Howe

Piedmont

MacArthur

Broadway

Highway 580

Kaiser Permanente - Oakland Medical Center

Legend

- Kaiser Owned
- Kaiser Leased
- Kaiser's Recent Acquisitions
- Kaiser's Proposed Acquisitions

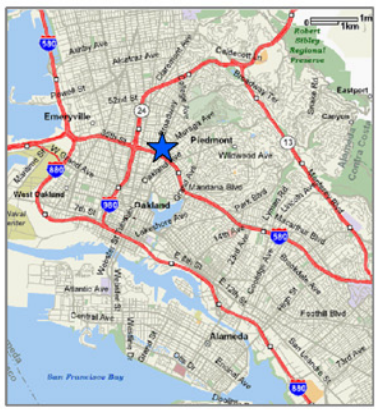

Exhibit A