,261,579)	18,190,089	1,560,060	711,672	4%
2013-14	20,411,312	18,604,470	1,806,842	(14,454,737)	18,820,051	1,591,261	661,163	3%
2014-15	21,242,311	19,435,469	1,806,842	(12,647,895)	19,619,225	1,623,086	830,999	4%
2015-16	22,068,089	20,261,247	1,806,842	(10,841,053)	20,412,541	1,655,548	825,778	4%
2016-17	23,026,636	21,219,794	1,806,842	(9,034,211)	21,337,977	1,688,659	958,547	4%
2017-18	24,088,723	22,281,881	1,806,842	(7,227,369)	22,366,291	1,722,432	1,062,087	5%
2018-19	25,046,844	23,240,002	1,806,842	(5,420,526)	23,052,521	1,994,323	958,121	4%
2019-20	26,046,164	24,239,322	1,806,842	(3,613,684)	23,970,797	2,075,367	999,320	4%
2020-21	27,088,455	25,281,613	1,806,842	(1,806,842)	24,928,653	2,159,802	1,042,291	4%
2021-22	28,175,564	26,368,722	1,806,842	0	25,927,792	2,247,772	1,087,109	4%

*Expenditure growth is projected based from Phoenix Model actuary report for year ending June 30, 2008.

KAISER CONVENTION CENTER FUND (1730) FINANCIAL PROJECTION

Beginning Fund Deficit **$ (4,682,662)**	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2009-10	0	-	0	(4,682,662)	0	-	0%
2010-11	625,540	-	625,540	(4,057,122)	625,540	625,540	0%
2011-12	579,589	-	579,589	(3,477,533)	579,589	(45,951)	0%
2012-13	579,589	-	579,589	(2,897,944)	579,589	-	0%
2013-14	579,589	-	579,589	(2,318,356)	579,589	-	0%
2014-15	579,589	-	579,589	(1,738,767)	579,589	-	0%
2015-16	579,589	-	579,589	(1,159,178)	579,589	-	0%
2016-17	579,589	-	579,589	(579,589)	579,589	-	0%
2017-18	579,589	-	579,589	0	579,589	-	0%

*No Activity.

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES (continued)

TELECOMMUNICATIONS FUND (1760) FINANCIAL PROJECTION

Beginning Fund Deficit $ (1,222,682)	Non-subsidy Revenue*	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Increase in Subsidy
2009-10	1,143,720	1,143,720	1,125,920	17,800	(1,204,882)	-	0%
2010-11	1,143,720	1,409,260	1,119,650	289,610	(915,272)	265,540	
2011-12	1,143,720	2,078,412	1,153,240	925,172	9,900	934,692	

*Revenue growth from COMCAST franchise fees is projected at 3% per year; annual expenditure growth is also projected at 3%.

CONTRACT COMPLIANCE FUND (1790) FINANCIAL PROJECTION

Beginning Fund Deficit $ (4,107,651)	Total Revenues	Total Expenditures*	Change in Fund Balance	Year- End Fund Balance	Amount of Subsidy	Change in Subsidy	Increase in Subsidy
2009-10	0	-	0	(4,107,651)	0	-	0%
2010-11	630,020	-	630,020	(3,477,631)	630,020	630,020	0%
2011-12	579,605	-	579,605	(2,898,026)	579,605	(50,415)	0%
2012-13	579,605	-	579,605	(2,318,421)	579,605	-	0%
2013-14	579,605	-	579,605	(1,738,816)	579,605	-	0%
2014-15	579,605	-	579,605	(1,159,210)	579,605	-	0%
2015-16	579,605	-	579,605	(579,605)	579,605	-	100%
2015-16	579,605	-	579,605	0	579,605	-	100%

*No Activity.

EQUIPMENT FUND (4100) FINANCIAL PROJECTION

Beginning Cash Deficit $ (15,496,396)	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	16,327,920	351,740	16,679,660	16,973,090	(293,430)	(15,789,826)	6,867,720	0%
2010-11	16,453,910	30,390	16,484,300	15,650,710	833,590	(14,956,236)	6,750,530	1%
2011-12	17,693,370	452,898	18,146,268	16,276,738	1,869,530	(13,086,707)	7,431,215	8%
2012-13	18,250,963	546,375	18,797,337	16,927,808	1,869,530	(11,217,177)	7,665,404	3%
2013-14	18,834,599	639,851	19,474,450	17,604,920	1,869,530	(9,347,648)	7,910,531	3%
2014-15	19,445,319	733,328	20,178,647	18,309,117	1,869,530	(7,478,118)	8,167,034	3%
2015-16	20,084,207	826,804	20,911,011	19,041,482	1,869,530	(5,608,589)	8,435,367	3%
2016-17	20,752,390	920,281	21,672,671	19,803,141	1,869,530	(3,739,059)	8,716,004	3%
2017-18	21,451,039	1,013,757	22,464,796	20,595,267	1,869,530	(1,869,530)	9,009,436	3%
2018-19	22,181,373	1,107,234	23,288,607	21,419,077	1,869,530	0	9,316,177	3%

TEN-YEAR NEGATIVE FUND REPAYMENT SCHEDULES (continued)

FACILITIES FUND (4400) FINANCIAL PROJECTION

Beginning Cash Deficit **$ (31,314,583)**	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	23,373,200	(1,574,620)	21,798,580	21,829,170	(30,590)	(31,345,173)	14,857,550	0%
2010-11	23,579,270	(2,169,770)	21,409,500	21,922,160	(512,660)	(31,857,833)	14,989,200	1%
2011-12	25,071,609	(1,382,892)	23,688,718	23,314,760	373,958	(31,483,876)	16,045,830	6%
2012-13	26,658,399	(1,364,194)	25,294,205	24,022,317	1,271,888	(30,211,987)	17,061,375	6%
2013-14	28,345,617	(1,300,599)	27,045,018	24,900,329	2,144,689	(28,067,298)	18,141,195	6%
2014-15	30,139,620	(1,193,365)	28,946,255	25,818,183	3,128,072	(24,939,226)	19,289,357	6%
2015-16	32,047,166	(1,036,961)	31,010,205	26,777,780	4,232,425	(20,706,801)	20,510,186	6%
2016-17	34,075,441	(825,340)	33,250,101	27,781,110	5,468,991	(15,237,811)	21,808,282	6%
2017-18	36,232,086	(551,891)	35,680,196	28,830,262	6,849,934	(8,387,877)	23,188,535	6%
2018-19	38,525,226	(209,394)	38,315,306	29,927,429	8,387,877	0	24,656,145	6%

PURCHASING FUND (4550) FINANCIAL PROJECTION

Beginning Cash Deficit **$ (1,445,134)**	ISF Revenues	non-ISF Revenue	Total Revenue	Total Expenditures	Change in Fund Balance	Year- End Fund Balance	Impact on GPF	Rate Inc.
2009-10	970,650	1,530	972,180	716,920	255,260	(1,189,874)	90,350	0%
2010-11	983,860	1,830	985,690	736,900	248,790	(941,084)	91,590	1%
2011-12	996,062	2,000	998,062	751,638	246,424	(694,660)	92,726	1%
2012-13	973,960	2,000	975,960	766,671	209,290	(485,371)	90,668	1%
2013-14	952,349	2,000	954,349	782,004	172,345	(313,026)	88,657	1%
2014-15	931,218	2,000	933,218	797,644	135,574	(177,452)	86,689	1%
2015-16	910,555	2,000	912,555	813,597	98,958	(78,494)	84,766	1%
2016-17	890,351	2,000	892,351	829,869	62,482	(16,011)	82,885	1%
2017-18	870,596	2,000	872,596	846,466	26,129	10,118	81,046	1%
2018-19	851,278	2,000	853,278	863,396	(10,118)	0	79,248	1%

PROGRAM DETAIL: DEBT/LEASE PAYMENTS (IN09)

This program manages funds reserved for the payment of debt and/or debt in the form of lease payments.

Proposed Revenues and Expenditures by Fund

FISCAL YEAR 2009-10 Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Fund: General Purpose	$0	$36,401,630	$0	$36,401,630
1200	Pension Override Tax Revenue	58,676,160	58,145,560	-	58,145,560
3100	Sewer Service Fund	-	4,484,940	-	4,484,940
6014	Oakland Convention Center 1992	13,924,530	13,924,530	-	13,924,530
6015	COP-Oakland Museum 2002 Series A	3,680,970	3,680,970	-	3,680,970
6016	Civic Improvement Corp. 1985	3,762,930	3,762,930	-	3,762,930
6027	JPFA Capital Projects: Series 2005	11,072,250	11,072,250	-	11,072,250
6030	Taxable Pension Obligation Bonds: 1997 Series A	39,184,820	39,184,820	-	39,184,820
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	16,386,200	16,386,200	-	16,386,200
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable Bonds)	2,574,540	2,574,540	-	2,574,540
6063	General Obligation Bonds: Series 2005	-	11,069,590	-	11,069,590
6310	Measure G: 2002A Zoo, Museum, Chabot	2,550,250	2,550,250	-	2,550,250
6311	Measure G: 2006 Zoo, Museum	1,325,360	1,325,360	-	1,325,360
6320	Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,429,070	4,429,070	-	4,429,070
6520	Fire Area - Redemption	532,950	482,750	-	482,750
6530	Rockridge Area Water District - Redemption	63,360	61,610	-	61,610
6540	Skyline Sewer District - Redemption	26,610	23,640	-	23,640
6554	LaSalle Utility Underground - Redemption	47,470	47,120	-	47,120
6558	Grizzly Peak Utility Underground - Redemption	12,120	12,120	-	12,120
6570	JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	21,830	21,830	-	21,830
6580	JPFA Pooled Assessment: 1997 Revenue Bonds	56,500	56,500	-	56,500
6585	JPFA Reassessment District: 1999 Debt Service	526,350	526,350	-	526,350
6612	JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	9,267,750	9,267,750	-	9,267,750
6999	Miscellaneous Debt Service	21,500,000	21,500,000	-	21,500,000
7320	Police and Fire Retirement System Refinancing Annuity Trust	12,000,000	12,000,000	-	12,000,000
TOTAL		**$201,622,020**	**$252,992,310**	**$0**	**$252,992,310**

PROGRAM DETAIL: DEBT/LEASE PAYMENTS (IN09) (continued)

FISCAL YEAR 2010-11					
Fund	Fund Description	Amended Revenues	Amended Expenditures	Personnel Services	O & M*
1010	General Fund: General Purpose	$0	$32,322,410	$0	$32,322,410
1200	Pension Override Tax Revenue	59,849,670	59,339,430	-	59,339,430
3100	Sewer Service Fund	-	4,485,440	-	4,485,440
6014	Oakland Convention Center 1992	14,163,770	14,163,770	-	14,163,770
6015	COP-Oakland Museum 2002 Series A	3,681,350	3,681,350	-	3,681,350
6016	Civic Improvement Corp. 1985	3,941,560	3,941,560	-	3,941,560
6027	JPFA Capital Projects: Series 2005	11,093,750	11,093,750	-	11,093,750
6030	Taxable Pension Obligation Bonds: 1997 Series A	40,308,500	40,308,500	-	40,308,500
6036	JPFA Refunding Revenue Bonds: 2008 Series A-1 (Tax-Exempt Bonds)	16,500,450	16,500,450	-	16,500,450
6037	JPFA Refunding Revenue Bonds: 2008 Series A-2 (Taxable Bonds)	2,530,480	2,530,480	-	2,530,480
6063	General Obligation Bonds: Series 2005	-	11,091,070	-	11,091,070
6310	Measure G: 2002A Zoo, Museum, Chabot	2,549,250	2,549,250	-	2,549,250
6311	Measure G: 2006 Zoo, Museum	1,329,360	1,329,360	-	1,329,360
6320	Measure DD: 2003A Clean Water, Safe Parks and Open Space Trust Fund for Oakland	4,429,510	4,429,510	-	4,429,510
6520	Fire Area - Redemption	515,050	463,910	-	463,910
6530	Rockridge Area Water District - Redemption	61,860	59,280	-	59,280
6540	Skyline Sewer District - Redemption	25,810	23,010	-	23,010
6554	LaSalle Utility Underground - Redemption	29,670	29,670	-	29,670
6558	Grizzly Peak Utility Underground - Redemption	7,320	7,320	-	7,320
6570	JPFA Pooled Assessment: 1996 Revenue Bonds - Assessment	21,200	21,200	-	21,200
6580	JPFA Pooled Assessment: 1997 Revenue Bonds	34,240	34,240	-	34,240
6585	JPFA Reassessment District: 1999 Debt Service	505,180	505,180	-	505,180
6612	JPFA Lease Revenue Refunding Bonds (Admin Building): 2008 Series B	9,071,330	9,071,330	-	9,071,330
6999	Miscellaneous Debt Service	21,500,000	21,500,000	-	21,500,000
7320	Police and Fire Retirement System Refinancing Annuity Trust	11,700,000	11,700,000	-	11,700,000
TOTAL		**$203,849,310**	**$251,181,470**	**$0**	**$251,181,470**

** Operations and Maintenance (includes overhead charges and offsetting recoveries related to personnel services, as well as prior year carryforward offsets)*

PROGRAM DETAIL: DEBT/LEASE PAYMENTS (IN09) (continued)

Key Items Included in Program Expenditure Detail	FY 2009-10 Amended	FY 2010-11 Amended
General Purpose Fund (1010)		
City's Share of Coliseum Subsidy	$6,752,750	$2,590,330
Museum Debt Payments	3,680,980	3,681,350
Convention Centers Debt Payments	13,924,530	14,163,780
Eastmont Precinct Debt Payments	997,900	1,037,900
City Administrative Complex Debt Payments	9,267,750	9,071,330
Tax & Revenue Anticipation Notes - Interest Expense (Series A)*	1,777,720	1,777,720
TOTAL	**$36,401,630**	**$32,322,410**
All Other Funds		
Pension Obligation Bonds	$97,330,380	$99,647,930
Lease Revenue Bonds	49,618,750	49,910,140
General Obligation Bonds	30,446,520	30,492,940
Oakland-Alameda County Coliseum Authority	21,500,000	21,500,000
Police & Fire Annuity Transfer	12,000,000	11,700,000
Sewer Revenue Bonds	4,484,940	4,485,440
Special Assessment Bonds	1,210,090	1,122,610
TOTAL	**$216,590,680**	**$218,859,060**

** Tax & Revenue Anticipation Notes Series A (GPF Portion) Interest Expense of $1.8M is budgeted in Fund 1010; Series B (CALPERS Prefunding) Interest Expense Liaiblity of $1.7M is set aside as liability in Fund 1300*

Direct Debt Outstanding
as of 7/1/2009
(in thousands)

City of Oakland Debt		*Principal Outstanding*	*FY 09-10 Debt Service*
General Obligation Debt			
2002A	General Obligation Bonds, Series 2002A (Measure G)	34,415	2,541
2003A	General Obligation Bonds, Series A (Measure DD)	61,820	4,418
2005	JPFA Revenue Bonds, (General Obligation Bond Program)	100,245	11,062
2005	General Obligation Bonds, (Baby Bonds)[1]	100,674	11,064
2006	General Obligation Bonds, Series 2006 (Measure G)	20,035	1,319
Subtotal		317,189	30,404
Pension Obligation Bonds			
1997A&B	Taxable Pension Obligation Bonds, Series 1997 A&B	52,818	39,181
2001	Taxable Pension Obligation Bonds, Series 2001	195,636	-
Subtotal		248,454	39,181
Lease Revenue Bonds and Certificates of Participation			
2001	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, Series 2001	72,110	13,918
2002	City of Oakland, Refunding COP (Oakland Museum), Series 2002A	10,375	3,675
2008B	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, 2008 Series B	109,705	9,057
2008A1/A2	Oakland Joint Powers Financ. Auth. Lease Revenue Refunding, 2008 Series A1/A2	115,170	16,940
Subtotal		307,360	43,590
Oakland-Alameda County Coliseum Authority (50% City share)			
1996A1/A2	Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project [2]	55,750	5,589
2000C1/C2	Variable Rate Lease Revenue Bonds, Oakland Coliseum Arena Project [2]	75,400	3,783
2000D	Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project [2]	3,950	3,553
		135,100	12,925
Total Direct Debt		**$ 1,008,103**	**$ 126,100**

[1] Property tax received from these "Baby" bonds goes towards paying debt service for the Oakland JPFA Revenue Bonds, Series 2005 (City of Oakland General Obligation Bond Program) and are listed solely for Accounting purposes.

[2] Debt service payments could differ due to variable rate financing structure.

CITY OF OAKLAND'S LEGAL DEBT MARGIN
June 30, 2009

As of June 30, 2009, the City's legal debt limit (3.75% of valuation subject to taxation) was $1,156,818,628. The total amount of debt applicable to the debt limit was $317,188,697[1] (i.e. General Obligation Debt). The resulting legal debt margin was $839,629,931

Total assessed valuation (net of exemptions)	$	41,273,634,394
Less redevelopment tax increments	$	(10,425,137,651)
Basis of levy	$	30,848,496,743
Debt Limit:		
3.75 pecent of valuation subject to taxation	$	1,156,818,628
Less amount of debt applicable to debt limit	$	(317,188,697) [1]
Legal debt margin	$	839,629,931

[1] This number includes $100,673,697 outstanding on the 2005 General Obligation Bonds.

A copy of the City of Oakland's debt policy can be found in the "Financial Policies" section.

Source: County of Alameda and City of Oakland Treasury Division

The City of Oakland has undertaken responsibility for gathering information relating to debt issuances for which the City of Oakland, the Oakland Joint Powers Financing Authority, the Oakland-Alameda County Coliseum Authority, and the Redevelopment Agency of the City of Oakland have Continuing Disclosure Obligations.

GENERAL OBLIGATION BONDS. As of June 30, 2009, the City had outstanding a total of $216,515,000 aggregate principal amount of general obligation bonds. The bonds are general obligations of the City, approved by at least two-thirds of the voters. The City has the power and is obligated to levy *ad valorem* taxes upon all property within the City, subject to taxation without limitation, as to the rate or the amount (except certain property taxable at limited rates) for the payment of principal and interest on these bonds.

City of Oakland
General Obligation Bonds
As of June 30, 2009
(in $000s)

Issue Name	Purpose	Issuance Date	Final Maturity	Original Par	Par Outstanding
General Obligation Bonds, Series 2002A (Measure G)	Museum, Zoo and Chabot Space & Science Center	11/6/2002	2032	$38,000	$34,415
General Obligation Bonds, Series 2003A (Measure DD)	Lake Merritt	8/6/2003	2033	71,450	61,820
Oakland Joint Powers Authority Revenue Bonds, Series 2005 (City of Oakland General Obligation Bond Program)	General obligation refunding bonds, refunding Measure I and K bonds, which were used on various recreational and educational projects	6/16/2005	2025	122,170	100,245
General Obligation Bonds (Series 2006, Measure G)	Museum and Zoo	6/28/2006	2036	21,000	20,035
Total					**$ 216,515**

SEWER REVENUE DEBT. The City has also issued bonds secured by revenues of its sewer system. These bonds, issued on December 14, 2004 in the par amount of $62,330,000, mature serially through June 2029.

City of Oakland
Sewer Revenue Bonds
June 30, 2009
(in $000s)

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
City of Oakland Sewer Revenue Bonds 2004 Series A	12/14/2004	2029	$62,330	**$56,090**

LEASE OBLIGATIONS. The City has entered into various long-term lease arrangements that secure lease revenue bonds or certificates of participation, under which the City must make lease payments, payable by the City from its General Fund, to occupy public buildings or use equipment. The table below summarizes the City's outstanding long-term lease obligations.

City of Oakland
Lease Obligations
As of June 30, 2009
(in $000s)

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding	Leased Asset
Oakland – Alameda County Coliseum Authority Lease Revenue Bonds (Arena Project), Series 1996 Series A1 & A2 (1)	8/2/1996 8/2/1996	2026 2026	35,000 35,000	27,850 27,900	Coliseum Arena
Oakland – Alameda County Coliseum Authority Lease Revenue Bonds, Series 2000 C-1, C-2, & D (1)	5/25/2000	2025 2025 2011	37,700 37,700 25,250	37,700 37,700 3,950	Coliseum Stadium
Oakland Joint Powers Financing Authority Lease Revenue Bonds, (Oakland Convention Center) Series 2001	5/15/2001	2014	134,890	72,110	Oakland Convention Center
City of Oakland Refunding Certificates of Participation, Series 2002	3/21/2002	2012	16,295	10,375	Oakland Museum
Oakland Joint Powers Financing Authority Lease Revenue Refunding Bonds, (Oakland Administration Buildings), 2008 Series B	5/1/2008	2026	113,450	109,705	Oakland Administration Buildings
Oakland Joint Powers Financing Authority Lease Revenue Bonds, 2008 Series A-1, A-2	4/16/2008 4/16/2008	2017 2014	107,630 20,330	96,445 18,725	Portion of sewer system
Total				**$442,460**	

(1) The lease payments securing these bonds are joint and several obligations of both the City and the County of Alameda. Each entity has covenanted to budget and appropriate one-half of the annual lease payments, and to take supplemental budget action if required to cure any deficiency. Principal amounts shown represent half of total original and outstanding par, representing the amount that is directly attributable to the City.

PENSION OBLIGATION BONDS. The City has issued two series of pension obligation bonds to fund a portion of the current balance of the City's Unfunded Actuarial Accrued Liability ("UAAL") for retirement benefits to members of the Oakland Police and Fire Retirement System ("PFRS"). The table below summarizes the two currently outstanding pension obligation bond issues.

City of Oakland
Pension Obligation Bonds
As of June 30, 2009
(in $000s)

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
City of Oakland Taxable Pension Obligation Bonds, Series 1997, Sub-Series A	2/1/1997	2011	$420,495	$52,818
City of Oakland Taxable Pension Obligation Bonds, Series 2001	10/17/2001	2023	$195,636	195,636
Total				**$248,454**

OTHER LONG-TERM BORROWINGS. The City has debt outstanding for three bond issues supported by assessment districts. Debt service on each of these assessment and reassessment bond issues is paid solely from assessments levied on real property within the respective districts. The City is not responsible for debt service on the bonds in the event that assessment collections are not sufficient. The table below summarizes the City's outstanding assessment bonds.

City of Oakland
Special Assessments
As of June 30, 2009
(in $000s)

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Oakland Joint Powers Financing Authority Special Assessment Pooled Revenue Bonds, Series 1996 A	8/22/1996	2020	$ 465	$ 185
Oakland Joint Powers Financing Authority Special Assessment Pooled Revenue Bonds, Series 1997	12/3/1997	2012	1,250	140
Oakland Joint Powers Financing Authority Reassessment Revenue Bonds, Series 1999	7/27/1999	2024	7,255	5,320
Total				**$5,645**

REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND. The City's Redevelopment Agency has issued several series of tax allocation bonds to provide funding for blight alleviation and economic development in parts of the City, or for the construction of low-income housing. The bonds are payable from the tax increment received from the specific redevelopment project areas which they support. Tax allocation bonds have been issued for the Acorn Redevelopment Project Area, the Central District Redevelopment Project Area, the Coliseum Area Redevelopment Project Area, the Central City East Redevelopment Project Area and the Broadway-Macarthur Redevelopment Project Area. In addition, bonds have been issued that are secured by dedicated housing set-aside revenues from all the City's redevelopment project areas.

The tables below summarize the Redevelopment Agency's outstanding tax allocation debt and other financings, including the final maturity date, original par amounts and amounts outstanding. All information below is presented as of June 30, 2009.

TAX ALLOCATION BONDS
(In $000s)
As of June 30, 2009

Central District Redevelopment Project Area

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Central District Redevelopment Project Senior Tax Allocation Refunding Bonds, Series 1992	11/15/1992	2014	97,655	29,720
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2003	1/9/2003	2019	120,605	100,835
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2005	2/8/05	2022	44,360	31,970

City-wide Housing

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Subordinated Housing Set-Aside Revenue Bonds, Series 2000T	5/16/00	2018	39,395	4,290
Subordinated Housing Set-Aside Revenue Bonds, Series 2006A and 2006A-T	4/4/06	2037	84,840	82,785

General Obligation Bonds

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
General Obligation, Series 1998 (Tribune Towers Restoration)	4/1/98	2018	600	170

The table below summarizes the Redevelopment Agency's outstanding tax allocation debt.

TAX ALLOCATION BONDS
(In $000s)
June 30, 2009

Broadway/MacArthur/San Pablo Redevelopment Project Area

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Broadway/MacArthur/San Pablo Redevelopment Project Tax Allocation Bonds Series 2006C-TE and 2006C-T	10/12/2006	2037	17,270	16,675

Central City East Redevelopment Project Area

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Central City East Redevelopment Project Tax Allocation Bonds, Series 2006A-TE and 2006A-T	10/12/2006	2037	76,300	73,665

Central District Redevelopment Project Area

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Central District Redevelopment Project Subordinated Tax Allocation Bonds, Series 2006T	11/21/2006	2022	33,135	27,975

Coliseum Area Redevelopment Project Area

Issue Name	Issuance Date	Final Maturity	Original Par	Par Outstanding
Coliseum Area Redevelopment Project Tax Allocation Bonds, Series 2006B-TE and 2006B-T	10/12/2006	2037	102,590	98,925
Total of Tax Allocation Bonds				**$467,010**

City of Oakland
Debt Service Obligations for Fiscal Years Ending 2009-10 & 2010-11
as of July 1, 2009

($ in thousands)

Series Name	Original Par Amount	Outstanding Par Amount	Fiscal Year 2009-2010 Principal	Fiscal Year 2009-2010 Interest	Fiscal Year 2009-2010 Total Debt Service	Fiscal Year 2010-2011 Principal	Fiscal Year 2010-2011 Interest	Fiscal Year 2010-2011 Total Debt Service
General Obligation Bonds								
Series 2002A (Measure G)	$ 38,000	$ 34,415	$ 820	$ 1,721	$ 2,541	$ 860	$ 1,680	$ 2,540
Series 2003A (Measure DD)	71,450	61,820	1,525	2,893	4,418	1,575	2,843	4,418
Series 2005 (GO Bond Program)	122,170	100,245	6,090	4,972	11,062	6,420	4,668	11,088
Series 2006 (Measure G)	21,000	20,035	400	919	1,319	415	904	1,319
Series 2009B (Measure DD)	64,545	64,545	480	1,635	2,115	1,055	3,554	4,609
GO Bonds Subtotal	$ 317,165	$ 281,060	$ 9,315	$ 12,140	$ 21,455	$ 10,325	$ 13,649	$ 23,974
Lease Revenue Bonds								
Series 2001 (Oakland Conv. Ctr.)	$ 134,890	$ 72,110	$ 10,305	$ 3,613	$ 13,918	$ 11,100	$ 3,053	$ 14,153
Series 2002A (Oakland Museum)	16,295	10,375	3,165	510	3,675	3,315	361	3,676
Series 2008B (Admin. Bldg.)	113,450	109,705	4,315	4,742	9,057	4,455	4,606	9,061
Series 2008A (Ref'ding Rev. Bond)	127,960	115,170	11,695	5,245	16,940	12,315	4,695	17,010
Lease Rev. Bonds Subtotal	$ 392,595	$ 307,360	$ 29,480	$ 14,110	43,590	$ 31,185	$ 12,715	$ 43,900
Master Lease Agreements								
2001, Eastmont Town Center	$ 11,333	$ 5,801	$ 645	$ 308	$ 953	$ 681	$ 272	$ 953
2002, Master Lease (Restruc. 1-4)	19,768	970	970	33	1,003	-	-	-
2002, Master Lease (5-8)	14,923	2,563	818	103	920	854	67	920
2004, Solar Panel Lease	4,139	2,546	186	106	292	194	98	292
2005, Master Lease (Shoretel)	1,397	650	208	26	234	217	17	234
2005, Master Lease (Enterasys)	1,140	533	170	23	192	178	15	192
2006 Lancaster Building	4,940	4,485	245	231	476	260	218	
2007 Parking Meter Financing	4,520	3,664	610	137	747	634	113	747
2009 Sun Lease Financing	1,473	1,473	742	19	761	731	30	761
Master Lease Subtotal	$ 63,633	$ 22,684	$ 4,592	$ 985	5,577	$ 3,747	$ 830	$ 4,577
Pension Obligation Bonds								
Series 1997A (Taxable POB)	$ 420,495	$ 52,818	$ 37,860	$ 1,321	$ 39,181	$ 14,958	$ 25,347	$ 40,305
Series 2001 (Taxable POB)	195,636	195,636	-	-	-	-	-	-
POB Subtotal	$ 616,131	$ 248,455	$ 37,860	$ 1,321	$ 39,181	$ 14,958	$ 25,347	$ 40,305
Sewer Revenue Bonds								
Series 2004A (Sewer Rev. Bond)	$ 62,330	$ 56,090	$ 1,710	$ 2,771	$ 4,481	$ 1,800	$ 2,685	$ 4,485
Sewer Rev. Bonds Subtotal	$ 62,330	$ 56,090	$ 1,710	$ 2,771	$ 4,481	$ 1,800	$ 2,685	$ 4,485
Special Assessment Bonds								
Series 1996A (Pooled Revenue)	$ 465	$ 185	$ 10	$ 12	$ 22	$ 10	$ 11	$ 21
Series 1997 (Pooled Revenue)	1,250	140	50	6	56	50	4	54
Series 1999 (Reassessment Rev.)	7,255	5,320	240	282	522	235	270	505
Special Assessment Subtotal	$ 8,970	$ 5,645	$ 300	$ 301	$ 601	$ 295	$ 285	$ 580

City of Oakland
Debt Service Obligations for Fiscal Years Ending 2009-10 & 2010-11
as of July 1, 2009

($ in thousands)

Series Name	Original Par Amount	Outstanding Par Amount	Fiscal Year 2009-2010 Principal	Fiscal Year 2009-2010 Interest	Fiscal Year 2009-2010 Total Debt Service	Fiscal Year 2010-2011 Principal	Fiscal Year 2010-2011 Interest	Fiscal Year 2010-2011 Total Debt Service
OACCA Bonds								
Series 1996A (Coliseum Arena)	$ 70,000	$ 55,750	$ 1,800	$ 3,789	$ 5,589	$ 1,950	$ 3,662	$ 5,612
Series 2000C & D (Colisum Proj.)	100,650	79,350	3,350	3,986	7,336	3,550	3,763	7,313
OACCA Bonds Subtotal	$ 170,650	$ 135,100	$ 5,150	$ 7,775	$ 12,925	$ 5,500	$ 7,425	$ 12,925
Oakland Redev. Agency								
---Tax Allocation Bonds---								
Series 1992 (Central District)	$ 97,655	$ 29,720	$ 5,255	$ 1,635	$ 6,890	$ 5,565	$ 1,346	$ 6,911
Series 2003 (Central District)	120,605	100,835	3,305	5,398	8,703	4,720	5,198	9,918
Series 2005 (Central District)	44,360	31,970	-	1,599	1,599	-	1,599	1,599
Series 2006 (Central City East)	76,300	73,665	1,180	3,943	5,123	1,245	3,879	5,124
Series 2006 (Coliseum)	102,590	98,925	1,650	5,195	6,845	1,735	5,112	6,847
Series 2006 (Broadway/MacArthur)	17,270	16,675	265	888	1,153	280	873	1,153
Series 2006 (Central District)	33,135	27,975	2,590	1,418	4,008	2,325	1,289	3,614
Series 2009 (Central District)	38,755	38,755	-	2,396	2,396	685	3,051	
---General Obligation Bonds---								
Series 1998 (Tribune Towers)	600	170	55	10	65	55	6	61
---Housing Set-Aside Bonds----								
Series 2000T	39,395	4,290	2,065	255	2,320	2,225	87	2,312
Series 2006	84,840	82,785	500	4,686	5,186	530	4,659	5,189
ORA Bonds Subtotal	$ 655,505	$ 505,765	$ 16,865	$ 27,421	$ 44,286	$ 19,365	$ 27,099	$ 46,464
TOTAL Direct Debt Obligations	$ 1,496,541	$ 971,975	$ 81,805	$ 35,347	$ 117,152	$ 61,968	$ 59,135	$ 121,103
TOTAL Debt Obligations	$ 2,286,979	$ 1,562,159	$ 105,272	$ 66,826	$ 172,098	$ 87,175	$ 90,034	$ 177,209

NOTES

CAPITAL IMPROVEMENT PROGRAM

DEFINITION

The Capital Improvement Program includes, in general, new and continuing projects costing more than $50,000. These projects are designed to upgrade and repair existing facilities, parks/open space, streets, sidewalks, and sewers; purchase technology-related equipment and service contracts; mitigate traffic hazards; improve pedestrian and bicycle safety; and improve disabled persons' access to City facilities.

CATEGORIES

The 2009-11 Capital Improvement Program budget is organized around seven categories.

Buildings and Facilities
This category of projects includes improvements and new developments of recreation centers, fire stations, community centers, and other City buildings, facilities, and structures.

Parks and Open Space
Projects in this category include improvements to playgrounds and tot lots, improvements to park facilities and City swimming pools; and improvements to Oakland's waterways.

Sewers and Storm Drains
Projects in this category include reconstruction of sewer mains throughout the City as required by the infiltration/inflow program. The Cease and Desist Order issued to Oakland and other Bay Area communities by the State Water Resources Control Board of the California Environmental Protection Agency requires that the City plan and implement management practices and capital repairs and replacements to the aging sewer facilities to prevent sewage discharges into creeks, lakes, and the San Francisco Bay. Funding for emergency repair and replacement of sewer and storm drain facilities is also included.

Streets and Sidewalks
Projects in this category include street improvements, street safety projects, street lighting, and sidewalk repair, as well as streetscape improvements. These projects are designed to address the maintenance backlog of City streets and sidewalks.

Technology Enhancements
Projects in this category include all technology-related projects, including investments in hardware and software, and related service contracts.

Traffic Improvements
This category includes traffic and transportation-related improvements, including traffic calming, traffic signals, modernization of traffic signals and signal controllers, and signal synchronization. It also includes bicycle and pedestrian safety improvement projects.

Miscellaneous
This category of projects includes those that cross multiple categories or do not intuitively fit under a single category.

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY SOURCE

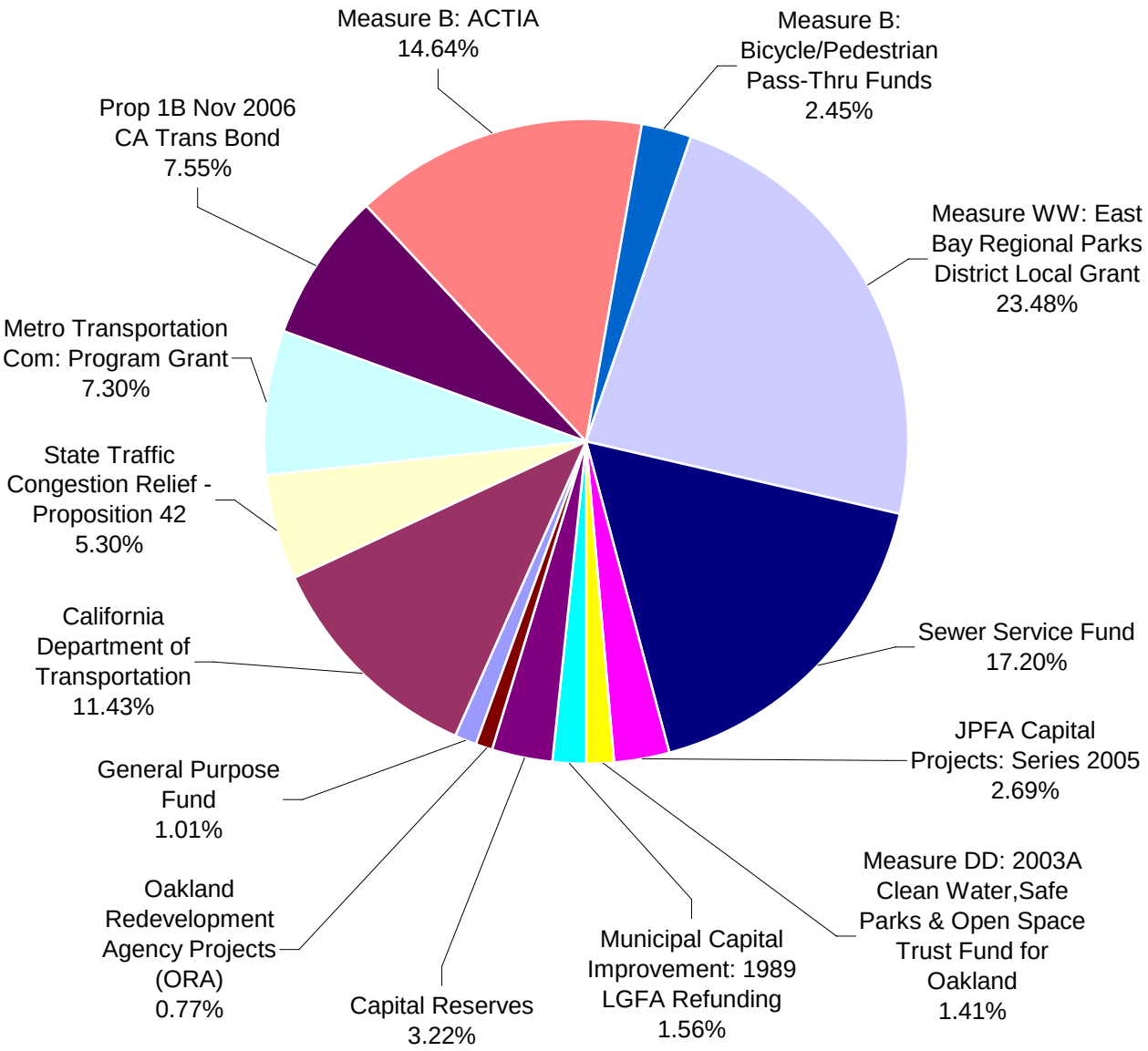
Source	Fund	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
City				
General Purpose Fund	1010	$406,840	$420,490	$827,330
California Department of Transportation	2140	5,350,000	4,000,000	9,350,000
State Traffic Congestion Relief - Proposition 42	2141	2,065,440	2,268,300	4,333,740
Metro Transportation Com: Program Grant	2163	5,968,000	-	5,968,000
Prop 1B Nov 2006 CA Trans Bond	2165	-	6,176,850	6,176,850
Measure B: ACTIA	2211	5,775,020	6,200,020	11,975,040
Measure B: Bicycle/Pedestrian Pass-Thru Funds	2212	1,000,000	1,000,000	2,000,000
Measure WW: East Bay Regional Parks District Local Grant	2260	19,204,460	-	19,204,460
Sewer Service Fund	3100	6,947,000	7,120,000	14,067,000
JPFA Capital Projects: Series 2005	5200	1,157,000	1,040,000	2,197,000
Measure DD: 2003A Clean Water,Safe Parks & Open Space Trust Fund for Oakland	5320	300,000	850,000	1,150,000
Municipal Capital Improvement: 1989 LGFA Refunding	5501	666,590	611,580	1,278,170
Capital Reserves	5510	1,633,550	1,000,000	2,633,550
Oakland Redevelopment Agency Projects (ORA)	7780	316,050	316,050	632,100
Subtotal City		**$50,789,950**	**$31,003,290**	**$81,793,240**
Oakland Redevelopment Agency *				
Coliseum: Operations	9450	$200,000	$200,000	$400,000
Coliseum: Capital	9451	2,841,100	1,127,120	3,968,220
Coliseum Area: Tax Allocation Bonds Series 2006B-TE (Tax Exempt)	9455	361,000	-	361,000
Coliseum Area: Tax Allocation Bond Series 2006B-T (Taxable)	9456	2,000,000	1,065,000	3,065,000
1986 Bonds	9504	1,690	1,710	3,400
Central District: Operations	9510	1,395,970	1,401,980	2,797,950
City Center: Garage West Subsidy	9513	2,062,500	2,151,000	4,213,500
Chinatown: Parking Lot	9515	1,120,000	230,000	1,350,000
1989 Bonds	9516	3,000,000	-	3,000,000
Multi Service Center / Rent - County	9522	98,110	98,110	196,220
Liability / Contingency / Finance	9526	158,500	-	158,500
10% School Set Aside / Coliseum	9527	760	760	1,520
Broadway / MacArthur / San Pablo: Operations	9529	101,600	101,620	203,220
Central District: TA Bond Series 2003	9532	3,070,000	-	3,070,000
Central District Tax Allocation Bond Series 2009T (Taxable)	9536	10,500,000	-	10,500,000
Central City East: Operations	9540	307,770	507,890	815,660
Unrestricted Land Sales Proceeds	9553	4,762,630	3,520,800	8,283,430
Oakland Base Reuse Authority (OBRA): Operations	9570	200,000	200,000	400,000
Subtotal ORA		**$32,181,630**	**$10,605,990**	**$42,787,620**
TOTAL *		**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

SUMMARY BY SOURCE – CITY

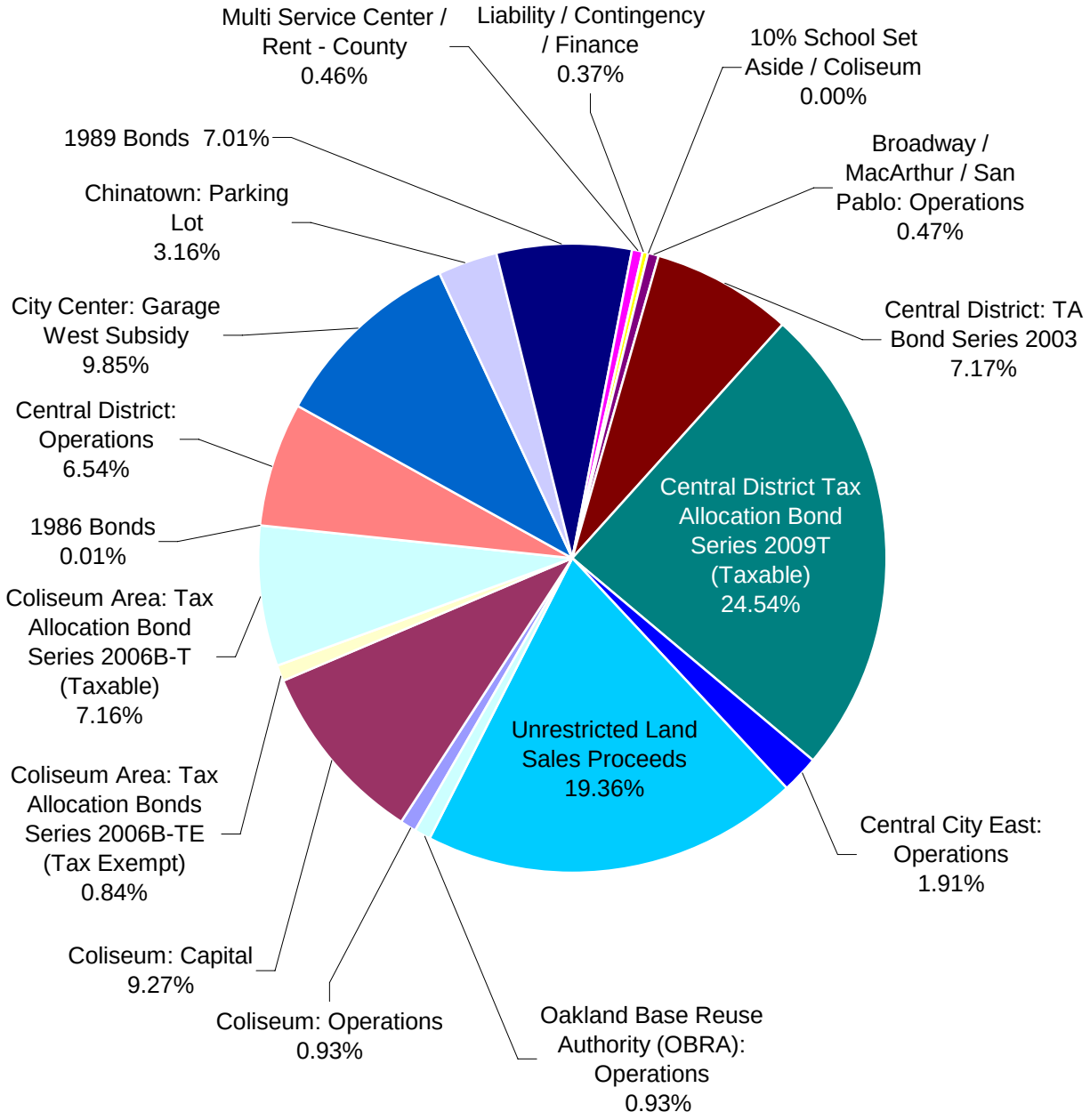
$81,793,240



CAPITAL IMPROVEMENT PROGRAM FY 2009-11

SUMMARY BY SOURCE – ORA *

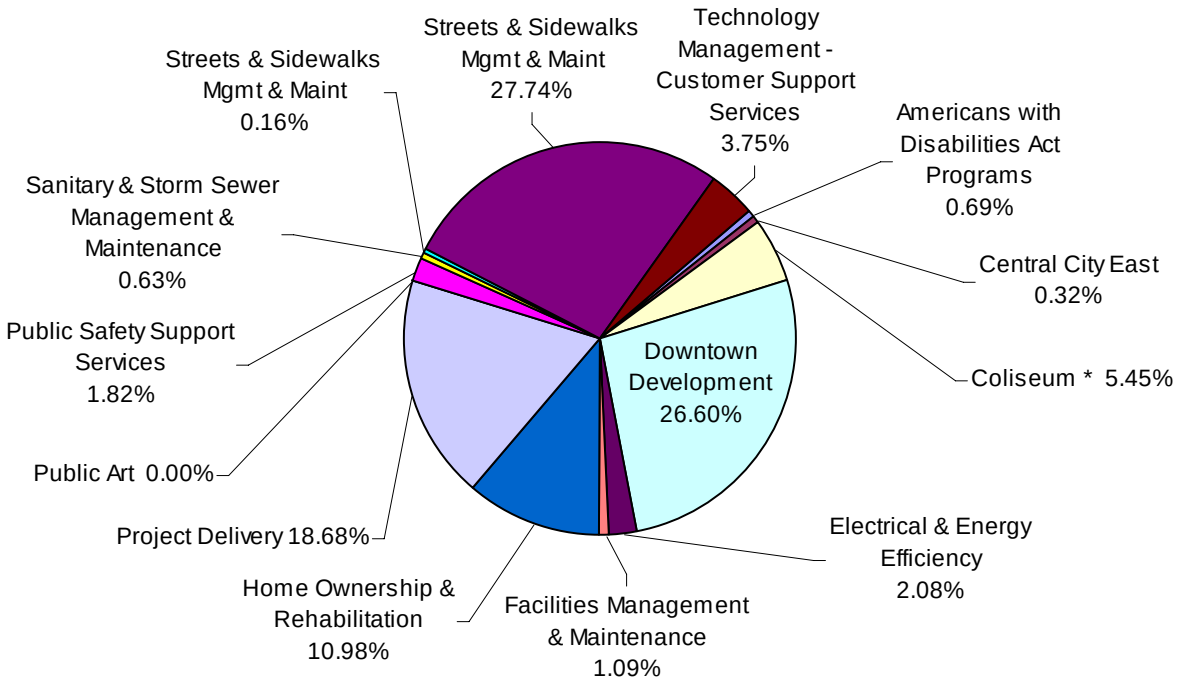
$42,787,620



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY PROGRAM

Program	Code	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Americans with Disabilities Act Programs	YS10	$310,000	$540,000	$850,000
Central City East	SC18	100,000	300,000	400,000
Coliseum *	SC12	4,884,710	1,874,710	6,759,420
Downtown Development	SC13	25,867,710	7,101,890	32,969,600
Electrical & Energy Efficiency	IN07	1,326,530	1,250,000	2,576,530
Facilities Management & Maintenance	IN02	850,000	500,000	1,350,000
Home Ownership & Rehabilitation	NB33	7,520,360	6,095,360	13,615,720
Project Delivery	IN06	20,506,400	2,650,640	23,157,040
Public Art	CE01	1,690	1,710	3,400
Public Safety Support Services	IP75	1,176,830	1,076,830	2,253,660
Sanitary & Storm Sewer Management & Maintenance	IN03	385,000	392,000	777,000
Streets & Sidewalks Mgmt & Maint	IN04	100,000	100,000	200,000
Streets & Sidewalks Mgmt & Maint	IN05	17,155,460	17,227,170	34,382,630
Technology Management - Customer Support Services	IP62	2,470,840	2,182,920	4,653,760
TOTAL		**$82,655,530**	**$41,293,230**	**$123,948,760**

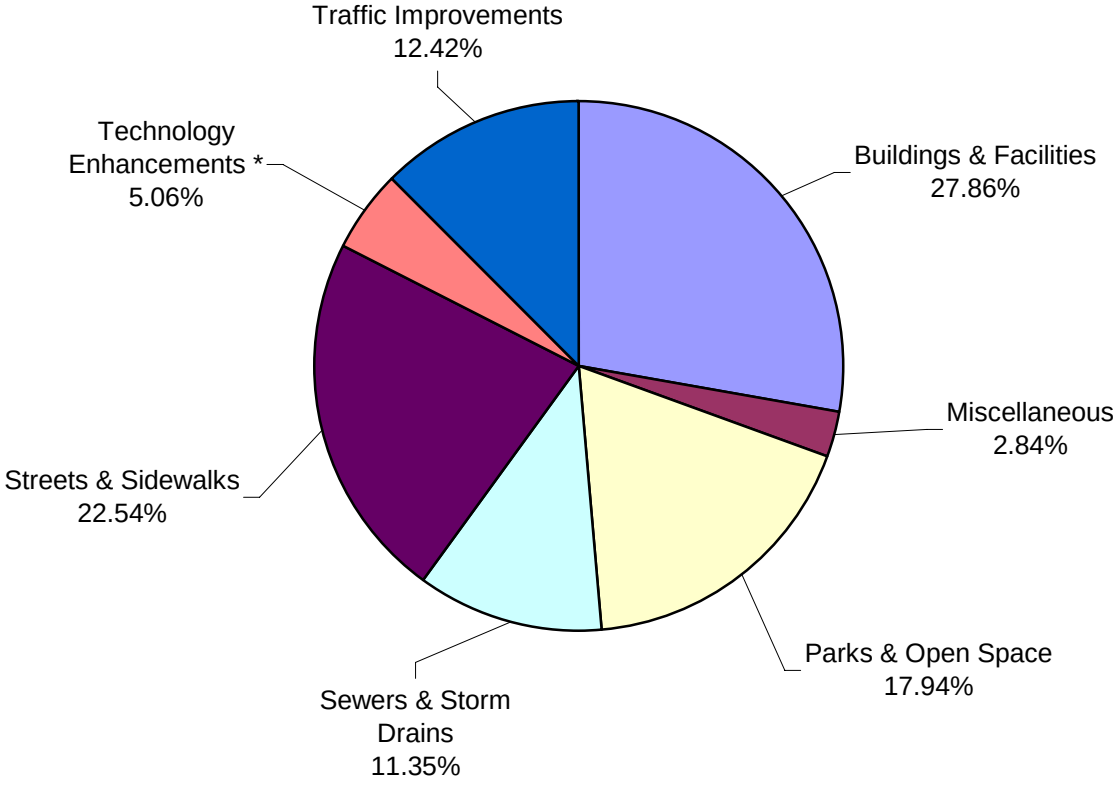
** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
SUMMARY BY CATEGORY

Category	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Buildings & Facilities	$25,874,870	$8,653,870	$34,528,740
Miscellaneous	1,785,290	1,730,490	3,515,780
Parks & Open Space	21,381,760	850,000	22,231,760
Sewers & Storm Drains	6,947,000	7,120,000	14,067,000
Streets & Sidewalks	15,563,440	12,375,150	27,938,590
Technology Enhancements *	3,331,620	2,943,700	6,275,320
Traffic Improvements	7,771,550	7,620,020	15,391,570
TOTAL	**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*



CAPITAL IMPROVEMENT PROGRAM FY 2009-11
PROJECTS BY CATEGORY

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Buildings and Facilities			
ADA Accommodations	$0	$100,000	$100,000
ADA Transition Plan	310,000	440,000	750,000
Citywide Roof Repairs	350,000	-	350,000
East Oakland Sports Center (Phase I)	6,000,000	-	6,000,000
Public Works Municipal Building Improvements	500,000	500,000	1,000,000
** 9th & Franklin Block	220,000	230,000	450,000
** 81st Avenue Library	760	760	1,520
** Central District - Public Facilities Capitol Projects	5,000,000	-	5,000,000
** Central District - Retail Entertainment Program	100,000	-	100,000
** City Center Garage West Opening	2,062,500	2,151,000	4,213,500
** Coliseum Capital Contract Contingency	200,000	200,000	400,000
** Coliseum Transit Village Infrastructure	1,000,000	1,065,000	2,065,000
** Downtown Capital Project Support	-	500,000	500,000
** Downtown Façade Project	1,658,500	-	1,658,500
** General Coliseum Infrastructure	1,000,000	675,000	1,675,000
** Oakland Ice Center	2,205,000	2,315,000	4,520,000
** Telegraph Plaza Garage	196,000	205,000	401,000
** Thomas L Berkley Square Residential	1,500,000	-	1,500,000
** Touraine Hotel / Henry Robinson Service Center	98,110	98,110	196,220
** University of California - Office of the President	174,000	174,000	348,000
** Uptown Garage (21st & Telegraph)	3,300,000	-	3,300,000
Buildings and Facilities Project Totals	**$25,874,870**	**$8,653,870**	**$34,528,740**
Miscellaneous			
** Broadway Corridor Revolving Loan Fund	$387,630	$126,800	$514,430
** Central District Planning	1,295,970	1,301,980	2,597,950
** Oakland Redevelopment Agency (ORA) - Central City East Repayment Agreement	100,000	300,000	400,000
** Public Art Fund	1,690	1,710	3,400
Miscellaneous Project Totals	**$1,785,290**	**$1,730,490**	**$3,515,780**
Parks & Open Space			
25th Street Mini Park	$730,000	$0	$730,000
Bellevue Avenue Reconfiguration at Lakeside Park	100,000	-	100,000
Bushrod Park - New Soccer Field (Former Washington Elementary School; Park Prioritization Project)	3,300,000	-	3,300,000
Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)	1,000,000	-	1,000,000
Central Reservoir Field Improvement - Leveling Playing Field Phase 2 (Park Prioritization Project)	600,000	-	600,000
Children's Fairyland Entry Improvements	500,000	-	500,000
City Stables Improvements	500,000	-	500,000

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

PROJECTS BY CATEGORY (continued)

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Parks & Open Space (continued)			
Feather River Camp Capital Improvement Projects	500,000	-	500,000
Hardy Park Restroom	207,300	-	207,300
Laurel District Park	500,000	-	500,000
Lazear Field Lighting Improvement	500,000	-	500,000
Madison Square Park Improvements (Park Prioritization Project)	300,000	-	300,000
Morcom Rose Garden (Park Prioritization Project)	1,700,000	-	1,700,000
Owen Jones Field Improvements WW Project	1,000,000	-	1,000,000
Police Activities League (PAL) Camp	1,000,000	-	1,000,000
Poplar Field Improvement - Leveling Playing Field Ph 2 (Park Prioritization Project)	850,000	-	850,000
Raimondi Park Fields - Phase 1	224,460	-	224,460
Snow Park/Lakeside Drive Renovation	200,000	800,000	1,000,000
Waterfront Trail at the ConAgra site	-	50,000	50,000
** Fox Courts	170,000	-	170,000
** Lincoln Recreation Center Oakland Redevelopment Agency (ORA) Project	7,500,000	-	7,500,000
Parks & Open Space Project Totals	**$21,381,760**	**$850,000**	**$22,231,760**
Sewers & Storm Drains			
Citywide Cyclic Sewer Replacement	$2,500,000	$2,500,000	$5,000,000
Root Foaming of City Sewer Mains Citywide	385,000	392,000	777,000
Sewer Rehabilitation: Golf Links, Fontaine, Crest	396,000	-	396,000
Sewer Rehabilitation: Jones St, 98th Ave, Edes Ave	2,730,000	-	2,730,000
Sewer Rehabilitation: Macarthur, 64th Ave, Simon St, 72nd Ave	-	2,860,000	2,860,000
Sewer Rehabilitation: Shattuck-66th, Telegraph-59th	360,000	-	360,000
Sewer Relief Improvements (52-6)	-	540,000	540,000
Sewer Relief Improvements (54-8.400, 8.610 & 8.900)	-	288,000	288,000
Sewer Relief Improvements (56-3.100 & 56-3.200)	342,000	-	342,000
Sewer Relief Improvements (81-3a & 3b)	-	540,000	540,000
Sewer Relief Improvements (81-4)	234,000	-	234,000
Sewers & Storm Drains Project Totals	**$6,947,000**	**$7,120,000**	**$14,067,000**
Streets & Sidewalks			
ADA Curb Ramp 30-Year Transition Plan	$660,000	$660,000	$1,320,000
Bridge Maintenance Program	-	500,000	500,000
Citywide Sidewalk Repairs and Accessibility	2,064,000	870,000	2,934,000
Emergency Roadway Repairs - Contingency Fund	400,000	400,000	800,000
Glascock / Lancaster Community Improvements	1,350,000	-	1,350,000
Matching Funds for Grant Funded Projects	750,000	750,000	1,500,000
Repair and Rehabilitation of City Paths and Stairs	400,000	400,000	800,000
Street Rehabilitation / Resurfacing	6,839,440	8,445,150	15,284,590
** Fruitvale Alive Streetscape	200,000	-	200,000

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

PROJECTS BY CATEGORY (continued)

Category Project	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Streets & Sidewalks (continued)			
** International Boulevard Streetscape	750,000	250,000	1,000,000
** Oakland Redevelopment Agency (ORA) Sidewalk Replacement	100,000	100,000	200,000
** Railroad Avenue Phase II	100,000	-	100,000
** South Coliseum Way & Edes Street Streetscape	900,000	-	900,000
** Sunshine Court Improvements	1,050,000	-	1,050,000
Streets & Sidewalks Project Totals	**$15,563,440**	**$12,375,150**	**$27,938,590**
Technology Enhancements			
EOC HVAC Systems & Microwave Transmitter Replacement	$347,000	$0	$347,000
IPSS Support and Maintenance	1,406,560	1,420,490	2,827,050
Oracle Corporation Software & License Support	717,280	762,430	1,479,710
Sun Server Lease Agreement *	860,780	760,780	1,621,560
Technology Enhancements Project Totals	**$3,331,620**	**$2,943,700**	**$6,275,320**
Traffic Improvements			
Bicycle Facilities Design and Implementation	$350,000	$350,000	$700,000
Caldecott Tunnel Community Transportation Improvements	4,000,000	4,000,000	8,000,000
Citywide Sign Replacement Program	200,000	200,000	400,000
Disabled Parking Zone Program	50,000	50,000	100,000
Enhanced Streetlight Program	100,000	100,000	200,000
Hazard Elimination	200,000	200,000	400,000
LED Traffic Signal Replacement	350,000	350,000	700,000
Necklace of Lights	76,530	-	76,530
Neighborhood Traffic Safety Program (NTSP)	375,000	300,000	675,000
Pedestrian Crossing Improvement @ High Accident Locations	250,000	250,000	500,000
Pedestrian Streetscape Program	150,000	150,000	300,000
Proactive Street Re-Lamping Project	500,000	-	500,000
Safe Routes to School Local Match	100,000	100,000	200,000
Traffic Signal - (Per Priority List)	330,010	330,010	660,020
Traffic Signal Capital Replacement	100,000	100,000	200,000
Traffic Signal Controller Replacement	100,000	100,000	200,000
Traffic Signal Maintenance Program	-	500,000	500,000
Traffic Signal Modernization	330,010	330,010	660,020
Traffic Signal Operation Citywide Program	110,000	110,000	220,000
Traffic Signal Video Detection	100,000	100,000	200,000
Traffic Improvements Project Totals	**$7,771,550**	**$7,620,020**	**$15,391,570**
TOTAL	**$82,655,530**	**$41,293,230**	**$123,948,760**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
UNFUNDED PROJECTS BY DEPARTMENT / AGENCY

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Community & Economic Development Agency			
Adeline Street Bridge Repair	$1,400,000	$0	$1,400,000
Citywide Emergency Storm Drainage Repairs	500,000	500,000	1,000,000
Citywide Guardrail Program	150,000	150,000	300,000
Citywide Intelligent Transportation System Program	450,000	450,000	900,000
On Call Street Projects	300,000	300,000	600,000
Storm Drains Capital Improvements	8,000,000	8,000,000	16,000,000
Street Rehabilitation / Resurfacing	5,000,000	5,000,000	10,000,000
CEDA Unfunded Projects	**$15,800,000**	**$14,400,000**	**$30,200,000**
Fire Services			
Bathroom Repairs to various Fire Stations	$1,000,000	$1,000,000	$2,000,000
Build Police and Fire Joint Training Facility	5,000,000	7,500,000	12,500,000
Dormitory Partition Wall Replacements to all Fire Stations	112,500	337,500	450,000
EOC Kitchen Renovation	40,000	125,000	165,000
Exterior Painting Fire Station 4	150,000	-	150,000
Gate Replacement and Repairs for Fire Station 20 and 26	30,000	-	30,000
Gutter Replacement for Fire Stations 20 and 26	50,000	-	50,000
HVAC / Duct Cleaning at all Fire Stations	250,000	250,000	500,000
Installation of A Traffic Signal at Fire Station 17	62,500	187,500	250,000
Kitchen Repairs to Various Fire Stations	750,000	2,250,000	3,000,000
Paving Parking Lots for 5 Fire Stations	75,000	225,000	300,000
Rebuild Fire Station 25	2,500,000	7,500,000	10,000,000
Rebuild Fire Station 4	2,500,000	7,500,000	10,000,000
Rebuild or Replace Fire Station 29	2,500,000	7,500,000	10,000,000
Repair Apparatus Apron at Various Fire Stations 1, 5, 8, 13, 17, & 19	112,500	337,500	450,000
Repair Fire Training Center	50,000	-	50,000
Replacement of Fire Dispatch Center Workstations	40,000	-	40,000
Replacement of Floor Covering at the Fire Dispatch Center	20,000	-	20,000
Replacement of Roofs at Various Fire Stations 27, 7, 14, 6 and 17	70,000	217,000	287,000
Replacement of Telescoping Door at Various Fire Stations	72,000	-	72,000
Replacement of Two Fire Trucks	1,700,000	-	1,700,000
Structural Modification - I - Beam Door Installation	50,000	150,000	200,000
Upgrade Electrical Panels at Various Fire Stations	250,000	750,000	1,000,000
Upgrade Exterior Building Lighting at 9-1-1 Fire Dispatch	25,000	-	25,000
Window Replacement to Various Fire Stations	70,000	-	70,000
Fire Department Unfunded Projects	**$17,479,500**	**$35,829,500**	**$53,309,000**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Information Technology			
City Network Equipment Replacement	$247,150	$247,150	$494,300
City Server Replacement	329,300	-	329,300
E-Government Network Security	570,000	-	570,000
Emergency Operations Center Computer Room Air Conditioning Upgrade	137,000	-	137,000
Microwave Transmitter Replacement	210,000	-	210,000
Oracle Reporting and Publishing Standardization	250,000	-	250,000
Public Saftey Server Replacements	121500	0	121,500
Telephone Equipment Replacement	$0	$250,000	250,000
Upgrade 50 Oaklad Fire Department Mobile Data Terminals	866,623	-	866,623
DIT Unfunded Projects	**$2,731,573**	**$497,150**	**$3,228,723**
Library			
AAMLO (African American Museum and Library of Oakland)	$218,750	$656,250	$875,000
Asian Library 388 9th Street	1,800,000	5,400,000	7,200,000
Asian Library Restrooms 388 9th Street	39,595	118,785	158,380
Brookfield Library	2,138,000	6,412,000	8,550,000
Cesar Chavez Library	55,000	165,000	220,000
Dimond Library Carpet & Electrical 3565 Fruitvale Avenue	31,250	93,750	125,000
Dimond Library Expansion 3565 Fruitvale Avenue	5,125,000	15,375,000	20,500,000
Eastmont Library 7200 Bancroft Avenue	6,590,000	19,950,000	26,540,000
Elmhurst Library 1427 88th Avenue	776,000	2,330,000	3,106,000
Golden Gate Library 5606 San Pablo Avenue	550,000	1,650,000	2,200,000
Hooover Library New location	3,900,000	11,700,000	15,600,000
Lakeview Library 550 El Embarcadero	1,925,000	5,775,000	7,700,000
Lakeview Library Foundation Repair 550 El Embarcadero	87,500	262,500	350,000
Lakeview Library Restroom Addition	625,000	187,500	812,500
Laurel Library TBD	3,900,000	11,700,000	15,600,000
Main Library Relocation	40,000,000	120,000,000	160,000,000
Main Library Relocation 125 4th Street	1,544,938	-	1,544,938
Main Library Shelves 125 4th Street	31,000	94,000	125,000
Martin Luther King Jr. Library	898,207	2,694,621	3,592,828
Melrose Library 4805 Foothhill Blvd	845,000	2,535,000	3,380,000
Montclair Library 1687 Mountain Blvd	182,000	548,000	730,000
Piedmont Library 160 41st Street	1,625,000	4,875,000	6,500,000
Rockridge Library	352,000	1,056,078	1,408,078
Rockridge Library 5366 Colleage Avenue	70,000	-	70,000
San Antonio Library New	7,250,000	21,750,000	29,000,000
Temescal Library 5205 Telegraph Avenue	562,500	1,687,500	2,250,000
Temescal Library Awning	60,000	-	60,000
West Oakland Library 1801 Adeline Street	5,062,500	15,187,500	20,250,000
Library Unfunded Projects	**$86,244,240**	**$252,203,484**	**$338,447,724**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Museum			
Museum - Freight & Passenger Elevators Replacement	$300,000	$0	$300,000
Museum - James Moore Theater Refurbishment	1,200,000	-	1,200,000
Museum - Roof and Waterproofing Replacement	500,000	-	500,000
Museum Total	**$2,000,000**	**$0**	**$2,000,000**
Parks and Recreation			
Marshall Field Project	$125,000	$375,000	$500,000
88th St. Park Renovation Project	187,500	562,500	750,000
Allendale Park Improvement Projects	1,000,000	3,000,000	4,000,000
Arroyo Viejo Recreation Center Improvements	125,000	375,000	500,000
Brookdale Park Improvements (Park Prioritization Project)	750,000	2,250,000	3,000,000
Brookdale Teen Center	187,500	562,500	750,000
Bushrod Ball Field Renovation (Billy Martin Field)	375,000	1,125,000	1,500,000
Bushrod Park - New Soccer Field (Former Washington Elementary School) (Park Prioritization Project)	700,000	-	700,000
Bushrod Park General Improvements (Park Prioritization Project)	875,000	2,625,000	3,500,000
Bushrod Recreation Center Improvements	300,000	-	300,000
Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)	800,000	-	800,000
Carter Middle School Park Conversion (Park Prioritization Project)	750,000	2,250,000	3,000,000
Cesar Chavez Mini Park Renovation Project	187,500	562,500	750,000
Cesar Chavez Park - Park Improvement Project	500,000	1,500,000	2,000,000
Chinese Garden Improvements (Park Prioritzation Project)	200,000	1,000,000	1,200,000
Clinton Park General Imprevement Project (Park Prioritization Project)	500,000	1,500,000	2,000,000
Concession Stand Renovations	250,000	750,000	1,000,000
Coolidge House at Peralta Hacienda Historic Park (Park Prioritization Project)	200,000	800,000	1,000,000
Curt Flood Field Project	325,000	975,000	1,300,000
DeFremery Pool Repair	300,000	-	300,000
Dimond Park Entry Improvements (Park Prioritization Project)	500,000	1,500,000	2,000,000
Dimond Recreation Center Improvements	375,000	1,125,000	1,500,000
Durant Park Mini Park Renovation Project (Park Pioritization Project)	187,500	562,500	750,000
Feather River Camp Capital Improvement Projects	187,500	562,500	750,000
Field Restroom Improvements	250,000	750,000	1,000,000
Franklin Recreation Center Improvement Project	304,000	911,000	1,215,000
Fremont Pool Repair	150,000	-	150,000

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Parks and Recreation (continued)			
Glen Daniel King Estates Trail Improvements (Park Prioritization Project)	550,000	1,650,000	2,200,000
Golden Gate Park Improvement Project	375,000	1,125,000	1,500,000
Ira Jinkins Ball Field Project (Joe Morgan)	325,000	975,000	1,300,000
Ira Jinkins Recreation Center Improvements	375,000	1,125,000	1,500,000
Jefferson Park Improvement Project (Park Prioritization Project)	610,000	1,833,000	2,443,000
Joaquin Miller Community Center Improvement (Enterprise Facility)	250,000	-	250,000
Lake Merritt Boating Center	200,000	600,000	800,000
Lake Merritt Sailboat House (Enterprise Facility)	400,000	-	400,000
Lakeside Park Garden Center (Enterprise Facility)	250,000	750,000	1,000,000
Lincoln Square Master Plan Improvements (Park Prioritization Project)	600,000	1,800,000	2,400,000
Lincoln Square Park Synthetic Turf Field	1,000,000	-	1,000,000
Linden Park Mini Park Renovation Project	187,500	562,500	750,000
Lions Pool Deck Replacement (Dimond Park)	50,000	-	50,000
Live Oak Pool	300,000	-	300,000
Madison Square Park Improvements (Park Prioritization Project)	825,000	2,475,000	3,300,000
Manzanita Recreation Center Improvements	300,000	-	300,000
Montclair Park Improvements Project (Park Prioritization Project)	500,000	1,500,000	2,000,000
Montclair Recreation Center Improvement Project	1,000,000	3,000,000	4,000,000
Morcom Rose Garden (Park Prioritization Project)	800,000	-	800,000
Morgan Plaza Park Renovation Project	187,500	562,500	750,000
Moss House Improvements (Park Prioritization Project)	625,000	1,875,000	2,500,000
Owen Jones Field Improvements WW Project	500,000	-	500,000
Raimondi Sports Complex (Phase 2)	2,500,000	7,500,000	10,000,000
Rainbow Recreation Center Improvement/Expansion Project (Park Prioritization Project)	925,000	2,775,000	3,700,000
Rainbow Teen Center Improvement Project	925,000	2,775,000	3,700,000
Redwood Heights	250,000	-	250,000
Rotary Nature Center Rehabilitation Project	500,000	-	500,000
San Antonio Park & Rec Center Improvement Project	337,500	10,125,000	10,462,500
Sequoia Lodge Improvement (Enterprise Facility)	75,000	-	75,000
Sheffield Village Recreation Center Improvement	50,000	-	50,000
Tassafaronga Recreation Center Improvements & Expansion (Park Prioritization Project)	1,125,000	3,375,000	4,500,000
Tyrone Carney Park	575,000	1,725,000	2,300,000
West Oakland Teen Center	100,000	-	100,000
William Wood Park Improvements (Park Prioritization Project)	375,000	1,125,000	1,500,000
Willie Wilkins Park (Elmhurst) (Park Prioritization Project)	700,000	2,089,000	2,789,000
Woodminster Amphitheater Upgrade	1,500,000	4,500,000	6,000,000
Parks and Recreation Unfunded Projects	**$30,739,000**	**$81,445,500**	**$112,184,500**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11
UNFUNDED PROJECTS BY DEPARTMENT / AGENCY (continued)

Client	FY 2009-10	FY 2010-11	TOTAL FY 2009-11
Public Works Agency			
Coliseum Way - Drainage Trenching	$526,000	$0	$526,000
Lighting Energy Efficiency Improvements 3rd Generation	1,924,000	-	1,924,000
Police Administration Building Chiller, Boiler and HVAC upgrades and efficiency	180,000	620,000	800,000
Proactive Street Re-Lamping Project	-	500,000	500,000
Street Lighting Energy Efficiency and Quality Upgrade	35,000	-	35,000
Swimming Pool Heater Replacement	-	239,000	239,000
Traffic Signal Maintenance Program (Redirect funding from proactive street light re-lamping resources)	500,000	500,000	1,000,000
Upgrade Diesel Storage Tank Compressed Natural Gas (CNG) Equipment	-	15,000	15,000
Upgrade Main HVAC Control Panels to Resolve Obsolescence Problem	-	221,000	221,000
Public Works Agency Unfunded Projects	**$3,165,000**	**$2,095,000**	**$5,260,000**
TOTAL UNFUNDED PROJECTS	**$158,159,313**	**$386,470,634**	**$544,629,947**

PROJECT DETAIL

NOTES

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Buildings and Facilities

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
ADA Accommodations	City Administrator	$0	$100,000	$100,000
ADA Transition Plan	City Administrator	310,000	440,000	750,000
Citywide Roof Repairs	Public Works	350,000	-	350,000
East Oakland Sports Center (Phase I)	Community & Economic Development	6,000,000	-	6,000,000
Public Works Municipal Building Improvements	Public Works	500,000	500,000	1,000,000
** 9th & Franklin Block	Community & Economic Development	220,000	230,000	450,000
** 81st Avenue Library	Community & Economic Development	760	760	1,520
** Central District - Public Facilities Capitol Projects	Community & Economic Development	5,000,000	-	5,000,000
** Central District - Retail Entertainment Program	Community & Economic Development	100,000	-	100,000
** City Center Garage West Opening	Community & Economic Development	2,062,500	2,151,000	4,213,500
** Coliseum Capital Contract Contingency	Community & Economic Development	200,000	200,000	400,000
** Coliseum Transit Village Infrastructure	Community & Economic Development	1,000,000	1,065,000	2,065,000
** Downtown Capital Project Support	Community & Economic Development	-	500,000	500,000
** Downtown Façade Project	Community & Economic Development	1,658,500	-	1,658,500
** General Coliseum Infrastucture	Community & Economic Development	1,000,000	675,000	1,675,000
** Oakland Ice Center	Community & Economic Development	2,205,000	2,315,000	4,520,000

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Buildings and Facilities (continued)

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
** Telegraph Plaza Garage	Community & Economic Development	196,000	205,000	401,000
** Thomas L Berkley Square Residential	Community & Economic Development	1,500,000	-	1,500,000
** Touraine Hotel / Henry Robinson Service Center	Community & Economic Development	98,110	98,110	196,220
** University of California - Office of the President	Community & Economic Development	174,000	174,000	348,000
** Uptown Garage (21st & Telegraph)	Community & Economic Development	3,300,000	-	3,300,000
Buildings and Facilities Project Totals		**$25,874,870**	**$8,653,870**	**$34,528,740**

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

BUILDINGS AND FACILITIES

Title: ADA Accommodations

Department: City Administrator

Program: YS10 AMERICANS WITH DISABILITIES ACT

Project No.: C274310

Council District: Citywide

Description: This project provides disability programs and services to employees and customers, such as:
- Accessible Technology Program (e.g. computer workstations for persons with visual impairments.)
- Auxiliary Aids and Services Program (American Sign Language, Braille, etc. for all City departments except the City Clerk).
- Minor building and facility improvements.
- Required maintenance of ADA features, such as wheelchair lifts and door openers.
- ADA Technical Assistance and Training Program (for City staff and contractors)

Justification: Federal and state disability civil rights laws, such as the ADA, delineate a series of activities that public entities must undertake to ensure programmatic access for employees and customers with disabilities. Setting aside funds for ADA accommodations is a best practice in city budgeting. A centralized accommodation fund allows ADA Programs Division to track the citywide demand for accommodations, ensure that vendors are qualified and competitively priced, and that accommodations are necessary, reasonable and effective. This cost-effective compliance program minimizes public liability exposure and reduces complaints, thus averting major spending on litigation.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5200 JPFA Capital Projects Series 2005	0	0	100,000	**100,000**
TOTAL	**0**	**0**	**100,000**	**100,000**

BUILDINGS AND FACILITIES

Title: ADA Transition Plan

Department: City Administrator

Program: YS10 AMERICANS WITH DISABILITIES ACT

Project No.: C274210

Council District: Citywide

Description: Projects provide physical access to existing City buildings and facilities for persons with disabilities by removing architectural barriers identified in the City's federally-mandated ADA Transition Plan. The Transition Plan covers over 200 City buildings and facilities and substantial improvements have been made at more than 100 of these locations since 1997. The program's successes are widely recognized by the disability community and regulatory agencies. Past Transition Plan projects include major renovations at the Oakland Museum, Main Library, and Malonga Casquelourd Center for the Arts, construction of the Arroyo Viejo Inclusive Recreation Center, and numerous improvements at park and recreation facilities, such as aquatic wheelchair lifts, rubberized play surfacing, accessible / specialized play equipment, and recreational trail access.

Justification: The ADA requires public entities to remove architectural barriers at buildings and facilities under a structured and scheduled program. The City's ADA Transition Plan is based on a comprehensive survey and ongoing public review process. This strong compliance program minimizes public liability exposure and reduces complaints, thus averting major spending on litigation. Moreover, the program carries on the City's legacy of leadership in the area of disability civil rights implementation.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5200 JPFA Capital Projects Series 2005	0	310,000	440,000	**750,000**
TOTAL	**0**	**310,000**	**440,000**	**750,000**

BUILDINGS AND FACILITIES

Title: Citywide Roof Repairs

Department: Public Works Agency

Program: IN02 FACILITIES MANAGEMENT & DEVELOPMENT

Project No.: C296420

Council District: Citywide

Description: Roof repairs for various City buildings and facilities as needed.

Justification: The City facilities are aging. Because of the aging facilities, there are increased emergency repairs that need funding.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5510 Capital Reserves	0	350,000	0	**350,000**
TOTAL	**0**	**350,000**	**0**	**350,000**

BUILDINGS AND FACILITIES

Title: East Oakland Sports Center (Phase I)

Department: Community & Economic Development Agency

Program: IN06 PROJECT DELIVERY

Project No.: C244630

Council District: 7

Description: Construction of a new aquatics center with an indoor recreation pool, an aerobics studio, a fitness center, locker rooms, parking lot, and various site improvements.

Justification: The East Oakland/Coliseum area currently has no public recreational pool facilities, and is in need of a sports center to assist in redevelopment efforts.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2134 California Parks and Recreation	2,400,000	0	0	**2,400,000**
2260 Measure WW Fund		6,000,000	0	**6,000,000**
5010 GOB Series 1997, Measure I	3,000,000	0	0	**3,000,000**
5320 Measure DD Cap Imp-Clean Water,Safe Park	10,000,000	0	0	**10,000,000**
9450 Coliseum Operations	2,000,000	0	0	**2,000,000**
TOTAL	**17,400,000**	**6,000,000**	**0**	**23,400,000**

BUILDINGS AND FACILITIES

Title: Public Works Municipal Building Improvements

Department: Public Works Agency

Program: IN02 FACILITIES MANAGEMENT & DEVELOPMENT

Project No.: C379810

Council District: Citywide

Description: This project will provide funding for urgent and emergency repairs at municipal facilities throughout the City.

Justification: The City facilities are aging. Because of the aging facilities, there are increased emergency repairs that need funding.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5200 JPFA Capital Projects Series 2005	0	500,000	500,000	**1,000,000**
TOTAL	**0**	**500,000**	**500,000**	**1,000,000**

NOTES

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Miscellaneous

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
** Broadway Corridor Revolving Loan Fund	Community & Economic Development	$387,630	$126,800	$514,430
** Central District Planning	Community & Economic Development	1,295,970	1,301,980	2,597,950
** Oakland Redevelopment Agency (ORA) - Central City East Repayment Agreement	Community & Economic Development	100,000	300,000	400,000
** Public Art Fund	Community & Economic Development	1,690	1,710	3,400
Miscellaneous Project Totals		**$1,785,290**	**$1,730,490**	**$3,515,780**

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

NOTES

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Parks & Open Space

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
25th Street Mini Park	Community & Economic Development	$730,000	$0	$730,000
Bellevue Avenue Reconfiguration at Lakeside Park	Community & Economic Development	100,000	-	100,000
Bushrod Park - New Soccer Field (Former Washington Elementary School; Park Prioritization Project)	Parks & Recreation	3,300,000	-	3,300,000
Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)	Parks & Recreation	1,000,000	-	1,000,000
Central Reservoir Field Improvement - Leveling Playing Field Phase 2 (Park Prioritization Project)	Parks & Recreation	600,000	-	600,000
Children's Fairyland Entry Improvements	Parks & Recreation	500,000	-	500,000
City Stables Improvements	Parks & Recreation	500,000	-	500,000
Feather River Camp Capital Improvement Projects	Parks & Recreation	500,000	-	500,000
Hardy Park Restroom	Parks & Recreation	207,300	-	207,300
Laurel District Park	Parks & Recreation	500,000	-	500,000
Lazear Field Lighting Improvement	Parks & Recreation	500,000	-	500,000
Madison Square Park Improvements (Park Prioritization Project)	Parks & Recreation	300,000	-	300,000
Morcom Rose Garden (Park Prioritization Project)	Parks & Recreation	1,700,000	-	1,700,000
Owen Jones Field Improvements WW Project	Parks & Recreation	1,000,000	-	1,000,000
Police Activities League (PAL) Camp	Parks & Recreation	1,000,000	-	1,000,000
Poplar Field Improvement - Leveling Playing Field Ph 2 (Park Prioritization Project)	Parks & Recreation	850,000	-	850,000

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Parks & Open Space (continued)

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Raimondi Park Fields - Phase 1	Parks & Recreation	224,460	-	224,460
Snow Park/Lakeside Drive Renovation	Community & Economic Development	200,000	800,000	1,000,000
Waterfront Trail at the ConAgra site	Community & Economic Development	-	50,000	50,000
** Fox Courts	Community & Economic Development	170,000	-	170,000
** Lincoln Recreation Center Oakland Redevelopment Agency (ORA) Project	Community & Economic Development	7,500,000	-	7,500,000
Parks & Open Space Project Totals		**$21,381,760**	**$850,000**	**$22,231,760**

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

PARKS AND OPEN SPACE

Title: 25th Street Mini Park

Department: Community & Economic Development Agency

Program: IN06 PROJECT DELIVERY

Project No.: C377610

Council District: 5

Description: Replace and install park play structure, swings, lawn, fencing and gate.

Justification: Enhance park playground equipment and keep in safe state of repair.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	730,000	0	**730,000**
TOTAL	**0**	**730,000**	**0**	**730,000**

PARKS AND OPEN SPACE

Title: Bellevue Avenue Reconfiguration at Lakeside Park

Department: Community & Economic Development Agency

Program: IN06 PROJECT DELIVERY

Project No.: C372410

Council District: 3

Description: Initial Concept Planning to Reconfigure Bellevue Avenue in Lakeside Park

Justification: Provide for better access and parking accomodations for the park users.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5320 Measure DD Cap Imp-Clean Water,Safe Park	0	100,000	0	**100,000**
TOTAL	**0**	**100,000**	**0**	**100,000**

PARKS AND OPEN SPACE

Title: Bushrod Park - New Soccer Field (Former Washington Elementary School; Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377310

Council District: 1

Description: Provide synthetic turf soccer field, and basketall court at elementary school for increased youth recreational activities. Maintain one existing basketball court and repaint four squares along Shattuck Ave. Provide a gate to Bushrod Park and construct a retaining wall between the proposed soccer field and existing fields.

Justification: Enhance park play equipment and maintain in safe condition.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	3,300,000	0	**3,300,000**
TOTAL	**0**	**3,300,000**	**0**	**3,300,000**

PARKS AND OPEN SPACE

Title: Caldecott Trail to Skyline Blvd. Improvements (Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C376610

Council District: 1

Description: Improve and expand existing trail from North Oakland Sports Field to Skyline Blvd. Provide accessible segment and trail signage describing way finding and ecological/cultural condition. Improve access and provide an accessible segment from the parking lot to the upper end of the North Oakland Sports Fields.

Justification: Provide for better access and information for park users.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	1,000,000	0	**1,000,000**
TOTAL	**0**	**1,000,000**	**0**	**1,000,000**

PARKS AND OPEN SPACE

Title: Central Reservoir Field Improvement - Leveling Playing Field Phase 2 (Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377010

Council District: 5

Description: The Central Reservoir Field Improvement Project includes spot regrading to eliminate low spots, re-establish in-field grass line, replenish turf, install new storage box, and make irrigation improvements as required.

Justification: Maintain and enhance park setting.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	600,000	0	**600,000**
TOTAL	**0**	**600,000**	**0**	**600,000**

PARKS AND OPEN SPACE

Title: Children's Fairyland Entry Improvements

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377910

Council District: Citywide

Description: The Project is a renovation of the existing stairs, signage, and path to Fairyland entry from the corner of Bellevue Avenue and Grand Avenue. The scope includes: widen stair and railings, make the path ADA accessible, create a new sign featuring large letters spelling “FAIRYLAND”, which will tie into the Fairyland sign fronting Lake Merritt, provide lighting along the path to Fairyland, and modify landscape for clear visibility and enhanced safety leading to the Fairyland plaza.

Justification: Enhanced safety and access for park users.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	500,000	0	**500,000**
TOTAL	**0**	**500,000**	**0**	**500,000**

PARKS AND OPEN SPACE

Title: City Stables Improvements

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377210

Council District: 6

Description: Construct new hay barn, perform various improvements to the existing stables, and make various site improvements.

Justification: Various improvements to the City Stables still required in preparation for operations by a new concessionaire.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	500,000	0	**500,000**
TOTAL	**0**	**500,000**	**0**	**500,000**

PARKS AND OPEN SPACE

Title: Feather River Camp Capital Improvement Projects

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C378010

Council District: Citywide

Description: Camps in Common brings low income youth to Feather River Camp to have a life changing experience through nature and community outside the urban environment. Improvement projects are as follows.

Safety Upgrades to Cabins: Replacing and repairing steps, stoop, floors, and upgrading foundations/stability of cabins will ensure that they are structurally sound for many years to come. This will enable Feather River Camp to continue expanding the Youth Program at FRC so that more urban youth are able to experience all it has to offer.

Campfires, Campfire Pits, Benches: Campfires are an integral aspect of the camp experience. Safe and secure campfire pits and benches will ensure that fire safety is foremost, and that the facility is there for many years to come without decay. Campers will enjoy the solidity and security of concrete/rock fire-pits with benches that are stable.

Deck: The deck that was built by Camps in Common in 2002 is the site of games, arts & crafts activities, talent shows, and group gatherings for the Youth Camp. Adding a roof and repair/treatment to the weathered floor will give the Youth Campers more usage of a valuable spot in the event of rain as well as in providing shade during the hot afternoon. Additionally it will add a much needed activity location for Family and Art Campers when the Youth Camp is not in session.

The High Ropes/Challenge Course is a real asset to Feather River Camp. It attracts youth organizations as well as partnerships with Oakland and Quincy agencies/training programs. The course is visible but inaccessible due to disrepair. Repair and use of the ropes course creates excitement by rental groups and is a source of added income for staff team building, youth campers, and those who will participate during Family Camp.

Athletic facilities improvements include:

1. Softball Field: One of the traditional activities at Feather River Camp is a softball tournament of staff vs. campers. This gives the opportunity for staff and campers to recreate together, creating a team-building experience that highlights the growth possible when diverse populations come together for fun. Upgrading the field with a new backstop, installation of lighting, adding sod and a sprinkler system, and installing bases will enhance usability.

2. Basketball, Tennis, & Volleyball Court: New lighting and resurfacing will create a safe place for campers to engage in friendly sports competition. Resurfacing the buckling athletic courts at the same time as the roads will minimize costs.

3. Hiking & Exploring: Feather River Campers were once able to safely cross Spanish Creek to get to the Cascades, a beautiful and popular spot for swimming and enjoying the waterfalls. With the loss of the bridge, younger and older campers are not able to make the crossing and this valuable resource becomes inaccessible to all but the hardiest individuals. Rebuilding the creek bridge will bring great enjoyment to campers of all ages.

Building Repairs: According to The Plumas National Forest Service, the buildings on the camp property are historical and cannot be altered in any way that changes their character. Maintenance, repair, and preservation of these buildings will enable campers to enjoy the historical aspect of Feather River Camp as well as the safety of secure buildings. Repairs to seal and prevent roof leaks that cause decay, painting to preserve wood, shoring foundations, floors, porches, decks, roofs and walls to ensure safety and preservation of cabins and other buildings will maintain the structural integrity of these buildings.

Project Manager Fee for General Upgrades: Contractor fee for coordinating and overseeing all repairs, and acting as a liaison between all sub-contractors, laborers, deliveries, and Camp Manager. This fee

PARKS AND OPEN SPACE

is based on a standard rate of 13% of the total fees.

Infrastructure Upgrades: The telephone system is badly in need of repair. The phone companies consulted will not address the current system due to this unique situation and recommend that the installation be reviewed by Public Works for upgrading and repair. To function effectively and efficiently, in service to campers and staff, this system needs to be evaluated and upgraded.

Justification: Enhanced safety and access for Camp participants.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund		500,000	0	**500,000**
TOTAL	**0**	**500,000**	**0**	**500,000**

PARKS AND OPEN SPACE

Title: Hardy Park Restroom

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C338710

Council District: 1

Description: Provide and install a new unisex ADA accessible restroom at Hardy Park.

Justification: Enhance the park-going experience.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☑ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
1010 General Purpose General Fund	42,700	0	0	**42,700**
5510 Capital Reserves	0	207,300	0	**207,300**
TOTAL	**42,700**	**207,300**	**0**	**250,000**

PARKS AND OPEN SPACE

Title: Laurel District Park

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377110

Council District: 4

Description: Acquisition and development of a new park facility in the Laurel District.

Justification: Develop new park in an underserved area of the City.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	500,000	0	**500,000**
5200 JPFA Capital Projects Series 2005	250,000	0	0	**250,000**
TOTAL	**250,000**	**500,000**	**0**	**750,000**

PARKS AND OPEN SPACE

Title: Lazear Field Lighting Improvement

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377410

Council District: 5

Description: Provide lighting and field upgrades to enhance and extend field usage.

Justification: Enhance and increase participants' park-going experience.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	500,000	0	**500,000**
TOTAL	**0**	**500,000**	**0**	**500,000**

PARKS AND OPEN SPACE

Title: Madison Square Park Improvements (Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C376910

Council District: 2

Description: Complete long term capital improvements to increase park resources for community use, primarily seniors and children. Add new playground for children and families; remove existing wall to improve visibility and access to main plaza, and add stairs for seating. Maintain overhead structure to provide shade. Lower perimeter mound between trees to improve visibility from street; improve lighting for safety; and provide culturally themed elements, such as paving patterns and cultural gateways. Add benches, ping-pong table play area, hop-scotch or four square game area, chess tables to accommodate a variety of users. Add restroom and additional storage building.

Justification: Enhance community participation at park facilities.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	300,000	0	**300,000**
TOTAL	**0**	**300,000**	**0**	**300,000**

PARKS AND OPEN SPACE

Title: Morcom Rose Garden (Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377710

Council District: 2

Description: Renovate the Morcom Rose Garden facility to provide enhanced pedestrian-friendly drop-off area with enhanced entry landscape at Chetwood St. Provide second wedding terrace at Greater Florentine; replace/ repair drainage system; provide cistern to collect excess water and use for irrigation. Construct ADA accessible restroom. Replace all elements of the restrooms.

Justification: Maintain park facilities and increase accessibility.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	1,700,000	0	**1,700,000**
TOTAL	**0**	**1,700,000**	**0**	**1,700,000**

PARKS AND OPEN SPACE

Title: Owen Jones Field Improvements WW Project

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C376710

Council District: 6

Description: Renovate Owen Jones field to provide a more aesthetically pleasing, safe public facility for increased program capacity. Improve drainage slopes, grade outfield, upgrade irrigation system, repair irrigation heads, construct and skin the infield, replace backstops, fencing and re-sod entire field.

Justification: Upgrade park facilities and perform preventive maintenance.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	1,000,000	0	**1,000,000**
TOTAL	**0**	**1,000,000**	**0**	**1,000,000**

PARKS AND OPEN SPACE

Title: Police Activities League (PAL) Camp

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C377510

Council District: 4

Description: Design and construction of four new bungalows, and a separate kitchen/restroom building at the campsite near Chabot Space & Science Center.

Justification: Provide rustic camping facilities for youth programs.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☑ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	1,000,000	0	**1,000,000**
TOTAL	**0**	**1,000,000**	**0**	**1,000,000**

PARKS AND OPEN SPACE

Title: Poplar Field Improvement - Leveling Playing Field Ph 2 (Park Prioritization Project)

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C376810

Council District: 3

Description: The Poplar Field Improvement project includes regrading the entire field to eliminate low spots, re-establishing in-field grass line, replacing and installing new turf behind backstop, and improving irrigation and miscellaneous amentities such as storage box and bleachers as required.

Justification: Enhance park facilities and perform preventive maintenance.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2260 Measure WW Fund	0	850,000	0	**850,000**
TOTAL	**0**	**850,000**	**0**	**850,000**

PARKS AND OPEN SPACE

Title: Raimondi Park Fields - Phase 1

Department: Parks & Recreation

Program: IN06 PROJECT DELIVERY

Project No.: C245560

Council District: 3

Description: Renovation of existing park and fields.

Justification: Maintain park facilities.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2134 California Parks and Recreation	2,500,000	0	0	**2,500,000**
2144 California Housing and Community Developmen	106,800	0	0	**106,800**
2154 California Integrated Waste Management Board	63,905	0	0	**63,905**
2190 Private Grants	761,000	0	0	**761,000**
2260 Measure WW Fund	0	224,460	0	**224,460**
3200 Golf Course	85,000	0	0	**85,000**
5014 2000 Measure K Series D Capital Projects	200,000	0	0	**200,000**
5200 JPFA Capital Projects Series 2005	100,000	0	0	**100,000**
5500 Municipal Improvement Capital	66,800	0	0	**66,800**
7780 Oakland Redevelopment Agency Projects	1,574,910	0	0	**1,574,910**
TOTAL	**5,458,415**	**224,460**	**0**	**5,682,875**

PARKS AND OPEN SPACE

Title: Snow Park/Lakeside Drive Renovation

Department: Community & Economic Development Agency

Program: IN06 PROJECT DELIVERY

Project No.: C372610

Council District: 3

Description: Reconstruction of Lakeside Drive adjacent to Snow Park and expansion of Snow Park.

Justification: Reconfigure Lakeside Drive to improve circulation and allow for the reconstruction and expansion of Snow Park.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5320 Measure DD Cap Imp-Clean Water,Safe Park	0	200,000	800,000	**1,000,000**
TOTAL	**0**	**200,000**	**800,000**	**1,000,000**

PARKS AND OPEN SPACE

Title: Waterfront Trail at the ConAgra site

Department: Community & Economic Development Agency

Program: IN06 PROJECT DELIVERY

Project No.: C372510

Council District: 5

Description: Develop conceptual design for the Waterfront Trail adjacent to the ConAgra site.

Justification: Part of the City's objective to provide continuous public access for pedestrains and bicycles along the Estuary waterfront from Jack London Square to Martin Luther King Jr. Regional Shoreline.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5320 Measure DD Cap Imp-Clean Water,Safe Park	0	0	50,000	**50,000**
TOTAL	**0**	**0**	**50,000**	**50,000**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Sewers & Storm Drains

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Citywide Cyclic Sewer Replacement	Community & Economic Development	$2,500,000	$2,500,000	$5,000,000
Root Foaming of City Sewer Mains Citywide	Public Works	385,000	392,000	777,000
Sewer Rehabilitation: Golf Links, Fontaine, Crest	Community & Economic Development	396,000	-	396,000
Sewer Rehabilitation: Jones St, 98th Ave, Edes Ave	Community & Economic Development	2,730,000	-	2,730,000
Sewer Rehabilitation: Macarthur, 64th Ave, Simon St, 72nd Ave	Community & Economic Development	-	2,860,000	2,860,000
Sewer Rehabilitation: Shattuck-66th, Telegraph-59th	Community & Economic Development	360,000	-	360,000
Sewer Relief Improvements (52-6)	Community & Economic Development	-	540,000	540,000
Sewer Relief Improvements (54-8.400, 8.610 & 8.900)	Community & Economic Development	-	288,000	288,000
Sewer Relief Improvements (56-3.100 & 56-3.200)	Community & Economic Development	342,000	-	342,000
Sewer Relief Improvements (81-3a & 3b)	Community & Economic Development	-	540,000	540,000
Sewer Relief Improvements (81-4)	Community & Economic Development	234,000	-	234,000
Sewers & Storm Drains Project Totals		**$6,947,000**	**$7,120,000**	**$14,067,000**

SEWERS AND STORM DRAINS

Title: Citywide Cyclic Sewer Replacement

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C228910

Council District: Citywide

Description: Design and construct replacement of deteriorated sanitary sewers.

Justification: The California Regional Water Quality Control Board requires the City to eliminate sewer overflows under a cease and desist order. These projects eliminate sewer overflows, a health and safety issue, extend the useful life of the sanitary sewer infrastructure, and reduce operation and maintenance costs.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		2,500,000	2,500,000	**5,000,000**
TOTAL	**0**	**2,500,000**	**2,500,000**	**5,000,000**

SEWERS AND STORM DRAINS

Title: Root Foaming of City Sewer Mains Citywide

Department: Public Works Agency

Program: IN03 SANITARY & STORM SEWER MGMT & DEVEL

Project No.: P188420

Council District: Citywide

Description: This project will provide for an expanded root foaming of City sewer mains to prevent blockages and sanitary sewer overflows.

Justification: Oakland has approximately 350,000 feet of sanitary sewer pipes that are susceptible to root intrusion from trees and vegetation. Root intrusions cause sanitary sewer overflows affecting private properties and the environment; and accelerate the deterioration of the sewer pipelines. Root foaming is an accepted best managemnent practice that curtails root growth and provides a short-term fiscal benefit by reducing demand for other costly pipe cleaning efforts.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		385,000	392,000	**777,000**
TOTAL	**0**	**385,000**	**392,000**	**777,000**

SEWERS AND STORM DRAINS

Title: Sewer Rehabilitation: Golf Links, Fontaine, Crest

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C312810

Council District: 7

Description: This project will rehabilitate the sanitary sewer main lines throughout the area of Golf Links Road, Fontaine Street, and Crest Avenue by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance. (85-012)

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		396,000	0	**396,000**
TOTAL	**0**	**396,000**	**0**	**396,000**

SEWERS AND STORM DRAINS

Title: Sewer Rehabilitation: Jones St, 98th Ave, Edes Ave

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C268410

Council District: 7

Description: This project will rehabilitate the sanitary sewer main lines throughout the area of Jones Street, 98th Avenue and Edes Avenue by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance. (86-003)

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund	306,000	2,730,000	0	**3,036,000**
TOTAL	**306,000**	**2,730,000**	**0**	**3,036,000**

SEWERS AND STORM DRAINS

Title: Sewer Rehabilitation: Macarthur, 64th Ave, Simon St, 72nd Ave

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C312210

Council District: 2

Description: This project will rehabilitate the sanitary sewer main lines throughout the area of MacArthur, 64th Avenue, Simon Street, and 72nd Avenue by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance. (84-104)

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund	414,000	0	2,860,000	**3,274,000**
TOTAL	**414,000**	**0**	**2,860,000**	**3,274,000**

SEWERS AND STORM DRAINS

Title: Sewer Rehabilitation: Shattuck-66th, Telegraph-59th

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C312310

Council District: 1

Description: This project will rehabilitate the sanitary sewer main lines throughout the area of Shattuck Avenue, 66th, Telegraph Avenue, and 59th Street Area by various pipeline rehabilitation methods. Building sewer laterals between the main sewer and property line will also be rehabilitated, and clean-outs will be installed on building laterals to provide access for maintenance. (50-10)

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		360,000	0	**360,000**
TOTAL	**0**	**360,000**	**0**	**360,000**

SEWERS AND STORM DRAINS

Title: Sewer Relief Improvements (52-6)

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C371910

Council District: 3

Description: This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather. (52-6.000).

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		0	540,000	**540,000**
TOTAL	**0**	**0**	**540,000**	**540,000**

SEWERS AND STORM DRAINS

Title: Sewer Relief Improvements (54-8.400, 8.610 & 8.900)

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C372010

Council District: Citywide

Description: This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		0	288,000	**288,000**
TOTAL	**0**	**0**	**288,000**	**288,000**

SEWERS AND STORM DRAINS

Title: Sewer Relief Improvements (56-3.100 & 56-3.200)

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C372110

Council District: 4

Description: This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		342,000	0	**342,000**
TOTAL	**0**	**342,000**	**0**	**342,000**

SEWERS AND STORM DRAINS

Title: Sewer Relief Improvements (81-3a & 3b)

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C372210

Council District: 4

Description: This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		0	540,000	**540,000**
TOTAL	**0**	**0**	**540,000**	**540,000**

SEWERS AND STORM DRAINS

Title: Sewer Relief Improvements (81-4)

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C372310

Council District: 5

Description: This project will increase the capacity of the existing sanitary sewer main lines in the area by constructing parallel relief pipe to the existing sewer pipe. This will enhance the system's capacity to handle wet-weather related problems and minimize overflow of untreated sewage in the area during wet weather.

Justification: Under a cease and desist order the California Regional Water Quality Control Board requires the City to eliminate the discharge of untreated sewage into local creeks, lakes, and the Bay. The sewers in the subject area lack capacity and overflow during winter storms. The project will increase capacity, reduce overflows, and is required by the City's Compliance plan with the Regional Board.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
3100 Sewer Service Fund		234,000	0	**234,000**
TOTAL	**0**	**234,000**	**0**	**234,000**

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Streets & Sidewalks

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
ADA Curb Ramp 30-Year Transition Plan	Community & Economic Development	$660,000	$660,000	$1,320,000
Bridge Maintenance Program	Public Works	-	500,000	500,000
Citywide Sidewalk Repairs and Accessibilty	Community & Economic Development	2,064,000	870,000	2,934,000
Emergency Roadway Repairs - Contingency Fund	Community & Economic Development	400,000	400,000	800,000
Glascock / Lancaster Community Improvements	Community & Economic Development	1,350,000	-	1,350,000
Matching Funds for Grant Funded Projects	Community & Economic Development	750,000	750,000	1,500,000
Repair and Rehabilitation of City Paths and Stairs	Community & Economic Development	400,000	400,000	800,000
Street Rehabilitation / Resurfacing	Community & Economic Development	6,839,440	8,445,150	15,284,590
** Fruitvale Alive Streetscape	Community & Economic Development	200,000	-	200,000
** International Boulevard Streetscape	Community & Economic Development	750,000	250,000	1,000,000
** Oakland Redevelopment Agency (ORA) Sidewalk Replacement	Public Works	100,000	100,000	200,000
** Railroad Avenue Phase II	Community & Economic Development	100,000	-	100,000
** South Coliseum Way & Edes Street Streetscape	Community & Economic Development	900,000	-	900,000
** Sunshine Court Improvements	Community & Economic Development	1,050,000	-	1,050,000
Streets & Sidewalks Project Totals		**$15,563,440**	**$12,375,150**	**$27,938,590**

*** These are ORA Projects that are fully described in the FY 2009-11 Adopted Oakland Redevelopment Agency Budget.*

STREETS AND SIDEWALKS

Title: ADA Curb Ramp 30-Year Transition Plan

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C370510

Council District: Citywide

Description: On-going construction of curb ramps throughout the City.

Justification: The City is mandated to make streets and sidewalks accessible to all people, regardless of disability, under the federal Americans with Disability Act (ADA). This project will provide compliance with ADA mandates, implement the City's ADA Transition Plan, and respond to citizen curb ramp demands.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	660,000	660,000	**1,320,000**
TOTAL	**0**	**660,000**	**660,000**	**1,320,000**

STREETS AND SIDEWALKS

Title: Bridge Maintenance Program

Department: Public Works Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C369810

Council District: Citywide

Description: Perform preventive maintenance on the City's 40 bridges, as needed.

Justification: Federal and State mandate shifted bridge maintenance responsibility to the municipal level. This project will provide for bridge maintenance of City's 40 bridges.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA		0	500,000	**500,000**
TOTAL	**0**	**0**	**500,000**	**500,000**

STREETS AND SIDEWALKS

Title: Citywide Sidewalk Repairs and Accessibilty

Department: Community & Economic Development Agency

Program: IN04 STREETS & SIDEWALKS MGMT & DEVELOPM

Project No.: C370610

Council District: CityWide

Description: Repair of tree-damaged sidewalks to provide accessible path of travel to pedestrians.

Justification: The City is mandated to make streets and sidewalks accessible to all people, regardless of disability, under the federal Americans with Disability Act (ADA). This project will provide compliance with ADA mandates, reduce trip and fall liability and respond to citizen sidewalk repair requests.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☑ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2163 Metro Transportation Com-Program Grant	0	1,194,000	0	**1,194,000**
2211 Measure B - ACTIA	0	620,000	620,000	**1,240,000**
2212 Measure B - Bicycle/Pedestrian Pass-Thru	0	250,000	250,000	**500,000**
TOTAL	**0**	**2,064,000**	**870,000**	**2,934,000**

STREETS AND SIDEWALKS

Title: Emergency Roadway Repairs - Contingency Fund

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C369910

Council District: Citywide

Description: Contingency fund for repair of roadways damaged by slides, storm damage and other emergency, unplanned repairs.

Justification: Over the last several years, many City roads have been damaged by slides and required repairs. FEMA pays only for repair of pavement, but not stabilization work and only under federally-declared disasters.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA		400,000	400,000	**800,000**
TOTAL	**0**	**400,000**	**400,000**	**800,000**

STREETS AND SIDEWALKS

Title: Glascock / Lancaster Community Improvements

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: G381110

Council District: 5

Description: Installation of sidewalks and other roadway shoulder improvements on Lancaster, Glascock, & Peterson Streets, Derby & Fruitvale Avenues, and East 7th Street.

Justification: Sidewalk and roadway shoulder improvements are required as part of the street and rail line improvements proposed by Caltrans and Union Pacific Railroad Company and the proposed FWY 880 Retrofit Project. This project will be sponsored by Caltrans and/or UPRR.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2140 California Department of Transportation	0	1,350,000	0	**1,350,000**
TOTAL	**0**	**1,350,000**	**0**	**1,350,000**

STREETS AND SIDEWALKS

Title: Matching Funds for Grant Funded Projects

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C370010

Council District: Citywide

Description: Local matching funds from Measure B need to be provided for federally-funded street improvement projects. Improvements typically include repair/rehabilitation/resurfacing of pavement, signage and striping, traffic signal upgrades, pedestrian improvements, bicycle lanes and bridges, seismic retrofits.

Justification: Measure B funds leverage federal funds, and are required to receive federal funds. The required local match is typically 15-20% of the total project cost.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA		750,000	750,000	**1,500,000**
TOTAL	**0**	**750,000**	**750,000**	**1,500,000**

STREETS AND SIDEWALKS

Title: Repair and Rehabilitation of City Paths and Stairs

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C370210

Council District: Citywide

Description: Repair and rehabilitation of City paths and stairways.

Justification: There is a significant backlog of public stairs that need reconstruction and renovation. Pedestian paths and stairs have not generally received the same level of attention and funding for upkeep and maintenance as have Streets and Sidewalks. With increased attention on pedestrian and alternative modes of transportation, combined with densification of urban population in the Bay Area, it is recommended that funding be set aside for City paths and stairway improvements.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA		400,000	400,000	**800,000**
TOTAL	**0**	**400,000**	**400,000**	**800,000**

STREETS AND SIDEWALKS

Title: Street Rehabilitation / Resurfacing

Department: Community & Economic Development Agency

Program: IN05 ENGINEERING PLANNING & DESIGN

Project No.: C369610

Council District: Citywide

Description: Rehabilitation and resurfacing of City streets will provide a safe road surface. The project work includes rehabilitation and reconstruction of street pavement. This is a minimal level of effort while additional funds are sought to restore street conditions city-wide.

Justification: Funding is needed to maintain the city's 836 centerline miles of paved roadways on a consistent basis. The City's current average Pavement Condition Index (PCI) is 52 on a scale of 0 - 100 (100 being the best). The City's current need for street resurfacing is in excess of $30 million per year.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2141 State Traffic Congestion Relief Fund	0	2,065,440	2,268,300	**4,333,740**
2163 Metro Transportation Com-Program Grant	0	4,774,000	0	**4,774,000**
2165 Proposition 1B	0	0	6,176,850	**6,176,850**
TOTAL	**0**	**6,839,440**	**8,445,150**	**15,284,590**

NOTES

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Technology Enhancements *

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
EOC HVAC Systems & Microwave Transmitter Replacement	Information Technology	$347,000	$0	$347,000
IPSS Support and Maintenance	Information Technology	1,406,560	1,420,490	2,827,050
** Oracle Corporation Software & License Support	Information Technology	717,280	762,430	1,479,710
* Sun Server Lease Agreement	Information Technology	860,780	760,780	1,621,560
Technology Enhancements Project Totals		**$3,331,620**	**$2,943,700**	**$6,275,320**

** Excludes $316,050 in funds captured within both the City and Oakland Redevelopment Agency entities.*
*** Project includes funds from both the City and Oakland Redevelopment Agency entities.*

TECHNOLOGY ENHANCEMENTS

Title: EOC HVAC Systems & Microwave Transmitter Replacement

Department: Department of Information Technology

Program:

Project No.: P70600

Council District: Citywide

Description: These two projects will perform two functions. The Microwave Transmitter will be removed and replaced from the top of the Police Administration Building. The Emergency Operations Center HVAC System will be repaired.

Justification: These two projects provide emergency repairs and replacement of old and aging equipment. The Microwave Transmitter must be removed due to the digital requirements of the FCC. The HVAC system is at a critical maintenance level. If the system no longer works, then computer equipment at the EOC is in danger of overheating and being destroyed.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5200 JPFA Capital Projects Series 2005	0	347,000	0	**347,000**
TOTAL	**0**	**347,000**	**0**	**347,000**

TECHNOLOGY ENHANCEMENTS

Title: IPSS Support and Maintenance

Department: Department of Information Technology

Program: IT61 INFORMATION TECHNOLOGHY

Project No.: C234620

Council District: Citywide

Description: The Integrated Public Safety System (IPSS) includes a new 911 Computer-Aided Dispatch (CAD) system for police and Fire, a new records Management System (RMS) for Police and Fire, a new staffing system (Telestaff) for Fire, new mobile data systems for Police and Fire, a new field based report (FBR) system for Police. The project pays for the maintenance and support of IPSS.

Justification: IPSS provides th City of Oakland with crucial management decision-making capability, significant improved operational capibilities and enhanced officer safety.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
1010 General Purpose General Fund	0	330,310	420,490	**750,800**
5510 Capital Reserves	0	1,076,250	1,000,000	**2,076,250**
TOTAL	**0**	**1,406,560**	**1,420,490**	**2,827,050**

TECHNOLOGY ENHANCEMENTS

Title: Oracle Corporation Software & License Support

Department: Department of Information Technology

Program: IT61 INFORMATION TECHNOLOGHY

Project No.: C192030

Council District: Citywide

Description: Software support and updates for the Oracle Corporation E-Business Suite Software License agreement that was purchased by the City in August 2003.

Justification: Council resolution no. 78013 authorized the City Administrator to negotiate and execute a five (5)-year software license and support agreement with Oracle Corporation.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5501 Municipal Capital Improvement - 1989 LGFA Re	0	121,860	166,850	**288,710**
9450 Coliseum Operations	0	200,000	200,000	**400,000**
9451 Coliseum Capital	0	2,100	2,120	**4,220**
9529 Brdway/MacArth/SP Operations	0	85,550	85,570	**171,120**
9540 Central City East Operations	0	107,770	107,890	**215,660**
9553 Unrestricted Land Sales Proceeds	0	200,000	200,000	**400,000**
TOTAL	**0**	**717,280**	**762,430**	**1,479,710**

TECHNOLOGY ENHANCEMENTS

Title: Sun Server Lease Agreement

Department: Department of Information Technology

Program: IT61 INFORMATION TECHNOLOGHY

Project No.: C193020

Council District: Citywide

Description: Project will povide funds to make monthly payments on the Sun Server Lease-Purchase Agreement between the City of Oakland and Sun Microsystems.

Justification: Funding for this project sustains the growth, performance, reliability and availability of the City's financial, human resource, payroll, business tax, automated collections, and budget data processing applications.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
5501 Municipal Capital Improvement - 1989 LGFA Re	0	544,730	444,730	**989,460**
9529 Brdway/MacArth/SP Operations	0	16,050	16,050	**32,100**
9540 Central City East Operations	0	100,000	100,000	**200,000**
9570 Oakland Army Base Redev Area-Operations	0	200,000	200,000	**400,000**
TOTAL	**0**	**860,780**	**760,780**	**1,621,560**

NOTES

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Traffic Improvements

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Bicycle Facilities Design and Implementation	Community & Economic Development	$350,000	$350,000	$700,000
Caldecott Tunnel Community Transportation Improvements	Community & Economic Development	4,000,000	4,000,000	8,000,000
Citywide Sign Replacement Program	Public Works	200,000	200,000	400,000
Disabled Parking Zone Program	Community & Economic Development	50,000	50,000	100,000
Enhanced Streetlight Program	Public Works	100,000	100,000	200,000
Hazard Elimination	Community & Economic Development	200,000	200,000	400,000
LED Traffic Signal Replacement	Public Works	350,000	350,000	700,000
Necklace of Lights	Public Works	76,530	-	76,530
Neighborhood Traffic Safety Program (NTSP)	Community & Economic Development	375,000	300,000	675,000
Pedestrian Crossing Improvement @ High Accident Locations	Community & Economic Development	250,000	250,000	500,000
Pedestrian Streetscape Program	Community & Economic Development	150,000	150,000	300,000
Proactive Street Re-Lamping Project	Public Works	500,000	-	500,000
Safe Routes to School Local Match	Community & Economic Development	100,000	100,000	200,000
Traffic Signal - (Per Priority List)	Community & Economic Development	330,010	330,010	660,020
Traffic Signal Capital Replacement	Public Works	100,000	100,000	200,000
Traffic Signal Controller Replacement	Public Works	100,000	100,000	200,000
Traffic Signal Maintenance Program	Public Works	-	500,000	500,000
Traffic Signal Modernization	Community & Economic Development	330,010	330,010	660,020

CAPITAL IMPROVEMENT PROGRAM FY 2009-11

Traffic Improvements (continued)

Project Title	Client	FY 2009-10 Amended Budget	FY 2010-11 Amended Budget	FY 2009-11 Total Budget
Traffic Signal Operation Citywide Program	Community & Economic Development	110,000	110,000	220,000
Traffic Signal Video Detection	Public Works	100,000	100,000	200,000
Traffic Improvements Project Totals		**$7,771,550**	**$7,620,020**	**$15,391,570**

TRAFFIC IMPROVEMENTS

Title: Bicycle Facilities Design and Implementation

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371610

Council District: Citywide

Description: This program will fund the priorities identified in the Bicycle Master Plan, including feasibility studies, design, implementation, and maintenance of bicycle capital improvements. Eligible projects include (1) bicycle parking; (2) striping and signing of bikeways; (3) project development for new bikeways; (4) local matches for bicycle grants; (5) maintenance of bicycle lockers; (6) bicycle safety education classes; and (7) Bike to Work Day.

Justification: This program follows the direction provided by City Council Resolution 81646 that 35% (approximately $350,000/year) from Measure B Bicycle / Pedestrian Pass-Thru Fund (2212) for FY 2009-10 through FY 2012-13 be used for the purpose stated above.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2212 Measure B - Bicycle/Pedestrian Pass-Thru	190,000	350,000	350,000	**890,000**
TOTAL	**190,000**	**350,000**	**350,000**	**890,000**

TRAFFIC IMPROVEMENTS

Title: Caldecott Tunnel Community Transportation Improvements

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C369510

Council District: 1

Description: Various projects that compensate for the impacts of the 4th bore of the Caldecott Tunnel. Projects include bicycle, pedestrian, and transit-related improvements. Local existing facilities will need improvements, and new facilities will also be required.

Justification: Resolution #89317 authorizes funding for projects in mitigation of the impacts of the approved 4th bore of the Caldecott Tunnel. List of eligible projects contained in the Funding Agreement with Caltrans. Final projects to be selected by the community and Council through a public process (see Attachment B).

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2140 California Department of Transportation	0	4,000,000	4,000,000	**8,000,000**
TOTAL	**0**	**4,000,000**	**4,000,000**	**8,000,000**

TRAFFIC IMPROVEMENTS

Title: Citywide Sign Replacement Program

Department: Public Works Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C314010

Council District: Citywide

Description: This program will replace faded street name signs with highly reflectorized diamond grade signs on city streets to improve safety and reduce ongoing maintenance cost. Antiquated pole and sign assembly will also be replaced to improve safety and reduce on-going maintenance. A Traffic Sign Maker (1.0 FTE) position was included in this program.

Justification: Thousands of signs on city streets are faded and barely visible, expecially at night and during inclement weather conditions. This negatively impacts traffic and pedestrian safety. Currently, there are two Traffic Sign Makers in Public Works, responsible for fabricating hundreds of signs annually. Limited staffing resources have resulted in delaying much-needed sign replacement programs for many years.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	200,000	200,000	**400,000**
TOTAL	**0**	**200,000**	**200,000**	**400,000**

TRAFFIC IMPROVEMENTS

Title: Disabled Parking Zone Program

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C370910

Council District: Citywide

Description: This program installs and maintains disabled parking zone (DPZ) or blue zone including curb painting and signs, as requested, for persons with documented disabilities and who do not have access to off-street parking. Funding requested is for staff costs to evaluate applications, prepare work orders, coordinate with the City Administrator's Office regarding Americans with Disabilities Act (ADA) program staff, as well as installation of signage, curb striping and maintenance.

Justification: To meet the needs of drivers with mobility impairments who have a demonstrated need for a designated public parking space.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	50,000	50,000	**100,000**
TOTAL	**0**	**50,000**	**50,000**	**100,000**

TRAFFIC IMPROVEMENTS

Title: Enhanced Streetlight Program

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C62853

Council District: Citywide

Description: This project augments the major street lighting program approved in 1993. Additional streetlights are installed on a constituent request and on an as-needed basis. PWA support to Police efforts will reduce illicit activities within a targeted neighborhood via temporary streetlight upgrades, and Electrical Energy Efficiency Program support to Graffiti Abatement and Illegal Dumping programs with streetlight upgrades.

Justification: Funding this program will allow requests to be implemented within the fiscal year after official requests are recorded rather than being placed on a pending list for future action when funding becomes available for about 10 new streetlights. Funding will allow PWA to support Police requests for temporary lighting upgrades for about 40 streetlights. Additionally, this program will enable support for graffiti abatement and illegal dumping programs with temporary streetlight upgrades or additions for about 25 streetlights.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	100,000	100,000	**200,000**
TOTAL	**0**	**100,000**	**100,000**	**200,000**

TRAFFIC IMPROVEMENTS

Title: Hazard Elimination

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371010

Council District: Citywide

Description: Program to implement modifications and upgrades to traffic signals at locations with the highest reported incidence of collisions. Program would include features such as addition of left turn signals and lanes, pedestrian signal heads, actuation of signals to detect bicycles and cars, pedestrian push buttons, traffic signal controller upgrades and other related improvements.

Justification: Project will reduce or eliminate potential safety hazards, and reduce the City's liability.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	200,000	200,000	**400,000**
TOTAL	**0**	**200,000**	**200,000**	**400,000**

TRAFFIC IMPROVEMENTS

Title: LED Traffic Signal Replacement

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C271410

Council District: Citywide

Description: Replacing red and green LED traffic signal modules as they fail. The expected life for an LED module is 7-9 years. The red traffic signal indications were retrofitted with LED modules in 1999, and the green traffic signal indications were retrofitted with LED modules in 2001.

Justification: Roughly 14,000 units will fail each year. This project will allow for replacement. Continuing the use of LED traffic signal modules will sustain the Electrical Division's ability to use electricians' time to focus on other important maintenance efforts, such as traffic signal & streelight maintenance and modifications.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	350,000	350,000	**700,000**
TOTAL	**0**	**350,000**	**350,000**	**700,000**

TRAFFIC IMPROVEMENTS

Title: Necklace of Lights

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: G25520

Council District: 3

Description: Funding used to repair lights around Lake Merritt.

Justification: Enhance safety of Lake Merritt patrons.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☑ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
1010 General Purpose General Fund	0	76,530	0	**76,530**
TOTAL	**0**	**76,530**	**0**	**76,530**

TRAFFIC IMPROVEMENTS

Title: Neighborhood Traffic Safety Program (NTSP)

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371410

Council District: Citywide

Description: The NTSP will fund the cost to install new traffic control devices such as standard signs and pavement markings and traffic calming devices such as traffic islands and radar speed feedback signs.

Justification: The NTSP improves roadway safety for all road users especially in residential neighborhoods.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	375,000	375,000	300,000	**1,050,000**
TOTAL	**375,000**	**375,000**	**300,000**	**1,050,000**

TRAFFIC IMPROVEMENTS

Title: Pedestrian Crossing Improvement @ High Accident Locations

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371810

Council District: Citywide

Description: Locations for improvements installed under this program are selected based upon analysis of pedestrian accident history. Locations will be selected based on historical frequency and correctability of pedestrian accidents. Improvements may include ADA-compliant features.

Justification: They will improve pedestrian safety at locations prioritized by historical pedestrian collision data or other site specific conditions. This project will provide greater accessibility and safety to persons who depend on walking and public transit to access jobs and services, such as senior citizens, person with disabilities and school-age children.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2212 Measure B - Bicycle/Pedestrian Pass-Thru	0	250,000	250,000	**500,000**
TOTAL	**0**	**250,000**	**250,000**	**500,000**

TRAFFIC IMPROVEMENTS

Title: Pedestrian Streetscape Program

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371710

Council District: Citywide

Description: The program will fund streetscape elements that improve pedestrian safety and access. Eligible projects will be determined by the Policy Recommendations and Implementation Plan of the Pedestrian Master Plan. Priority will be given to projects in areas of the City that are not eligible for Redevelopment funds.

Justification: This program follows the direction provided by City Council Resolution 81646 that 15% (approximately $150,000/year) from Measure B Bicycle / Pedestrian Fund (2212) for FY 2009-10 through FY 2012-13 be used for the purpose stated above.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2212 Measure B - Bicycle/Pedestrian Pass-Thru	260,000	150,000	150,000	**560,000**
TOTAL	**260,000**	**150,000**	**150,000**	**560,000**

TRAFFIC IMPROVEMENTS

Title: Proactive Street Re-Lamping Project

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: P321910

Council District: Citywide

Description: On-going streetlight maintenance cycle to relamp all the streetlights.

Justification: More than 13,000 streetlights have been added over the past seven years with no additional staffing increase. The addition of 2 electricians will allow the Electrical Division to begin a continuous program of relamping 6,000 streetlights every year. After 6 years all streetlights will have been relamped and the process will begin again due to the 5-7 year life cycle of these high pressure sodium lamps. Once the cycle is complete the Electrical Division will be able to respond to reactive repair requests at or above the Council approved performance measure of 80% repair response within 1 day.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	500,000	0	**500,000**
TOTAL	**0**	**500,000**	**0**	**500,000**

TRAFFIC IMPROVEMENTS

Title: Safe Routes to School Local Match

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371510

Council District: Citywide

Description: This program provides the local match for the annual state Safe Routes to Schools grant that funds capital improvements around schools to promote walking and bicycling.

Justification: The maximum amount of the grant is $900,000, for which the City is required to furnish at least $100,000 as local match.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☑ Life Safety
- ☑ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	100,000	100,000	100,000	**300,000**
TOTAL	**100,000**	**100,000**	**100,000**	**300,000**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal - (Per Priority List)

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371310

Council District: Citywide

Description: Install a traffic signal at one intersection. Intersection will be selected for signalization based on rankings on the signal priority from a Council-adopted list.

Justification: Project will facilitate traffic flow and improve safety for all users.

Prioritization Factors

- ☑ New Facility
- ☐ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	330,010	330,010	**660,020**
TOTAL	**0**	**330,010**	**330,010**	**660,020**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Capital Replacement

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C55010

Council District: Citywide

Description: On-going maintenance program to replace existing hazardous conditions at traffic signalized intersections.

Justification: Age and deterioration requires continual replacement of existing traffic signal equipment. Various locations require replacement of existing underground traffic signal conduit & cabling, relocation of traffic signal poles/signal heads constantly being hit by vehicles, and existing black steel pipe (BSP) underground conduits rusted through. This program will eliminate potential hazards at the traffic signalized intersections.

Funding this program corrects potential hazards, reducing the possibility of litigation and exposure of staff to hazardous work conditions. Damaged hit-and-run poles would be repaired and traffic signal modernizations would be facilitated.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	100,000	100,000	**200,000**
TOTAL	**0**	**100,000**	**100,000**	**200,000**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Controller Replacement

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C03930

Council District: Citywide

Description: This project is an on-going program to replace obsolete and failing traffic signal controllers with state of the art technology traffic signal controllers that incorporate added features required to enhance existing traffic operations.

Justification: The existing traffic signal controllers were replaced with a similar program initiated over 14 years ago. These current traffic signal controllers are first generation solid state pre-timed and actuated controllers that require increased maintenance materials and labor costs. The technology of the microprocessors and memory chips imbedded in these controllers is obsolete. Replacement parts and repair of many of the existing circuit boards and electronics are not available through the manufacturers or third party companies. These obsolete traffic signal controllers can and will fail. If funding for this project is not continued, there will be an increase in repair costs. Complete failure of these obsolete traffic signals controllers is imminent. This may possibly leave traffic signalized intersections on flash without signalized intersection control. This will add to future delays, air pollution and possibly traffic accidents. In addition, without this program, the City will be limited in its options to provide a traffic signalized system interconnectivity.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	100,000	100,000	**200,000**
TOTAL	**0**	**100,000**	**100,000**	**200,000**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Maintenance Program

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C316110

Council District: Citywide

Description: Project will rehabilitate traffic signal hardware and software and upgrade them to current technology. This would include upgrading or replacing signal heads, pedestrian countdown signals, flashers, warning signals, in-road flashing lights, controllers, power sources and power supplies.

Justification: Public safety; maintenance of City's infrastructure.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	0	500,000	**500,000**
TOTAL	**0**	**0**	**500,000**	**500,000**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Modernization

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371210

Council District: Citywide

Description: Program to implement modifications and upgrades to traffic signals at location with old, inefficient and dysfunctional equipment. Program would include features such as addition of left turn signals and lanes, pedestrian signal heads, actuation of signals to detect bicycles and cars, pedestrian push buttons, traffic signal controller upgrades and other related improvements.

Justification: Project will improve traffic operation by reducing traffic delay and will also improve traffic safety.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☑ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	330,010	330,010	**660,020**
TOTAL	**0**	**330,010**	**330,010**	**660,020**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Operation Citywide Program

Department: Community & Economic Development Agency

Program: NB33 TRANSPORTATION & PEDESTRIAN SAFETY

Project No.: C371110

Council District: Citywide

Description: Monitor and update the City's traffic operations, including timing and phasing of traffic signals, to reflect changes in the City's transportation system, population and demographics. Currently, there are close to 700 traffic signals and flashing beacons throughout the City that must be monitored and adjusted to meet changing conditions.

Justification: The program will improve traffic safety and efficiency.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☑ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☐ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	110,000	110,000	**220,000**
TOTAL	**0**	**110,000**	**110,000**	**220,000**

TRAFFIC IMPROVEMENTS

Title: Traffic Signal Video Detection

Department: Public Works Agency

Program: IN07 ELECTRICAL & ENERGY EFFICIENCY

Project No.: C37310

Council District: Citywide

Description: On-going program to replace 15-20 defective traffic signal video units per year.

Justification: Defective traffic signal videos require the signal to be placed in a fixed time operation mode. Traffic therefore must wait at an intersection until the signal completes its fixed timed cycle, even though there is no opposing vehicular or pedestrian traffic. This results in unnecessary traffic delays and additional air pollution. Additional videos have been installed in new traffic signal installation and modifications, increasing the possible number of failed videos in a given year. Public awareness of actuated intersections also produce a flurry of repair calls of either the traffic signal being struck in red or signals malfunctioning when videos fail and are placed on recall. Some drivers decide to run through red indications, thereby increasing the chance of accidents.

Prioritization Factors

- ☐ New Facility
- ☑ Existing Facility
- ☐ Life Safety
- ☐ Hazard Elimination
- ☐ Leverages Outside Funding
- ☐ Mandated Program
- ☑ Preventive Maintenance

Adopted 2-Year Budget Plan

Project/CIP Funding Source	Previous Appr	2009-10	2010-11	TOTALS
2211 Measure B - ACTIA	0	100,000	100,000	**200,000**
TOTAL	**0**	**100,000**	**100,000**	**200,000**

CITY OF OAKLAND BUDGET AND FINANCIAL POLICIES

Policy	Entity	Date of Adoption	Resolution /Ordinance #
Reserve Policy - General Fund and Capital Improvement Fund	City	June 30, 2009	Ordinance No.12946
Debt Management Policy – FY 2007-08	City and ORA	July 3, 2007	City Resolution No. 80695 ORA Resolution No. 2007-0055
Investment Policy – FY 2007-08	City and ORA	July 3, 2007	City Resolution No.80696 ORA Resolution No. 2007-0056
Long-Term Financial Planning Policy	City	July 15, 2003	Resolution No.77923
Policy on Balanced Budgets	City	July 15, 2003	Resolution No.77922 .
Policy on Charges for Services	City	July 15, 2003	Resolution No.77924

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OAKLAND

2009 JUN 17 PM 5:14

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

INTRODUCED BY COUNCILMEMBER _____

OAKLAND CITY COUNCIL

ORDINANCE NO. 12946 C.M.S.

ORDINANCE AMENDING ORDINANCE NO. 12502 C.M.S. TO CLARIFY GENERAL PURPOSE FUND (GPF) RESERVE REQUIREMENTS; REQUIRE A MAYORAL DECLARATION OF FISCAL EMERGENCY AND APPROVAL BY COUNCIL OR A COUNCIL DECLARATION OF FISCAL EMERGENCY BEFORE THE GPF RESERVE CAN BE DRAWN DOWN; REQUIRE THAT EXCESS REAL PROPERTY TRANSFER TAX REVENUES BE USED TO BUILD UP THE GPF RESERVE, PAY BACK NEGATIVE INTERNAL SERVICE FUND BALANCES, ESTABLISH SET-ASIDES FOR OTHER POST-EMPLOYMENT BENEFITS (OPEB) AND POLICE AND FIRE RETIREMENT SYSTEM (PFRS) LIABILITIES, AND FUND CAPITAL IMPROVEMENTS PROJECTS; REQUIRE THAT ONE-TIME REVENUES BE USED TO REPAY NEGATIVE FUND BALANCES IN INTERNAL SERVICE AND OTHER FUNDS; AND PROVIDE CRITERIA FOR PROJECT CARRYFORWARDS AND ENCUMBRANCES IN THE GPF.

WHEREAS, on June 17, 2003, the City Council adopted Ordinance No. 12502 C.M.S., which repealed the original reserve policy for the City's undesignated general fund balance and adopted new operating budget and capital improvement budget policies, and a higher minimum level of reserves; and

WHEREAS, to ensure fiscal prudence and responsibility, the City desires to amend its reserve policy to clarify the established reserved requirements and to establish criteria for the use of GPF reserve, use of excess Real Estate Transfer Tax (RETT) revenue, and use of one-time revenues; and

WHEREAS, to minimize drawdowns from the GPF reserve by previously approved project carryforwards and purchase order encumbrances, the City wishes to add specific criteria for such carryforwards and encumbrances in the General Purpose Fund; now, therefore,

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

SECTION 1. The City Council finds and determines the forgoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through~~ type; portions of the regulations not cited or not shown in underscoring or strike-through type are not changed).

SECTION 3. Ordinance No. 12502 C.M.S. is hereby amended in its entirety to read as follows:

~~SECTION 2~~A. General Purpose Fund Reserve Policy

1. Council hereby declares that it shall be the policy of the City of Oakland to provide in each fiscal year a reserve of undesignated, uncommitted fund balance equal to seven and one-half percent (7.5%) of the General Purpose Fund (Fund 1010) appropriations for such fiscal year (the "General Purpose Fund Reserve Policy").

2. Each year, upon completion of the City's financial audited statements, the ~~City Manager~~ City Administrator ~~will~~ shall report the status of the General Purpose Fund Reserve to City Council and on the adequacy of the 7.5% reserve level. If in any fiscal year the General Purpose Fund Reserve Policy is not met, the ~~City Manager~~ City Administrator shall present to Council a strategy to meet the General Purpose Fund Reserve Policy. Each year, the City Administrator shall determine whether the 7.5 % reserve level requires adjustment, and recommend any changes to the City Council.

3. The amounts identified as the ~~undesignated~~ General Purpose Fund Reserve may be appropriated by Council only to fund unusual, unanticipated and seemingly insurmountable events of hardship of the City, and only upon declaration of fiscal emergency. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.

~~SECTION 3~~B. Capital Improvements Reserve Fund

1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the "Capital Improvements Reserve Fund" ~~(the "Capital Improvements Contingency Fund")~~.

2. ~~Commencing with the 2003-05 budget~~On an annual basis, an amount equal to $6,000,000 shall be ~~deposited~~ held into the Capital ~~Contingency~~ Improvements Reserve Fund ~~(the "Capital Improvements Reserve Requirement")~~. Revenues received from one-time activities, including the sale of real property, shall~~, unless otherwise directed by Council,~~ be deposited into the Capital Improvements Reserve Fund, unless otherwise provided in Sections D and E of this ordinance or otherwise directed by a majority vote of the City Council. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund shall accrue to said fund and be maintained therein.

3. Monies on deposit in the Capital Improvements Reserve Fund ~~shall, unless otherwise directed by Council,~~ may be appropriated by Council to fund unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects through the Five-Year Capital Improvement Program ~~only if not already allocated to a specific project~~.

4. Each year, upon completion of the City's financial audited statements, the City Administrator shall report the status of the Capital Improvements Reserve Fund to City Council. If in any fiscal year the required Capital Improvements Reserve Fund threshold of $6,000,000 is not met, the City Administrator shall present to Council a strategy to meet the said threshold.

~~**SECTION 4C.**~~ Prior to appropriating monies from the ~~contingency or~~ reserves established by this Ordinance, the Budget Office shall prepare an analysis of the proposed expenditure and the City Administrator shall present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, and appropriate fiscal emergency declaration necessary for the use of GPF reserve, the City ~~Manager~~Administrator will have the authority to allocate from the ~~contingency or~~ reserves. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by Council majority vote.

~~**SECTION 5**. The City Manager shall annually as part of the budget process prepare and submit to the City Council a report detailing the activity and status of the contingency or reserves established pursuant to this Ordinance. Interim reports may be prepared as requested by the Council.~~

D. Use of Excess Real Estate Transfer Tax (RETT) Revenues To Build Up the GPF Reserve, Pay Back Negative Internal Service Fund balances, Establish Set-Asides for Other Post-Employment Benefits (OPEB) and Police and Fire Retirement System (PFRS) Liabilities, and Fund Capital Improvements Projects.

To ensure adequate levels of the General Purpose Fund reserves and to provide necessary funding for municipal capital improvement projects, the City shall require that excess Real Estate Transfer Tax revenues be defined and used as follows:

1) The "excess" Real Estate Transfer Tax (RETT) revenue is hereby defined as any annual amount collected in excess of the "normal baseline" collection threshold of $40 million.
2) The excess Real Estate Transfer Tax collections, as described in this section, shall be used in the following manner:
    a. Replenish General Purpose Fund (GPF) reserves until such reserves reach to 10 percent of current year budgeted GPF appropriations.
    b. After such reserves have been replenished, the order of use of the remaining excess collection is as follows: 50 percent to repay negative internal services funds balances; 30 percent set aside for the Police and Fire Retirement System (PFRS) liability until this obligation is met; 10 percent to establish a trust for Other Post-Employment Retirement Benefits (OPEB); and 10 percent to replenish the Capital Improvements Reserve Fund until it reaches $10,000,000.
3) Use of the "excess" RETT revenue for purposes other than those established above may only be allowed upon declaration of a fiscal emergency ~~by the Mayor and a majority vote by the City Council~~. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.

E. Use of One Time Revenues To Repay Negative Fund Balances in Internal Service and Other Funds; and Provide Criteria for Project Carryforwards and Encumbrances in the GPF.

1) From time to time, the City may receive "one time revenues", defined as financial proceeds that will not likely occur on an ongoing basis, such as sales of property or proceeds from the refinancing of debt, but not including additional Real Estate Transfer Tax revenues discussed in Section "D" above.

2) Fiscal prudence and conservancy requires that one time revenues not be used for recurring expenses, that outstanding negative balances in various City funds be paid off, and that municipal capital projects addressing health and safety issues be adequately funded. Therefore, upon receipt of one time revenues, such revenues shall be used in the following manner, unless legally restricted to other purposes: 50 percent to pay off negative fund balances in the Internal Service Fund, and another 50 percent to pay off negatives in all other funds.

3) Use of the "one time revenues" for purposes other than those established above may only be allowed upon declaration of a fiscal emergency. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.~~by the Mayor and a majority vote by the City Council.~~

F. Criteria for Project Carryforwards and Encumbrances in the General Purpose Fund.

Previously approved but unspent project appropriations ("carryforwards"), as well as funding reserved to pay for purchases or contracts that are entered into in the current year but are not paid for until the following year ("encumbrances"), draw down funding from reserves. Fiscal prudence requires that such drawdowns be limited in the General Purpose Fund (GPF). Therefore:

1) Funding for non-operating projects and purchases shall be restricted within the General Purpose Fund; capital purchases and projects in particular shall not be funded from the General Purpose Fund.

2) In cases when non-capital, operating projects and purchases must be funded in the General Purpose Fund, these shall be included in an annual budget and supported with new annual revenues.

3) Carryover of unspent project carryforwards and encumbrances in the GPF from one year into the next, with no new funding, will be allowed only on an exception basis.

4) In the beginning of each fiscal year, before project carryforwards and encumbrances are carried over from the prior year, and no later than August 1:

   - The Budget Director shall liquidate all unspent project carryforwards and encumbrances in the GPF and advise affected City departments of said action.
   - The Budget Director shall provide a report of all unpsent project carryforwards and encumbrances to the City Council for review and direction.

5) Departments may request to retain some or all of the liquidated GPF carryforwards and encumbrances, only if and when such balances are deemed essential to the delivery of city projects, programs and services, and only if the liquidation of such balances would be in violation of legislative or legal requirements, could lead to health or safety issues, and/or would greatly impact essential City projects, programs and services.

6) A request to retain some or all of the liquidated carryforwards or encumbrances must be submitted in writing to the Budget Director within five (5) working days of receiving an

advisory from the Budget Office about said liquidations, and must detail specific reasons necessitating such a request, including but not limited to those stated in item (3) above.

7) The Budget Director, upon review of a department's request, shall recommend an action to the City Administrator within five (5) working days of receiving the department's request.

8) The City Administrator, in consultation with the Budget Director, shall make a final determination of any and all requests for exceptions by departments, by August 20, and all requesting departments should be so notified by August 30.

SECTION 4. This ordinance shall be effective immediately, if passed by the affirmative vote of at least six City Council members; if this ordinance is passed by the affirmative vote of five City Council members, it will be effective seven days after final passage.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 30 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES--- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER — 8

NOES--- 0

ABSENT--- 0

ABSTENTION--- 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Introduction Date: JUN 16 2009

Attestation: July 9, 2009

[INCLUDING EXHIBIT A AND EXHIBIT B]

FINANCIAL POLICIES

APPROVED AS TO FORM AND LEGALITY

DEPUTY CITY ATTORNEY

OFFICE OF THE CITY CLERK

INTRODUCED BY COUNCIL MEMBER _____

2007 JUL 14 PM 2:52

OAKLAND CITY COUNCIL

RESOLUTION NO. 80695 C. M. S.

RESOLUTION ADOPTING THE CITY OF OAKLAND'S DEBT MANAGEMENT POLICY AND SWAP POLICY FOR FISCAL YEAR 2007-2008

WHEREAS, an annual debt management policy which provides guidance to City of Oakland (the "City") staff and the City Council of the City (the "Council") by identifying parameters for issuing debt and for managing the City's debt portfolio would be beneficial to the City; and

WHEREAS, an annual swap policy which provides guidance to City staff and the Council by identifying parameters for issuing "swaps" and for managing the City's swap agreements would be beneficial to the City; and

WHEREAS, the proposed debt management policy and swap policy are to be effective for the 2007-2008 fiscal year and until subsequent policies are adopted; and

WHEREAS, the proposed debt management policy and swap policy have been considered at a public meeting of the Council; and **now, therefore, be it**

RESOLVED, that the Debt Management Policy of the City for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit A, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the City Administrator, in consultation with the City Attorney; and be it

FURTHER RESOLVED, that the Swap Policy of the City for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit B, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the City Administrator, in consultation with the City Attorney; and be it

FURTHER RESOLVED, that this Resolution shall take effect immediately upon its passage.

IN COUNCIL, OAKLAND, CALIFORNIA, JUL 3 2007, 2007

PASSED BY THE FOLLOWING VOTE:

AYES: - **BRUNNER, KERNIGHAN, NADEL, QUAN, BROOKS, REID, CHANG, AND PRESIDENT DE LA FUENTE** - 8

NOES - 0

ABSENT – 0

ABSTENTION – 0

ATTEST: LaTonda Simmons

LATONDA SIMMONS
City Clerk and Clerk of the Council of the
City of Oakland, California

[INCLUDING EXHIBIT A AND EXHIBIT B]

FINANCIAL POLICIES

APPROVED AS TO FORM AND LEGALITY

AGENCY COUNSEL

INTRODUCED BY AGENCY MEMBER _____

2007 JUN 14 PM 2:52

REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND

2007-0055

RESOLUTION NO. _____ C.M.S.

RESOLUTION ADOPTING THE OAKLAND REDEVELOPMENT AGENCY'S DEBT MANAGEMENT POLICY AND SWAP POLICY FOR FISCAL YEAR 2007-2008

WHEREAS, an annual debt management policy which provides guidance to Oakland Redevelopment Agency (the "Agency") staff and the Board of the Agency by identifying parameters for issuing debt and for managing the Agency's debt portfolio would be beneficial to the Agency; and

WHEREAS, an annual swap policy which provides guidance to the Agency and the Board of the Agency by identifying parameters for issuing "swaps" and for managing the Agency's swap agreements would be beneficial to the Agency; and

WHEREAS, the proposed debt management policy and swap policy are to be effective for the 2007-2008 fiscal year and until subsequent policies are adopted; and

WHEREAS, the proposed debt management policy and swap policy have been considered at a public meeting of the Agency; **now, therefore, be it**

RESOLVED, that the Debt Management Policy of the Agency for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit A, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the Agency Administrator, in consultation with Agency Counsel; and be it

FURTHER RESOLVED, that the Swap Policy of the Agency for fiscal year 2007-2008, in substantially the form attached hereto as Exhibit B, is hereby approved and adopted, with such changes, additions, amendments or modifications as are approved by the Agency Administrator, in consultation with Agency Counsel; and be it

FURTHER RESOLVED, that this Resolution shall take effect immediately upon its passage.

IN AGENCY, OAKLAND, CALIFORNIA, JUL 3 2007, 2007

PASSED BY THE FOLLOWING VOTE:

AYES: - **BRUNNER, KERNIGHAN, NADEL, QUAN, BROOKS, REID, CHANG, AND CHAIRPERSON DE LA FUENTE** – 8

NOES - 0

ABSENT – 0

ABSTENTION – 0

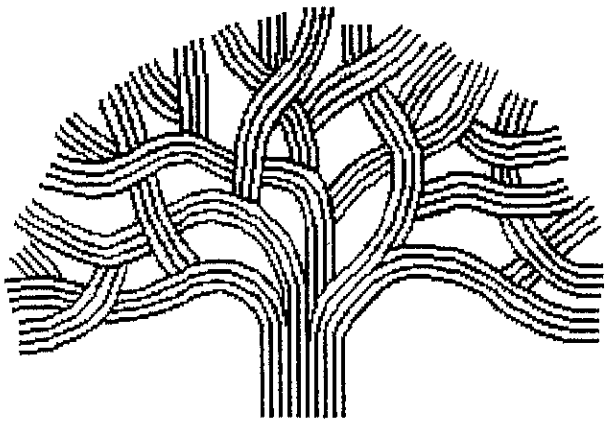
ATTEST: LaTonda Simmons

LATONDA SIMMONS
Secretary of the Redevelopment Agency of the
City of Oakland, California

Exhibit A

City of Oakland
&
Oakland Redevelopment Agency

Debt Policy
for
Fiscal Year 2007-2008



Prepared by
Treasury Division, Finance and Management Agency

Adopted by the City Council and Oakland Redevelopment Agency
On _____

Executive Summary of Debt Management Policy

I. **Goals and Objectives.** In implementing a formal debt management policy, the goal of the City of Oakland and the Oakland Redevelopment Agency (collectively, the "City") is to maintain long-term financial flexibility while ensuring that the City's capital needs are adequately supported.

II. **Approach to Debt Management.** The City's approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy denotes debt affordability for the City compared to capacity ratios which are established by the rating agencies (Moody's Investor Service, Standard & Poor's Ratings Services, and Fitch Ratings). Debt capacity ratios are defined as annual debt service payments as a percentage of General Fund and other revenues. Below are the debt capacity ratio ranges:

- Low debt capacity ratio <5%
- Moderate debt capacity ratio 5% - 15%
- High debt capacity ratio >15%

III. **Standards for Use of Debt Financing.** Debt financing will be utilized when public policy, equity and economic efficiency favor debt over pay-as-you-go financing.

- Debt will be used to finance long-term capital projects, and the respective maturities will not exceed the respective projects' useful lives.
- The City will seek to use the most economical financing alternative.
- The City will ensure good record-keeping and compliance with all debt covenants and State and Federal laws.

IV. **Financing Criteria.** Whether issuing long- or short-term debt, the City will determine the most appropriate structure, the mode (fixed or variable), and the possible use of synthetic fixed or floating rate debt. These decisions will be made within the context of already existing obligations.

V. **Terms and Conditions of Bonds.** In the issuance of its bonds, the City shall carefully consider and evaluate the term of the financing, use of capitalized interest, call provisions, original issue discount and the use of deep discount bonds.

VI. **Credit Enhancement.** The use of credit enhancement is to be considered on a case-by-case basis and will be purchased only when debt service savings can clearly be demonstrated.

VII. **Refinancing Outstanding Debt**. A minimum savings threshold of 3% or $500,000 in present value savings is utilized except when there are legal or restructuring reasons for defeasance.

VIII. **Methods of Issuance**. The preferred sale method (negotiated or competitive) will be determined for each issuance of bonds. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis, except on a case-by-case basis.

IX. **Market Relationships**. The City will actively manage its relationships with the various rating agencies and analysts through frequent and open communication. The City will also maintain compliance with S.E.C. Rule 15c2-12 by the timely filing of its annual financial statements and other financial and operating data for the benefit of its bondholders.

X. **Consultants**. The selection of financial consultant(s) shall be based upon firm and staff qualifications, and experience with debt structures similar to what is being proposed. Consultants will be required to provide complete disclosure regarding any agreements with other financing team members and outside parties. Selling groups may be considered for certain transactions. All parties are subject to post-evaluation of performance.

City of Oakland
Debt Policy

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Introduction

So as to maintain the highest quality debt management program possible, the City of Oakland and the Oakland Redevelopment Agency (the "City") has adopted the guidelines and policies set forth in this document, referred to hereafter as the "Debt Management Policy." The Debt Management Policy is intended to guide decisions related to debt issued by the City. Debt issuance should be evaluated on a case-by-case basis as well as within the context of the City's general debt management program. The Debt Management Policy is not applicable to intra-City borrowing.

I. Goals and Objectives

The Debt Management Policy formally establishes parameters for issuing debt and managing a debt portfolio, which encompasses the City's specific capital improvement, needs, its ability to repay financial obligations, and the existing legal, economic, financial and debt market conditions. The policies outlined in the Debt Management Policy are not goals or a list of rules to be applied toward the City's debt issuance; rather, these policies should be utilized as tools to ensure that adequate financial resources are available to support the City's long-term capital needs. Specifically, the policies outlined in this document are intended to assist the City in the following:

- Evaluating critical debt issuance options
- Promoting sound financial management
- Providing accurate and timely information on financial conditions
- Maintaining appropriate capital assets for present and future needs
- Protecting and enhancing the City's credit rating

A. Ensuring the legal use of City bonding authority through an effective system of financial security and internal controls

B. Promoting cooperation and coordination with other public entities and the private sector in the financing and delivery of services

II. Approach to Debt Management

In managing its debt, the City's greatest priorities are to:

- achieve the lowest cost of capital
- ensure high credit quality
- assure access to credit markets, and
- preserve financial flexibility

A. **Capital Plan Integration.** A sound debt management program begins with a well-devised capital plan. Therefore, a multi-year capital plan, which integrates pay-as-you-go projects and the projects to be financed, is critical. The multi-year capital plan (the "Capital Plan") shall be for a minimum of a 5-year period and shall be updated at least once annually. In addition to capital project costs, the Capital Plan shall include the following elements:

1. Qualified capital projects
2. Description of all sources of funds
3. Availability of current revenues (non-debt sources) which are reflected in the City's multi-year forecast
4. Timing of capital projects
5. A financing plan or methodology and debt service requirements

B. **Review of Capital Plan.** It is anticipated that the Capital Plan will be modified from time to time. Modifications to the Capital Plan shall be accompanied by a report from the City's Director of the Finance and Management Agency and Budget Director that discusses the impact of the proposed borrowing on the Capital Plan. The Capital Plan is reviewed and presented to the City Council at least once annually.

C. **Qualified Capital Projects.** Generally, the City will not issue bonds for capital improvements with a cost less than $250,000. The City shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility throughout its life.

D. **Cash Financing of Capital Outlays.** To demonstrate the City's commitment to a continued capital program, ensure careful consideration of capital expenditure levels, and enhance the City's overall credit worthiness, the City shall seek to fund at least between

two and five percent of the overall capital program from current resources, depending upon the specific projects and annual budgetary constraints.

E. **Authorization for Issuance.** Debt issuance for capital projects shall not be considered unless such issuance has been incorporated into the Capital Plan.

F. **Affordability Targets.** The ratios, standards, and limits identified below are primarily intended to restrict the use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the City's annual operations.

1. **Debt Capacity** - The City's approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy denotes debt affordability for the City compared to capacity ratios which are established by the rating agencies (Moody's Investor Service, Standard & Poor's Ratings Services, and Fitch Ratings). Debt capacity ratios are defined as annual debt service payments as a percentage of General Fund and other revenues. Below are the debt capacity ratio ranges:
   - Low debt capacity ratio <5%
   - Moderate debt capacity ratio 5% - 15%
   - High debt capacity ratio >15%

2. **Self-supporting Debt** - In some cases, the City will issue debt for which there is an identified repayment source. For debt to be characterized as self-supporting, the repayment source must support the issue through its maturity. Bond issues where interest has been capitalized are not considered to be self-supporting.

3. **Overlapping Debt** (including debt from all other jurisdictions, which tax City taxpayers) will be taken into consideration in planning debt issuance.

G. **Credit Quality.** All City debt management activities will be conducted to receive the highest credit ratings possible for each issue, consistent with the City's financing objectives, and to maintain the current credit ratings assigned to the City's debt by the major credit rating agencies.

III. Standards for Use of Debt Financing

The City's debt management program will promote the use of debt only in those cases where public policy, equity, and economic efficiency favor debt over cash (pay-as-you-go) financing. Whenever possible, the debt shall be self-supporting.

A. **Long-Term Capital Projects.** Debt will be used primarily to finance long-term capital projects — paying for the facilities or equipment over some or all of their useful life and concurrent with the stream of benefits from these facilities. The City will consider the debt capacity in determining the use of debt financing.

B. **Special Circumstances for Non-Capital-Project Debt Issuance.** Debt may be used in special circumstances for projects other than long-term capital projects such as pension obligations, only after careful policy evaluation by the City.

C. **Debt Financing Mechanisms.** The City will evaluate the use of all financial alternatives available, including, but not limited to: long-term debt, pay-as-you-go, joint financing, reserve fund releases, lease-purchase, authority sponsored debt, special districts, community facility districts, special assessments, Mello-Roos bonds, state and federal aid, certificates of participation, tax increment, private placement, master lease programs, and interfund borrowing. The City will utilize the most cost advantageous financing alternative available while limiting the General Fund's risk exposure.

D. **Record-Keeping.** All debt related records shall be maintained within the Treasury Division. At a minimum, this repository will include all official statements, bid documents, ordinances, indentures, trustee reports, leases, etc., for all City debt. To the extent that official transcripts incorporate these documents, possession of a transcript will suffice (transcripts may be in hard copy or stored on CD-ROM). The Treasury Division will maintain all available documentation for outstanding debt and will develop a standard procedure for archiving transcripts for any new debt.

E. **Rebate Policy and System.** The City will accurately account for all interest earnings in debt-related funds. These records will be designed to ensure that the City is in compliance with all debt covenants, and with State and Federal laws. The City will maximize the interest earnings on all funds within the investment parameters set forth in each respective indenture. The City will calculate and report interest earnings that relate to Internal Revenue Code rebate, yield limits, and arbitrage.

IV. Financing Criteria

A. **Types of Debt.** When the City determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

1. ***Long-Term Debt.*** The City may issue long-term debt (e.g., general obligation bonds, revenue bonds, conduit revenue bonds, tax increment bonds, lease obligations, or variable rate bonds) when required capital improvements cannot be financed from current revenues. The proceeds derived from long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be structured

such that the obligations do not exceed the expected useful life of the respective projects.

The City shall not use any debt, lease financing or other instruments of installment repayments with terms longer than two years to finance its operating costs. Exceptions to the policy may be made on a case-by-case basis by the Council.

2. ***Short-Term Debt.*** Short-term borrowing may be utilized for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates). The City will determine and utilize the least costly method for short-term borrowing. The City may issue short-term debt when there is a defined repayment source or amortization of principal, subject to the following policies:

   a) ***Bond Anticipation Notes (BANs)*** may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall mature not more than 3 years from the date of issuance. BANs shall mature within 6 months after substantial completion of the financed facility.

   b) ***Tax and Revenue Anticipation Notes (TRANs)*** shall be issued only to meet projected cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS requirements and limitations.

   c) ***Lines of Credit*** shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.

   d) ***Other Short-Term Debt,*** including commercial paper notes, may be used.

3. ***Lease-Purchase Debt.*** Lease-purchase debt, including certificates of participation, shall be considered as an alternative to long-term vendor leases. Such debt shall be subject to annual appropriation. In order to reduce the cost of lease borrowing and to improve control over leases, the City may adopt a master lease program.

4. ***Variable Rate Debt.*** To maintain a predictable debt service burden, the City may give preference to debt that carries a fixed interest rate. Variable rate debt, which is synthetically fixed, shall be considered fixed rate debt through the maturity of the swap. The City, however, may consider variable rate debt in certain instances, such as:

a) ***High Interest Rate Environment.*** Current interest rates are above historic average trends.

b) ***Variable Revenue Stream.*** The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.

c) ***Adequate Safeguards Against Risk.*** Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate swaps, interest rate caps and the matching of assets and liabilities.

d) ***As a Component to Synthetic Fixed Rate Debt.*** Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the City shall certify that the interest rate cost is lower than traditional fixed rate debt.

e) ***Variable Rate Debt Capacity.*** Consistent with rating agency guidelines, the percentage of variable rate debt outstanding (not including debt which has been converted to synthetic fixed rate debt) shall be hedged by cash flow liquidity.

V. Terms and Conditions of Bonds

The City shall establish all terms and conditions relating to the issuance of bonds, and will control, manage, and invest all bond proceeds. Unless otherwise authorized by the City, the following shall serve as bond requirements:

A. **Term.** All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event greater than thirty years.

B. **Capitalized Interest.** Certain types of financings such as certificates of participation and lease-secured financings will require the use of capitalized interest from the issuance date until the City has beneficial use and occupancy of the financed project. Interest shall not be funded (capitalized) beyond a period of three years, or a shorter period if further restricted by statute. The City may require that capitalized interest on the initial series of bonds be funded from the proceeds of the bonds. Interest earnings may, at the City's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized.

C. **Debt Service Structure.** Debt issuance shall be planned to achieve relatively rapid repayment of debt while still matching debt service to the useful life of facilities. The

City shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to levelize existing debt service.

D. **Call Provisions.** In general, the City's securities will include a call feature, which is no later than 10 years from the date of delivery of the bonds. The City will avoid the sale of non-callable bonds absent careful evaluation by the City of the value of the call option.

E. **Original Issue Discount.** An original issue discount will be permitted only if the City determines that such discount results in a lower true interest cost on the bonds and that the use of an original issue discount will not adversely affect the project identified by the bond documents.

F. **Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The City will carefully consider their value and effect on any future refinancings as a result of the lower-than-market coupon.

G. **Derivative Structures.** When appropriate, the City will consider the use of derivative structures as a hedge against future interest rate risk and as a means for increasing financial flexibility. The City will avoid the use of derivative structures for speculative purposes. The City will consider the use of derivative structures when it is able to gain a comparative borrowing advantage of 10 or more basis points, and is able to reasonably quantify and understand potential risks.

The City shall not use derivative structures for the sole purpose of generating operating or capital proceeds, without a determination that such structure will accrue interest rate and borrowing costs benefits for the City. For more information on "swaps", please refer to the City's Swap Policy.

H. **Multiple Series.** In instances where multiple series of bonds are to be issued, the City shall make a final determination as to which facilities are of the highest priority and those facilities which will be financed first, pursuant to funding availability and the proposed timing of facilities development, and which will generally be subject to the earliest or most senior lien.

VI. Credit Enhancements

The City will consider the use of credit enhancement on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when a clearly demonstrable savings can be shown shall enhancement be considered. The City will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancement.

A. **Bond Insurance.** The City shall have the authority to purchase bond insurance when

such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

1. **Provider Selection.** The Director of the Finance and Management Agency or his/her designee will solicit quotes for bond insurance from interested providers, or in the case of a competitive sale submit an application for pre-qualification on insurance. In a negotiated sale, the Director or the Treasury Manager shall have the authority to select a provider whose bid is most cost effective and whose terms and conditions governing the guarantee are satisfactory to the City. The winning bidder in a competitive sale will determine whether it chooses to purchase bond insurance for the issue.

B. **Debt Service Reserves.** When required, a reserve fund equal to the least of ten percent (10%) of the original principal amount of the bonds, one hundred percent (100%) of the maximum annual debt service, and one hundred and twenty five percent (125%) of average annual debt service, or, if permitted, 10 percent (10%) of par value of bonds outstanding (the "Reserve Requirement") shall be funded from the proceeds of each series of bonds, subject to federal tax regulations and in accordance with the requirements of credit enhancement providers and/or rating agencies.

The City may purchase reserve equivalents (i.e., the use of a reserve fund surety) when such purchase is deemed prudent and advantageous. Such equivalents shall be evaluated in comparison to cash funding of reserves on a net present value basis.

C. **Letters of Credit.** The City may enter into a letter-of-credit ("LOC") agreement when such an agreement is deemed prudent and advantageous. The Director of the Finance and Management Agency or the Treasury Manager shall prepare (or cause to be prepared) and distribute to qualified financial institutions as described in paragraph 2 below, a request for qualifications which includes terms and conditions that are acceptable to the City.

1. **Provider Selection.** Only those financial institutions with long-term ratings greater than or equal to that of the City, and short-term ratings of VMIG 1/A-1 F1, by Moody's Investors Service, Standard & Poor's Ratings Services and Fitch Ratings, respectively, may be solicited.

2. **Selection Criteria.** The selection of LOC providers will be based on responses to a City-issued request for qualifications; criteria will include, but not be limited to, the following:

   a) Ratings at least equal to or better than the City's

b) Evidence of ratings (including "Outlook")

c) Trading value relative to other financial institutions

d) Terms and conditions acceptable to the City; the City may provide a term sheet along with the request for qualifications to which the financial institution may make modifications

e) Representative list of clients for whom the bank has provided liquidity facilities

f) Fees, specifically, cost of LOC, draws, financial institution counsel and other administrative charges

VII. Refinancing Outstanding Debt

The Treasury Manager shall have the responsibility to analyze outstanding bond issues for refunding opportunities that may be presented by underwriting and/or financial advisory firms. The Treasury Manager will consider the following issues when analyzing possible refunding opportunities:

A. **Debt Service Savings.** The City establishes a minimum savings threshold goal of three percent of the refunded bond principal amount or at least $500,000 in present value savings (including foregone interest earnings) unless there are legal reasons for defeasance. The present value savings will be net of all costs related to the refinancing. The decision to take savings on an upfront or deferred basis must be explicitly approved by the City Administrator or the Director of the Finance and Management Agency.

B. **Restructuring.** The City will refund debt when in its best interest to do so. Refundings will include restructuring to meet unanticipated revenue expectations, terminate swaps, achieve cost savings, mitigate irregular debt service payments, release reserve funds, or remove unduly restrictive bond covenants.

C. **Term of Refunding Issues.** The City may refund bonds within the term of the originally issued debt. However, the City may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The City may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.

D. **Escrow Structuring.** The City shall utilize the least costly securities available in structuring refunding escrows. The City will examine the viability of an economic versus legal defeasance on a net present value basis. A certificate will be required from a third

party agent who is not a broker-dealer, stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the City from its own account.

E. **Arbitrage.** The City shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refundings. Any resulting positive arbitrage will be rebated as necessary according to Federal guidelines.

VIII. Methods of Issuance

The City will determine, on a case-by-case basis, whether to sell its bonds competitively or through negotiation. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis unless otherwise determined on a case-by-case basis that a negotiated sale is the most advantageous.

A. **Competitive Sale.** In a competitive sale, the City's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

B. **Negotiated Sale.** The City recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the City shall assess the following circumstances:

1. Bonds issued as variable rate demand obligations

2. A complex structure which may require a strong pre-marketing effort

3. Size of the issue which may limit the number of potential bidders

4. Market volatility is such that the City would be better served by flexibility in timing its sale in changing interest rate environments

C. **Private Placement.** From time to time the City may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the City relative to other methods of debt issuance.

D. **Conduit Debt Issuance.** The City may issue conduit revenue bonds that are not a debt or obligation of the City itself, but are obligations of a private borrower. Notwithstanding other credit requirements of the City, such conduit revenue bonds may

be issued and sold with or without a credit rating, provided that for any bond with a rating lower than "A", the following conditions shall be met:

1. Bonds shall be issued only in denominations of not less than two-hundred and fifty thousand dollars

2. Bonds shall be eligible for purchase only by "qualified institutional buyers" as defined in Rule 144A of the Securities Act of 1933

3. Bonds shall be sold only to buyers who execute a standard form investor letter containing, among other things, representations of the buyer as sophistication as an investor and its familiarity with the transaction

E. **Issuance Method Analysis.** The City shall evaluate each method of issuance on a net present value basis.

F. **Feasibility Analysis.** Issuance of self-supporting revenue bonds will be accompanied by a finding that demonstrates the projected revenue stream's ability to meet future debt service payments.

IX. Market Relationships

A. **Rating Agencies and Investors.** The City Administrator, the Director of the Finance and Management Agency, and the Treasury Manager shall be responsible for maintaining the City's relationships with Moody's Investors Service, Standard & Poor's Ratings Services and Fitch Ratings. The City may, from time to time, choose to deal with only one or two of these agencies as circumstances dictate. In addition to general communication, the City Administrator, the Director of the Finance and Management Agency and the Treasury Manager shall: (1) meet with credit analysts at least once each fiscal year, and (2) prior to each competitive or negotiated sale, offer conference calls with agency analysts in connection with the planned sale.

B. **Continuing Disclosure.** The City shall remain in compliance with Rule 15c2-12 by filing its annual financial statements and other financial and operating data for the benefit of its bondholders within 270 days of the close of the fiscal year. The inability to make timely filings must be disclosed and would be a negative reflection on the City. While also relying on timely audit and preparation of the City's annual report, the Treasury Manager will ensure the City's timely filing with each Nationally Recognized Municipal Securities Information Repository.

C. **Rebate Reporting.** The use of bond proceeds and their investments must be monitored to ensure compliance with arbitrage restrictions. Existing regulations require that issuers

calculate annual rebates, if any, related to each bond issue, with rebate, if due, paid every five years. Therefore, the Treasury Manager shall ensure that proceeds and investments are tracked in a manner that facilitates accurate calculation, calculations are completed, and rebates, if any, are made in a timely manner.

D. **Other Jurisdictions.** From time to time, the City will issue bonds on behalf of other public or private entities ("conduit" issues). While the City will make every effort to facilitate the desires of these entities, the Director of the Finance and Management Agency and the Treasury Manager will ensure that the highest quality financings are done and that the City is insulated from all risks. The City shall require that all conduit financings achieve a rating at least equal to the City's ratings or that credit enhancement is obtained.

X. Fees. The City will charge an administrative fee equal to direct costs plus indirect costs as calculated by the City's OMB A87 model to reimburse its administrative costs incurred in debt issuance on behalf of other governmental entities.

XI. Consultants. The City shall select its primary consultant(s) by competitive process through a Request for Proposals (RFP).

A. **Selection of Financing Team Members.** Final approval of financing team members will be provided by the City Council.

1. **Selection of Tax and Bond Counsel:** The City Attorney will make final recommendations for bond and tax counsel.

2. **Selection of Underwriter:** For any issue of debt, financing or debt instrument, the City shall select the underwriter through a request for proposal process, when appropriate. The request for proposal will be distributed to qualified candidates to determine the level of experience as well as fees in the proposed type of financing.

   Senior Manager Selection. The Director of the Finance and Management Agency and/or the Treasury Manager shall recommend to the City Administrator the selection of a senior manager for a proposed negotiated sale. Solicited or unsolicited RFP's or Request of Qualifications (RFQ) will be used to determine the selection and appointment of the senior managers and co-managers on the debt issuances. The criteria for selection as reflected in the RFP or RFQ shall include but not be limited to the following:

- The firm's ability and experience in managing complex transactions
- Prior knowledge and experience with the City
- The firm's willingness to risk capital and demonstration of such risk
- The firm's ability to sell bonds
- Quality and experience of personnel assigned to the City's engagement
- Financing plan presented

Co-Manager Selection. Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific transactions will be a function of transaction size and the necessity to ensure maximum distribution of the City's bonds.

Selling Groups. The City may establish selling groups in certain transactions. To the extent that selling groups are used, the Director of the Finance and Management Agency and/or the Treasury Manager at his or her discretion, may make appointments to selling groups from within the pool of underwriters or from outside the pool, as the transaction dictates.

Underwriter's Discount.

- The Director of the Finance and Management Agency and/or the Treasury Manager will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Director and/or the Treasury Manager will determine the allocation of fees with respect to the management fee. The determination will be based upon participation in the structuring phase of the transaction.

- All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties by the Treasury Manager. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.

Evaluation of Financing Team Performance. The City will evaluate each bond sale after its completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits.

Syndicate Policies. For each negotiated transaction, syndicate policies will be prepared that will describe the designation policies governing the upcoming sale. The Treasury Manager or Financial Advisor shall ensure receipt of each member's acknowledgement of the syndicate policies for the upcoming sale prior to the sale date.

Designation Policies. To encourage the pre-marketing efforts of each member of the underwriting team, orders for the City's bonds will be net designated, unless otherwise expressly stated. The City shall require the senior manager to:

- Equitably allocate bonds to other managers and the selling group
- Comply with MSRB regulations governing the priority of orders and allocations
- Within 10 working days after the sale date, submit to the Director of the Finance and Management Agency or Treasury Manager a detail of orders, allocations and other relevant information pertaining to the City's sale

Selection of Underwriter's Counsel. In any negotiated sale of City debt in which legal counsel is required to represent the underwriter, the appointment will be made by the lead underwriter.

Selection of Financial Advisor: The City shall conduct a request for qualifications from potential candidates every three years to establish a pool of qualified financial advisors for each of the following areas:

General Obligation Bonds, assessment bonds and other bond issuances based on voter-approval revenues;
Redevelopment tax-increment bonds (including low and moderate income housing);
Revenue bonds, lease financing and other obligations on existing City revenues.

The City shall select at least three qualified applicants for each pool category, subject to the approval of the City Council. The City Administrator and/or the Director of the Finance and Management Agency will make recommendations for financial advisors and the City shall utilize the services of qualified applicants in the pool on a rotational basis, as applicable, for any issue of debt, financing or debt instrument.

Selection of the City's financial advisor(s) shall be based on, but not limited to, the following criteria:

- Experience in providing consulting services to complex issuers
- Knowledge and experience in structuring and analyzing complex issues
- Experience and reputation of assigned personnel
- Fees and expenses

B. **Bond Counsel.** City debt will include a written opinion by legal counsel affirming that the City is authorized to issue the proposed debt, that the City has met all constitution and statutory requirements necessary for issuance, and a determination of the proposed debt's federal income tax status. The approving opinion and other documents relating to the issuance of debt will be prepared by counsel with extensive experience in public finance and tax issues. The final selection of counsel will be made by the City Attorney's Office. Final approval will be provided by the City Council. Compensation will be based on a fixed fee schedule and will vary based on the complexity of the transaction.

C. **Financial Advisory Services.** Financial advisory services provided to the City shall include, but shall not be limited to the following:

1. Evaluation of risks and opportunities associated with debt issuance
2. Monitoring marketing opportunities
3. Evaluation of proposals submitted to the City by investment banking firms
4. Structuring and pricing
5. Preparation of request for proposals for other financial services (trustee and paying agent services, printing, credit facilities, remarketing agent services, etc.)
6. Advice, assistance and preparation for presentations with rating agencies and investors

D. **Disclosure by Financing Team Members.** All financing team members will be required to provide full and complete disclosure, relative to agreements with other financing team members and outside parties. The extent of disclosure may vary depending on the nature of the transaction. However, in general terms, no agreements shall be permitted which could compromise the firm's ability to provide independent advice which is solely in the City's best interests or which could reasonably be perceived as a conflict of interest.

E. **Conflicts of Interest.** The City also expects that its financial advisor will provide the City with objective advice and analysis, maintain the confidentiality of City financial plans, and be free from any conflicts of interest.

Glossary

Arbitrage. The difference between the interest paid on the tax-exempt securities and the interest earned by investing the security proceeds in higher-yielding taxable securities. IRS regulations govern arbitrage on the proceeds from issuance of municipal securities.

Balloon Maturity. A later maturity within an issue of bonds which contains a disproportionately large percentage of the principal amount of the original issue.

Bond Anticipation Notes (BANs). Notes issued by the government unit, usually for capital projects, which are paid from the proceeds of the issuance of long term bonds.

Bullet Maturity. A maturity for which there are no sinking fund payments prior to the stated maturity date.

Call Provisions. The terms of the bond contract giving the issuer the right to redeem all or a portion of an outstanding issue of bonds prior to their stated dates of maturity at a specific price, usually at or above par.

Capitalized Interest. A portion of the proceeds of an issue which is set aside to pay interest on the securities for a specific period of time. Interest is commonly capitalized for the construction period of the project.

Certificates of Participation (COP). A bond from an issue, which is secured by lease payments made by the party leasing the facilities, financed by the issue. Typically certificates of participation ("COPs") are used to finance construction of facilities (i.e., schools of office buildings) used by a state or municipality, which leases the facilities from a financing authority. Often the leasing municipality is legally obligated to appropriate moneys from its general tax revenues to make lease payments.

Commercial Paper. Very short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank.

Competitive Sale. A sale of securities by an issuer in which underwriters or syndicates of underwriters submit sealed bids to purchase the securities in contrast to a negotiated sale.

Continuing Disclosure. The principle that accurate and complete information material to the transaction which potential investors would be likely to consider material in making investment decisions with respect to the securities be made available on an ongoing basis.

Credit Enhancement. Credit support purchased by the issuer to raise the credit rating of the issue. The most common credit enhancements consist of bond insurance, direct or standby letters of credit, and lines of credit.

Debt Service Reserve Fund. The fund in which moneys are placed which may be used to pay debt service if pledged revenues are insufficient to satisfy the debt service requirements.

Deep Discount Bonds. Bonds which are priced for sale at a substantial discount from their face or par value.

Derivatives. A financial product whose value is derived from some underlying asset value.

Designation Policies. Outline of how an investor's order is filled when a maturity is oversubscribed when there is an underwriting syndicate. The senior managing underwriter and issuer decide how the bonds will be allocated among the syndicate. There are three primary classifications of orders, which form the designation policy.

The highest priority is given to Group Net orders; the next priority is given to Net Designated orders and Member orders are given the lowest priority.

Escrow. A fund established to hold moneys pledged and to be used to pay debt service on an outstanding issue.

Expenses. Compensates senior managers for out-of-pocket expenses including: underwriters' counsel, DTC charges, travel, syndicate expenses, dealer fees, overtime expenses, communication expenses, computer time and postage.

Lease-Purchase. A financing lease which may be sold publicly to finance capital equipment, real property acquisition or construction. The lease may be resold as certificates of participation or lease revenue bonds.

Letters of Credit. A bank credit facility wherein the bank agrees to lend a specified amount of funds for a limited term.

Management Fee. The fixed percentage of the gross spread which is paid to the managing underwriter for the structuring phase of a transaction.

Members. Underwriters in a syndicate other than the senior underwriter.

Moody's Median. Key financial, debt, economic and tax base statistics with median values for each statistic presented. Moody's uses audits for both rated and unrated cities to ensure that the medians presented are representative of all cities.

Negotiated Sale. A method of sale in which the issuer chooses one underwriter to negotiate terms pursuant to which such underwriter will purchase and market the bonds.

Original Issue Discount. The amount by which the original par amount of an issue exceeds its public offering price at the time it is originally offered to an investor.

Overlapping Debt. That portion of the debt of other governmental units for which residents of a particular municipality are responsible.

Pay-As-You-Go. An issuer elects to finance a project with existing cash flow as opposed to issuing debt obligations.

Present Value. The current value of a future cash flow.

Private Placement. The original placement of an issue with one or more investors as opposed to being publicly offered or sold.

Rebate. A requirement imposed by Tax Reform Act of 1986 whereby the issuer of the bonds must pay the IRS an amount equal to its profit earned from investment of bond proceeds at a yield above the bond yield calculated pursuant to the IRS code together with all income earned on the accumulated profit pending payment.

Selling Groups. The group of securities dealers that participate in an offering not as underwriters but as sellers who receive securities, less the selling concession, from the managing underwriter for distribution at the public offering price.

Special Assessments. Fees imposed against properties, which have received a special benefit by the construction of public improvements such as water, sewer and irrigation.

Syndicate Policies. The contractual obligations placed on the underwriting group relating to distribution, price limitations and market transactions.

Tax Increment. A portion of property tax revenue received by a redevelopment agency, which is attributable to the increase in assessed valuation since adoption of the project area plan.

Underwriter. A dealer that purchases new issues of municipal securities from the Issuer and resells them to investors.

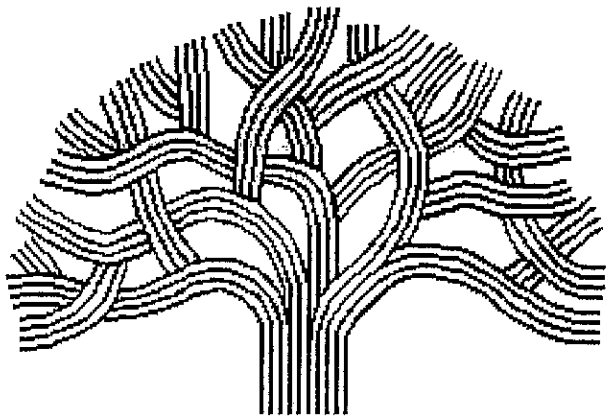
Underwriter's Discount. The difference between the price at which bonds are bought by the Underwriter from the Issuer and the price at which they are reoffered to investors.

Variable Rate Debt. An interest rate on a security, which changes at intervals according to an index or a formula or other standard of measurement, as stated in the bond contract.

Exhibit B

City of Oakland
&
Oakland Redevelopment Agency

Swap Policy
for
Fiscal Year 2007-2008



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JUL 03 2007

Prepared by
Treasury Division, Finance and Management Agency

Adopted by the City Council and Oakland Redevelopment Agency
On _____

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I. Introduction

The purpose of the Swap Policy (the "Policy") of the City of Oakland (the "City") is to establish guidelines for the use and management of interest rate swaps. This Policy will provide the appropriate internal framework to ensure that consistent objectives, practices, controls and authorizations are maintained throughout the City in terms of debt related risks and the management of hedging thereof.

The City is authorized under California Government Code Section 5922 to enter into interest rate swaps to reduce the amount and duration of rate, spread, or similar risk when used in combination with the issuance of bonds.

II. Scope and Authority

This Policy shall govern the City's use and management of all interest rate swaps. While adherence to this Policy is required in applicable circumstances, the City maintains the right to modify this Policy and make exceptions to certain guidelines at any time to the extent that it achieves one or more of the City's overall financial and/or policy goals.

In conjunction with the City's Debt Policy, this Policy shall be reviewed and updated at least annually and presented to the City Council (the "Council") for approval. The City Administrator, in conjunction with the Finance and Management Agency Director (the "Finance Director"), are the designated administrators of this Policy. The Finance Director and/or the Treasury Manager shall have the day-to-day responsibility and authority for structuring, implementing, and managing interest rate swaps.

Council shall approve any transaction involving an interest rate swap. The City shall be authorized to enter into interest rate swap or derivative hedging transactions only with qualified counterparties. The Finance Director, in consultation with the City Administrator, shall have the authority to select the counterparties, so long as the criteria set forth in this Policy are met.

III. Conditions for the Use of Interest Rate Swaps

A. General Usage

The City will use interest rate swaps or derivative hedging products (collectively referred to as "swap products") to produce debt service savings, limit or hedge overall interest rate exposure, enhance investment returns within prudent risk guidelines, achieve market flexibility not available in the traditional market, optimize capital structure (i.e., alter the pattern of debt service payments), or for asset/liability matching purposes.

In connection with the use of any swap products, Council shall make a finding that the authorized swap product will be used in a beneficial manner that when implemented in combination with new or outstanding bonds, the swap product will enhance the relationship between risk and return, or achieve other policy objectives of the City.

Any agreement implementing the use of swap product will only be entered into after the careful assessment of all inherent risks. Swap products will not be used for speculative purposes.

B. Maximum Notional Amount

The City will limit the total notional amount of any interest rate swaps based on criteria set forth in this Policy regarding the proper management of risks, calculation of termination exposure, and development of a contingency plan for mandatory termination. As outlined in this Policy, the total "net notional amount" of all swaps related to a bond issue should not exceed the amount of outstanding bonds.

C. Interest Rate Swap Considerations

When considering the relative advantage of an interest rate swap versus traditional fixed rate or variable rate bonds, the City, among other things, will consider the impact of all associated up-front costs, ongoing support costs, and potential impact of market fluctuation.

IV. Interest Rate Swap Features

A. Interest Rate Swap Agreement

To the extent possible, any interest rate swap agreements entered into by the City will contain the terms and conditions as set forth in the International Swap and Derivatives Association, Inc. ("ISDA") Master Agreement, including the Schedule to the Master Agreement, the Credit Support Annex, and any other related document. The swap agreement between the City and each counterparty shall include payment, term, security, collateral, default, remedy, termination, and other terms, conditions, provisions and safeguards as the City, in consultation with its legal counsel, deems necessary or desirable.

Subject to the provisions contained herein, the terms of any City swap agreement shall use the following guidelines:

1. Downgrade provisions triggering termination shall in no event be worse than those affecting the counterparty.
2. Governing law for swaps will be New York, but should reflect California authorization provisions.
3. The specified indebtedness related to credit events in any swap agreement should be narrowly defined and refer only to indebtedness of the City that

could have a materially adverse effect on City's ability to perform its obligations under the swap. Debt should typically only include obligations within the same lien as the swap obligation.

4. Collateral thresholds stipulating when collateral will be required to be posted by the swap provider are designated in the policy and are based on credit ratings of the swap provider. Collateral requirements setting out the amount and types of collateral will be established for each swap based upon the credit ratings of the swap provider and any guarantor.
5. Eligible collateral should generally be limited to U.S. Treasury securities and obligations of Federal Agencies where the principal and interest are guaranteed by the full faith and credit of the United States government. At the discretion of the Finance Director and/or the Treasury Manager, other high-quality obligations of Federal agencies, not secured by the full faith and credit of the U.S. government, may be used as collateral.
6. City shall have the right to optionally terminate a swap agreement at "market," at any time over the term of the agreement.
7. Termination value should be set by a "market quotation" methodology, unless the City deems an alternate methodology appropriate.

B. Interest Rate Swap Counterparties

1. Credit Criteria
   The City will make its best efforts to work with qualified swap counterparties that have a general credit rating of:

   a. at least "Aa3" or "AA-" by at least two of the three nationally recognized rating agencies, which are Moody's, S&P and Fitch, and not rated lower than "A2" or "A" by any of these rating agencies, or

   b. have a "AAA" subsidiary that is appropriately rated by at least one of the three nationally recognized rating agencies.

   For lower rated counterparties, where two of the three ratings from the nationally recognized firms is below "AA-" or "Aa3", the City will seek credit enhancement in the form of:

   a. Contingent credit support or enhancement;

   b. Collateral consistent with the policies contained herein;

   c. Ratings downgrade triggers;

   d. Guaranty of parent, if any.

   In addition, qualified swap counterparties must have a demonstrated record of successfully executing swap transactions as well as creating and implementing innovative ideas in the swap market.

2. Counterparty Termination Exposure
In order to diversify City's counterparty credit risk, and to limit the City's credit exposure to any one counterparty, limits will be established for each counterparty based upon both the credit rating of the counterparty as well as the relative level of risk associated with each existing swap transaction. The risk measure will be calculated based upon the mark-to-market sensitivity of each transaction to an assumed shift in interest rates. Assuming a 25 basis point movement in the swap rate, the maximum net exposure (termination payment) per counterparty shall not exceed the following amounts based on the lowest credit rating assigned by any of the three nationally recognized rating agencies unless fully collateralized:

Credit Rating	Maximum Net Sensitivity to a 25 Basis Point Shift in Yield Curve*
Fully Collateralized	$10,000,000
AAA	$10,000,000
AA Category	$ 8,000,000

The calculation of net interest rate sensitivity per counterparty will take into consideration multiple transactions, some of which may offset market interest rate risk thereby reducing overall exposure to City. In addition, additional exposure provisions are as follows:

a. The sum total notional amount per swap counterparty may not exceed 25 percent of City's total revenue bond indebtedness. The appropriate collateral amount will be determined on a case by case basis, and approved by the Finance Director and/or the Treasury Manager in consultation with the City Administrator.

b. If the sensitivity limit is exceeded by a counterparty, City shall conduct a review of the exposure sensitivity limit calculation of the counterparty. The Finance Director and/or the Treasury Manager shall evaluate appropriate strategies in consultation with the City Administrator to mitigate this exposure.

C. Term and Notional Amount

The City shall determine the appropriate term for an interest rate swap agreement on a case-by-case basis. In connection with the issuance or carrying of bonds, the term of the swap agreement between the City and a qualified swap provider shall not extend beyond the final maturity date of the related bonds. The total "net notional amount" of all swaps related to a bond

* The maximum net exposure limitations establish guidelines with respect to whether City should enter into an additional swap agreement with an existing counterparty. For example, assume City executed a fifteen-year $400 million notional amount swap with a "AAA" rated counterparty. If the yield curve moved 25 basis points, City could have a significant market exposure to that swap counterparty (i.e. in order to terminate the swap City would have to make a payment of up to $10 million dollars). The same scenario would apply to a fully collateralized counterparty. If such event occurred, the Finance Director and/or the Treasury Manager would evaluate whether it is prudent and advisable to enter into additional swap transactions with such counterparties in order to mitigate the exposure to such counterparty. For "AA" rated counterparties, the maximum net exposure limitation would be reduced to $8 million given its lower credit rating.

issue should not exceed the amount of outstanding bonds. For purposes of calculating the net notional amount, credit shall be given in situations where there are off-setting fixed rate and variable rate swaps. In addition, for variable rate transactions, credit may also be given for any assets that are used to hedge a transaction as long as in the City's judgment such assets are reasonably expected to remain in place on a conterminous basis with the swap.

D. Collateral Requirements

As part of any swap agreement, the City will seek to include terms imposing collateral requirements based on credit ratings of the counterparty, requiring collateralization or other forms of credit enhancements to secure any or all swap payment obligations. The City will determine the collateral requirements in consultation with its counsel and its financial advisor, if applicable, and may require the posting of securities, surety bonds, letters of credit or other credit enhancement if the highest credit rating of the counterparty, parent, or guarantor falls below a rating of "AA-" or "Aa3". Additional collateral for further decreases in credit ratings of the counterparty shall be posted by the counterparty in accordance with the provisions contained in the collateral support agreement to the counterparty with the City.

Threshold collateral amounts shall be determined by the City on a case-by-case basis. The City will determine the reasonable threshold limits for the initial deposit and for increments of collateral posting thereafter. Collateral shall be deposited with a third party trustee, or as mutually agreed upon between the City and the counterparty. A list of acceptable securities that may be posted as collateral and the valuation of such collateral will be determined and mutually agreed upon during negotiation of the swap agreement with each swap counterparty. The market value of the collateral shall be determined on a monthly basis or more frequently if the City determines it is in its best interest given the specific nature of the swap(s) and/or collateral security.

E. Security and Source of Repayment

The City will generally use the same security and source of repayment (pledged revenues) for interest rate swaps as is used for the bonds that are hedged or carried by the swap, if any, but shall consider the economic costs and benefits of subordinating the City's payments under the swap and/or termination payment.

F. Prohibited Interest Rate Swap Features

The City will not use interest rate swaps that are:

1. speculative or create extraordinary leverage or risk,
2. lacking in adequate liquidity to terminate without incurring a significant bid/ask spread,
3. providing insufficient price transparency to allow reasonable valuation, or
4. used as investments.

V. Evaluation and Management of Interest Rate Swap Risks

Prior to the execution of any swap transaction, the City Administrator, the Finance Director, the Treasury Manager and Bond Counsel shall evaluate the proposed transaction and recommend the findings to Council. Such a review shall include the identification of the proposed benefit and potential risks inherent in the transaction. As part of this evaluation, the City shall compute the Maximum Net Termination Exposure to the proposed swap counterparty.

A. Evaluation Methodology

The City will review the following areas of potential risk for new and existing interest rate swaps:

Type of Risk	Description	Evaluation Methodology
Basis Risk	The risk where there is a mismatch between actual variable rate debt service and variable rate indices used to determine swap payment.	The City will review historical trading differentials between the variable rate bonds and the variable rate index.
Credit Risk	The occurrence of an event modifying the credit quality or credit rating of the City or its counterparty.	The City will actively monitor the ratings of its counterparties, insurers and guarantors, if applicable.
Counterparty Risk	The failure of the counterparty to make required payments or otherwise comply with the terms of the swap agreement.	The City will monitor exposure levels, ratings thresholds and collateralization requirements.
Rollover Risk	The risk than the City can not secure a cost-effective renewal of a line or letter of credit.	The City will evaluate the expected availability of liquidity support for hedged (swapped) and unhedged variable rate debt.
Tax Event Risk	The risk that the spread between taxable and tax-exempt rates will change as a result of changes in income tax laws or other conditions.	The City will review the tax events proposed in swap agreements and evaluate the impact of potential changes in tax law on LIBOR-based swaps.
Termination Risk	The risk that a swap has a negative value and the City will owe a "breakage" fee is the contract has to be liquidated for any reason.	The City will compute is termination exposure for all existing and proposed swaps at market value and under an expected worst-case scenario. A contingency plan will be periodically updated specifying how much the City would finance a termination payment and/or replace the hedge.

B. Managing Interest Rate Swap Risks

1. Annual Reporting
The City will evaluate the risks associated with outstanding interest rates swaps at least annually and provide a written report along with the updated Swap Policy to Council. This evaluation will include the following information:

   a. A description of all outstanding interest rate swaps, including related bond series, types of swaps, rates paid and received by the City, existing notional amount, the mark-to-market value of each swap, and the average life and remaining term of each swap agreement.

   b. The credit rating of each swap counterparty, parent, guarantor, and credit enhancer insuring swap payments, if any.

   c. Actual collateral posting by swap counterparty, if any, per swap agreement and in total by swap counterparty.

   d. Information concerning any material event involving outstanding swap agreements, including a default by a swap counterparty, counterparty downgrade, or termination.

   e. An updated contingency plan to replace, or fund a termination payment in the event an outstanding swap is terminated.

   f. The status of any liquidity support used in connection with interest rate swaps, including the remaining term and current fee.

   The Finance Director and/or the Treasury Manager shall update this Policy in accordance with its Debt Policy at least annually and submit the update to Council for approval.

2. Contingency Plan for Mandatory Termination
The City shall compute the termination exposure of each of its swaps and its total swap termination payment exposure at least annually and prepare a contingency plan to either replace the swaps or fund the termination payments, if any, in the event one or more outstanding swaps are terminated. The City shall assess its ability to obtain replacement swaps and identify revenue sources to fund potential termination payments.

C. Terminating Interest Rate Swaps

1. Optional Termination
All swap transactions shall contain provisions granting the City the right to optionally terminate the agreement at it market value at any time. The City, in consultation with its counsel, may terminate a swap if it is determined that it is financially advantageous, or will further other policy objectives, such as management of exposure to swaps or variable rate debt.

In general, except in the event of the counterparty's ratings being downgraded below the ratings required by this Policy, the counterparty will not have the right to assign or optionally terminate the agreement.

2. Mandatory Termination
   In the event a swap is terminated as a result of a termination event, such as a default or a decrease in credit rating of either the City or the counterparty, the City will evaluate whether it is financially advantageous to obtain a replacement swap, or, depending on market value, make or receive a termination payment.

   It is the intent of the City not to make a termination payment to a counterparty that does not meet its contractual obligations.

   In the event the City makes a swap termination payment, the City shall attempt to follow the process identified in its contingency plan for mandatory termination. The City shall also evaluate the economic costs and benefits of incorporating a provision into the swap agreement that will allow the City to make termination payments over time.

3. Events of Default
   The City will incorporate into any swap contract the right to terminate the agreement upon an event of default by the counterparty. Such right may be conditioned on the consent of any person providing credit enhancement or liquidity to any transaction. Upon such termination, the counterparty will be the "defaulting party" for the purposes of calculating the termination payment owed. Events of default of a counterparty will include the following:

   a. Failure to make payments when due
   b. Material breach of representations and warranties
   c. Illegality
   d. Failure to comply with downgrade provisions, and
   e. Failure to comply with any other provisions of the agreement after a specified notice period.

VI. Selecting and Procuring Interest Rate Swaps

A. Financing Team

The City will retain the services of a nationally recognized municipal bond counsel firm, and will consider the use of a qualified financial advisor and/or swap advisor for all interest rate swaps.

B. **Underwriter Selection**
In the event bonds are issued in connection with interest rate swaps and/or hedging products, the City will price the bonds according to the guidelines set forth in its approved Debt Policy.

C. **Counterparty Selection**
The City will determine, on a case-by-case basis, whether to select a counterparty (or counterparties, if applicable) through a competitive bid process or on a negotiated basis.

VII. Disclosure and Financial Reporting

The City will take steps to ensure that there is full and complete disclosure of all interest rate swaps to rating agencies and in disclosure documents. Disclosure in marketing documents shall provide a clear summary of the special risks involved with swaps and any potential exposure to interest rate volatility or unusually large and rapid changes in market value. With respect to its financial statements, the City will adhere to the reporting and disclosure guidelines for derivative products as set forth by the Government Accounting Standards Board ("GASB").

Glossary of Terms

Asset/Liability Matching - Matching the term and amount of assets and liabilities in order to mitigate the impact of changes in interest rates.

Bid/Ask Spread - The difference between the bid price (at which a market maker is willing to buy) and the ask price (at which a market maker is willing to sell).

Collateral – Assets pledged to secure an obligation. The assets are potentially subject to seizure in the event of default.

Downgrade - A negative change in credit ratings.

Hedge - A transaction that reduces the interest rate risk of an underlying security.

Interest Rate Swap - The exchange of a fixed interest rate and a floating interest rate between counterparties.

Liquidity Support - An agreement by a bank to make payment on a variable rate security to assure investors that the security can be sold.

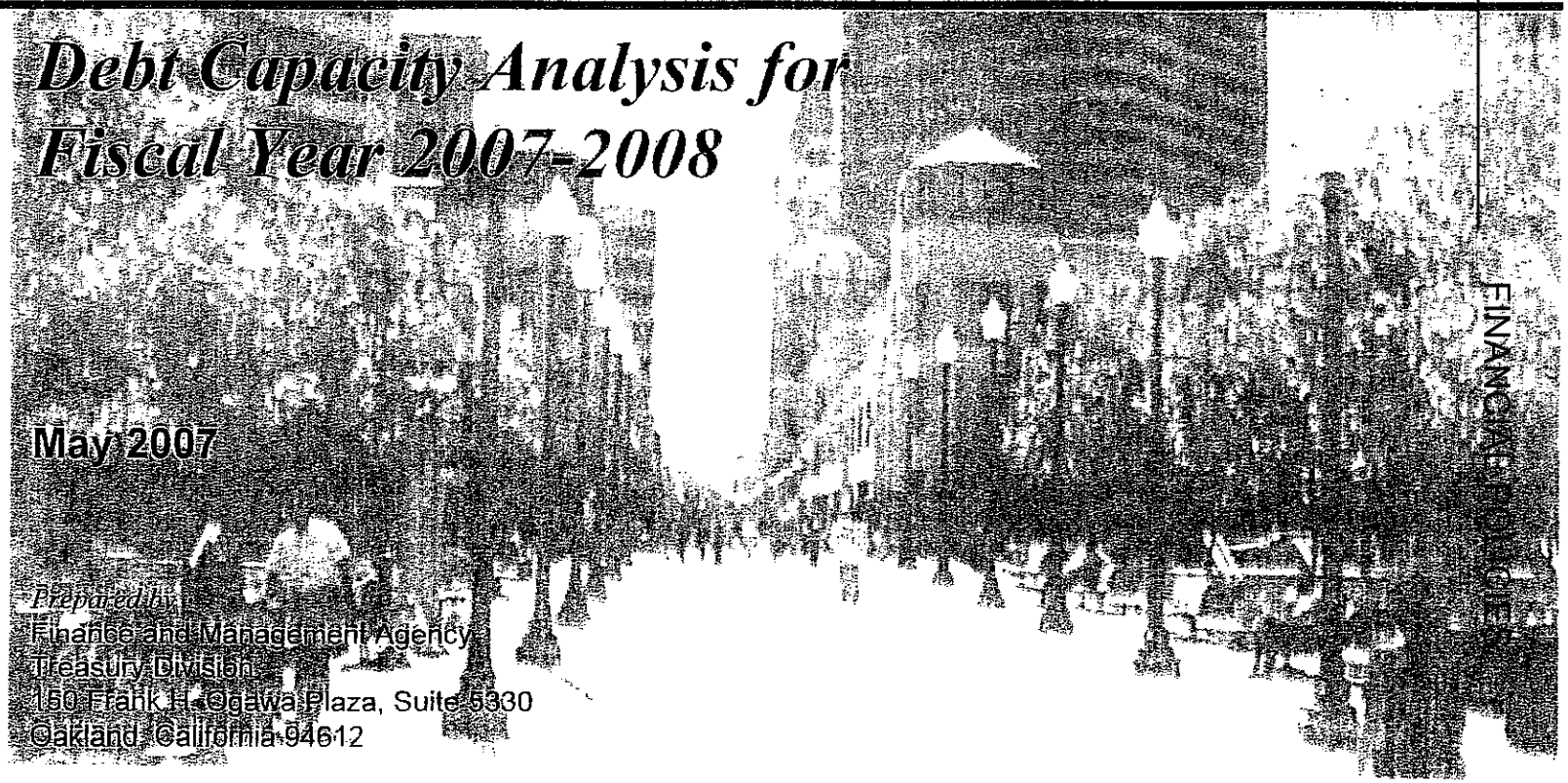
LIBOR - London Interbank Offer Rate. Often used as an index to compute the variable rate on an interest rate swap.

Notional Amount - The amount used to determine the interest payments on a swap.

Termination Payment - A payment made by a counterparty that is required to terminate the swap. The payment is commonly based on the market value of the swap, which is computed using the rate on the initial swap and the rate on a replacement swap.

EXHIBIT C

City of Oakland



Debt Capacity Analysis for Fiscal Year 2007-2008

May 2007

Prepared by:
Finance and Management Agency
Treasury Division
150 Frank H. Ogawa Plaza, Suite 5330
Oakland, California 94612

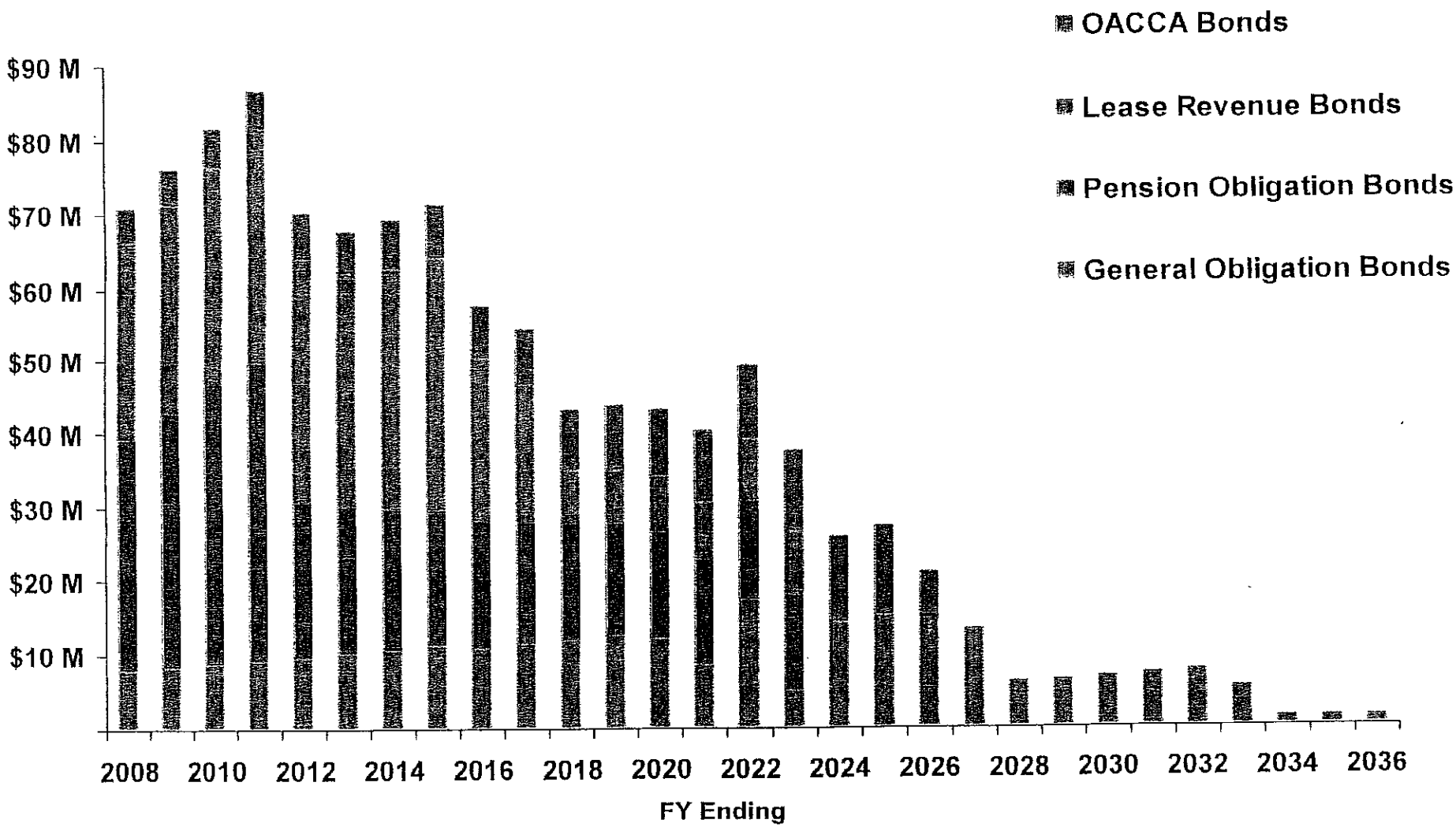
FINANCIAL PLANNING

City's Direct Debt Burden and Capacity

		Original Par Amount	Principal Outstanding	FY 07-08 Net Debt Service
General Obligation Debt				
2002A	General Obligation Bonds, Series 2002A (Measure G)	$ 38,000,000	$ 35,930,000	$ 2,536,500
2003A	General Obligation Bonds, Series 2003A (Measure DD)	71,450,000	64,745,000	4,419,538
2005A	General Obligation Bonds, Series 2005 A	122,170,000	111,655,000	11,003,650
2006	General Obligation Bonds, Series 2006 (Measure G)	21,000,000	20,800,000	1,323,988
Subtotal		**$ 252,620,000**	**$ 233,130,000**	**$ 19,283,675**
Pension Obligation Bonds				
1997A	Taxable Pension Obligation Bonds, Series 1997A[2]	$ 420,494,659	$ 143,335,000	$ 37,011,289
2001	Taxable Pension Obligation Bonds, Series 2001	195,636,449	195,636,449	-
Subtotal		**$ 616,131,108**	**$ 338,971,449**	**$ 37,011,289**
Lease Revenue Bonds and Certificates of Participation				
1985	Civic Improvement Corporation Variable Rate Demand COP, 1985[3]	$ 52,300,000	$ 29,500,000	$ 3,566,999
2001	Oakland JPFA Lease Revenue Refunding Bonds, Series 2001	134,890,000	91,280,000	13,947,025
2002	Refunding Certificates of Participation (Oakland Museum), 2002 Series A	16,295,000	16,295,000	3,677,125
2004	Oakland JPFA Lease Revenue Refunding Bonds (Admin Building), Series 2004 A-1 & A-2[4]	117,200,000	105,725,000	7,908,852
2005	Oakland JPFA Special Refunding Revenue Bonds, Series 2005[2,5]	146,950,000	128,100,000	16,682,716
Subtotal		**$ 467,635,000**	**$ 370,900,000**	**$ 45,782,717**
Oakland-Alameda County Colisieum Authority (50% City Obligation ONLY)				
1996A-1 & A-2	Variable Rate Lease Revenue Bonds (Taxable), Oakland Coliseum Arena Project[2,6]	$ 70,000,000	$ 58,950,000	$ 5,574,623
2000C-1, C-2, & D	Variable Rate Lease Revenue Bonds, Oakland Coliseum Project[7]	100,650,000	85,350,000	7,330,837
Subtotal		**$ 170,650,000**	**$ 144,300,000**	**$ 12,905,459**
Total Direct Debt		**$ 1,507,036,108**	**$ 1,087,301,449**	**$ 114,983,140**
Total Available Revenues for FY 07-08				**$ 632,461,710**
City Existing Direct Debt as a % of FY 06-07 Total Available Revenues				**18.18%**

[1] As of July 1, 2007. Excludes TRAN & non-bonded capital lease obligations
[2] Self-supporting debt.
[3] Debt service assumes tax-exempt variable rate of 3.75%.
[4] Debt service assumes swap rate of 3.533%.
[5] Debt service based on swap rate of 5.667% plus trading differential of 0.25%
[6] Debt service based on rate of 6.00%
[7] Debt service based on rate of 3.75% on tax-exempt bonds (Series C-1 & C-2) and 6.00% on taxable bonds (Series D).
[8] Total available revenues represents projected FY 07-08 General Fund revenues plus any offsetting revenues

Principal Amortization of All Direct Debt



Debt Capacity Analysis

(All amounts in thousands)

Fiscal Year Ending	General Fund Revenues[1]	Offsetting Revenues[2]	Available Revenues	DEBT SERVICE GO Bonds	POB	Lease & COP	OACCA	TOTAL	Debt Burden[3]	Add'l Annual Debt Capacity[4]
2008	623,566	8,896	632,462	19,284	37,011	45,814	12,905	115,014	18.2%	(20,145)
2009	642,273	8,992	651,264	19,316	38,083	45,330	12,860	115,589	17.7%	(17,900)
2010	661,541	9,140	670,681	19,340	39,181	45,356	12,925	116,802	17 4%	(16,200)
2011	681,387	9,367	690,754	19,365	40,305	45,344	12,925	117,939	17.1%	(14,326)
2012	701,829	8,795	710,624	19,404	38,375	45,928	12,915	116,621	16.4%	(10,028)
2013	722,883	5,581	728,465	19,439	39,555	41,608	12,907	113,509	15.6%	(4,239)
2014	744,570	5,577	750,147	19,483	40,765	41,595	12,908	114,751	15.3%	(2,229)
2015	766,907	5,612	772,519	19,542	42,010	41,876	12,931	116,358	15.1%	(480)
2016	789,914	5,591	795,505	18,497	43,285	27,542	12,843	102,168	12.8%	17,158
2017	813,612	5,593	819,205	18,581	44,590	23,351	12,857	99,379	12.1%	23,502
2018	838,020	5,590	843,610	18,601	45,925	10,767	12,817	88,110	10.4%	38,432
2019	863,161	5,573	868,733	18,653	47,295	10,802	12,748	89,498	10.3%	40,812
2020	889,055	5,547	894,602	17,473	48,700	10,437	12,761	89,371	10.0%	44,819
2021	915,727	5,594	921,321	13,524	50,140	10,283	12,776	86,722	9 4%	51,476
2022	943,199	5,627	948,826	21,550	51,620	10,291	12,821	96,282	10.1%	46,042
2023	971,495	5,639	977,134	8,772	53,130	10,061	12,826	84,790	8.7%	61,780
2024	1,000,640	5,583	1,006,223	8,765	-	10,099	12,701	31,565	3.1%	119,368
2025	1,030,659	5,604	1,036,263	8,780	-	10,008	12,736	31,524	3.0%	123,915
2026	1,061,579	5,652	1,067,231	8,300	-	10,012	5,652	23,964	2.2%	136,120
2027	1,093,426	-	1,093,426	8,300	-	7,432	-	15,733	1 4%	148,281
2028	1,126,229	-	1,126,229	8,306	-	-	-	8,306	0 7%	160,628
2029	1,160,016	-	1,160,016	8,302	-	-	-	8,302	0.7%	165,700
2030	1,194,816	-	1,194,816	8,308	-	-	-	8,308	0.7%	170,914
2031	1,230,661	-	1,230,661	8,312	-	-	-	8,312	0.7%	176,287
2032	1,267,581	-	1,267,581	8,314	-	-	-	8,314	0 7%	181,823
2033	1,305,608	-	1,305,608	5,739	-	-	-	5,739	0.4%	190,102
2034	1,344,776	-	1,344,776	1,324	-	-	-	1,324	0.1%	200,393
2035	1,385,119	-	1,385,119	1,321	-	-	-	1,321	0.1%	206,447
2036	1,426,673	-	1,426,673	1,322	-	-	-	1,322	0 1%	212,679
2037	1,469,473	-	1,469,473	-	-	-	-	-	0.0%	220,421
TOTAL	$ 29,666,393	$ 126,566	$ 28,871,866	$ 376,218	$ 699,970	$ 503,936	$ 236,814	$ 1,816,939		

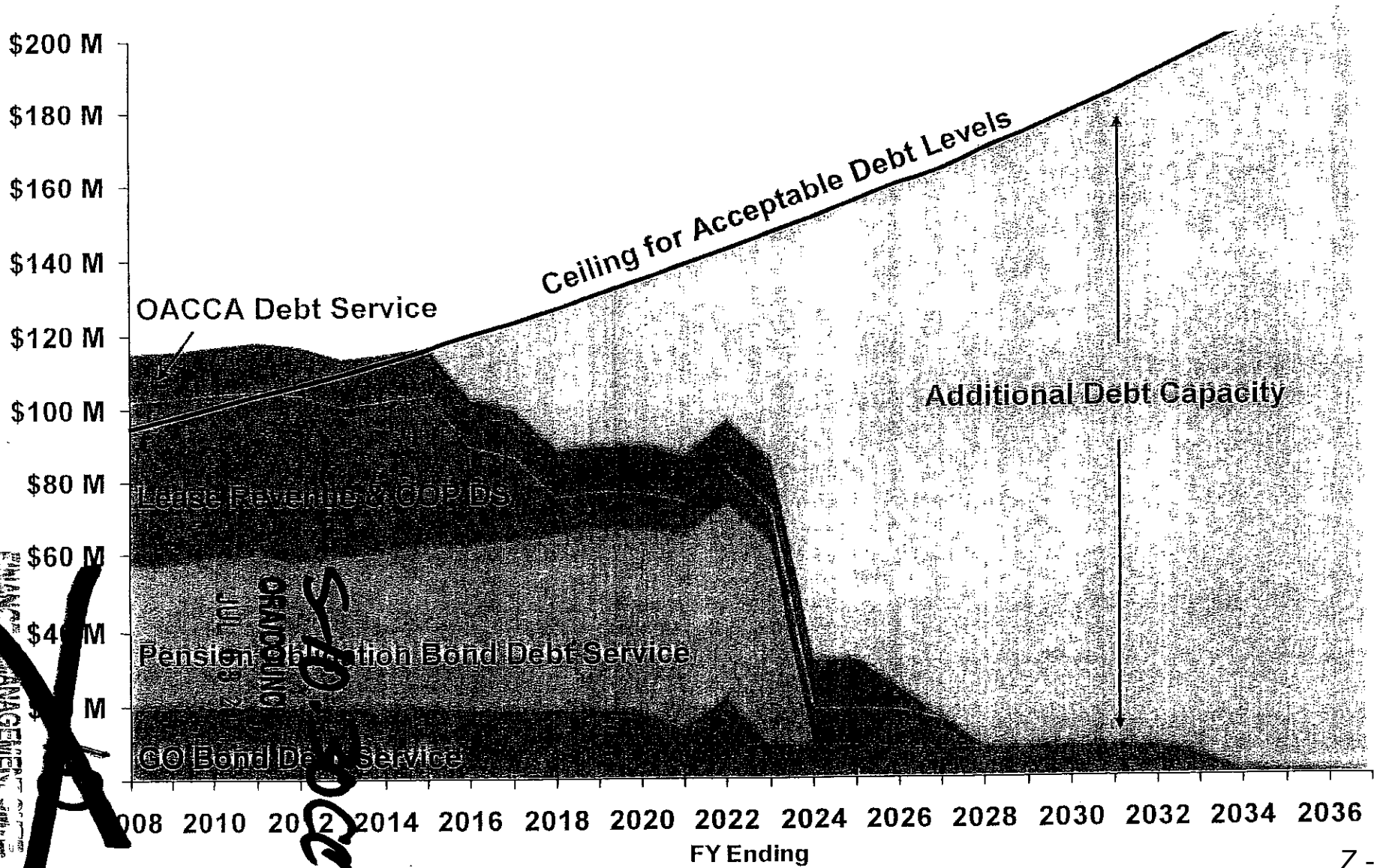
[1] General Fund ("GF") revenue for fiscal year ending 2007 based on revenue projection for same period; remaining years based on 3% GF growth rate assumption

[2] Offsetting revenues for 1985 Civic Center Variable Rate COP and Oakland Coliseum Arena Project, 1996 Series A-1 and A-2.

[3] Debt Burden calculated by "Total Debt Service" divided by "Available Revenues"

[4] Add'l Annual Debt Capacity shows additional annual debt service the City is projected to be able to absorb at rating agency recommended debt levels; calculated by taking 15% of "Available Revenues" less "Total Debt Service"

Total Debt Service and Additional Debt Capacity



FINANCE & MANAGEMENT
JUN 26 2007

INTRODUCED BY COUNCIL MEMBER

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

FINANCIAL POLICIES

2007 JUN 14 PM 2:56

OAKLAND CITY COUNCIL

RESOLUTION NO. 80696 C.M.S.

RESOLUTION ADOPTING THE CITY OF OAKLAND INVESTMENT POLICY FOR FISCAL YEAR 2007-2008

WHEREAS, the City of Oakland may annually render to the City's legislative body a statement of its investment policy; and

WHEREAS, as part of best practice and sound financial management the City will continue to submit its annual investment policy to the City's legislative body; and

WHEREAS, last year, the City revised and adopted an Investment Policy for fiscal year 2006-2007; and

WHEREAS, the proposed Investment Policy includes a minor change conforming the Policy to a modification to California Government Code section 53635 (a)(2) providing that no more than 10 percent (10%) of the total investments held by a local agency may be invested in any one issuer's commercial paper;

WHEREAS, a proposed City of Oakland Investment Policy for fiscal year 2007-08 is presented herewith, to be effect until a subsequent policy is adopted; and now therefore be it

RESOLVED that the proposed City of Oakland Investment Policy for fiscal year 2007-2008 is adopted.

FURTHER RESOLVED: that this Resolution shall take effect immediately upon its passage.

IN COUNCIL, OAKLAND, CALIFORNIA, JUL 3 2007, 2007

PASSED BY THE FOLLOWING VOTE:

AYES - Brooks, Brunner, Chang, Kernighan, Nadel, Quan, Reid and President De La Fuente — 8

NOES - 0

ABSENT - 0

ABSTENTION - 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS

City Clerk and Clerk of the Council of the City of Oakland, California

INTRODUCED BY AGENCY MEMBER

APPROVED AS TO FORM AND LEGALITY

AGENCY COUNSEL

REDEVELOPMENT AGENCY OF THE CITY OF OAKLAND

RESOLUTION NO. 2007-0056 C.M.S.

RESOLUTION ADOPTING THE OAKLAND REDEVELOPMENT AGENCY'S INVESTMENT POLICY FOR FISCAL YEAR 2007-2008

WHEREAS, the Oakland Redevelopment Agency may annually render to the Agency's legislative body a statement of its investment policy; and

WHEREAS, as part of best practice and sound financial management the Agency will continue to submit its annual investment policy to the Agency's legislative body; and

WHEREAS, last year, the Agency revised and adopted an Investment Policy for fiscal year 2006-2007; and

WHEREAS, the proposed Investment Policy includes a minor change conforming the Policy to a modification to California Government Code section 53635 (a)(2) providing that no more than 10 percent (10%) of the total investments held by a local agency may be invested in any one issuer's commercial paper; and

WHEREAS, a proposed Oakland Redevelopment Agency Investment Policy for fiscal year 2007-08 is presented herewith, to be in effect until a subsequent policy is adopted; and now therefore be it

RESOLVED: that the proposed Oakland Redevelopment Agency Investment Policy for fiscal year 2007-2008 is hereby adopted.

FURTHER RESOLVED: that this Resolution shall take effect immediately upon its passage.

IN AGENCY, OAKLAND, CALIFORNIA, JUL 3 2007, 2007

PASSED BY THE FOLLOWING VOTE:

AYES - Brooks, Brunner, Chang, Kernighan, Nadel, Quan, Reid and Chairperson De La Fuente – 8

NOES - 0

ABSENT - 0

ABSTENTION - 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS
Secretary of the Redevelopment Agency
of the City of Oakland, California

FINANCIAL POLICIES

INTRODUCED BY COUNCILMEMBER _____

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

FILED
OFFICE OF THE CITY CLERK
OAKLAND

OAKLAND CITY COUNCIL

2009 JUN 12 PM 5:07

RESOLUTION NO. 77923 C. M. S.

RESOLUTION ADOPTING THE CITY OF OAKLAND LONG-TERM FINANCIAL PLANNING POLICY

WHEREAS, the City of Oakland's Five-Year Financial Plan is the City Manager's best assessment of future revenues, expenditures and operating results over a five year forecast period; and

WHEREAS, the Five-Year Financial Plan includes analysis of economic and demographic data at the national, local and state level, and analyzes revenue and expenditure trends for the General Purpose Fund and other major funds such as the Landscape and Lighting Assessment District and the Oakland Redevelopment Agency; and

WHEREAS, the Five-Year Financial Plan forecasts major revenue and expenditure components of the aforementioned funds; and

WHEREAS, a long-term financial planning policy is intended to help the City make prudent and informed financial decisions on matters such as economic development, tax policy and labor negotiations; and

WHEREAS, the implementation of a long-term financial planning policy will help the City attain a favorable rating from credit rating agencies; and

WHEREAS, the implementation of a long-term financial planning policy should not result in significant increases in staff costs; now therefore be it

RESOLVED: that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

Section 1. All of the recitals set forth above are true and correct.

Section 2. In order to insure that City of Oakland decision makers have the information to allow them to prudently manage the City's fiscal resources, the City Council hereby adopts the financial policy, as set forth below:

CITY OF OAKLAND LONG-TERM FINANCIAL PLANNING POLICY

I. Purpose/Definition

The Five-Year Financial Plan ("Plan") forecasts the City's revenues and expenditures over a five-year period. The Plan focuses on the General Purpose Fund, and other major funds such as the Landscape and Lighting Assessment District and the Oakland

Redevelopment Agency. The intent of the Plan is to allow the City Council and the City Manager to put current funding decisions in the context of forecasted economic conditions. Specifically, long-term financial planning improves the City's ability to make informed decisions regarding labor negotiations, economic development projects and tax policy. The Plan shall incorporate economic and demographic data at the national, local and state level, as well as other data that aids in forecasting.

Credit rating agencies are likely to favor the City's intention to plan ahead because such planning provides for greater financial stability, and signals a prudent approach to financial management. Five-Year planning also brings the City into compliance with current "best practices" of other governmental entities.

II. General Responsibilities

City Manager

The City Manager, shall be responsible for producing an updated Five-Year Financial Plan on an annual basis. The Plan shall be produced and distributed prior to the beginning of any annual budget deliberations by the Council. The Budget Office, under the supervision and direction of the City Manager currently performs this function.

Other Departments

Other departments shall be responsible to the City Manager for providing such information as the City Manager requires to produce the Plan in a timely manner. Currently, the Budget Office under the supervision and direction of the City Manager oversees this process.

The City Council and the City Manager

The City Council and City Manager shall make use of the information contained in the Plan as they consider any action that would have a significant impact on the City's revenue or expenditures over a five-year period.

In Council, Oakland, California, JUL 15 2003, 2003

PASSED BY THE FOLLOWING VOTE:

Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND PRESIDENT DE LA FUENTE – 8

Noes- 0

Absent- 0

Abstention- 0

City Clerk
City of Oakland

FINANCIAL POLICIES

APPROVED AS TO FORM AND LEGALITY

INTRODUCED BY COUNCILMEMBER _____

FILED
OFFICE OF THE CITY CLERK
OAKLAND

CITY ATTORNEY

OAKLAND CITY COUNCIL

2003 JUN 12 PM 5:07

RESOLUTION NO. 77922 C. M. S.

RESOLUTION ADOPTING THE CITY OF OAKLAND'S POLICY ON BALANCED BUDGETS

WHEREAS, the Government Finance Officers Association (GFOA) recommends that jurisdictions adopt policies that define a balanced budget, encourage commitment to balanced budgets under normal circumstances, and provide for disclosure when a deviation from a balanced budget is planned, or when it occurs; and

WHEREAS, unbalanced budgets can lead to increased interest charges, which reduces monies available for operations and services; and

WHEREAS, balanced budgets ensure responsible use of the taxpayers' dollars to provide City services; now therefore, be it

RESOLVED: that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

Section 1. All of the recitals set forth above are true and correct.

Section 2. The City Council hereby adopts a balanced budget policy, as set forth below:

CITY OF OAKLAND'S POLICY ON BALANCED BUDGETS

I. Purpose/Definition

The City shall adopt balanced budgets, i.e., containing appropriated revenues equal to appropriated expenditures. This policy entails the following additional definitions and qualifications:

1. The budget must be balanced at an individual fund level.

2. City policies on reserve requirements for individual funds must be taken into account. The appropriated expenditures to be included in the balanced budget equation must include the appropriations necessary to achieve or maintain an individual fund's reserve target.

3. Appropriated revenues can include transfers from fund balance where such fund balance is reasonably expected to exist by the end of the fiscal year preceding the year of the adopted budget. Transfers from fund balance are not to be counted as revenue if the fund balance is not reasonably expected to exist by the end of the fiscal year preceding the year of the adopted budget. (Note: The precise definition of 'fund balance'

will vary from fund to fund, depending on the fund's characteristics and accounting treatment.)

II. General Responsibilities

The City Manager, shall be responsible for ensuring that the budget proposed to the City Council by the Mayor / City Manager adheres to the balanced budget policy. Currently, the Budget Office under the supervision and direction of the City Manager, performs this function.

III. Annual Monitoring & Reporting

Each fiscal year, once prior year information has been made available by the Controller's Office, the City Manager, shall produce a balanced budget report to the Council. The report shall state, for each fund in which current year appropriations exist, whether the actual year-end data from the prior year has caused any individual fund to be in violation of the balanced budget policy. If so, the the City Manager, shall recommend steps to be taken to bring that fund back into compliance with the policy. Currently, the Budget Office, under the supervision and direction of the City Manager performs these functions.

In Council, Oakland, California, JUL 15 2003, 2003

PASSED BY THE FOLLOWING VOTE:

Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND PRESIDENT DE LA FUENTE 8

Noes- Ø

Absent- Ø

Abstention- Ø

Attest:

Ceda Floyd
City Clerk and Clerk of the
Council of the City of
Oakland, California

FINANCIAL POLICIES

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

INTRODUCED BY COUNCILMEMBER _____

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2003 JUN 12 PM 5:07

OAKLAND CITY COUNCIL

RESOLUTION NO. 77924 C. M. S.

RESOLUTION ADOPTING A POLICY ON CHARGES FOR THE CITY OF OAKLAND'S SERVICES

WHEREAS, a Master Fee Schedule for the City of Oakland was established in 1976 and has been maintained since that date, with changes approved by Council; and

WHEREAS, the Master Fee Schedule allows the public and City staff to obtain a better understanding of all fees, rates and permits charged by the City of Oakland; and

WHEREAS, existing procedures and responsibilities regarding the Master Fee Schedule are contained in the City's Administrative Instruction 19, but have never been formally adopted by the City Council; and

WHEREAS, it is the goal of the City that all financial policies of the City of Oakland be consolidated and formally approved by the City Council; now therefore be it

RESOLVED: that the City Council of the City of Oakland hereby finds, determines, declares and resolves as follows:

Section 1. All of the recitals set forth above are true and correct

Section 2. The City Council hereby adopts a policy on fees and charges as set forth below:

POLICY ON CHARGES FOR THE CITY OF OAKLAND'S SERVICES

I. Purpose

This policy states procedures and regulations to be followed regarding charges for the City of Oakland services.

II. Applicable Legislation

The Master Fee Schedule was established by the City Council in Ordinance No. 9336 C.M.S. on June 29, 1976, in order to:

1. Provide easier access to and a better understanding by the public of all the City of Oakland's charges for service;

2. Provide equity in distributing the cost burden for City services on the beneficiary and the taxpayer, consistent with sound fiscal and management principles;

3. Provide for charges that reflect the cost, when deemed appropriate by the City Council, of services provided by the City of Oakland. Services include personnel, facilities, or equipment.

4. Provide for annual revision of charges.

At the same meeting, the Council passed Ordinance No. 9337, C.M.S. which amended or repealed certain sections of Oakland City Codes and certain ordinances and resolutions, as necessary, to effect the Master Fee Schedule. The effect of this ordinance was to delete or amend any existing references to charges or charge policy. Any charges or charge policies are to appear only in the Master Fee Schedule.

III. General Responsibilities

City Manager

The City Manager, shall be responsible for the general maintenance and control of the Master Fee Schedule, including, but not limited to:

1. The review of all requests for the addition to, or the deletion, or modification of charges or policies in the Master Fee Schedule;
2. The maintenance of the Master Fee Schedule, including annual revisions and reprinting of the document, upon Council approval of modifications;
3. Ensuring that ordinances passed into law which affect the City's charges become part of the Master Fee Schedule; and
4. Reviewing the City's charges on a regular basis to make certain: 1) that they reflect the cost of services provided by the City; and 2) that they provide equity in distributing the cost burden onto the service recipient and the taxpayers, consistent with sound fiscal and management principles.

These responsibilities currently are performed by the Budget Office under the City Manager supervision and control.

Other Departments

All agencies/departments that levy charges on the public shall be responsible to the City Manager for:

1. Including all charges which are levied on the public in the Master Fee Schedule;
2. Keeping updated copies of the Master Fee Schedule available and in clear display for the public;

3. *Proposing fees which reflect the cost of services provided by the City and*

4. Reviewing their charges annually, or upon changes in the cost of providing service (such as union-negotiated increases), and proposing changes in charges consistent with the intent of the Master Fee Schedule.

IV. Annual Review and Approval

The City Manager shall be responsible for coordinating an annual review of the Master Fee Schedule in conjunction with the two-year budget or mid-cycle budget. The purposes of the review are: 1) to adjust charges to reflect changes in the cost of providing services; 2) implement new charges; and 3) delete charges that are no longer used. Although the need for charge modifications should be methodically considered during the annual update, this should not be construed to preclude the implementation of new charges at any time during the year.

Every year during the budget process (May-June), the City Manager, shall prepare an agenda report for the City Council, outlining modifications to charges proposed for the following year, with anticipated revenue changes by department. The agenda report must be accompanied by an ordinance reflecting the proposed changes, for Council consideration and approval. The Council shall approve any proposed changes by July 1 of the fiscal year for which the proposed changes are proposed.

The Budget Office, under the direction and supervision of the City Manager currently performs these functions.

In Council, Oakland, California, JUL 15 2003, 2003

PASSED BY THE FOLLOWING VOTE:

Ayes- BROOKS, BRUNNER, CHANG, NADEL, QUAN, REID, WAN AND PRESIDENT DE LA FUENTE -8

Noes- Ø

Absent- Ø

Abstention- Ø

Celia Lloyd
City Clerk
City of Oakland

FY 2009-11 ADOPTED POLICY BUDGET LEGISLATION

Legislative Item	Approval Date	Resolution/ Ordinance
BUDGET AMENDMENT		
Amend the FY 2009-11 Adopted Budget	July 28, 2009	Resolution No. 82235
BUDGET ADOPTION		
Appropriations Limit for FY 2009-10	June 30, 2009	Resolution No. 82103
Budget Adoption and City Council Budget Amendments	June 30, 2009	Resolution No. 82102
Amendments to General Purpose Fund Reserve Requirements and Financial Policies **Includes Capital Improvements Reserve Fund Policy*	June 30, 2009	Ordinance No. 12946
Changes to Organizational Structure of the City	June 30, 2009	Ordinance No. 12947
LOCAL ASSESSMENTS		
Landscaping and Lighting Assessment District	June 16, 2009	Resolution No. 82086
Wildfire Prevention Assessment District	June 16, 2009	Resolution No. 82085
LOCAL MEASURES		
Emergency Medical Services (Measure M)	June 16, 2009	Ordinance No. 12942
Paramedic Emergency Services (Measure N)	June 16, 2009	Ordinance No. 12943
Library Services (Measure Q)	June 16, 2009	Ordinance No. 12944
Violence Prevention & Public Safety (Measure Y)	June 16, 2009	Ordinance No. 12945

RECOMMENDED POLICY ACTIONS AND ORGANIZATIONAL CHANGES

Amendments to General Purpose Fund Reserve Requirements and Financial Policies

(1) Establish a baseline for the **Real Estate Transfer Tax** at $40 million (an amount collected in a normal year), with any amount over the baseline used as follows: (a) replenishment of General Purpose Fund (GPF) reserves until such reserves reach 10 percent of current year budgeted GPF appropriations; and (b) after such reserves have been replenished, the order of use of the remaining excess collection is as follows: 50 percent to repay negative internal services funds balances; 30 percent set aside for the Police and Fire Retirement System (PFRS) liability until this obligation is met; 10 percent to establish a trust for Other Post-Employment Retirement Benefits (OPEB); and 10 percent to replenish the Capital Improvements Reserve Fund until it reaches $10,000,000.

(2) Amend a policy on the **use of one-time revenues**, and require that any one-time discretionary revenue be used as follows: 50 percent to pay off negative fund balances in the Internal Service Fund, and another 50 percent to pay off negatives in all other funds, unless legally restricted to other purposes.

(3) Amend the **City's reserve policy** to: (a) require an annual review and certification of the GPF reserve (net of any reservations, designations and obligations) by the City Administrator; and (b) limit project carryforwards in the GPF.

Changes to Organizational Structure of the City

- **To increase effectiveness of individual programs and services by aligning them closely with other related functions:** (i) The Oaklanders' Assistance Center has been moved to the City Administrator's Office and will align with other neighborhood services; and (ii) the Marketing Division has been moved to the Community and Economic Development Agency to closely coordinate its activities with other marketing and special events functions.

- **To strengthen the City's financial function**: The City's organizational success in the next few years is going to be closely tied to its financial survival. To ensure the latter, the City's financial functions must be effective, efficient, and flexible to respond to changes in the economy and financial markets. The Budget Office's name is changing to the "Office of Budget, Research, and Analysis", to emphasize the need for an increased focus on performance management, research and analysis, and policy advice functions.

- **To strengthen the City's human resources management function**: The City's human resources management function can only be fully effective if it carries hierarchical significance. This necessitates the return of Human Resources to the citywide level, by making it a separate department and not a division of Finance, as it has been over the past few years. In addition, more responsibility for the planning and conduct of the City's labor relations function in the coming two years is anticipated for this department in order to reduce the cost of and reliance on outside counsel.

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 AUG 10 AM 9:43

Approved as to Form and Legality

City Attorney

OAKLAND CITY COUNCIL

RESOLUTION NO. 82235 C.M.S.

RESOLUTION AMENDING THE CITY OF OAKLAND'S FY 2009-11 BIENNIAL BUDGET, WHICH WAS ADOPTED PURSUANT TO RESOLUTION NO. 82102 C.M.S., TO APPROVE MEASURES (1) ADDRESSING POTENTIALLY LOWER THAN ORIGINALLY ANTICIPATED COMMUNITY ORIENTED POLICING SERVICES (COPS) GRANT AWARD, (2) PLANNING FOR POSSIBLE RETURN TO THE MEASURE Y FUND, ESTABLISHED BY THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004, OF CERTAIN TRAINING AND RECRUITMENT COSTS, AND (3) IMPLEMENTING BUDGET REDUCTION TARGETS ESTABLISHED FOR THE OAKLAND POLICE DEPARTMENT

WHEREAS, on June 30, 2009, in accordance with City Charter section 800, the City Council adopted the biennial policy budget by passing Resolution No. 82102 C.M.S.; and

WHEREAS, the City's grant award from the Office of Community Oriented Policing Services (COPS) could be significantly lower than anticipated in the FY 2009-11 Adopted Budget; and

WHEREAS, the City's adopted budget anticipated Oakland Police Department budget reductions and sworn employee concessions totaling $11.92 million in FY 2009-10 and $11.52 million in FY 2010-11; and

WHEREAS, the General Fund may be required to repay the Measure Y fund for certain training and recruitment expenses, per a recent Alameda County Superior Court ruling; and

WHEREAS, after factoring in the budgeted surplus in the FY 2009-11 Adopted Budget of $6.6 million (FY 2009-10) and $6.6 million (FY 2010-11), management has developed budget implementation measures to address fiscal challenges totaling $18.7 million in FY 2009-10 and $23.4 million in FY 2010-11 in the General Purpose Fund; now therefore be it

RESOLVED: That the City's Fiscal Year 2009-11 Adopted Policy Budget is hereby amended to include implementation measures reflected in **Exhibit A** included with and made a part of this resolution, subject to additional amendments that may be presented and adopted on the floor at the July 28, 2009 meeting, which amendments will be incorporated into Exhibit A; and be it

FURTHER RESOLVED: That the City Council directs the City Administrator to implement the aforementioned measures upon receiving a final determination on the COPS grant award and Measure Y; and be it

FURTHER RESOLVED: That the City Council hereby authorizes the City Administrator to modify the aforementioned measures if the final COPS grant award and/or the final Measure Y repayment award are different from the amounts anticipated and outlined in the agenda report titled, "Report and Resolution Implementing Measures for the General Purpose Fund for Fiscal Years 2009-2010 and 2010-2011 To Address Potentially Lower than Originally Anticipated COPS Grant Award, Possible Return to Measure Y of Certain Training and Recruitment Costs, and to Meet Budget Reduction Targets Established for the Oakland Police Department"

IN COUNCIL, OAKLAND, CALIFORNIA, JUL 28 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, and PRESIDENT BRUNNER - 8

NOES - 0

ABSENT - 0

ABSTENTION – 0

ATTEST: LaTonda Simmons
City Clerk and Clerk of the Council
of the City of Oakland, California

EXHIBIT A

Measure Addressing Lower than Anticipated COPS Grant Award, Planning for Anticipated Return to Measure Y of Unallowable Training and Recruitment Costs, and Implementing Budget Reduction Targets Established for the Oakland Police Department

09-11 Proposed
Additional Balancing Measures
Councilmembers Brunner, De La Fuente, Kernighan and Quan

Proposed Balancing Measures	GPF 09-10	GPF 10-11
Police -- Management reductions	$ 4,300,000	$ 5,600,000
Police -- Raise OPD's special events permit fee	$ 90,000	$ 120,000
Police -- Ground helicopter	$ 251,667	$ 300,000
Police -- Freeze 1 vacant NSC, 1 soon-to-be-vacant PST II, eliminate 1 PST II	$ 187,000	$ 228,500
Police -- Reduce Ranger Program budget 10%	$ 28,000	$ 28,000
Public Works -- Eliminate 2 painters	$ 210,000	$ 210,000
Public Works -- O&M	$ 90,000	$ 20,000
Fire -- Freeze vacant Fire Personnel Operations Specialist	$ 130,000	$ 130,000
Fire -- Freeze vacant Office Asst II (Fire Prevention)	$ 60,000	$ 60,000
Fire -- Freeze vacant Fire Suppression District Inspector	$ 80,000	$ 80,000
Fire -- Freeze vacant Fire Prevention Bureau Inspector	$ 90,000	$ 90,000
Library -- Reduce travel	$ 40,000	$ 40,000
Library -- Freeze vacant Office Manager	$ 100,000	$ 100,000
Library -- Freeze vacant Museum Collections Coordinator	$ 90,000	$ 90,000
Library -- Eliminate Library Asst position	$ 50,000	$ 90,000
Library -- Eliminate Senior Literacy Asst	$ -	$ 100,000
OPR -- Transfer O&M to Self Sustaining Fund (1820) for the Malonga Center and Studio One	$ 40,000	$ 40,000
OPR -- Freeze vacant 1.0 FTE Marine & Aquatics Program Supervisor	$ 130,000	$ 130,000
OPR -- Transfer additional Studio One Arts Center costs to Self Sustaining Fund (2nd yr)	$ -	$ 40,000
OPR -- Possible rate change for Studio One Arts Center and swim passes	$ -	$ 10,000
DHS -- Reduce Head Start GPF subsidy by an additional $80,000	$ 80,000	$ 80,000
CEDA -- Shift PERTS Technology Enhancement & Maintenance to Development Services Fund (2415)	$ 419,000	$ -
CEDA -- Transfer General Plan Update to Fund 2415	$ 225,000	$ -
CEDA -- Transfer Zoning Update to Fund 2415	$ 179,080	$ -
Auditor -- Additional reduction to bring department to 10% overall reduction	$ 70,000	$ 70,000
City Council -- Transfer Community & Economic Development Committee Legislative Analyst to ORA budget	$ 157,000	$ 157,000
FMA -- Eliminate Principal Financial Analyst	$ 160,000	$ 190,000
FMA -- Transfer Admin Asst I to City Stores Fund (4500)	$ 50,000	$ 60,000

09-11 Proposed
Additional Balancing Measures
Councilmembers Brunner, De La Fuente, Kernighan and Quan

Proposed Balancing Measures	GPF 09-10	GPF 10-11
FMA -- Eliminate vacant HR Systems Analyst	$ 90,000	$ 90,000
FMA -- Eliminate vacant Public Service Rep	$ 60,000	$ 60,000
HR -- Eliminate HR Analyst and minor O&M	$ 100,000	$ 110,000
HR -- Eliminate HR Senior Operations Tech (2nd yr only)	$ -	$ 100,000
Museum -- Misc O&M	$ 100,000	$ 200,000
Art Grants -- 10% reduction	$ 114,484	$ 114,484
Academies -- reduce 25% instead of 10%	$ 30,000	$ 30,000
Non-Departmental -- Reduce subsidies additional 10% for non-departmental cultural institutions and other organizations	$ 300,000	$ 300,000
Additional revenue enhancements and expenditure reductions to be determined to balance FY 10-11	$ -	$ 3,200,000
Subtotal	**$ 8,101,230**	**$ 12,267,984**
Estimated Shortfall due to lower COPS grant and assuming $8.5m in savings from OPOA contract	**$ (8,196,239)**	**$ (12,310,000)**
Net Total	**$ (95,009)**	**$ (42,017)**

LEGISLATION

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 JUN 18 AM 12: 15

APPROVED AS TO FORM AND LEGALITY

INTRODUCED BY COUNCILMEMBER _____

CITY ATTORNEY

OAKLAND CITY COUNCIL

Resolution No. 82103 **C.M.S.**

RESOLUTION ESTABLISHING AN APPROPRIATIONS LIMIT FOR FISCAL YEAR 2009-2010 PURSUANT TO ARTICLE XIIIB OF THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIIIB of the California Constitution (Limitation of Government Appropriations) was passed by the California electorate on November 6, 1979, and became effective on July 1, 1980; and

WHEREAS, the Chapter 1205, Statute of 1980, Section 7900 of the Government Code, formally implements methods for governmental entities to establish and define annual appropriations limits, based on annual appropriations for the prior fiscal year, which is fiscal year 2008-09, for fiscal year 2009-10; now therefore be it

RESOLVED: That the annual appropriations limit for the City of Oakland for FY 2009-10 is $450,934,736, as reflected in Exhibit A; and be it

FURTHER RESOLVED: That the growth factors used to calculate the limit are the county population change and the increase in the California per capita income.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 30 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES--- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER – 7

NOES--- Brooks- 1

ABSENT--- 0

ABSTENTION--- 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

ARTICLE XIIIB APPROPRIATIONS LIMIT
Fiscal Year 2009-10

Article XIIIB of the California Constitution was created by the passage of Proposition 4 in November 1979, and establishes a limit on the amount of tax revenue which can be appropriated by government jurisdictions. This limit is popularly known as the Gann Limit. Each year, the limit is recalculated by multiplying the previous year's limit by adjustment factors for population growth and inflation. Proposition 111, passed in June 1990, gave cities the option of using their own growth or the growth of the entire county in which the city is located as the population adjustment factor. Cities were also given the option of using the increase in California Per Capita Income or the increase in the assessed valuation of non-residential property in the City as the inflation adjustment factor. Cities have the option each year of deciding which factor to use. For 2009-10, Oakland is using the population growth of the County of Alameda and the increase in California Per Capita Income. These adjustment factors must be applied to retroactively recalculate the appropriations limit for 1987-88 (i.e. the base year) and each year thereafter in order to arrive at the limit for 2009-10.

2008-09 Appropriations Limit $442,613,600

2009-10 Adjustment Factors

County of Alameda Population Change = 1.0125 (1.25%)
California Per Capita Income Change = 1.0062 (0.62%)
Combined Change = 1.0125 x 1.0062 = 1.0188

2009-10 Appropriations Limit $450,934,736

Not all City appropriations are subject to the limitation of Article XIIIB. The intent of Proposition 4 was to restrict only the appropriation of "proceeds of taxes." Determining which appropriations are subject to the limit requires classifying each funding source as either proceeds of taxes or non-proceeds of taxes. Property tax and local taxes are subject to limitation. State taxes that are subvented to the City count against the City's limit if their use is unrestricted, as in the case of sales tax and motor vehicle in lieu. State subventions that are restricted in use are applied against the State's limit rather than the City's, so they are considered non-proceeds of taxes for the City's calculation. This includes Measure B sales tax, gas tax, and state grants and state-mandated cost subventions included in the Grants and Subsidies category. Interest income is prorated so that the interest earned on tax revenue is included as proceeds of taxes.

Most of the City's other revenue sources are classified as non-proceeds of taxes: franchise fees, Landscape and Lighting Assessments (special benefit assessment districts are excluded from the limitation), fines and penalties, license and permit fees, service charges, rentals and concessions, federal grants, Oakland Redevelopment Agency reimbursements (redevelopment agencies are exempt from Article XIIIB), internal service revenues, and other miscellaneous revenues. Enterprise funds – sewer service charges and golf course revenues – are also exempt from the limitation. Fund transfers are re-appropriations of revenue received in previous years; these funds were included in the calculation of appropriations subject to limitation in the year they were received and are not counted twice.

ARTICLE XIIIB - APPROPRIATIONS SUBJECT TO LIMITATION
FY 2009-10

Revenue	Total	Proceeds of Taxes	Non Proceeds of Taxes
PROPERTY TAX	**$223.53**	**$223.53**	
STATE TAX			
Sales Tax	53.94	43.25	10.69
Motor Vehicle in Lieu	1.09	1.09	
Gas Tax	7.03		7.03
Subtotal, State Taxes	**$62.06**	**$44.34**	**17.72**
LOCAL TAXES			
Business License Tax	52.00	52.00	
Utility Consumption Tax	54.45	54.45	
Real Estate Transfer Tax	27.39	27.39	
Transient Occupancy Tax	10.10	10.10	
Parking Tax	13.20	13.20	
Special Taxes	21.84	21.84	
Subtotal, Local Taxes	**$178.98**	**$178.98**	
LANDSCAPE & LIGHTING ASSESSMENT	18.21		18.21
OTHER LOCAL FEES	54.90		54.90
SERVICE CHARGES	129.28		129.28
GRANTS & SUBSIDIES	111.87		111.87
MISCELLANEOUS	66.48	0.13	66.35
FUND TRANSFERS	156.15		156.15
SUBTOTAL REVENUES	**$1,001.46**	**$446.98**	**$554.48**
INTEREST (Prorated)	9.55	0.00	9.55
TOTAL REVENUE	**$1,011.01**	**$446.98**	**$564.03**
EXEMPTIONS*		($90.97)	
APPROPRIATIONS SUBJECT TO LIMITATION		$356.01	
APPROPRIATIONS LIMIT		$450.93	
OVER/(UNDER) LIMIT		**($94.93)**	

* Property tax revenue appropriated to service voter-approved debt is exempted.

FILED
OFFICE OF THE CITY CLERK
OAKLAND

INTRODUCED BY COUNCILMEMBER _____

2009 AUG 10 AM 9:43

APPROVED AS TO FORM AND LEGALITY

for BJP

CITY ATTORNEY

OAKLAND CITY COUNCIL

RESOLUTION NO. 82102 C.M.S.

RESOLUTION AUTHORIZING THE FY 2009-2011 BIENNIAL BUDGET AS THE FINANCIAL PLAN FOR CONDUCTING THE AFFAIRS OF THE CITY OF OAKLAND AND APPROPRIATING CERTAIN FUNDS TO PROVIDE FOR THE EXPENDITURES PROPOSED BY SAID BUDGET

WHEREAS the City Council has reviewed departmental and non departmental budgets in public hearings in view of estimated resources available for Fiscal Years 2009-2011; and

WHEREAS the City Council has given careful consideration to the adoption of a budget and financial plan for the use of funds for Fiscal Years 2009-2011 as set forth in the FY 2009-2011 Proposed Policy Budget document and Exhibit A reflecting City Administrator and City Council modifications which together constitute the FY 2009-2011 Adopted Policy Budget; now therefore be it

RESOLVED: That the City Administrator is authorized to expend in accordance with the laws of the State of California and the City of Oakland on behalf of the City Council new appropriations for departments and activity programs as incorporated in the FY 2009-2011 Adopted Policy Budget attached hereto; and be it

FURTHER RESOLVED: That the City Administrator may transfer operating appropriations between activity programs during the fiscal year provided that such funds remain within the agency department in which the funds were approved by City Council; and be it

FURTHER RESOLVED: That the City Administrator may transfer capital appropriations between the Capital Improvement Program and operating departments to the extent that such transfers are necessary to fund capital related activities of the operating departments; and be it

FURTHER RESOLVED: That the City Administrator must obtain approval from the City Council before (1) substantially or materially altering the relative agency allocations of funding set out in the Policy Budget, (2) substantially or materially changing the levels of service expressly prioritized and funded by the Policy Budget including but not limited to layoffs and/or freezes that would substantially or materially (a) change levels of service, or (b) affect programs, or (3) eliminates or suspends entire programs funded by the Policy Budget; and be it

FURTHER RESOLVED: That the City Administrator may establish appropriations in the Oakland Redevelopment Agency Reimbursable Projects Fund (Fund 7780) which match reimbursable capital projects appropriated in the Oakland Redevelopment Agency budget.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 30 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES--- ~~BROOKS~~, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER - 7

NOES--- Brooks - 1

ABSENT--- 0

ABSTENTION--- 0

ATTEST:

LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Exhibit A-1

City Administrator's Budget Amendments

General Purpose Fund	FTE	FY 2009-10 Revenues	FY 2009-10 Expenditures	FY 2010-11 Revenues	FY 2010-11 Expenditures
1. Add staffing to Revenue Division in order to enhance collection of local taxes.					
a. Add Tax Auditor III	1.00		$100,980		$103,050
b. Sales Tax	-	$150,000		$150,000	
c. Business License Tax	-	$225,000		$225,000	
d. Real Estate Transfer Tax	-	$250,000		$250,000	
Total	**1.00**	**$625,000**	**$100,980**	**$625,000**	**$103,050**
2. Enhance Parking Enforcement to increase collection of parking fines					
a. Add 12 0.50 FTE Parking Control Technicians	6.00		$295,080		$295,080
b. Add Accountant III (0.40 FTE funded from Multipurpose Reserve - 1750)	0.60		$60,600		$61,840
c. Fines and Penalties	-	$1,337,700		$1,337,700	
	6.60	**$1,337,700**	**$355,680**	**$1,337,700**	**$356,920**
3. Use $1.6 million net funding in FY 09-10 and $1.3 million in FY 2010-11 (from items 1, 2, 4 and 5) to decrease proposed suspension of ISF payments.					
a. Decrease GPF borrowing from internal service funds (ISFs)	-		$1,628,750		$1,292,920
			$1,628,750		**$1,292,920**
4. Artisan Marketplace revenue transfer					
a. Transfer of Artisan Marketplace revenues to ORA to follow earlier expenditure transfer		($12,000)		($12,000)	
		($12,000)		($12,000)	
5. Other adjustments necessary to correct budget discrepancies					
a. Restoration of Parking Control Technician	0.97		$47,710		$47,710
b. Elimination of Exempt Limited Duration Employee in HR	(1.00)		($126,670)		($126,670)
c. Re-instate Account Clerk II and delete Benefits Representative in Human Resources	-		$27,770		$28,320
d. Add 0.50 Program Analyst II in Parks & Recreation	0.50		$55,270		$56,400
e. Transfer from GPF to Comprehensive Clean-up (1720) to match covered costs	-		$126,890		$126,910
f. Adjust overhead offset in City Attorney's Office to reflect position changes	-		($245,250)		$85,380
g. Transfer 0.60 FTE Student Trainee, PT from GPF to Measure Q (2240)	(0.60)		($26,860)		($26,860)
h. Service charge revenue from City Auditor's Office from prior year no longer anticipated	-	($6,430)		($6,620)	
	(0.13)	($6,430)	($141,140)	($6,620)	**$191,190**
Net Impact of General Purpose Fund Budget Amendments	7.47	$1,944,270	$1,944,270	$1,944,080	$1,944,080

Exhibit A-1

City Administrator's Budget Amendments

Non-General Purpose Fund	Fund	FTE	FY 2009-10 Revenues	FY 2009-10 Expenditures	FY 2010-11 Revenues	FY 2010-11 Expenditures
1. Realignment of Parking Operation Staff						
a. Reduce 0.50 FTE Student Trainee and 0.50 FTE Engineering Intern in CEDA and replace with Accountant III (below)	1750	(1.00)		($54,129)		($54,179)
b. Add Accountant III in Parking Enforcement (0.60 FTE funded in General Purpose Fund)	1750	0.40		$40,402		$41,220
		(0.60)		($13,727)		($12,909)
2. Use $1.6 million net GPF funding in FY 09-10 ond $1.3 million in FY 2010-11 (see GPF changes table) to decrease proposed suspension of ISF payments.						
a. Increase GPF repayment to internal service funds (ISFs)	4400		$1,628,750		$1,292,920	
			$1,628,750		**$1,292,920**	
3. Transportation-Related adjustments						
a. Additional revenue from Caltrans due to 5th Avenue Seismic Retrofit Project	2140		$1,350,000	$1,350,000		
b. Additional revenue projected from ACTIA for Pedestrian/Bicycle Transit	2212		$250,000	$250,000	$250,000	$250,000
c. Reduction in revenue projected for ACTIA Paratransit	2213		($136,422)	($136,422)	($136,422)	($136,422)
			$1,463,578	**$1,463,578**	**$113,578**	**$113,578**
4. Artisan Marketplace						
a. Transfer revenue from the General Purpose Fund to follow earlier expenditure transfer	7780		$12,000		$12,000	
b. Reduce Account Clerk I to 0.50 FTE and add back 0.40 FTE Program Analyst I, PPT to support Artisan Marketplace	7780	(0.10)		$15,760		$16,510
c. Reduce O&M to offset Artisan Marketplace position	7780			($3,760)		($4,510)
		(0.10)	**$12,000**	**$12,000**	**$12,000**	**$12,000**
5. Other adjustments necessary to correct budget discreponcies						
City Attorney's Office:						
a. Correctly reflect overhead charges in the Recycling Program fund	1710					$11,220
b. Correctly reflect overhead charges in the Comprehensive Clean-up fund	1720					($16,420)
c. Correctly reflect overhead charges in the Development Services fund	2415			$25,174		($244,190)
City Auditor's Office						
a. Adjustment to correctly reflect revenue in Library Services Fund	2240		($35,000)			
b. Adjustment to correctly reflect revenue in Measure N	2250		($35,000)		($17,500)	
c. Correction to accurately reflect Measure N appropriation.	2250					($17,500)
Finance & Management Agency/Parking Management						
a. Correction to accurately reflect Parking Control Technicians in Parking Management	1720	2.58		$126,890		$126,910
b. Transfer from GPF to Comprehensive Clean-up to fully cover costs of Parking Control Technicians	1720		$126,890		$126,890	
Library						
a. Correction to accurately reflect reduction of Librarian I	2240	(1.00)		($91,420)		($93,290)
b. Transfer 0.60 FTE Student Trainee, PT from GPF to Measure Q	2240	0.60		$26,860		$26,860

Exhibit A-1

City Administrator's Budget Amendments

Non-General Purpose Fund	Fund	FTE	FY 2009-10 Revenues	FY 2009-10 Expenditures	FY 2010-11 Revenues	FY 2010-11 Expenditures
Community & Economic Develoment Agency						
a. Restore funding in FY 2010-11 for Project Manager	2415					$236,240
b. Adjustment to reflect overhead recovery for deleted Project Manager	7760					($24,432)
c. Add Sun Server lease payments to ORA Projects fund; appropriations were already included in Agency budget (CIP orgs only are affected).	7780		$316,050	$316,050	$316,050	$316,050
		2.18	**$372,940**	**$403,554**	**$425,440**	**$321,448**
Net Impact of Non-General Purpose Fund Budget Amendments		1.48	$3,477,268	$1,865,405	$1,843,938	$434,117

09-11 Proposed
Budget Motion
Councilmembers Brunner, De La Fuente, Kernighan and Quan

C=cut; A=add-back, R=revenue		Change from Mayor's Proposal	All Funds Savings FY 09-10	General Purpose Fund (GPF) Savings FY 09-10	All Funds Savings FY 10-11	GPF Savings FY 10-11
A	1	Rangers -- Reinstate two	$ (260,000)	$ (260,000)	$ (260,000)	$ (260,000)
A	2	Parks & Recreation -- Restore Oakland Fine Arts programs (one-year only)	($50,000)	($50,000)	$0	$0
A	3	Library -- Do not accept proposed Branch pairing	($380,000)	($380,000)	($380,000)	($380,000)
A	4	Public Works -- Addback PWA FTEs (4 Tree, 3 gardener crews that will perform litter pick-up)	($1,200,000)	($1,200,000)	($1,200,000)	($1,200,000)
A	5	Parking -- Do not raise expired meter parking fine (remain at $55)	($700,000)	($700,000)	($700,000)	($700,000)
A	6	Debt Refinancing -- Do not accept proposed debt refinancing	($6,000,000)	($6,000,000)	($6,000,000)	($6,000,000)
A	7	Internal Service Funds -- Do not accept delaying General Purpose Fund payments for Equipment and Facilities Funds	($22,130,000)	($22,130,000)	($22,130,000)	($22,130,000)
A	8	Parking -- Lake Merritt Parking (Change proposal to $2 for 2-hrs, $5 flat on the weekend; $10 flat on the weekday) (Schedule to Finance Committee for additional discussion)	($40,000)	($40,000)	($40,000)	($40,000)
A	9	Police -- Do not accept Special Events Permit fees in proposed Master Fee Schedule. Reschedule for Committee discussion.	($115,000)	($115,000)	($115,000)	($115,000)
C	10	Library -- Reduce book budget by 10%, transfer FY 08-09 carryforward for supplies to Measure Q (one-time) in order to offset materials reduction	$197,000	$260,000	$0	$0
R	11	Library -- Rent out 2nd Start facility	$90,000	$90,000	$90,000	$90,000
~~C~~	12	~~Library -- Eliminate General Fund contribution for Literacy Program~~	~~$154,280~~	~~$154,280~~	~~$154,280~~	~~$154,280~~
C	13	Public Works -- Forego $1.45m in new vehicle purchases; transfer ~~$500k~~ $200k to ORA	$1,450,000	$1,650,000	$2,000,000	$2,000,000
C	14	Public Works -- Removal of 100 vehicles; eliminate vacant Equipment Mechanic and vacant Automotive Equipment Service Worker	$500,000	$ 294,160	$500,000	$ 294,160
C	15	Eliminate Take-Home Vehicles for OPD except for Commanders, Tactical Team Leaders and Intel Officers; Eliminate two Accountant III positions and add two Account Clerk III positions; Reduce O&M	$80,000	$80,000	$80,000	$80,000
C	16	Police -- 10% personnel budget reduction through negotiations and/or management mandated reductions to balance the Budget in anticipation of state take-aways and a reduction in anticipated federal grants	$13,355,504	$11,916,239	$12,977,144	$11,521,474
C	17	Police -- Eliminate Field Training Officer (FTO) Premium Pay (one-year only) due to delayed academies	$947,000	$916,430	$0	$0
C	18	~~Police -- Ground helicopter, available in case of emergencies~~ Revisit for additional discussion in September	~~$302,000~~	~~$302,000~~	~~$302,000~~	~~$302,000~~
C	19	Police -- Transfer 4 NSCs out of GPF October 1st if City receives anticipated grant funding	$270,000	$270,000	$360,000	$360,000
C	20	Police -- Eliminate Facilities Manager	$110,000	$110,000	$110,000	$110,000

C=cut; A=add-back; R=revenue		Change from Mayor's Proposal	All Funds Savings FY 09-10	General Purpose Fund (GPF) Savings FY 09-10	All Funds Savings FY 10-11	GPF Savings FY 10-11
C	21	Fire -- Employee Concessions (subject to negotiations)	$6,100,000	$6,100,000	$6,100,000	$6,100,000
R	22	Parking -- Accept proposed California Vehicle Code fine increases (except bus zone violation)	$170,000	$ 170,000	$170,000	$ 170,000
R	23	Parking -- Double fines for illegal truck parking	$33,000	$33,000	$33,000	$33,000
R	24	Parking -- Implement vehicle "boot" program	$500,000	$ 500,000	$800,000	$ 800,000
R	25	Parking -- Extend meter hours to 8 pm	$1,330,000	$1,330,000	$1,330,000	$1,330,000
~~R~~	26	~~Parking -- Implement pilot program for peak hours meter pricing for downtown parking (excluding Chinatown & JLS)~~	~~$766,667~~	~~$766,667~~	~~$766,667~~	~~$766,667~~
R	27	Parking -- Anticipated Coliseum Parking Tax Revenue (September 1 implementation)	$1,500,000	$ 810,833	$ 1,800,000	$ 973,000
R	28	Parking -- Raise parking meter rate $.50	$2,200,000	$2,200,000	$2,200,000	$2,200,000
R	29	Parking -- Relocate City employee parking from Clay Street and Dalziel to City Center West	$233,000	$ -	$233,000	$ -
R	30	Parking -- Include anticipated diesel truck parking tax revenue (9-months only, per Council direction 6/16)	$300,000	$162,000	$400,000	$216,000
R	31	Parking -- Increase off-street parking lot hourly rates to the same as the meters and selected garage hourly fees (Clay St. and Dalziel garages)	$300,000	$300,000	$300,000	$300,000
C	32	Mayor's Office -- 20% reduction out of exempt positions budget, and elimination of FY 09-10, FY 10-11 and prior year Pay-Go	$ 860,896	$ 411,454	$ 492,008	$ 367,008
C	33	City Attorney's Office -- 10% reduction	$714,790	$714,790	$714,790	$714,790
C	34	Auditor -- 4.4% reduction	$66,630	$66,630	$66,630	$66,630
C	35	City Administrator -- Eliminate Asst to the City Administrator (Measure Y) and authorize $76,760 Measure Y dollars for staff support for the Measure Y Committee.	$79,610	$ -	$78,030	$ -
C	36	Elected Officials -- Voluntarily take 10% annual compensation reduction	$176,000	$106,000	$176,000	$106,000
C	37	City Council -- 20% reduction (including elimination of Pay-Go for both years)	$1,280,600	$780,600	$1,280,000	$280,000
C	38	Human Resources -- Eliminate 5 FTEs (Public Service Rep, 1 HR Analyst, 2 HR Clerks, HR Mgr)	$484,110	$484,110	$484,110	$484,110
C	39	Eliminate Human Rights Commission (currently inactive)	$50,000	$50,000	$50,000	$50,000
	40	Marketing -- Increase Cultural Funding Program Coordinator position from 0.5 FTE to 1.0 FTE and reduce arts grants by $55k to offset and make revenue neutral	$0	$0	$0	$0
C	41	Special Events & Festivals -- Do not restore	$171,500	$171,500	$171,500	$171,500
C	42	Additional anticipated Early Retirement Incentive savings, if Option B adopted by CC	$2,111,737	$ 865,812	$2,111,737	$ 865,812

09-11 Proposed
Budget Motion
Councilmembers Brunner, De La Fuente, Kernighan and Quan

C=cut; A=add-back; R=revenue		Change from Mayor's Proposal	All Funds Savings FY 09-10	General Purpose Fund (GPF) Savings FY 09-10	All Funds Savings FY 10-11	GPF Savings FY 10-11
C	43	Additional 1% vacancy rate	$1,400,000	$500,000	$1,400,000	$500,000
R	44	Entertainment Fee -- Impose 10% surcharge on all tickets at the Coliseum and Arena	$4,500,000	$4,500,000	$9,000,000	$9,000,000
R	45	One Work Place Business Incentive Agreement (revenue anticipated if deal approved as proposed)	$400,000	$400,000	$400,000	$400,000
C	46	City/County Collaboration -- Eliminate unspent carryforward from 08/09 (one-year only)	$265,000	$265,000	$0	$0
C	47	Reduce Contingency Reserves (Council and City Administrator's) by 50%	$200,000	$200,000	$200,000	$200,000
R	48	Prefund Miscellaneous Employee portion of PERS (pending Port participation)	$422,288	$422,288	$422,288	$422,288
C	49	Reduce supplies across all agencies by 20% (Finance Committee to track)	$1,300,000	$1,300,000	$1,300,000	$1,300,000
C	50	Renegotiate outstanding contracts for 5-10% reduction (Finance Committee to track)	$532,000	$532,000	$532,000	$532,000
	51	Suspend repayment on old negative fund balances (one-year only)	$3,000,000	$3,000,000	$0	$0
	52	Anticipated drop in Property Tax and Sales Tax Revenue	($4,280,000)	($4,280,000)	($4,280,000)	($4,280,000)
Reduce Non-Departmental Subsidies:						
C	53	Zoo -- Reduce subsidy 10%	$100,000	$100,000	$100,000	$100,000
C	54	Boating Center -- Reduce subsidy 10%	$17,000	$17,000	$17,000	$17,000
C	55	Chabot Space & Science -- Reduce subsidy 10%	$ 59,500	$ 59,500	$ 59,500	$ 59,500
C	56	School of the Arts -- Reduce subsidy 50%	$175,000	$175,000	$175,000	$175,000
C	57	Hacienda Peralta -- Reduce subsidy 10%	$18,000	$18,000	$18,000	$18,000
C	58	Vietnamese Senior Services -- Reduce subsidy 10%	$ 6,000	$ 6,000	$ 6,000	$ 6,000
C	59	Cypress-Mandela Training Center -- Reduce subsidy 10%	$ 28,000	$ 28,000	$ 28,000	$ 28,000
C	60	Symphony in the Schools -- Reduce subsidy 10%	$ 10,000	$ 10,000	$ 10,000	$ 10,000
C	61	Women's Business Initiative -- Reduce subsidy 10%	$15,000	$15,000	$15,000	$15,000
C	62	Oakland Asian Cultural Center -- Reduce subsidy 10%	$10,000	$10,000	$10,000	$10,000
C	63	CEDA -- Day Laborers Program -- Reduce 10%	$19,000	$19,000	$19,000	$19,000
C	64	Human Services -- Academies Program -- Reduce 10%	$20,000	$20,000	$20,000	$20,000
A	65	IT -- Restore City Administrator Analyst (Web Support)	$ (128,556)	$ (128,556)	$ (131,187)	$ (131,187)
A	66	City Administrator -- Include initial funding for "OakStat" Performance Management system. Scheduled for September discussion in Finance Committee	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)
		Total	**$ 12,854,609**	**$ 7,136,790**	**$ 13,583,550**	**$ 7,259,085**

Additional Direction/Pending Items:
Resolution that before an Early Retirement position can be filled, City Administrator to come to CC for approval
Analysis of consolidation and implementation plan of Police and Fire 911 dispatch
Parks & Recreation -- Increase fees at Studio One in order to become cost covering
City Administrator to direct Port, as a department of the City, to move forward with prefunding PERS for misc. employees
Transfer Oaklanders Assistance Center from the Mayor's Office to the City Administrator's Office
Funding for Instant Runoff Voter education to be added in the fall, if necessary, after more information available from the County and State
Analysis of transfer of traffic control activities from OPD to Parking Control scheduled to Committee for discussion

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 JUN 17 PM 5:14

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

INTRODUCED BY COUNCILMEMBER _____

OAKLAND CITY COUNCIL

ORDINANCE NO. 12946 C.M.S.

ORDINANCE AMENDING ORDINANCE NO. 12502 C.M.S. TO CLARIFY GENERAL PURPOSE FUND (GPF) RESERVE REQUIREMENTS; REQUIRE A MAYORAL DECLARATION OF FISCAL EMERGENCY AND APPROVAL BY COUNCIL OR A COUNCIL DECLARATION OF FISCAL EMERGENCY BEFORE THE GPF RESERVE CAN BE DRAWN DOWN; REQUIRE THAT EXCESS REAL PROPERTY TRANSFER TAX REVENUES BE USED TO BUILD UP THE GPF RESERVE, PAY BACK NEGATIVE INTERNAL SERVICE FUND BALANCES, ESTABLISH SET-ASIDES FOR OTHER POST-EMPLOYMENT BENEFITS (OPEB) AND POLICE AND FIRE RETIREMENT SYSTEM (PFRS) LIABILITIES, AND FUND CAPITAL IMPROVEMENTS PROJECTS; REQUIRE THAT ONE-TIME REVENUES BE USED TO REPAY NEGATIVE FUND BALANCES IN INTERNAL SERVICE AND OTHER FUNDS; AND PROVIDE CRITERIA FOR PROJECT CARRYFORWARDS AND ENCUMBRANCES IN THE GPF.

WHEREAS, on June 17, 2003, the City Council adopted Ordinance No. 12502 C.M.S., which repealed the original reserve policy for the City's undesignated general fund balance and adopted new operating budget and capital improvement budget policies, and a higher minimum level of reserves; and

WHEREAS, to ensure fiscal prudence and responsibility, the City desires to amend its reserve policy to clarify the established reserved requirements and to establish criteria for the use of GPF reserve, use of excess Real Estate Transfer Tax (RETT) revenue, and use of one-time revenues; and

WHEREAS, to minimize drawdowns from the GPF reserve by previously approved project carryforwards and purchase order encumbrances, the City wishes to add specific criteria for such carryforwards and encumbrances in the General Purpose Fund; now, therefore,

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

SECTION 1. The City Council finds and determines the forgoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by <u>underscoring</u> and deletions are indicated by ~~strike-through~~ type; portions of the regulations not cited or not shown in underscoring or strike-through type are not changed).

SECTION 3. Ordinance No. 12502 C.M.S. is hereby amended in its entirety to read as follows:

~~SECTION 2~~A. General Purpose Fund Reserve Policy

1. Council hereby declares that it shall be the policy of the City of Oakland to provide in each fiscal year a reserve of undesignated, uncommitted fund balance equal to seven and one-half percent (7.5%) of the General Purpose Fund (Fund 1010) appropriations for such fiscal year (the "General Purpose Fund Reserve Policy").

2. Each year, upon completion of the City's financial audited statements, the ~~City Manager~~ City Administrator ~~will~~ shall report the status of the General Purpose Fund Reserve to City Council and on the adequacy of the 7.5% reserve level. If in any fiscal year the General Purpose Fund Reserve Policy is not met, the ~~City Manager~~ City Administrator shall present to Council a strategy to meet the General Purpose Fund Reserve Policy. Each year, the City Administrator shall determine whether the 7.5 % reserve level requires adjustment, and recommend any changes to the City Council.

3. The amounts identified as the ~~undesignated~~ General Purpose Fund Reserve may be appropriated by Council only to fund unusual, unanticipated and seemingly insurmountable events of hardship of the City, and only upon declaration of fiscal emergency. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.

~~SECTION 3~~B. Capital Improvements Reserve Fund

1. There is hereby established a fund in the Treasury of the City of Oakland to be known as the "Capital Improvements Reserve Fund" ~~(the "Capital Improvements Contingency Fund")~~.

2. ~~Commencing with the 2003-05 budget~~On an annual basis, an amount equal to $6,000,000 shall be ~~deposited~~ held into the Capital ~~Contingency~~ Improvements Reserve Fund ~~(the "Capital Improvements Reserve Requirement")~~. Revenues received from one-time activities, including the sale of real property, shall~~, unless otherwise directed by Council,~~ be deposited into the Capital Improvements Reserve Fund, unless otherwise provided in Sections D and E of this ordinance or otherwise directed by a majority vote of the City Council. Interest earnings on monies on deposit in the Capital Improvements Reserve Fund shall accrue to said fund and be maintained therein.

3. Monies on deposit in the Capital Improvements Reserve Fund ~~shall, unless otherwise directed by Council,~~ may be appropriated by Council to fund unexpected emergency or major capital maintenance or repair costs to City-owned facilities and to fund capital improvement projects through the Five-Year Capital Improvement Program ~~only if not already allocated to a specific project~~.

4. Each year, upon completion of the City's financial audited statements, the City Administrator shall report the status of the Capital Improvements Reserve Fund to City Council. If in any fiscal year the required Capital Improvements Reserve Fund threshold of $6,000,000 is not met, the City Administrator shall present to Council a strategy to meet the said threshold.

~~**SECTION 4C.**~~ Prior to appropriating monies from the ~~contingency or~~ reserves established by this Ordinance, the Budget Office shall prepare an analysis of the proposed expenditure and the City Administrator shall present such analysis to the City Council. Upon review and approval of the proposed expenditure by the City Council, and appropriate fiscal emergency declaration necessary for the use of GPF reserve, the City ~~Manager~~Administrator will have the authority to allocate from the ~~contingency or~~ reserves. For the purposes of this Ordinance, "fiscal emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by Council majority vote.

~~**SECTION 5**. The City Manager shall annually as part of the budget process prepare and submit to the City Council a report detailing the activity and status of the contingency or reserves established pursuant to this Ordinance. Interim reports may be prepared as requested by the Council.~~

D. Use of Excess Real Estate Transfer Tax (RETT) Revenues To Build Up the GPF Reserve, Pay Back Negative Internal Service Fund balances, Establish Set-Asides for Other Post-Employment Benefits (OPEB) and Police and Fire Retirement System (PFRS) Liabilities, and Fund Capital Improvements Projects.

To ensure adequate levels of the General Purpose Fund reserves and to provide necessary funding for municipal capital improvement projects, the City shall require that excess Real Estate Transfer Tax revenues be defined and used as follows:

1) The "excess" Real Estate Transfer Tax (RETT) revenue is hereby defined as any annual amount collected in excess of the "normal baseline" collection threshold of $40 million.
2) The excess Real Estate Transfer Tax collections, as described in this section, shall be used in the following manner:
    a. Replenish General Purpose Fund (GPF) reserves until such reserves reach to 10 percent of current year budgeted GPF appropriations.
    b. After such reserves have been replenished, the order of use of the remaining excess collection is as follows: 50 percent to repay negative internal services funds balances; 30 percent set aside for the Police and Fire Retirement System (PFRS) liability until this obligation is met; 10 percent to establish a trust for Other Post-Employment Retirement Benefits (OPEB); and 10 percent to replenish the Capital Improvements Reserve Fund until it reaches $10,000,000.
3) Use of the "excess" RETT revenue for purposes other than those established above may only be allowed upon declaration of a fiscal emergency ~~by the Mayor and a majority vote by the City Council~~. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.

E. Use of One Time Revenues To Repay Negative Fund Balances in Internal Service and Other Funds; and Provide Criteria for Project Carryforwards and Encumbrances in the GPF.

1) From time to time, the City may receive "one time revenues", defined as financial proceeds that will not likely occur on an ongoing basis, such as sales of property or proceeds from the refinancing of debt, but not including additional Real Estate Transfer Tax revenues discussed in Section "D" above.

2) Fiscal prudence and conservancy requires that one time revenues not be used for recurring expenses, that outstanding negative balances in various City funds be paid off, and that municipal capital projects addressing health and safety issues be adequately funded. Therefore, upon receipt of one time revenues, such revenues shall be used in the following manner, unless legally restricted to other purposes: 50 percent to pay off negative fund balances in the Internal Service Fund, and another 50 percent to pay off negatives in all other funds.

3) Use of the "one time revenues" for purposes other than those established above may only be allowed upon declaration of a fiscal emergency. For the purposes of this Ordinance, "emergency" may be declared (1) by the Mayor and approved by the majority of the City Council or (2) by a majority vote of the City Council.~~by the Mayor and a majority vote by the City Council.~~

F. Criteria for Project Carryforwards and Encumbrances in the General Purpose Fund.

Previously approved but unspent project appropriations ("carryforwards"), as well as funding reserved to pay for purchases or contracts that are entered into in the current year but are not paid for until the following year ("encumbrances"), draw down funding from reserves. Fiscal prudence requires that such drawdowns be limited in the General Purpose Fund (GPF). Therefore:

1) Funding for non-operating projects and purchases shall be restricted within the General Purpose Fund; capital purchases and projects in particular shall not be funded from the General Purpose Fund.

2) In cases when non-capital, operating projects and purchases must be funded in the General Purpose Fund, these shall be included in an annual budget and supported with new annual revenues.

3) Carryover of unspent project carryforwards and encumbrances in the GPF from one year into the next, with no new funding, will be allowed only on an exception basis.

4) In the beginning of each fiscal year, before project carryforwards and encumbrances are carried over from the prior year, and no later than August 1:

   - The Budget Director shall liquidate all unspent project carryforwards and encumbrances in the GPF and advise affected City departments of said action.
   - The Budget Director shall provide a report of all unpsent project carryforwards and encumbrances to the City Council for review and direction.

5) Departments may request to retain some or all of the liquidated GPF carryforwards and encumbrances, only if and when such balances are deemed essential to the delivery of city projects, programs and services, and only if the liquidation of such balances would be in violation of legislative or legal requirements, could lead to health or safety issues, and/or would greatly impact essential City projects, programs and services.

6) A request to retain some or all of the liquidated carryforwards or encumbrances must be submitted in writing to the Budget Director within five (5) working days of receiving an

advisory from the Budget Office about said liquidations, and must detail specific reasons necessitating such a request, including but not limited to those stated in item (3) above.

7) The Budget Director, upon review of a department's request, shall recommend an action to the City Administrator within five (5) working days of receiving the department's request.

8) The City Administrator, in consultation with the Budget Director, shall make a final determination of any and all requests for exceptions by departments, by August 20, and all requesting departments should be so notified by August 30.

SECTION 4. This ordinance shall be effective immediately, if passed by the affirmative vote of at least six City Council members; if this ordinance is passed by the affirmative vote of five City Council members, it will be effective seven days after final passage.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 30 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES--- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER – 8

NOES--- 0

ABSENT--- 0

ABSTENTION--- 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Introduction Date: JUN 16 2009

Attestation: July 9, 2009

LEGISLATION

FILED
OFFICE OF THE CITY CLERK
OAKLAND
2009 JUN 17 PM 10: 00

INTRODUCED BY COUNCILMEMBER _____

APPROVED AS TO FORM AND LEGALITY

CITY ATTORNEY

OAKLAND CITY COUNCIL

ORDINANCE NO. 12947 C.M.S.

ORDINANCE AMENDING CHAPTER 2.29 OF THE OAKLAND MUNICIPAL CODE, ENTITLED, "CITY AGENCIES, DEPARTMENTS AND OFFICES", TO REVISE THE ORGANIZATIONAL STRUCTURE OF THE CITY UNDER THE CITY ADMINISTRATOR'S JURISDICTION IN ACCORDANCE WITH THE REQUIREMENTS OF CITY CHARTER SECTION 600, BY TRANSFERRING THE OFFICE OF PERSONNEL RESOURCE MANAGEMENT FROM THE FINANCE AND MANAGEMENT AGENCY TO BECOME THE DEPARTMENT OF HUMAN RESOURCES MANAGEMENT; ~~RECONFIGURING THE NEIGHBORHOOD SERVICES COORDINATORS (NSCS), OAKLANDERS' ASSISTANCE CENTER, AND RE-ENTRY PROGRAM AS THE PUBLIC SAFETY SERVICES DIVISION IN THE CITY ADMINISTRATOR'S OFFICE;~~ AND MOVING THE MARKETING DIVISION TO THE COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY TO CLOSELY COORDINATE ITS ACTIVITIES WITH OTHER MARKETING AND SPECIAL EVENTS FUNCTIONS.

WHEREAS, Section 600 of the Charter of the City of Oakland provides that the City Council shall by ordinance provide the form of organization through which the functions of the City under the jurisdiction of the City Administrator are to be administered; and

WHEREAS, in 1999 the Council passed Ordinance No. 12186, C.M.S. which established in Chapter 2.29 of the municipal code the organizational structure of the City; and

WHEREAS, in 2007 the Council passed Ordinance No. 12815, C.M.S. which revised the organizational structure of the City as established in Chapter 2.29 of the municipal code; and

WHEREAS, the City Council wishes to further improve efficiencies and enhance accountability of City programs and services; and

WHEREAS, the recommended changes include: transferring the Office of Personnel Resource Management from the Finance and Management Agency to become the Department of Human Resources Management, ~~reconfiguring the Neighborhood Services Coordinators (NSCs), Oaklanders Assistance Center, and Re-Entry Program as the Public Safety Services Division in the City Administrator's Office,~~ and moving the Marketing Division to the Community and Economic Development Agency; now, therefore

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

SECTION 1. The City Council finds and determines the foregoing recitals to be true and correct and hereby adopts and incorporates them into this Ordinance.

SECTION 2. The Municipal Code is hereby amended to add, delete, or modify sections as set forth below (section numbers and titles are indicated in **bold type**; additions are indicated by underscoring and deletions are indicated by ~~strike-through type)~~; there are no changes in the portions of the sections that are not cited or shown in underscoring or strike-through type.

SECTION 3. Chapter 2.29 of the Municipal Code is hereby amended to read as follows:

Section 2.29.010 Purpose.

The rendition of efficient and effective services in the city is best accomplished through the establishment of departments and agencies, each of which shall function under the leadership of a single Director and shall consist of ~~departments or~~ divisions. ~~Said~~ Director and any agency, department or division shall serve as "department head" within the meaning of Article IX of the City Charter.

Section 2.29.020 Police Services Agency.

There is established in the city government a Police Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Police Services Agency shall be the responsibility of the Chief of the Police Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Police Services Agency there shall be the following ~~bureaus~~ divisions: Field Operations, Investigations, Services and Administration.

Section 2.29.030 Fire Services Agency.

There is established in the city government a Fire Services Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Fire Services Agency shall be the responsibility of the Chief of the Fire Services Agency who shall serve as Director of said agency, subject to the direction of the City Administrator. In the Fire Services Agency there shall be the following divisions: Administration, Field Operations/Suppression, Fire Prevention and Communication, Special Operations, Budget and Planning, Personnel, Safety and Liability, Emergency Medical Services, Training, and Office of Emergency Services. (Ord. 12186 (part), 1999)

Section 2.29.040 Finance and Management Agency.

There is established in the city government a Finance and Management Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Finance and Management Agency shall be the responsibility of the Director of Finance and Management, subject to the direction

of the City Administrator. In the Finance and Management Agency there are the following divisions: Administration, Treasury, Accounting, Parking, ~~Human Resources,~~ Risk Management and Revenue.

Section 2.29.050 Public Works Agency.

There is established in the city government a Public Works Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions, and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Public Works Agency shall be the responsibility of the Director of Public Works, subject to the direction of the City Administrator. In the Public Works Agency there shall be the following divisions: Administration, Infrastructure and Operations, and Facilities and Environment.

Section 2.29.070 Community and Economic Development Agency.

There is established in the city government a Community and Economic Development Agency which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said agency shall be those assigned, authorized and directed by the City Administrator. The management and operation of the Community and Economic Development Agency shall be the responsibility of the Director, subject to the direction of the City Administrator. In the Community and Economic Development Agency there shall be the following divisions: Administration, Planning and Zoning, Building Services, Economic Development, Redevelopment, Engineering, Planning and Design, Marketing, and Housing and Community Development.

Section 2.29.080 Administrative departments.

There is established in the city government several administrative departments which shall be under the supervision and administrative control of the City Administrator. The powers, functions and duties of said departments shall be those assigned, authorized and directed by the City Administrator subject to Article IX of the City Charter. The management and operation of the departments shall be the responsibility of the directors of said departments, subject to the direction of the City Administrator. The administrative departments shall be the following: Department of Information Technology, Department of Contracting and Purchasing, Department of Personnel, Department of Parks and Recreation, Department of Library Services, Department of Human Services, and Museum Department.

Section 2.29.090 Office of the City Administrator

There is established in the city government an Office of the City Administrator to assist in the operation and execution of functions as described in the City Charter under Articles IV, V, VI, VIII and IX. There shall be in the Office of the City Administrator. the following divisions: Administration, Budget, Research, and Analysis, Americans with Disabilities Act Programs, Citizens' Police Review Board, Equal Access, Equal Opportunity Programs, ~~Marketing,~~ and Public Ethics Commission~~, and Public Safety Programs which will include but not be limited to the Neighborhood Services Coordinators (NSCS), the Oaklanders' Assistance Center and the Re-Entry Program.~~

SECTION 4. This ordinance will take effect immediately if it is adopted by the Council with six affirmative votes; it will take effect seven days after final passage if it is adopted with five affirmative votes. The organizational structure established by this Ordinance will become effective on the effective date of the Ordinance.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 30 2009, 2009

PASSED BY THE FOLLOWING VOTE:

AYES--- BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID and PRESIDENT BRUNNER – 8

NOES--- 0

ABSENT--- 0

ABSTENTION--- 0

ATTEST: LaTonda Simmons
LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Introduction Date: JUN 16 2009

Date of Attestation July 9, 2009

FILED
OFFICE OF THE CITY CLERK
OAKLAND

Approved as to Form and Legality

City Attorney

OAKLAND CITY COUNCIL

Resolution No. 82086 C.M.S.

Introduced by Councilmember _____

RESOLUTION ORDERING IMPROVEMENT TO THE CITY OF OAKLAND LANDSCAPE AND LIGHTING ASSESSMENT DISTRICT AND CONFIRMING THE LEVYING OF THE ASSESSMENTS AND DIRECTING THE FY 2009-10 ASSESSMENT TO BE TURNED OVER TO THE COUNTY AUDITOR FOR BILLING AND COLLECTION

WHEREAS, pursuant to the California Streets and Highways code, Sections 22500, et seq known as the Landscaping and Lighting Act of 1972 (Act of 1972), the City Administrator filed with the City Clerk and presented before Council, on the 16th day of June, 2009, reports for the continuation of the Landscape and Lighting Assessment District in order to raise funds for the installation, maintenance and servicing of public landscaping and lighting; and

WHEREAS, pursuant to Sections 22500 and following of the Act of 1972, the City took a series of actions preliminary to ordering the establishment of the Landscape and Lighting Assessment District ("District") and did establish such District of June 23, 1989; and

WHEREAS, pursuant to Sections 22500 and following of the Act of 1972, the City has renewed the District each subsequent year; and

WHEREAS, the voters of the City of Oakland previously approved the continuation of the District, in accordance with Article XIIID, Section 5, of the California Constitution (Proposition 218); and

WHEREAS, the District Engineer has filed an Annual Report for the District confirming the applicability of the existing assessment rates for FY 2009-10; and

WHEREAS, the 16th day of June, 2009 at the hour of 7:00 p.m. was fixed and properly noticed as the day and hour for the City Council to hear and pass on said reports, together with any objections or protests which may be raised by any of the property owners liable to be assessed for the costs of certain public maintenance and improvements equitably only among those citizens and businesses benefiting from such city programs; and

WHEREAS, the Engineer's Report was prepared in accordance with the provisions of Article XIII of the California Constitution and state law; and

WHEREAS, the Engineer's Report, incorporated by this reference, provides for services of particular benefit to the properties located within the District (as more specifically identified in the Engineer's Report); now, therefore be it

RESOLVED by the Council of the City of Oakland, as follows:

1. The City Council finds that the City Clerk gave notice of these proceedings as required by Government Code Section 53753 and in compliance with, state law, and Article XIII of the California Constitution, and gave all other notices and took all other actions required by law with regard thereto.

2. A Public Hearing was held on June 16, 2009, (at 7:00 P.M. in the City Council Chambers in City Hall, located at 1 Frank H. Ogawa Plaza, Oakland California) to hear all public comments, protests, and thereafter to take final action as to the annual assessment for the District.

3. At the hearing the testimony of all interested persons for or against the furnishing of the specified types of improvements or activities, and the imposition of the annual assessment for the District was heard. All protests, both written and oral, are overruled and denied, and the City Council finds that there is not a majority protest within the meaning of the law.

4. The City Council finds, determines and declares that the District and each parcel therein is benefited by the improvements, maintenance, and activities funded by the assessment to be levied, including all expenses incurred incidentally thereto, upon the lots and parcels of real property in proportion to the estimated benefits to be received as specified in the Engineer's Report.

5. The Engineer's Report for the District and the proposed assessment district boundary description, assessment roll and map is accepted and approved and the assessments shall be as provided for in the Engineer's Report and assessment roll. The reasons for the assessments and the types of the improvements, activities and services proposed to be funded and provided by the levy of assessments on property in the District and the time period for which the proposed assessments are to be made are those specified in the Engineer's Report.

6. The City's Budget shall annually appropriate funds from non-District funds to pay for a low-income rebate.

7. The City's and Redevelopment Agency's budgets shall annually appropriate funds from non-district funds to pay for the district's assessment on City and Agency properties.

8. That the report which the District Engineer filed with the City Clerk and scheduled before Council on the 16th day of June, 2009 at the hour of 7:00 p.m. for the continuation of the Landscape and Lighting Assessment District for the fiscal year 2009-10, and the diagram and assessment as set forth in the annual report of the Engineering of Work and each component part of it, including each exhibit incorporated by reference in the report and the levying of each individual assessment as stated in the Assessment Roll described therein, as modified to reflect no increases in the assessment, be and are hereby accepted and confirmed.

9. That upon approval of the Landscape and Lighting Assessments, the City Administrator shall present an itemized report to the Auditor-Controller of the County of Alameda, State of California, to be placed on the FY 2009-10 County Tax Roll, and to take whatever other action necessary to collect the assessments.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 16 2009, 20

PASSED BY THE FOLLOWING VOTE:

AYES- DE LA FUENTE, BROOKS, KAPLAN, KERNIGHAN, NADEL, REID, QUAN, and PRESIDENT BRUNNER-8

NOES-0

ABSENT-0

ABSTENTION-0

ATTEST: LaTonda Simmons

LaTonda Simmons
City Clerk and Clerk of the Council
of the City of Oakland, California

FILED
OFFICE OF THE CITY CLERK
OAKLAND

09 JUN 29 PM 12: 01

Approved as to Form and Legality

Oakland City Attorney's Office

OAKLAND CITY COUNCIL

Resolution No. 82085 C.M.S.

Introduced by Councilmember _____

RESOLUTION CONFIRMING THE INFORMATION IN THE ANNUAL REPORT FOR THE CITY OF OAKLAND WILDFIRE PREVENTION ASSESSMENT DISTRICT FOR FISCAL YEAR 2009-10 AND LEVYING OF THE ASSESSMENTS

WHEREAS, the City of Oakland Wildfire Prevention Assessment District (WPAD) was established on January 20, 2004 under the authority of the Oakland Fire Suppression, Prevention and Preparedness District Ordinance of 2003 (Ordinance No. 12556 C.M.S.); and

WHEREAS, pursuant to the Oakland Fire Suppression, Prevention and Preparedness District Ordinance of 2003 (Ordinance No. 12556 C.M.S.) on June 1, 2009, the City Council adopted the resolution of intention and accepting the Fiscal Year 2009-10 Preliminary Annual Report for the City of Oakland Wildfire Prevention Assessment District and setting a date for a public hearing; and

WHEREAS, pursuant to the Oakland Fire Suppression, Prevention and Preparedness District Ordinance of 2003 (Ordinance No. 12556 C.M.S.) the City Administrator has filed with the City Clerk and presented before the City Council, on June 16, 2009, reports for the continuation of the District in order to finance the costs and expenses related to fire suppression, prevention and preparedness services and programs in the Oakland hills; and

WHEREAS, all the area of land to be assessed is located within the City of Oakland, Alameda County; and

WHEREAS, assessment rates will not exceed the rates established in FY 2004-05; and

WHEREAS, June 16, 2009, at the hour of 7:00 p.m., was fixed and properly noticed as the day and hour for the City Council to hear and pass on said reports; now, therefore be it

RESOLVED: That the City Council accepts and confirms the Annual Report filed with the City Clerk and scheduled before the City Council on June 16, 2009, for the continuation of the Wildfire Prevention Assessment District; and the diagram and assessment as set forth in the Final Annual Report for FY 2009-10 and each component part of it, including each exhibit incorporated by reference in the report; and be it

FURTHUR RESOLVED: That the City Council confirms the levying of each individual assessment for FY 2009-10 as stated in the Assessment Roll prepared by the District Engineer; and be it

FURTHER RESOLVED: That the City Administrator is authorized to direct the District Engineer to present an itemized report of the FY 2009-10 Wildfire Prevention Assessment District assessments to the Auditor-Controller of the County of Alameda, State of California, to be placed on the FY 2009-10 property tax roll.

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 16 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER – 8

NOES – 0

ABSENT – 0

ABSTENTION – 0

ATTEST: LaTonda Simmons

LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 MAY 29 AM 12: 57

Approved as to Form and Legality

Oakland City Attorney's Office

OAKLAND CITY COUNCIL

Ordinance No. 12942 C.M.S.

ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR EMERGENCY MEDICAL SERVICES IN ACCORDANCE WITH THE EMERGENCY MEDICAL SERVICES RETENTION ACT OF 1997 (MEASURE M) AND SETTING JUNE 16, 2009 AS THE DATE FOR A PUBLIC HEARING

WHEREAS, in 1997 the voters of Oakland approved Measure M, a special tax to fund emergency medical services; and

WHEREAS, Measure M imposed a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

WHEREAS, Measure M provided that beginning in fiscal year 1998-99 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

WHEREAS, Measure M provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

WHEREAS, a public hearing on this ordinance to increase the Measure M special parcel tax was held on June 16, 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.

2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.

3. The Measure M special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure M requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

PROPOSED MEASURE M TAX INCREASES BY PARCEL TYPE

Parcel Type	Current Parcel Rate	Proposed Increase	**FY 2009-10 Parcel Rate**
Single Family Residential Parcels	$11.70	$0.36	$12.06
Multiple Residential (2 to 4 units)	$23.41	$0.72	$24.13
Multiple Residential (5 or more units)	$58.52	$1.81	$60.33
Commercial	$23.41	$0.72	$24.13
Industrial	$46.82	$1.45	$48.27
Rural	$11.70	$0.36	$12.06
Institutional	$11.70	$0.36	$12.06

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 1 6 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER – 8

NOES – 0

ABSENT – 0

ABSTENTION – 0

ATTEST:

LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Introduction Date: JUN 1 2009

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 MAY 29 AM 12: 58

Approved as to Form and Legality

Oakland City Attorney's Office

OAKLAND CITY COUNCIL

Ordinance No. 12943 C.M.S.

ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR PARAMEDIC EMERGENCY SERVICES IN ACCORDANCE WITH THE PARAMEDIC SERVICES ACT OF 1997 (MEASURE N) AND SETTING JUNE 16, 2009 AS THE DATE FOR A PUBLIC HEARING

WHEREAS, in 1997 the voters of Oakland approved Measure N, a special tax to fund paramedic emergency services; and

WHEREAS, Measure N imposed a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

WHEREAS, Measure N provided that beginning in fiscal year 2000-01 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

WHEREAS, Measure N provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

WHEREAS, a public hearing on this ordinance to increase the Measure N special parcel tax was held on June 16, 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.

2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.

3. The Measure N special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure N requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

PROPOSED MEASURE N TAX INCREASES BY PARCEL TYPE

Parcel Type	Current Parcel Rate	Proposed Increase	**FY 2009-10 Parcel Rate**
Single Family Residential Parcels	$9.32	$0.28	$9.60
Multiple Residential (2 to 4 units)	$18.65	$0.57	$19.22
Multiple Residential (5 or more units)	$46.62	$1.44	$48.06
Commercial	$18.65	$0.57	$19.22
Industrial	$37.30	$1.15	$38.45
Rural	$9.32	$0.28	$9.60
Institutional	$9.32	$0.28	$9.60

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 1 6 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER – 8

NOES – 0

ABSENT – 0

ABSTENTION – 0

ATTEST:

LATONDA SIMMONS
City Clerk and Clerk of the Council of
the City of Oakland, California

Introduction Date: JUN 1 2009

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 MAY 29 AM 12: 58

Approved as to Form and Legality

Oakland City Attorney's Office

OAKLAND CITY COUNCIL

Ordinance No. 12944 - C.M.S.

ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR LIBRARY SERVICES IN ACCORDANCE WITH THE LIBRARY SERVICES RETENTION AND ENHANCEMENT ACT OF 2004 (MEASURE Q) AND SETTING JUNE 16, 2009 AS THE DATE FOR A PUBLIC HEARING

WHEREAS, the voters of Oakland in 2004 approved Measure Q, the Library Services Retention and Enhancement Act of 2004, which extended the original Measure O Library Services Retention and Enhancement of 1994, through June 30, 2024; and

WHEREAS, Measure Q continued imposition of this special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 6 of the ordinance; and

WHEREAS, the Measure Q legislation allows the City Council to increase the tax annually upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown on the Consumer Price Index (CPI) for all items, has increased since the 1994 index year;

WHEREAS, the Measure Q legislation further provides that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; now, therefore

WHEREAS, a public hearing on this ordinance to increase the Measure Q special parcel tax was held on June 16, 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

1. The Oakland City Council hereby finds that the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.

2. The cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.

3. The Measure Q special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure Q requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year.

4. The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10:

PROPOSED MEASURE Q TAX INCREASES BY PARCEL TYPE

Parcel Type	Current Parcel Rate	Proposed Increase	**FY 2009-10 Parcel Rate**
Single Family Residential Parcels	$82.52	$ 2.55	$85.07
Multiple Residential (2 to 4 units)	$56.37	$ 1.74	$58.11
Non-Residential Parcels	$42.26	$ 1.31	$43.57

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 1 6 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER – 8

NOES – 0

ABSENT – 0

ABSTENTION – 0

ATTEST:

LATONDA SIMMONS
City Clerk and Clerk of the Council of the City of Oakland, California

Introduction Date: JUN 1 2009

FILED
OFFICE OF THE CITY CLERK
OAKLAND

2009 APR 30 PM 6:42

Approved as to Form and Legality

Oakland City Attorney's Office

OAKLAND CITY COUNCIL

Ordinance No. 12945 C.M.S.

ORDINANCE AUTHORIZING A FISCAL YEAR 2009-10 INCREASE TO A SPECIAL TAX IMPOSED FOR VIOLENCE PREVENTION AND PUBLIC SAFETY SERVICES IN ACCORDANCE WITH THE VIOLENCE PREVENTION AND PUBLIC SAFETY ACT OF 2004 (MEASURE Y)

WHEREAS, in 2004 the voters of Oakland approved Measure Y, a special tax to fund violence prevention and public safety services; and

WHEREAS, Measure Y imposes a special tax on all parcels in the City of Oakland, except where the parcels are otherwise exempt from taxation by Section 3 of the Ordinance; and

WHEREAS, Measure Y provided that beginning in fiscal year 2005-2006 and each fiscal year thereafter, the Oakland City Council may increase the tax only upon a finding that the cost of living in the immediate San Francisco Bay Area, as shown by the Consumer Price Index (CPI) for all items, has increased since the 1997 index year; and

WHEREAS, Measure Y provided that any tax rate adjustment imposed by the City Council pursuant to the ordinance shall not exceed five percent of the tax rate imposed during the immediately preceding fiscal year; and

WHEREAS, a public hearing on this ordinance to increase the Measure Y special parcel tax was held on June 16 2009 at 7:00 p.m. in City Hall, One Frank H. Ogawa Plaza, Oakland, California; now, therefore,

WHEREAS, the Consumer Price Index for all items in the San Francisco Bay Area was 216.0 for calendar year 2007 and that the Consumer Price Index for calendar year 2008 was 222.8.

WHEREAS, the cost-of-living in the immediate San Francisco Bay Area as shown by the Consumer Price Index, has increased 3.1 percent between calendar year 2007 and calendar year 2008.

WHEREAS, the Measure Y special tax rate upward adjustment shall be 3.1 percent, effective July 1, 2009, pursuant to the Measure Y requirement that the rate increase equal the annual CPI increase for the San Francisco Bay Area, and at no time may the increase exceed 5.0 percent of the tax rates imposed by the Ordinance during the immediately preceding fiscal year; now therefore

THE COUNCIL OF THE CITY OF OAKLAND DOES ORDAIN AS FOLLOWS:

The following rate structure will be imposed on parcels within the City of Oakland effective July 1, 2009 for FY 2009-10 for the Violence Prevention And Public Safety Act Of 2004 parcel tax as follows:

MEASURE Y TAX INCREASES BY PARCEL TYPE

Parcel Type	Prior Parcel Rate	Increase	**FY 2009-10 Parcel Rate**
Single Family Residential Parcels	$88.00	$2.72	$90.72
Multiple Unit Residential Parcels	$60.12	$1.86	$61.98
Non-Residential Parcels	$45.07	$1.39	$46.46

IN COUNCIL, OAKLAND, CALIFORNIA, JUN 1 6 2009

PASSED BY THE FOLLOWING VOTE:

AYES - BROOKS, DE LA FUENTE, KAPLAN, KERNIGHAN, NADEL, QUAN, REID, AND PRESIDENT BRUNNER – 8

NOES – 0

ABSENT – 0

ABSTENTION – 0

ATTEST: LATONDA SIMMONS
City Clerk and Clerk of the Council of the City of Oakland, California

DATE OF ATTESTATION: 6/23/09

Introduction Date: JUN 1 2009

BUDGET TERMINOLOGY

AAMLO	African American Museum & Library at Oakland
ABAT	Alcohol Beverage Action Team
Accrual Basis Accounting	Accrual basis accounting records the financial effects of transactions and other events and circumstances that have cash consequences in the periods in which those transactions, events and circumstances occur, regardless of the timing of related cash flows.
ACS	Automated Collection System
ACTIA	Alameda County Transit Investment Authority
Actual	Actual refers to the expenditures and/or revenues realized in the past.
ADA	Americans with Disabilities Act
Adjusted Budget	The status of appropriations as of a specific date between July 1 at the beginning of the fiscal period and June 30 at the end of the period. Includes the adopted budget, budget amendments, prior year encumbrances, approved project carryforwards from prior years, and transfers between accounts, divisions and departments.
Adopted Budget	Revenues and appropriations approved by the City Council in June immediately preceding the new fiscal period.
Agency / Department	A major unit of the municipal organization which is managed by an Agency / Department Director and comprised of a number of divisions which are functionally related to one another.
Appropriation	An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.
Appropriation Resolution	The official enactment by the City Council to establish legal authority for City officials to obligate and expend funds.
ARRA	The American Recovery and Reinvestment Act of 2009 is an economic stimulus package enacted by the 111th United States Congress in February 2009
BAC	Budget Advisory Committee
BART	Bay Area Rapid Transit
Baseline Budget	Projected spending, revenue and deficit levels based on the assumption that current policies will continue unchanged for the upcoming year
BID	Business Improvement District
Biennial Budget	Budget lasting or enduring for two fiscal years

BUDGET TERMINOLOGY(continued)

BRASS	Budget Reporting and Analysis Support System, a software application previously used in the City of Oakland to develop the biennial policy budget.
Budget	A financial plan for a specific period of time (fiscal period) that matches all planned revenues and expenditures with various municipal services.
Budget Adjustment	A legal procedure utilized by City staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within departmental budgets. Council approval is required for transfers between departments, and for additional appropriations from fund balance or new revenue sources.
Budget Calendar	The schedule of key dates or milestones that the City follows in the preparation, adoption and administration of the budget.
Budget Document	A financial and planning tool that reflects the proposed (and later adopted) revenues and appropriations for the City (including operating and capital), performance standards, targets, organizational structure and goals, along with historical financial information.
Budgetary Control	The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available resources.
CAFR	Comprehensive Annual Financial Report
CAO	City Administrator's Office
Carryforward	Appropriations brought forward from a previous fiscal year to continue or complete a specific project, program or activity.
CDBG	Community Development Block Grant
CEDA	Community and Economic Development Agency
CIP	Capital Improvement Program
COIN	Caring for Oaklanders in Need
Contingency Reserve	Portion of a fund's balance legislatively mandated at a particular minimum level. For example, the City Council has set policies for the General Fund reserve (of 7.5 percent), Capital reserve (of $6 million). Please see the Financial Policies and Legislation sections of this Policy Budget for details on the City Council's reserve policies.
CORE	Citizens of Oakland Respond to Emergencies Program

BUDGET TERMINOLOGY(continued)

CPRB	Citizen's Police Review Board
CSO	Central Service Overhead
Department / Agency	A major unit of the municipal organization which is managed by an Agency / Department Director and comprised of a number of divisions which are functionally related to one another.
DHS	Department of Human Services
Division	A unit of the municipal organization which reports to a department or agency.
EBMUD	East Bay Municipal Utilities District
EDI	Economic Development Initiative
EEC	Enhanced Enterprise Community
EEO	Equal Employment Opportunity
EIR	Environmental Impact Report
Encumbrance	Obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.
Enterprise Fund	A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that the revenues are adequate to meet all necessary expenditures.
EOC	Emergency Operations Center
Expenditure	The actual expending of financial resources, as recorded in the City's financial system.
Expenditure Category	A basis for distinguishing types of expenditures. The major expenditure categories used by the City of Oakland are personnel services; operations and maintenance; and capital outlay.
FEMA	Federal Emergency Management Agency
Fiscal Year	A twelve-month time period signifying the beginning and ending period for recording financial transactions. The City of Oakland has specified July 1 through June 30 as its fiscal year.

BUDGET TERMINOLOGY(continued)

FMA	Finance and Management Agency
FMS	Financial Management System (old pre-Oracle)
FSA	Fire Services Agency
FTE	An FTE or full-time equivalent is defined as a staff year. For example, two employees who work one-half time are considered one full-time equivalent.
Fund	An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. The City uses different funds to account for expenditures from various revenue sources. Restricted funds may be expended for purposes specified by law or grantor regulations. Discretionary or unrestricted funds may be spent for any lawful purpose designated by the City Council.
Fund Balance	The net effect of assets less liabilities at any given point in time. The total fund balance includes a designated / reserved portion, usually for encumbrances, projects, or other prior commitments, as well as an undesignated / unreserved (i.e. “available”) portion.
Fund Group	A group of funds with similar restrictions and accounting treatment. The seven fund groups included in the City’s budget are: general funds; special revenue funds; enterprise funds; internal service funds; capital projects funds; debt service funds; and trust
GAAP	Generally Accepted Accounting Principles
GIS	Geographic-based Information System
GOB	General Obligation Bond
Grant	A contribution by a government, other organization, or a private individual, to support a particular function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed the grantee. Grants may be competitive or based on allocation.
HAAB	Housing Advisory and Appeals Board
HJKCC	Henry J. Kaiser Convention Center
HMIP	Home Maintenance & Improvement Program
HOPWA	Housing Opportunities for Persons with AIDS
HR	Human Resources

BUDGET TERMINOLOGY(continued)

HUD	Federal Department of Housing and Urban Development
HVAC	Heating, Ventilation & Air Conditioning
IAFF	International Association of Firefighters
IMMS	Integrated Maintenance Management System
ISTEA	Intermodal Surface Transportation Efficiency Act
IT	Information Technology
ITD	Information Technology Division (Finance & Management Agency)
JPA	Joint Powers Authority
KTOP	TV Channel 10—Oakland's Government Channel
LAN	Local Area Network
LBE	Local Business Enterprise
Letter of Transmittal	The opening section of the budget, which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal years, and the views and recommendations of the City Administrator.
LLAD	Landscaping and Lighting Assessment District
MIC	Municipal Improvement Capital Fund
MSC	Municipal Service Center
MTC	Metropolitan Transportation Commission
NCR	Neighborhood Commercial Revitalization
NEH	National Endowment for the Humanities
NSC	Neighborhood Service Coordinator
Modified Accrual Basis	Modified Accrual Basis accounting recognizes an economic transaction or event as revenues in the operating statement when the revenues are both measurable and available to liquidate liabilities of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, expenditures are generally recognized when an event or transaction is expected to draw on current spendable resources.

BUDGET TERMINOLOGY(continued)

OBRA	Oakland Base Reuse Authority
OCA	Office of the City Attorney
OMCF	Oakland Museum of California Foundation
OMERS	Oakland Municipal Employees Retirement System
OPACT	Oakland Police and Clergy Together
OPED	Oakland Paratransit for the Elderly & Disabled
Operations and Maintenance	Expenditures related to operating costs including supplies, commodities, contract services, materials, utilities and educational services.
OPOA	Oakland Police Officers' Association
OPR	Office of Parks and Recreation
ORA	Oakland Redevelopment Agency
OSCAR	Open Space, Conservation and Recreation
OSHA	Occupational Safety & Health Administration
OUSD	Oakland Unified School District
PAL	Police Athletic League
PERS	State Public Employees' Retirement System
Personnel Services	Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, premiums, allowances and special / supplemental pay such as shift differentials.
PFRS	Oakland's Police and Fire Retirement System
POB	Pension Obligation Bond
Program Budget	Programs, and associated program codes, are created to articulate the programmatic functions performed by the City organization. Each program is linked to a Mayor/Council goal and a Citywide objective. Using program codes, the budget (both revenues and expenditures) can be described in programmatic terms. This enables the Mayor and Council to view how much is being committed and/or spent to achieve their goals and objectives.

BUDGET TERMINOLOGY(continued)

PSA	Police Services Agency
PSB	Public Sector Budgeting, an Oracle module currently used in the City of Oakland to develop the biennial policy budget.
PTS	Permit Tracking System
PWA	Public Works Agency
Reserved Fund Balance	A portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.
Revenue	Funds that the City receives as income. It includes such items as taxes, licenses, user fees / charges for services, fines/penalties, grants, and internal revenue.
RLF	Revolving Loan Fund
SBE	Small Business Enterprise
SCDI	Sustainable Community Development Initiative
SLBE	Small Local Business Enterprise
THP	Transitional Housing Program
Transfer	A movement of budgetary or actual revenues or expenditures between organizational units, accounts, projects, programs or funds. Transfers between funds appear as an expenditure ("transfer out") in one fund and revenue ("transfer in") in the other. Transfers between fiscal years represent the carryforward of funds received in previous years to be expended in the new year and appear as a revenue in the new year. Transfers between departments, funds or from one fiscal year to another must be approved by City Council.
UBC	Uniform Building Code
UCR	Uniform Crime Report
USAR	Urban Search and Rescue
VLF	Vehicle License Fee
WIA	Workforce Investment Act

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